

REEDS INC  
Form 10QSB  
December 08, 2005

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-QSB

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE  
ACT OF 1934

For the quarterly period ended September 30, 2005

Commission file number: 333-120451

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REED'S INC.

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(Exact name of registrant as specified in its charter)

Delaware

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(State of incorporation)

95-4348325

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(I.R.S. Employer  
Identification No.)

13000 South Spring St.  
Los Angeles, Ca. 90061

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(Address of principal executive offices) (Zip Code)

(310) 217-9400

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(Registrant's telephone number, including area code)

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Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes  No

There were 4,726,091 shares of the registrant's common stock outstanding as of September 30, 2005.

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**Part I - Financial Information****Item 1. Financial Statements****REED'S, INC****CONDENSED BALANCE SHEETS****ASSETS**

|   | <b>September 30,<br/>2005</b> | <b>December 31,<br/>2004</b> |
|---|-------------------------------|------------------------------|
|   | (Unaudited)                   |                              |
| <b>CURRENT ASSETS</b>   |                               |                              |
| Cash  | \$ 38,928                     | \$ 42,488                    |
| Inventory   | 1,361,843                     | 1,301,025                    |
| Trade accounts receivable, net of allowance for doubtful accounts and returns and discounts of \$79,431 as of September 30, 2005 and \$74,974 as of December 31, 2004 | 653,222                       | 797,614                      |
| Other receivables   | 7,683                         | 3,163                        |
| Prepaid expenses  | 215,604                       | 5,652                        |
| <b>Total Current Assets</b>   | <b>2,277,280</b>              | <b>2,149,942</b>             |
| Property and equipment, net of accumulated depreciation of \$462,294 as of September 30, 2005 and \$390,363 as of December 31, 2004                                   | 1,834,361                     | 1,821,473                    |
| <b>OTHER ASSETS</b>   |                               |                              |
| Brand names   | 800,201                       | 800,201                      |
| Other intangibles, net of accumulated amortization of \$3,537 as of September 30, 2005 and \$2,978 as of December 31, 2004  | 15,077                        | 15,635                       |
| Deferred stock offering costs   | 443,888                       | 219,955                      |
| Due from director   | 120,210                       | 91,197                       |
| <b>Total Other Assets</b>   | <b>1,379,376</b>              | <b>1,126,988</b>             |
| <b>TOTAL ASSETS</b>   | <b>\$ 5,491,017</b>           | <b>\$ 5,098,403</b>          |

**LIABILITIES AND STOCKHOLDERS' EQUITY****CURRENT LIABILITIES**

|                                      |                  |                  |
|--------------------------------------|------------------|------------------|
| Accounts payable                     | \$ 1,968,872     | \$ 1,412,124     |
| Lines of credit                      | 1,381,327        | 1,128,222        |
| Current portion of long term debt    | 112,166          | 106,113          |
| Note payable-related party           | -                | 21,000           |
| Accrued interest                     | 118,563          | 115,581          |
| Accrued expenses                     | 65,900           | 51,549           |
| <b>Total Current Liabilities</b>     | <b>3,646,828</b> | <b>2,834,589</b> |
| Loans payable, related party         | 252,358          | 252,358          |
| Long term debt, less current portion | 1,092,427        | 1,041,756        |
| <b>Total Liabilities</b>             | <b>4,991,613</b> | <b>4,128,703</b> |

**COMMITMENTS AND CONTINGENCIES****STOCKHOLDERS' EQUITY**

|  |                     |                     |
|--|---------------------|---------------------|
| Preferred stock, \$10.00 par value, 500,000 shares authorized, 58,940 shares issued and outstanding    | 589,402             | 589,402             |
| Common stock, \$.0001 par value, 11,500,000 shares authorized, 4,726,091 shares issued and outstanding | 472                 | 472                 |
| Common stock to be issued (269,867 shares)   | 34,720              |                     |
| Additional paid in capital   | 2,753,994           | 2,783,464           |
| Accumulated deficit  | (2,879,184)         | (2,403,638)         |
| Total stockholders' equity   | 499,404             | 969,700             |
| <b>TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY</b>  | <b>\$ 5,491,017</b> | <b>\$ 5,098,403</b> |

See accompanying Notes to Condensed Financial Statements

**REED'S, INC.**

**CONDENSED STATEMENTS OF OPERATIONS**  
**For the Three and Nine Months Ended September 30, 2005 and 2004**  
**(Unaudited)**

