KEYSTONE AUTOMOTIVE INDUSTRIES INC
Form 10-Q
August 13, 2001

UNITED STATES<br>SECURITIES AND EXCHANGE COMMISSION<br>Washington, DC 20549<br>FORM 10-Q

## (Mark One)

[X] Quarterly Report Pursuant to Section 13 or 15 (d) of the Securities Exchange Act of 1934.

For the quarterly period ended: June 29, 2001
or

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[ ] Transition Report Pursuant to Section 13 or 15 (d) of the Securities
Exchange Act of 1934.
    For the Transition period from
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$\qquad$

``` to
``` \(\qquad\)
```

                                    Commission file number 0-28568
            KEYSTONE AUTOMOTIVE INDUSTRIES, INC.
            (Exact name of registrant as specified in its charter)
        California
        ----------
    (State or other jurisdiction of
    incorporation or organization) Identification Number)
                7 0 0 \text { East Bonita Avenue, Pomona, CA 91767}
            (Address of principal executive offices) (Zip Code)
                                    (909) 624-8041
            (Registrant's telephone number including area code)
    Indicate by check mark whether the registrant (1) has filed all reports required
to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during
the preceding }12\mathrm{ months (or for such shorter period that the registrant was
required to file such reports), and (2) has been subject to such filing
requirements for the past 90 days. Yes X No .
X NO .
The number of shares outstanding of the registrant's Common Stock, no par value,
at June 29, 2001 was 14,393,095 shares.
This Form 10-Q contains 14 pages.

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KEYSTONE AUTOMOTIVE INDUSTRIES, INC.

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PART I - FINANCIAL INFORMATION
Item 1. Financial Statements

Keystone Automotive Industries, Inc. Condensed Consolidated Balance Sheets (In thousands, except share amounts)

June 29, (Unaudite

\section*{ASSETS}
```Cash and cash equivalentsAccounts receivable, net of allowance of \(\$ 1,230\) at June 2001 and \(\$ 1,029\)at March 2001
```

```
Current Assets:
```

Current Assets:
Cash and cash equivalents
Cash and cash equivalents
Accounts receivable, net of allowance of \$1,230 at June 2001 and \$1,029
Accounts receivable, net of allowance of \$1,230 at June 2001 and \$1,029
at March 2001

```
        at March 2001
```


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```
        Inventories, primarily finished goods
        Other current assets
            Total current assets
Plant, property and equipment, net
Goodwill, net of accumulated amortization of $4,773 at June 2001 and $4,773
    at March 2001
        33,53
Other intangibles, net of accumulated amortization of $2,400 at June 2001
    and $2,275 at March 2001
Other assets
    Total Assets
                    LIABILITIES AND SHAREHOLDERS' EQUITY
Current Liabilities:
    Credit facility
    Accounts payable
    Accrued liabilities
    Current portion of long-term debt
    Total current liabilities
    Long-term debt, less current portion
    Other long-term liabilities
Shareholders' Equity:
    Preferred stock, no par value:
                            Authorized shares--3,000,000
                            None issued and outstanding
        Common stock, no par value:
                            Authorized shares--50,000,000
                            Issued and outstanding shares 14,393,000 at June 2001 and
                            14,359,000 at March 2001
                            Warrant
        Additional paid-in capital
        Retained earnings
        1,
        68,522
        Accumulated other comprehensive loss
    Total shareholders' equity
    Total liabilities and shareholders' equity
The accompanying notes are an integral part of these condensed consolidated financial statements.
NOTE: The balance sheet at March 30, 2001 has been derived from the audited consolidated financial statements at that date but does not include all of the information and footnotes required by accounting principles generally accepted in the United States for complete financial statements.
```

(Unaudited)

|  |  | $\begin{aligned} & \text { irteen } \\ & s \text { Ended } \\ & 29, \quad 2001 \end{aligned}$ |  | irteen <br> s Ended $30,2000$ |
| :---: | :---: | :---: | :---: | :---: |
| Net sales | \$ | 91,527 | \$ | 86,612 |
| Cost of sales |  | 52,653 |  | 49,674 |
| Gross profit |  | 38,874 |  | 36,938 |
| Operating expenses: |  |  |  |  |
| Selling and distribution expenses |  | 28,130 |  | 26,937 |
| General and administrative |  | 7,463 |  | 7,658 |
| Operating income |  | 3,281 |  | 2,343 |
| Other income |  | 523 |  | 438 |
| Interest expense |  | (229) |  | (296) |
| Income before income taxes |  | 3,575 |  | 2,485 |
| Income taxes |  | 1,458 |  | 1,019 |
| Net income | \$ | 2,117 | \$ | 1,466 |
| Earnings per share: |  |  |  |  |
| Basic | \$ | 0.15 | \$ | 0.10 |
| Diluted | \$ | 0.15 | \$ | 0.10 |
| Weighted average shares outstanding: |  |  |  |  |
| Basic |  | 367,000 |  | 557,000 |
| Diluted |  | 67,000 |  | 557,000 |