|   | Three months ended (Unaudited) |                       | Nine months ended (Unaudited) |                       |
|---|--------------------------------|-----------------------|-------------------------------|-----------------------|
|   | September 30,<br>2005          | September 30,<br>2004 | September 30,<br>2005         | September 30,<br>2004 |
| <b>SALES</b>  | \$ 2,735,332                   | \$ 2,209,696          | \$ 7,134,940                  | \$ 6,705,040          |
| <b>COST OF SALES</b>  | 2,266,327                      | 1,759,630             | 5,821,887                     | 5,383,397             |
| <b>GROSS PROFIT</b>   | 469,005                        | 450,066               | 1,313,053                     | 1,321,643             |
| <b>OPERATING EXPENSES</b>                                     |                                |                       |                               |                       |
| Selling   | 318,862                        | 194,606               | 839,978                       | 530,884               |
| General & Administrative                                      | 232,938                        | 308,414               | 687,413                       | 769,989               |
| Legal fees  | 24,040                         | 74,539                | 26,166                        | 74,539                |
|   | 575,840                        | 577,559               | 1,553,557                     | 1,375,412             |
| <b>LOSS FROM OPERATIONS</b>                                   | (106,835)                      | (127,493)             | (240,504)                     | (53,769)              |
| <b>OTHER EXPENSES</b>   |                                |                       |                               |                       |
| Interest Expense  | (73,508)                       | (64,466)              | (235,042)                     | (178,479)             |
| Loss on Extinguishment of Debt                                | —                              | (153,000)             | —                             | (153,000)             |
|   | (73,508)                       | (217,466)             | (235,042)                     | (331,479)             |
| <b>NET LOSS</b>   | (180,343)                      | (344,959)             | (475,546)                     | (385,248)             |
| Preferred Stock Dividend                                      | —                              | —                     | (29,470)                      | —                     |
| Net Loss Attributable to Common Stockholders                  | \$ (180,343)                   | \$ (344,959)          | \$ (505,016)                  | \$ (385,248)          |
| <b>Net Loss Available to Common Stockholders —</b>            |                                |                       |                               |                       |
| <b>Basic and Diluted</b>                                      | \$ (.04)                       | \$ (.07)              | \$ (.10)                      | \$ (0.08)             |
| <b>WEIGHTED AVERAGE SHARES OUTSTANDING, BASIC AND DILUTED</b> |                                |                       |                               |                       |
|   | 4,995,959                      | 4,726,091             | 4,845,909                     | 4,726,091             |

See accompanying Notes to Condensed Financial Statements

**REED'S INC.****STATEMENT OF CHANGES IN STOCKHOLDERS' EQUITY**

For the nine months ended September 30, 2005 (Unaudited)

|   | <b>Common Stock<br/>Shares</b> | <b>Common Stock<br/>Amount</b> | <b>Common<br/>Stock to<br/>be<br/>Issued</b> | <b>Additional<br/>Paid in<br/>Capital</b> | <b>Preferred Stock<br/>Shares</b> | <b>Preferred Stock<br/>Amount</b> | <b>Accumulated<br/>Deficit</b> | <b>Total</b> |
|---|--------------------------------|--------------------------------|--|---|-----------------------------------|-----------------------------------|--------------------------------|--------------|
| Balance, January 1, 2005                              | 4,726,091                      | \$ 472                         | \$   | -\$ 2,783,464                             | 58,940                            | \$ 589,402                        | \$ (2,403,638)                 | \$ 969,700   |
| Exercise of warrants                                  |                                |                                | 5,250  |   |                                   |                                   |                                | 5,250        |
| Preferred Stock Dividend                              |                                |                                | 29,470                                       | (29,470)                                  |                                   |                                   |                                |              |
| Net Loss for the nine months ended September 30, 2005 |                                |                                |  |   |                                   |                                   | (475,546)                      | (475,546)    |
| Balance, September 30, 2005 (unaudited)               | 4,726,091                      | \$ 472                         | \$ 34,720                                    | \$ 2,753,994                              | 58,940                            | \$ 589,402                        | \$ (2,879,184)                 | \$ 499,404   |

See accompanying Notes to Condensed Financial Statements

**REED'S INC.**

**CONDENSED STATEMENTS OF CASH FLOWS**  
**For the nine months ended September 30, 2005 and 2004**  
**(Unaudited)**

|   | <b>Nine Months Ended (Unaudited)</b> |                      |
|---|--------------------------------------|----------------------|
|   | <b>September 30,</b>                 | <b>September 30,</b> |
|   | <b>2005</b>                          | <b>2004</b>          |
| <b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>  |                                      |                      |
| Net Loss  | \$ (475,546)                         | \$ (385,248)         |
| Adjustments to reconcile net loss to net cash provided by (used in) operating activities: |                                      |                      |
| Depreciation and amortization   | 83,220                               | 78,935               |
| Loss on extinguishment of debt  | -                                    | 153,000              |
| Changes in operating assets and liabilities:  |                                      |                      |
| Accounts receivable   | 144,392                              | (46,308)             |
| Inventory   | (60,817)                             | (322,494)            |
| Prepaid Expenses  | (220,683)                            | (110,004)            |
| Other receivables   | (4,520)                              | 855                  |
| Accounts payable  | 556,748                              | 400,336              |
| Accrued expenses  | 14,351                               | 46,311               |
| Accrued interest  | 8,232                                | 37,452               |
| Net cash provided by (used in) operating activities                                       | 45,377                               | (147,165)            |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>  |                                      |                      |
| Purchase of property and equipment  | (84,819)                             | (74,532)             |
| Due from director   | (29,013)                             | (23,600)             |
| Net cash used in investing activities   | (113,832)                            | (98,132)             |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>  |                                      |                      |
| Principal borrowings on debt  | 340,000                              | 184,132              |
| Principal payments on debt  | (283,277)                            | (178,947)            |
| Proceeds received prior to issuance of preferred stock                                    | -                                    | 334,400              |
| Net borrowing on lines of credit  | 253,106                              | 89,717               |
| Payments on debt to related parties   | (21,000)                             | -                    |
| Payments for deferred stock offering costs  | (223,934)                            | (105,662)            |
| Net cash provided by financing activities   | 64,895                               | 323,640              |
| <b>NET INCREASE (DECREASE) IN CASH</b>  | <b>(3,560)</b>                       | <b>78,343</b>        |
| <b>CASH — Beginning of period</b>   | <b>42,488</b>                        | <b>12,930</b>        |
| <b>CASH — End of period</b>   | <b>\$ 38,928</b>                     | <b>\$ 91,273</b>     |