The accompanying notes are an integral part of these condensed consolidated financial statements.

Thirteen Weeks Ended
June 29, 2001

Operating activities:
Net income 2,117
Adjustments to reconcile net income to net cash

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provided by operating activities:
Depreciation and amortization 1,477
Provision for losses on uncollectible accounts 201
Provision for losses on inventory 246
Loss on sale of assets, net
Changes in operating assets and liabilities:
Accounts receivable
Inventories
Other assets
Accounts payable
Accrued liabilities

Net cash provided by operating activities 2,716

Investing activities:
Proceeds from sale of assets 14
Purchases of property, plant and equipment (2,189)

Net cash used in investing activities

Financing activities:
Other debt, net
(Payments) borrowings on credit facility
Repurchases of common stock
Net proceeds on option exercises

Net cash (used in) provided by financing activities

Net (decrease) increase in cash and cash equivalents

Cash and cash equivalents at beginning of period
Cash and cash equivalents at end of period

Supplemental disclosures:
Interest paid during the period

Income taxes paid during the period
(7)

1,387
$(1,581)$
(173)
(385)
(566)
$(2,175)$ (10)
$(2,427)$

286
$(1,610)$
3,005
-------------- 1,395

| \$ | 415 |
| :---: | :---: |

P-


The accompanying notes are an integral part of these condensed consolidated financial statements.

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5
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Keystone Automotive Industries, Inc.
Notes to Condensed Consolidated Financial Statements
(Unaudited)
June 29, 2001

## 1. Basis of Presentation

The accompanying unaudited financial statements have been prepared in accordance with generally accepted accounting principles for interim financial information and with the instructions of Form 10-Q and Article 10 of Regulation

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S-X. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. In the opinion of management, all adjustments, consisting only of normal recurring accruals, considered necessary for fair presentation, with respect to the interim financial statements have been included. The results of operations for the 13 week period ended June 29, 2001 are not necessarily indicative of the results that may be expected for the full year ending March 29, 2002. For further information, refer to the financial statements and footnotes thereto for the year ended March 30, 2001, included in the Keystone Automotive Industries, Inc. Form 10-K filed with the Securities and Exchange Commission on June 26, 2001.

## 2. Fiscal Year

The Company uses a $52 / 53$ week fiscal year. The Company's fiscal year ends on the last Friday of March. The quarters ended June 29, 2001 and June 30, 2000 included thirteen week periods.

## 3. Income Taxes

The income tax provision for interim periods is based on an estimated effective annual income tax rate.

## 4. New Accounting Standards

In July 2001, the Financial Accounting Standards Board ("FASB") issued the Statement of Financial Accounting Standards ("SFAS") No. 141, "Business Combinations." SFAS No. 141 supersedes APB No. 16 "Business Combinations" and SFAS No. 38 "Accounting for Preacquisition Contingencies of Purchased Enterprises." SFAS No. 141 requires all business combinations initiated after June 30, 2001 to be accounted for using the purchase method. Accordingly, the Company will be applying the provisions of this statement with respect to any business combination entered into after June 30, 2001.

In July 2001, the FASB issued SFAS No. 142, "Goodwill and Other Intangible Assets," which supersedes Accounting Principles Board Opinion No. 17. SFAS No. 142 applies to goodwill and intangible assets acquired after June 30, 2001, as well as goodwill and intangible assets previously acquired. Under this statement goodwill as well as certain other intangible assets, determined to have an infinite life, will no longer be amortized. These assets will be reviewed for impairment on a periodic basis. Early adoption of this statement is permitted for non-calendar year-end companies if their fiscal year begins after March 15, 2001 and if their first interim period financial statements have not been issued. The Company elected early adoption of SFAS No. 142 effective March 31, 2001. Consequently, all goodwill on the Company's balance sheet from that date forward will no longer be subject to amortization. Other intangibles, consisting of covenants not to compete, which have finite lives, will continue to be amortized over the term of the respective covenant. Pursuant to SFAS No. 142, the Company is in the process of performing a transitional assessment of impairment of goodwill and other intangibles by applying a fair-value based test to be completed by September 28, 2001. Such goodwill and other intangibles will be subject to an annual assessment for impairment by applying a fair-value-based test.

Effective March 31, 2001, the Company implemented SFAS No. 133, as amended by SFAS No. 137, "Accounting for Derivative Instruments and Hedging Activities," which establishes accounting and reporting standards for derivative instruments and hedging activities. It requires that an entity recognize all derivatives in the statement of financial position and measure those instruments at fair value. The implementation of SFAS No. 133, as amended by SFAS No. 137, did not have a significant impact on the Company's financial position, results of operations or cash flows.

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5. Other Intangible Assets
June 29, 2001 March 30, 2001
(in thousands)
Covenants not to compete:

| Gross carrying amount | $\$ 3,450$ | $\$ 3,443$ |
| :--- | ---: | ---: |
| Accumulated amortization | $(2,400)$ | $(2,275)$ |
|  | ------- | ------- |
| Other intangibles - net | $\$ 1,050$ | $\$ 1,168$ |
|  | $=======$ | $=======$ |

Aggregate amortization expense for other intangible assets for the thirteen weeks ended June 29, 2001 and June 30,2000 was $\$ 0.1$ million, respectively. Other intangible assets will be fully amortized within the next five years.
6. Goodwill

The carrying amount of goodwill as of June 29, 2001 and March 30, 2001 was $\$ 33.5$ million, respectively.

The pro forma effect on prior year earnings of excluding amortization expense, net of tax, is as follows:

|  | Thirteen Weeks Ended June 30, 2000 |
| :---: | :---: |
|  | (in thousands, except per share amounts) |
| Reported net income | \$1,466 |
| Add back goodwill amortization, net of tax | 294 |
| Pro forma net income | \$1,700 |
| Basic and diluted earnings per share |  |
| Reported net earnings per share | \$ . 10 |
| Add back goodwill amortization, net of tax | . 02 |
| Pro forma net earnings per share | \$ . 12 |

7. Acquisitions

The results of operations for the quarter ended June 29, 2001 reflect the operations from certain assets acquired in December 2000, accounted for using the purchase method of accounting. No results relating to that acquisition were included with respect to the first quarter of fiscal 2001 . The unaudited pro forma results for the first quarter of fiscal 2001 , assuming this acquisition had been made at the beginning of fiscal 2001, would not be materially different from the results presented.
8. Shareholders' Equity

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In September 1998, the Company initiated a stock repurchase program. Repurchased shares are retired and treated as authorized but unissued shares. Through June 29, 2001, the Company had repurchased approximately 3.5 million shares of its common stock at an average cost of $\$ 13.01$ per share. No shares were repurchased during the first quarter of fiscal 2002. During the first quarter of fiscal 2001, the Company repurchased 493,200 shares at a cost of approximately $\$ 3.0$ million.

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Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Except for the historical information contained herein, certain matters addressed in this Item 2 constitute "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section $21 E$ of the Securities Exchange Act of 1934, as amended. Such forward-looking statements are subject to a variety of risks and uncertainties that could cause actual results to differ materially from those anticipated by the Company's management. The Private Securities Litigation Reform Act of 1995 (the "Act") provides certain "safe harbor" provisions for forward-looking statements. All forward-looking statements made in this Quarterly Report on Form 10-Q are made pursuant to the Act and are subject to the cautionary statement set forth herein and in the Company's Form 10-K for the year ended March 30, 2001, on file with the Securities and Exchange Commission.

## General

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Effective March 31, 2001, the Company adopted SFAS No.s 141 and 142 . Under SFAS No. 141, all business combinations entered into after June 30, 2001 must be accounted for as purchases. Under SFAS No. 142, all intangibles, including goodwill, with infinite lives, will no longer be amortized. Intangibles with finite lives will continue to be amortized over those lives. As a result, the Company ceased amortizing its goodwill beginning on March 31, 2001. Substantially all of the Company's goodwill arose in connection with acquisitions consummated on or before June 29, 2001, accounted for as purchases. Goodwill represents that portion of the acquisition purchase price which exceeded the fair value of the assets acquired. The Company is in the process of performing a transitional assessment of impairment of intangibles by applying a fair-value based test as of March 31, 2001. The assessment must be completed by September 28, 2001. For a more detailed description of the impact of the adoption of SFAS No. 142 on the Company, see Notes 4, 5 and 6 of Notes to the Condensed Consolidated Financial Statements above, as well as managements discussion below, with emphasis on the paragraph entitled, "Intangible Assets."