**Supplemental Disclosures of Cash Flow Information**

Cash paid during the period for:

|          |            |            |
|----------|------------|------------|
| Interest | \$ 226,810 | \$ 141,626 |
| Taxes    | \$ -       | \$ -       |

**Noncash Investing and Financing Activities**

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|  |    |        |    |         |
|--|----|--------|----|---------|
| Common stock to be issued in settlement of accrued interest and exercise of warrants | \$ | 5,250  | \$ | —       |
| Common stock to be issued in settlement of preferred stock dividend                  | \$ | 29,470 | \$ | —       |
| Beneficial conversion feature  | \$ | —      | \$ | 353,640 |

See accompanying Notes to Condensed Financial Statements

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**REED'S, INC.**

**NOTES TO CONDENSED FINANCIAL STATEMENTS  
SEPTEMBER 30, 2005 (UNAUDITED)**

1. **BASIS OF PRESENTATION**

The accompanying interim condensed financial statements are unaudited, but in the opinion of management of Reeds, Inc. (the Company), contain all adjustments, which include normal recurring adjustments necessary to present fairly the financial position at September 30, 2005, and the results of operations and cash flows for the three and nine months ended September 30, 2005 and 2004. The balance sheet as of December 31, 2004 is derived from the Company's audited financial statements.

Certain information and footnote disclosures normally included in financial statements that have been prepared in accordance with generally accepted accounting principles have been condensed or omitted pursuant to the rules and regulations of the Securities and Exchange Commission, although management of the Company believes that the disclosures contained in these financial statements are adequate to make the information presented herein not misleading. For further information, refer to the financial statements and the notes thereto included in the Company's Registration Statement, Form SB-2 as filed with the Securities and Exchange Commission on May 13, 2005.

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosures of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expense during the reporting period. Actual results could differ from those estimates.

The results of operations for the nine months ended September 30, 2005 are not necessarily indicative of the results of operations to be expected for the full fiscal year ending December 31, 2005.

**Loss per Common Share**

Basic loss per share is calculated by dividing net loss available to common stockholders by the weighted average number of common shares outstanding during the year. Diluted loss per share is calculated assuming the issuance of common shares, if dilutive, resulting from the exercise of stock options and warrants. As the Company had a loss in the three and nine month period ended September 30, 2005 and 2004, basic and diluted loss per share are the same.

The weighted average shares outstanding at September 30, 2005 includes the shares to be issued resulting from the exchange of warrants, which occurred on June 30, 2005, for 262,500 shares of common stock, and the preferred stock payable for 7,367 shares of common stock. These shares are expected to be issued in the fourth quarter of 2005. (see Notes 5 and 6).

**Recent Accounting Pronouncements**

In November 2004, the FASB issued SFAS No. 151, "Inventory Costs, an amendment of ARB No. 43, Chapter 4." The amendments made by Statement 151 clarify that abnormal amounts of idle facility expense, freight, handling costs, and wasted materials (spoilage) should be recognized as current period charges and require the allocation of fixed production overheads to inventory based on the normal capacity of the production facilities. The guidance is effective for inventory costs incurred during fiscal years beginning after June 15, 2005. Earlier application is permitted for inventory costs incurred during fiscal years beginning after November 23, 2004. The Company has evaluated the impact of the adoption of SFAS 151, and does not believe the impact will be significant to the Company's overall results of operations or financial position.

In December 2004, the FASB issued SFAS No.153, "Exchanges of Non-monetary Assets, an amendment of APB Opinion No. 29, Accounting for Non-monetary Transactions." The amendments made by Statement 153 are based on the principle that exchanges of non-monetary assets should be measured based on the fair value of the assets exchanged. Further, the amendments eliminate the narrow exception for non-monetary exchanges of similar productive assets and replace it with a broader exception for exchanges of non-monetary assets that do not have commercial substance. Previously, Opinion 29 required that the accounting for an exchange of a productive asset for a similar productive asset or an equivalent interest in the same or similar productive asset should be based on the recorded amount of the asset relinquished. Opinion 29 provided an exception to its basic measurement principle (fair value) for exchanges of similar productive assets. The Board believes that exception required that some non-monetary exchanges, although commercially substantive, be recorded on a carryover basis. By focusing the exception on exchanges that lack commercial substance, the Board believes this Statement produces financial reporting that more faithfully represents the economics of the transactions. The Statement is effective for non-monetary asset exchanges occurring in fiscal periods beginning after June 15, 2005. Earlier application is permitted for non-monetary asset exchanges occurring in fiscal periods beginning after the date of issuance. The provisions of this Statement shall be applied prospectively. The Company has evaluated the impact of the adoption of SFAS 152, and does not believe the impact will be significant to the Company's overall results of operations or financial position.

In December 2004, the FASB issued SFAS No.123 (revised 2004), "Share-Based Payment." Statement 123(R) will provide investors and other users of financial statements with more complete and neutral financial information by requiring that the compensation cost relating to share-based payment transactions be recognized in financial statements. That cost will be measured based on the fair value of the equity or liability instruments issued. Statement 123(R) covers a wide range of share-based compensation arrangements including share options, restricted share plans, performance-based awards, share appreciation rights, and employee share purchase plans. Statement 123(R) replaces FASB Statement No. 123, "Accounting for Stock-Based Compensation," and supersedes APB Opinion No. 25, "Accounting for Stock Issued to Employees." Statement 123, as originally issued in 1995, established as preferable a fair-value-based method of accounting for share-based payment transactions with employees. However, that Statement permitted entities the option of continuing to apply the guidance in Opinion 25, as long as the footnotes to financial statements disclosed what net income would have been had the preferable fair-value-based method been used. Public entities (other than those filing as small business issuers) will be required to apply Statement 123(R) as of the first interim or annual reporting period of the first fiscal year that begins after June 15, 2005 and the first fiscal year that begins after December 15, 2005 for small business issuers. The Company has evaluated the impact of the adoption of SFAS 123(R), and does not believe the impact will be significant to the Company's overall results of operations or financial position.

We do not believe that the adoption of the above recent pronouncements will have a material effect on our consolidated financial position or results of operations.

2. Lines of credit

In June 2005, the Company was successful in replacing the lender of its line of credit facilities. The new lender has extended a line of credit secured by accounts receivable and inventory in the maximum amounts of \$1,910,000. The borrowing base on the accounts receivable are 80% of all eligible receivables, which are primarily accounts receivables under 90 days. The inventory borrowing base is 50% of eligible inventory. As of September 30, 2005, the amounts borrowed on this line of credit were \$ 928,335. The interest rate on this new loan is Prime plus 2.75%. The aggregate amounts borrowed under other lines of credit and payable at September 30, 2005 was \$452,992.

3. Long term debt

In June 2005, the Company was successful in replacing the lender of certain long-term debt secured by equipment. The Company replaced 2 loans which had a combined principle balance at December 31, 2004 of \$169,248 and had interest rates ranging from Prime plus 10% to Prime plus 12% to one loan. At September 30, 2005, the new loan balance was \$180,499. The interest rate on the loan is Prime plus 2.75%. The monthly payment on this loan requires principal payments of \$3,167, plus interest. This loans matures in June 2010.

4. Equipment line of credit

In June 2005, the Company obtained an equipment line of credit from the same lender mentioned in footnotes 2 and 3. The maximum amount of this line of credit is \$150,000 and can be used for eligible equipment purchases. The interest rate for this line of credit is Prime plus 2.75%, but not less than 8.50%. As of September 30, 2005, net advances were \$101,000. This line matures May 2009 and requires ratable, monthly payments of principal, and applicable interest, until the line matures in May 2009.

5. Related Party Transactions

In June 2005, 262,500 warrants held by Robert Reed were exercised at \$.02 per warrant resulting in 262,500 shares to be issued. In lieu of receiving \$5,250, interest payable to Robert Reed was reduced by the same amount. As of September 30, 2005, the shares had not been issued.

6. Dividend Distributable

Dividend distributable represents the preferred stock dividend payable to be paid with the issuance of common stock. The 7,367 shares of common stock had not been issued as of September 30, 2005.

7. Inventory

Inventory consists of the following at September 30, 2005

|                |              |
|----------------|--------------|
| Raw Materials  | \$ 565,531   |
| Finished Goods | 796,312      |
|                | \$ 1,361,843 |

8. Legal Proceedings

The Company currently and from time to time is involved in litigation incidental to the conduct of its business. The Company is not currently a party to any lawsuit or proceeding which, in the opinion of management, is likely to have a materially adverse effect on it.

During 2004 and 2005, the Company incurred legal fees associated with a law suit which the Company has won. The Plaintiff has appealed. The judgment in favor of the Company is to have the Plaintiff reimburse the Company for its legal defense costs. If the Company is successful in the appeals process, it will record income from the judgment if it collects the monies.

## Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

### FORWARD LOOKING STATEMENTS

This report contains statements that involve expectations, plans or intentions (such as those relating to future business or financial results, new features or services, or management strategies). These statements are forward-looking and are subject to risks and uncertainties, so actual results may vary materially. You can identify these forward-looking statements by words such as "may," "should," "expect," "anticipate," "believe," "estimate," "intend," "plan" and other similar expressions. You should consider our forward-looking statements in light of the risks discussed under the heading "Risk Factors That May Affect Results of Operations and Financial Condition" below, as well as our consolidated financial statements, related notes, and the other financial information appearing elsewhere in this report and our other filings with the Securities and Exchange Commission. We assume no obligation to update any forward-looking statements.

You should read the following Management's Discussion and Analysis of Financial Condition and Results of Operations in conjunction with the condensed consolidated financial statements and the related notes that appear elsewhere in this document.

#### Overview

We develop, manufacture, market, and sell "alternative" or "New Age" beverages and assorted foods. We currently manufacture, market and sell six unique product lines:

- Reed's Ginger Brews
- Virgil's Root Beer and Cream Sodas
  - China Colas
- Reed's Ginger Juice Brews
- Reed's Ginger Candies
- Reed's Ginger Ice Creams

We currently distribute and sell our products through a network of natural, gourmet, and independent distributors, as well as through our growing in-house direct sales and distribution team, throughout the United States and, to a lesser extent, in Canada.