The results of operations for the quarter ended June 29, 2001 reflect the operations from certain assets acquired in December 2000, accounted for using the purchase method of accounting. No results relating to that acquisition were included with respect to the first quarter of fiscal 2001 . The unaudited pro forma results for the first quarter of fiscal 2001, assuming this acquisition had been made at the beginning of fiscal 2001, would not be materially different from the results presented above.

[^0]The following table sets forth for the periods indicated, certain selected
$\left.\begin{array}{c}\text { Thirteen } \\ \text { Weeks Ended } \\ \text { June 29, 2001 }\end{array} \begin{array}{c}\text { Thirteen } \\ \text { Weeks Ended } \\ \text { June 30, 2000 }\end{array}\right]-100.0 \%$

Thirteen weeks ended June 29, 2001 compared to thirteen weeks ended June 30,
2000
----

Net sales were $\$ 91.5$ million for the quarter ended June 29, 2001 (the "2001 Quarter") compared to $\$ 86.6$ million for the quarter ended June 30, 2000 (the "2000 Quarter"), an increase of $\$ 4.9$ million or $5.7 \%$. This increase was primarily due to an increase in the sale of body parts. During the 2001 Quarter, sales of automotive body parts (including fenders, hoods, headlights, radiators, grilles and other crash parts), increased by $\$ 4.8$ million (an increase of 13\%), sales of new and recycled bumpers increased by $\$ 721,000$ (an increase of $3 \%$ ) and sales of paint and related materials decreased by $\$ 7,000$. The increases were attributable primarily to the fact that two insurance companies that had stopped specifying aftermarket parts after the State Farm decision began specifying certain aftermarket parts in the third quarter of fiscal 2001. See "Item 5" below. In addition, the Company sold approximately $\$ 6.4$ million of remanufactured alloy wheels in the 2001 Quarter compared to $\$ 6.1$ million in the prior year period, an increase of $5.2 \%$.

Gross profit increased in the 2001 Quarter to $\$ 38.9$ million $(42.5 \%$ of net sales) from $\$ 36.9$ million ( $42.6 \%$ of net sales) in the 2000 Quarter, an increase of $5.2 \%$, primarily as a result of the increase in net sales. The decrease in gross profits as a percentage of net sales in the 2001 Quarter reflects the continued fluctuation in cost of sales, generally because of factors such as product mix and competition.

Selling and distribution expenses increased to $\$ 28.1 \mathrm{million}(30.7 \%$ of net sales) in the 2001 Quarter from $\$ 26.9$ million ( $31.1 \%$ of net sales) in the 2000 Quarter, an increase of $4.4 \%$. The decrease in selling and distribution expenses as a percentage of net sales was generally the result of certain fixed costs being spread over increased sales and the fixed return of certain of these costs.

General and administrative expenses decreased to $\$ 7.5$ million ( $8.2 \%$ of net sales) in the 2001 Quarter compared to $\$ 7.7$ million ( $8.8 \%$ of net sales) in the 2000 Quarter, a decrease of $2.5 \%$. The decrease was primarily due to the adoption

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of SFAS No. 142, under which the Company stopped amortizing goodwill effective March 31, 2001. This change in accounting resulted in expenses being reduced by $\$ 0.4$ million in the 2001 Quarter. General and administrative expenses in the 2000 Quarter would also have been lower by $\$ 0.4$ million on a pro forma basis, excluding goodwill amortization. The decrease in general and administrative expenses as a percentage of net sales was generally the result of certain fixed costs being spread over increased sales and the fixed nature of certain of these costs and the impact of SFAS No. 142.

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Income taxes increased to $\$ 1.5$ million (1.6\% of net sales) in the 2001 Quarter compared to $\$ 1.0$ million (1.2\% of net sales) in the 2000 Quarter, primarily as a result of increased income before income taxes. The change in the method of accounting for the amortization of goodwill in the 2001 Quarter resulted in a lower effective tax rate, due to the nondeductability for tax purposes of most of the goodwill, which was being amortized in prior periods.