#### Trends, Risks, Challenges, Opportunities That May or Are Currently Affecting Our Business

Our main challenges, trends, risks, and opportunities that could affect or are affecting our financial results include but are not limited to:

Fuel Prices - As oil prices continue to rise, our freight rates, which run at approximately 9% of net sales, have been increasing. As of September 30, 2005, we believe oil prices have peaked and may start to decline for most of the next quarter. We therefore do not expect freight rates to continue to rise in the fourth quarter. We expect that our Brewery operations in Los Angeles, CA will allow us to reduce certain freight costs by eliminating the need to ship from our contract manufacturer in Pennsylvania to our customers in the Western part of the United States.

Low Carbohydrate Diets and Obesity - Consumers have been demanding lower carbohydrate products. This trend did not seem to affect our sales growth in 2005. We are watching this trend closely and have started developing low-carbohydrate versions of some of our beverages.

Distribution Consolidation - The trend towards continued consolidation of the beverage distribution industry through mergers and acquisitions has inspired us to start our own direct distribution locally in southern California and to go to

large national retailers. Consolidation among natural foods industry distributors has not had an affect on our sales. However, this consolidation may limit the distributor options outside natural foods to service mass-market food accounts.

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Consumer Demanding More Natural Foods - The rapid growth of the natural foods industry has been fueled by the growing consumer awareness of the potential health problems due to the consumption of chemicals in the diet. Consumers are reading ingredient labels and choosing products based on them. We design products with these consumer concerns in mind. We feel this trend toward more natural products is one of the main trends behind our growth. Recently, this trend in drinks has not only shifted to products using natural ingredients, but also to products with added ingredients possessing a perceived positive function like vitamins, herbs and other nutrients. Our products are designed with this consumer demand in mind.

Supermarket and Natural Food Stores - More and more supermarkets, in order to compete with the growing natural food industry, have started including natural food sections. As a result of this trend, our products are now available in supermarkets throughout the United States. Supermarkets can require that we spend more advertising money and they sometimes require slotting fees. We continue to work to keep these fees reasonable. Slotting fees in the natural food section of the supermarket are generally not as expensive as in other areas of the store.

Beverage Packaging Changes - Beverage packaging has continued to innovate. There is an increase in the sophistication with respect to beverage packaging design. While we feel that our current core brands still compete on the level of packaging, we continue to experiment with new and novel packaging designs such as the 5-liter party keg and 750 ml champagne style bottles. We have further plans for other innovative packaging designs.

Cash Flow Requirements - Growth of our company will depend on the availability of additional capital infusions to finance. We have a financial history of losses and are dependent on non-banking sources of capital, which tend to be more expensive and charge higher interest rates. Any increase in costs of goods will further increase losses and will further tighten cash reserves. We feel that we could raise prices to offset this problem if it occurs. We haven't increased our prices since inception and we feel that the market has been increasing in terms of beverage prices in the last ten years. We intend to increase our prices in 2006. See our discussion of this in our discussion of Gross Margin below.

Packaging or Raw Material Price Increases - An increase in packaging or raw materials could be adverse to our cash flow and income. Recently, glass prices have gone up considerably due to increased fuel prices and other market forces. Rising fuel prices could possibly increase costs of the raw materials and packaging making up the cost of goods manufactured. We continue to search for packaging and production alternatives to reduce our cost of goods.

Initial Public Offering. We completed our regulatory filings with state and federal securities commissions and commenced our public offering in September 2005. Our public offering is a best efforts offering of up to 2 million shares of stock at \$4.00 per share. While we do not require this funding to continue our operations, in the event less than the maximum amount of this offering is raised, our future business plans may be adversely effected.

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## Gross Margin Discussion

We recognize the long term need to improve the margins of the company. Currently, we spend about 11.6% on freight and warehousing supporting our national distribution with most of our production coming from our east coast contract manufacturer in Pennsylvania. Ultimately, we will have regional production and ship direct to our customers. This will result in savings, in both reduced production costs and local delivery direct to customers. We expect that reduced production costs and local delivery will result in a gross margin increase in the 10-15% range. We have always built our brands with the focus of increasing our sales volumes, which in turn increases the value of our company because we know the market place values sales volume. This focus has driven our sales growth and will continue to do so. However, we also recognize the need to improve our margins, thereby increasing our profitability. In the short term, a number of projects are in the works to improve margins. Those projects are summarized below.

| <b>Projects</b>                      | <b>Annual Savings<br/>per shift</b> | <b>Approximate Costs</b> |
|--------------------------------------|-------------------------------------|--------------------------|
| Build Manual Bulk glass depalletizer | \$20,000                            | \$5,000                  |
| Improve plant conveyors              | \$20,000                            | \$5,000                  |
| Automatic soft drink batch machine   | \$10,000                            | \$5,000                  |
| Drop packer installed                | \$40,000                            | \$5,000                  |
| Bringing on a Swing shift            | \$40,000                            | \$0                      |

The west coast brewery when fully operational will allow the company to reduce its freight expenses by avoiding expensive cross country shipping. Even though the brewery had been intended to accomplish this task, it has not been able to become fully operational. The plant can run in a single shift with a 5 day week approximately 375,000 cases a year supporting approximately \$5,000,000 in annual sales. We ran in 2004 at approximately 30% of this capacity and this year we are running at about 50%. The main obstacle to full plant utilization is the inability of our west coast plant to consistently produce a product which meets our flavor standards. Since we do not release inferior product in the market place, our utilization has been impacted. We are working with flavor experts in seeking a solution to this production obstacle. It appears differences in equipment and water source at our west coast plant are causing the flavor of the brews to not consistently produce a product which meets our flavor standards. The goal with this plant is to get the plant supporting and producing all the product demand for west of the Mississippi. This would save about \$225,000 on freight a year on our current volume of sales. Labor costs at this plant are also running higher than design. The number of people on the line is still high due to a number of pieces of equipment that need to be bought and installed to reduce labor. We project those six projects we currently are working on will save approximately \$150,000 in labor annually. Recently, we acquired an automatic 5 liter party keg filler for \$77,000. This machine has reduced labor costs from 50¢ per keg to 15¢ per keg. The savings that both full operating volume and proper staff on the line would result in approximately \$375,000 per year or around 4 percent boost to gross margin.

## Affect of Fuel Costs Increase on our Gross Margin

Hurricane Katrina's effects on fuel prices have had a negative effect on our gross margin. Our products require us to utilize freight companies to move our products to market. The freight costs have been considerably higher as freight companies pass on the effect of higher fuel prices. Higher fuel prices have also caused a number of our suppliers to increase prices to us, most notably our main contract manufacturer in Pennsylvania. Citing cost increases for glass, they have increased our cost of production by 9%. This price increase will reduce our gross margin by an estimated 3%. This price increase became effective on October 31, 2005. Our response to this price increase is that we will initiate a price increase on our products. In addition, we are actively pursuing other production facilities that could offer better pricing. We believe our growth, current volume and projected future volume will allow us to negotiate better pricing and at least partially negate the current cost increase. In the short term we will raise our prices. This price increase is our first in 15 years and should improve gross margins by about 7%. It will not go into effect until

February 1, 2006. Therefore, we do not anticipate gross margin relief on this price increase until the first quarter of 2006.

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## **Current Public Offering**

On August 3, 2005, the SEC declared our SB-2 Registration Statement effective. This offering has also been cleared in 35 States. Brookstreet Securities is the underwriter for this offering. We are currently syndicating the offer to other NASD broker-dealers.

## **Results of Operations**

### ***Three Months Ended September 30, 2005 Compared to Three Months Ended September 30, 2004***

**Net Sales.** Net sales increased by \$525,636, or 23.8%, to \$2,735,332 in the three months ended September 30, 2005 from \$2,209,696 in the three months ended September 30, 2004. Sales growth was from existing products. This growth came from the Virgil's Root Beer line (15.9%) that includes the new 5 liter kegs and cream soda and from the Reed's Ginger Brew products line (8.0%). In addition, the candy line contributed (0.7%). While we keep limited data on the following, we believe these existing product sales increases were due to increased sales in existing outlets and the expansion of the number of outlets carrying these products.

**Gross Profit.** Gross profit was \$469,005 for the three months ended September 30, 2005, an increase of \$18,939 or 4.2% higher than the gross profit for the three months ended September 30, 2004 of \$450,066. As a percentage of net sales, gross profit decreased to 17.1% in the three months ended September 30, 2005 from 20.4% in the three months ended September 30, 2004. This decrease was due to increased fuel costs reflected in an increase in freight costs and increased packaging costs due to fuel related price increases.

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General and Administrative & Selling Expenses. These expenses increased by \$48,780, 1% to \$551,800 in the three months ended September 30, 2005 from \$503,020 in the three months ended September 30, 2004 and decreased as a percentage of net sales to 20.2% in the three months ended September 30, 2005 from 22.8% in the three months ended September 30, 2004. We had an increase in commissions (5.8%) due to the increased reliance on outside brokers. Selling expenses also increased due to demos in new accounts to launch our products in those accounts (3.9%). We expect the commissions to remain higher as some of our sales growth relies on outside brokers and we expect to have the elevated demo expenses that we experienced this quarter on going as we use our in store kegerator demo program to launch our products into new accounts.

Interest expense was \$73,508 in the three months ended September 30, 2005, compared to interest expense of \$64,466 in the three months ended September 30, 2004. We had higher interest expense in 2005 due to increased borrowing on our receivable line of credit with our lender, BACC.

***Nine Months Ended September 30, 2005 Compared to Nine Months Ended September 30, 2004***

Net Sales. Net sales increased by \$429,900, or 6.4%, to \$7,134,940 in the nine months ended September 30, 2005 from \$6,705,040 in the nine months ended September 30, 2004. 2004 sales figures include a one time sale of \$348,000 to one customer. Given that our overall sales increased \$429,900, our sales increase to recurring customers approximated \$778,000, for the nine months ending September 30, 2005. This trend is consistent with management's plans to increase sales to its existing customer base as well as search for new customers, thereby increasing its customer base. This net sales increase was primarily the result of sales growth of existing products. Existing product growth came from the Virgil's Root Beer line (7.5%) including the new 5 liter party kegs and the cream soda and from the Reed's Ginger Brew products line (4.7%). While we keep limited data on the following, we believe these existing product sales increases were due to increased sales in existing outlets and the expansion of the number of outlets carrying these products.

Gross Profit. Gross profit was \$1,313,053 for the nine months ended September 30, 2005, a decrease of \$8,590 or 0.6% lower than the gross profit for the nine months ended September 30, 2004 of \$1,321,643. As a percentage of net sales, gross profit decreased to 18.4% in the nine months ended September 30, 2005 from 19.7% in the nine months ended September 30, 2004. This decrease was due to increased fuel costs reflected in an increase in freight costs and increased packaging costs due to fuel related price increases.