## Variability of Quarterly Results and Seasonality

The Company has experienced, and expects to continue to experience, variations in its sales and profitability from quarter to quarter due primarily to the seasonal nature of the Company's business. The number of collision repairs is directly impacted by the weather. Accordingly, the Company's sales generally are highest during the five-month period from December to April. The impact of seasonality may be reduced somewhat in the future as the Company continues to become more geographically diversified. Other factors which may influence quarterly variations include the reduced number of business days during the holiday seasons, the timing of the introduction of new products, acquisitions, the level of consumer acceptance of new products, general economic conditions that affect consumer spending, the timing of supplier price changes and the timing of expenditures in anticipation of increased sales and customer delivery requirements.

Liquidity and Capital Resources

The Company's primary need for funds over the past two years has been to finance the growth of inventory and accounts receivable and to develop and implement an enterprise-wide management information system. Over the next 18 to 24 months, the Company estimates that it will spend an additional $\$ 7.0$ million to $\$ 9.0$ million to complete the installation and implementation of the management information system. At June 29, 2001, working capital was \$89.7 million compared to $\$ 88.4$ million at March 30, 2001 . The increase in working capital is primarily the result of increases in inventory and a decrease in borrowings under the Company's credit facility, offset in part by decreases in cash and accounts receivable. The Company has been financing its working capital requirements from its cash flow from operations and advances drawn under its line of credit.

During the 2001 Quarter, the Company's cash and cash equivalents decreased by $\$ 1.6$ million. This decrease is the result of (i) a decrease in cash used in investing activities of $\$ 2.2$ million, primarily as a result of cash used to purchase property and equipment primarily related to the implementation of the Company's enterprise software package; and (ii) a decrease in cash provided by financing activities of $\$ 2.2$ million, primarily as a result of paydowns with respect to the Company's borrowings; offset in part by an increase in cash provided by operating activities of $\$ 2.7$ million from a variety of sources, primarily as a result of net income and the non-cash impact of depreciation and amortization.

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The Company has in place a revolving line of credit with its commercial lender that provides for a $\$ 30$ million unsecured credit facility that expires in November 2001. Advances under the revolving line of credit bear interest at LIBOR plus 1.0\%. At June 29, 2001, $\$ 12.5$ million had been drawn down under the line of credit. The line of credit is subject to certain restrictive covenants set forth in the loan agreement, which requires that the Company maintain certain financial ratios. The Company was in compliance with all such covenants at June 29, 2001.

In fiscal 1999, the Company initiated a stock repurchase program. Through June 29, 2001, an aggregate of 3.5 million shares had been repurchased for $\$ 45.8$ million, an average of $\$ 13.01$ per share. No shares were repurchased during the 2001 Quarter, while 493,200 shares were repurchased during the 2000 Quarter at an aggregate cost of approximately $\$ 3.0$ million.

The Company believes that its existing working capital, anticipated cash flow from operations and funds available under its line of credit will enable it to finance its operations, including implementation of the management information system, and possible acquisitions, for at least the next 12 months.

## Inflation

Inelation

The Company does not believe that the relatively moderate rates of inflation over the past three years have had a significant effect on its net sales or its profitability.

## Intangible Assets

Goodwill, which represents the excess of cost over the fair value of net assets acquired, amounted to $\$ 33.5$ million at June 29,2001 , or approximately $18.3 \%$ of total assets or $22.6 \%$ of consolidated shareholders' equity. As a result of the early adoption of SFAS Nos. 141 and 142, effective March 31, 2001, the Company stopped amortizing goodwill. On or before September 28, 2001, the Company plans to determine whether the fair value of each reporting unit exceeds the carrying value of the reporting unit, including goodwill, on the balance sheet. If the fair value of each reporting unit at March 31, 2001 exceeds its carrying value, goodwill will not be considered impaired. If the fair value is less than the carrying value as to a reporting unit at that date, then the implied fair value of the goodwill must be compared to the carrying value of the goodwill. If the carrying value exceeds the implied fair value, an impaired loss will be recognized. Any impairment losses will be recognized by restating the operating results for the first quarter which ended June 29, 2001. The impairment loss, if any, would be accounted for as an effect of a change in accounting principles.