General and Administrative & Selling Expenses. These expenses increased by \$226,518 or 17.4% to \$1,527,391 in the three months ended September 30, 2005 from \$1,300,873 in the three months ended September 30, 2004 and increased as a percentage of net sales to 21.4% in the three months ended September 30, 2005 from 19.4% in the three months ended September 30, 2004. General and administrative and selling expenses increased for the following reasons. We had an increase in commissions (2.1%) due to the increased reliance on outside brokers. Selling expenses also increased due to demos in new accounts to launch our products in those accounts (6.7%). Professional fees such as accounting fees increased (1.6%) due to the public reporting. Sales salaries increased due to the increase in sales force staff. We expect the new level of expenses to continue going forward but to not increase in the short term.

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Interest expense was \$235,042 in the nine months ended September 30, 2005, compared to interest expense of \$178,479 in the nine months ended September 30, 2004. We had higher interest expense in 2005 due to increased borrowing and an increase in the prime lending rate on our receivable line of credit with our lender, BACC.

### **Liquidity and Capital Resources**

Historically, we have financed our operations primarily through private sales of common stock, preferred stock, convertible debt, a line of credit from a financial institution, and cash generated from operations.

As of September 30, 2005, we had a working capital deficit of \$1,369,548, compared to a working capital deficit of \$684,647 as of December 31, 2004. This increase in our working capital deficit was primarily attributable to losses from operations, a decrease in accounts receivable, an increase in accounts payable and an increase in use of our line of credit.

As of September 30, 2005, cash was \$38,928, compared to \$42,488 as of December 31, 2004. Net cash provided by operating activities was \$45,377 for the nine months ended September 30, 2005. This amount arose from a decrease in accounts receivable and an increase accounts payable and accrued expenses, offset with our loss from operations and increase in prepaid expenses.

We used \$113,832 in investing activities for the nine months ended September 30, 2005, primarily for the purchase of equipment for our West Coast Brewery and a loan made to a director before we become public. The purchase of equipment was for the 5 liter party keg filler. This piece of equipment reduces the labor costs by over 75% in the manufacture of the party kegs.

Cash flow provided in financing activities was \$64,895 for the nine months ended September 30, 2005 and was the result of increased borrowing on our line of credit, principal borrowing on debt offset by principal payment of debt and deferred offering expenses.

### **Critical Accounting Policies**

Our financial statements are prepared in accordance with accounting principles generally accepted in the United States of America, or GAAP. GAAP requires us to make estimates and assumptions that affect the reported amounts in our consolidated financial statements including various allowances and reserves for accounts receivable and inventories, the estimated lives of long-lived assets and trademarks and trademark licenses, as well as claims and contingencies arising out of litigation or other transactions that occur in the normal course of business. The following summarize our most significant accounting and reporting policies and practices:

*Trademark License and Trademarks.* Trademark license and trademarks primarily represent the costs we pay for exclusive ownership of the Reed's® trademark in connection with the manufacture, sale and distribution of beverages and water and non-beverage products. We also own the Virgil's® trademark and the China Cola® trademark. In addition, we own a number of other trademarks in the United States as well as in a number of countries around the world. We account for these items in accordance with SFAS No. 142, Goodwill, and Other Intangible Assets. Under the provisions of SFAS No. 142, we do not amortize indefinite-lived trademark licenses and trademarks.

In accordance with SFAS No. 142, we evaluate our non-amortizing trademark license and trademarks quarterly for impairment. We measure impairment by the amount that the carrying value exceeds the estimated fair value of the trademark license and trademarks. The fair value is calculated by reviewing net sales of the various beverages and applying industry multiples. Based on our quarterly impairment analysis the estimated fair values of trademark license and trademarks exceeded the carrying value and no impairments were identified during the year ended December 31, 2004 or the nine months ended September 30, 2005.



*Long-Lived Assets.* Our management regularly reviews property, equipment and other long-lived assets, including identifiable amortizing intangibles, for possible impairment. This review occurs quarterly or more frequently if events or changes in circumstances indicate the carrying amount of the asset may not be recoverable. If there is indication of impairment of property and equipment or amortizable intangible assets, then management prepares an estimate of future cash flows (undiscounted and without interest charges) expected to result from the use of the asset and its eventual disposition. If these cash flows are less than the carrying amount of the asset, an impairment loss is recognized to write down the asset to its estimated fair value. The fair value is estimated at the present value of the future cash flows discounted at a rate commensurate with management's estimates of the business risks. Quarterly, or earlier, if there is indication of impairment of identified intangible assets not subject to amortization, management compares the estimated fair value with the carrying amount of the asset. An impairment loss is recognized to write down the intangible asset to its fair value if it is less than the carrying amount. Preparation of estimated expected future cash flows is inherently subjective and is based on management's best estimate of assumptions concerning expected future conditions. No impairments were identified during the year ended December 31, 2004 or the nine months ended September 30, 2005.

Management believes that the accounting estimate related to impairment of our long lived assets, including our trademark license and trademarks, is a "critical accounting estimate" because: (1) it is highly susceptible to change from period to period because it requires management to estimate fair value, which is based on assumptions about cash flows and discount rates; and (2) the impact that recognizing an impairment would have on the assets reported on our consolidated balance sheet, as well as net income, could be material. Management's assumptions about cash flows and discount rates require significant judgment because actual revenues and expenses have fluctuated in the past and we expect they will continue to do so.

In estimating future revenues, we use internal budgets. Internal budgets are developed based on recent revenue data for existing product lines and planned timing of future introductions of new products and their impact on our future cash flows.