Other intangible assets, consisting primarily of covenants not to compete obtained in acquisitions, which have finite lives, will continue to be amortized over the finite life. As of June 29, 2001, other intangible assets amounted to 1.0 million. For the 2001 Quarter, amortization of other intangible assets was approximately $\$ 0.1$ million or approximately $3.4 \%$ of pretax income. Other intangible assets must be reviewed for impairment in the same manner as goodwill, as described above.

## Item 3. QUANTITATIVE AND QUALITATIVE DISCLOSURE ABOUT MARKET RISK

The Company's results of operations are exposed to changes in interest rates primarily with respect to borrowings under its credit facility, where

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interest rates are tied to the prime rate or LIBOR. Under its current policies, the Company does not use interest rate derivative instruments to manage exposure to interest rate changes. Based on the current levels of debt, the exposure to interest rate fluctuations is not considered to be material. The Company is also exposed to currency fluctuations, primarily with respect to its product purchases in Taiwan. While all transactions with Taiwan are conducted in U.S. Dollars, changes in the relationship between the U.S. dollar and the New Taiwan dollar might impact the price of products purchased in Taiwan. The Company might not be able to pass on any price increases to customers. Under its present policies, the Company does not attempt to hedge its currency exchange rate exposure.

PART II - OTHER INFORMATION

Item 1. Legal Proceedings. None

Item 2. Changes in Securities and Use of Proceeds. None

Item 3. Defaults Upon Senior Securities. None

Item 4. Submission of Matters to a Vote of Security Holders. None

Item 5. Other Information.

State Farm Decision and Pending Actions. In July 1997, certain individuals initiated a class action lawsuit against State Farm in the Illinois Circuit Court in Williamson County (Marion, Illinois), asserting claims for breach of contract, consumer fraud and equitable relief relating to state Farm's then practice of sometimes specifying the use of parts manufactured by sources other than the original equipment manufacturer ("non-OEM crash parts") when adjusting claims for the damage to insured vehicles. The Williamson County Court certified a near-nationwide class. It was alleged that this practice breached State Farm's insurance agreements with its policyholders and was a violation of the Illinois Consumer Fraud and Deceptive Business Practices Act because non-OEM crash parts are inherently inferior to OEM crash parts and, consequently, vehicles are not restored to their "pre-loss condition" as specified in their policy. In October 1999, after a lengthy trial, the jury awarded the class damages in the amount of approximately $\$ 586$ million and the judge assessed punitive damages against State Farm of over $\$ 600$ million. State Farm appealed the verdict. In April 2001, the Appellate Court of Illinois, Fifth District, upheld the verdict, reducing damages by $\$ 130$ million to an aggregate award of $\$ 1.06$ billion.

Shortly after the verdict in the Williamson County case, State Farm suspended specifying most non-OEM crash parts used in connection with repairing cars covered by their insurance. Effective November 8, 1999, Nationwide Insurance and Farmers Insurance also temporarily suspended specifying many nonOEM crash parts. However, in early 2001, both companies announced that they were again going to specify certain aftermarket parts in the repair of vehicles insured by them. The action of insurance companies following the State Farm decision has had, and continues to have, a material adverse impact on the Company's sales and net income.

At the present time, lawsuits are pending in a number of states against

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several insurance companies alleging violation of contractual provisions and various laws and statutes relating to the specification of non-OEM crash parts in connection with the repair of damaged vehicles. These cases have been brought as class actions and generally involve two different legal theories. One line of cases is similar to State Farm contending that non-OEM crash parts do not restore a vehicle to their "pre-loss condition" as provided for in the insurance policy. The other theory is that of "diminished value," with the contention being that in addition to repairing the vehicle, the owner should be compensated for the difference between the pre-loss value and the value after the vehicle is repaired. In at least one pending action, the Company believes that CAPA has been joined as a defendant in connection with their certification of non-OEM crash parts.

While the Company was, or is, not a party to the state Farm lawsuit or the other pending lawsuits, a substantial portion of the Company's business consists of the distribution of non-OEM crash parts to collision repair shops for the use in repairing automobiles, the vast majority of which are covered by insurance policies. In the event that the State Farm verdict is repeated in other similar cases or there is a substantial verdict upholding the diminished value theory, and such cases are not overturned on appeal, with the result that non-OEM crash parts are no longer specified by insurance companies to repair insured vehicles, the aggregate cost to consumers will be substantial and the impact on Keystone would be material and adverse. Once again, OEM's would likely have monopoly pricing power with respect to many of the products required to repair damaged vehicles.

The Company believes that substantially all of the non-OEM crash parts which it distributes are of similar quality to OEM crash parts and when installed in a competent manner by collision repair shops, vehicles are restored to their "pre-loss condition." In addition, the Company provides a warranty with respect to the parts it distributes for as long as the owner at the time repairs are made continues to own the vehicle.

Federal and State Action. During the past four years, legislation was introduced or considered in over 25 states seeking to prohibit or limit the use of aftermarket parts in collision repair work and/or require special disclosure before using aftermarket parts. Similar legislation has been introduced in many states during 2001 and the Company anticipates that the introduction of such legislation will continue in the foreseeable future. While legislation has been passed in eight states requiring some form of consent
from the vehicle owner prior to installing aftermarket collision replacements parts, to date, state laws have not had a material impact on the Company's overall business. If a number of states were to adopt legislation prohibiting or restricting the use of non-OEM crash parts, it could have a material adverse impact on the Company.

During 2000, persons with a business interest in restricting the use of non-OEM parts have also sought help from insurance regulators in at least three states to attempt to do administratively what to date has not be accomplished legislatively. In Florida, the Commissioner of the Department of Agriculture \& Consumer Services, has taken action designed to eliminate the use of non-OEM crash parts in connection with insured repairs. The Commissioner has also brought a legal action against an insurance company for specifying the use of non-OEM parts. This action is currently having a material adverse impact on the Company's sales in Florida. Action in the other two states is in an early stage and the Company cannot predict the outcome.

In addition, during 2000, a U.S. Congressman requested that the General

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Accounting Office ("GAO") review the role of the National Highway and Transportation Safety Administration in regulating the safety and quality of replacement automotive parts. A GAO report was released in January 2001 . The report may lead to congressional hearings and possible future legislation, which could be adverse to the interests of the Company.

Management Information Systems. In October 1998, the Company entered into an agreement with a vendor for the purchase of a software package to be installed on an enterprise-wide basis. The Company has also entered into agreements with various service providers and integrators to assist with the installation of the package. Through June 29, 2001, the Company had expended an aggregate of approximately $\$ 10.8$ million on the purchase of hardware and the software implementation relating to the installation of the new enterprise software package. In fiscal year 2001 , the Company wrote down approximately $\$ 4.7$ million of these costs in accordance with SFAS No. 121. To date, the costs have been paid using funds generated from operating cash flow or borrowings under the Company's line of credit and it is anticipated that future costs will be paid from existing working capital, cash flow from operations or borrowings under the Company's line of credit.


#### Abstract

At the present time, the Company estimates that the new enterprise software system, which will consolidate the Company's various systems and address a number of management issues, will be installed and operating company-wide in 18 to 24 months, at an additional cost of between $\$ 7.0$ million and $\$ 9.0$ million. The estimated cost of the projects described above are based on management's best estimates, which were derived utilizing numerous assumptions of future events, including the continued availability of certain resources and other factors. However, there can be no guarantee that these time or cost estimates are accurate, and actual results could differ materially from those anticipated. Specific factors that might cause such material differences include, but are not limited to, the availability and cost of personnel trained in this area, the inherent difficulty in integrating new computer systems into the Company's existing operations and the availability and cost of additional hardware which may be needed to complete the installation.

Continued Acceptance of Aftermarket Collision Replacement Parts. Based upon industry sources, the Company estimates that approximately $87 \%$ of automobile collision repair work is paid for in part by insurance; accordingly, the Company's business is highly dependent upon the continued acceptance of aftermarket collision replacement parts by the insurance industry and the governmental agencies that regulate insurance companies and the ability of insurers to recommend the use of such parts for collision repair jobs, as opposed to OEM parts. As described above, the use of many of the products distributed by the Company is being disputed in various forums.


Item 6. Exhibits and Reports on Form 8-K.
a. Exhibits

Exhibit 10.24 Amendment No. 8 to Credit Agreement between Registrant and Mellon Bank, N.A.
b. Reports on form 8-K - None

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the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

KEYSTONE AUTOMOTIVE INDUSTRIES, INC

By: /S/ John M. Palumbo
John M. Palumbo
Chief Financial Officer
(Duly Authorized Officer and Principal Financial and Accounting Officer)


[^0]:    Results of Operations