*Advertising.* We account for advertising production costs by expensing such production costs the first time the related advertising is run.

*Accounts Receivable.* We evaluate the collectibility of our trade accounts receivable based on a number of factors. In circumstances where we become aware of a specific customer's inability to meet its financial obligations to us, a specific reserve for bad debts is estimated and recorded which reduces the recognized receivable to the estimated amount our management believes will ultimately be collected. In addition to specific customer identification of potential bad debts, bad debt charges are recorded based on our historical losses and an overall assessment of past due trade accounts receivable outstanding.

*Inventories.* Inventories are stated at the lower of cost to purchase and/or manufacture the inventory or the current estimated market value of the inventory. We regularly review our inventory quantities on hand and record a provision for excess and obsolete inventory based primarily on our estimated forecast of product demand and/or our ability to sell the product(s) concerned and production requirements. Demand for our products can fluctuate significantly. Factors that could affect demand for our products include unanticipated changes in consumer preferences, general market conditions or other factors, which may result in cancellations of advance orders or a reduction in the rate of reorders placed by customers. Additionally, our management's estimates of future product demand may be inaccurate, which could result in an understated or overstated provision required for excess and obsolete inventory.

*Income Taxes.* Current income tax expense is the amount of income taxes expected to be payable for the current year. A deferred income tax asset or liability is established for the expected future consequences of temporary differences in the financial reporting and tax bases of assets and liabilities. We consider future taxable income and ongoing, prudent, and feasible tax planning strategies, in assessing the value of our deferred tax assets. If our management determines that it is more likely than not that these assets will not be realized, we will reduce the value of these assets to their expected realizable value, thereby decreasing net income. Evaluating the value of these assets is necessarily based on our management's judgment. If our management subsequently determined that the deferred tax assets, which had been written down, would be realized in the future, the value of the deferred tax assets would be increased, thereby increasing net income in the period when that determination was made.

### **Recent Accounting Pronouncements**

In November 2004, the FASB issued SFAS No. 151, "Inventory Costs, an amendment of ARB No. 43, Chapter 4." The amendments made by Statement 151 clarify that abnormal amounts of idle facility expense, freight, handling costs, and wasted materials (spoilage) should be recognized as current period charges and require the allocation of fixed production overheads to inventory based on the normal capacity of the production facilities. The guidance is effective for inventory costs incurred during fiscal years beginning after June 15, 2005. Earlier application is permitted for inventory costs incurred during fiscal years beginning after November 23, 2004. The Company has evaluated the impact of the adoption of SFAS 151, and does not believe the impact will be significant to the Company's overall results of operations or financial position.

In December 2004, the FASB issued SFAS No. 153, "Exchanges of Non-monetary Assets, an amendment of APB Opinion No. 29, Accounting for Non-monetary Transactions." The amendments made by Statement 153 are based on the principle that exchanges of non-monetary assets should be measured based on the fair value of the assets exchanged. Further, the amendments eliminate the narrow exception for non-monetary exchanges of similar productive assets and replace it with a broader exception for exchanges of non-monetary assets that do not have commercial substance. Previously, Opinion 29 required that the accounting for an exchange of a productive asset for a similar productive asset or an equivalent interest in the same or similar productive asset should be based on the recorded amount of the asset relinquished. Opinion 29 provided an exception to its basic measurement principle (fair value) for exchanges of similar productive assets. The Board believes that exception required that some non-monetary exchanges, although commercially substantive, be recorded on a carryover basis. By focusing the exception on exchanges that lack commercial substance, the Board believes this Statement produces financial reporting that more faithfully represents the economics of the transactions. The Statement is effective for non-monetary asset exchanges occurring in fiscal periods beginning after June 15, 2005. Earlier application is permitted for non-monetary asset exchanges occurring in fiscal periods beginning after the date of issuance. The provisions of this Statement shall be applied prospectively. The Company has evaluated the impact of the adoption of SFAS 152, and does not believe the impact will be significant to the Company's overall results of operations or financial position.

In December 2004, the FASB issued SFAS No. 123 (revised 2004), "Share-Based Payment." Statement 123(R) will provide investors and other users of financial statements with more complete and neutral financial information by requiring that the compensation cost relating to share-based payment transactions be recognized in financial statements. That cost will be measured based on the fair value of the equity or liability instruments issued. Statement 123(R) covers a wide range of share-based compensation arrangements including share options, restricted share plans, performance-based awards, share appreciation rights, and employee share purchase plans. Statement 123(R) replaces FASB Statement No. 123, Accounting for Stock-Based Compensation, and supersedes APB Opinion No. 25, Accounting for Stock Issued to Employees. Statement 123, as originally issued in 1995, established as preferable a fair-value-based method of accounting for share-based payment transactions with employees. However, that Statement permitted entities the option of continuing to apply the guidance in Opinion 25, as long as the footnotes to financial statements disclosed what net income would have been had the preferable fair-value-based method been used. Public entities (other than those filing as small business issuers) will be required to apply Statement 123(R) as of the first

interim or annual reporting period that begins after June 15, 2005. The Company has evaluated the impact of the adoption of SFAS 123(R), and does not believe the impact will be significant to the Company's overall results of operations or financial position.

We do not believe that the adoption of the above recent pronouncements will have a material effect on our consolidated financial position or results of operations.

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We do not have any current material commitments for capital expenditures.

On June 25, 2005, we changed our primary lender. As a result we have increased our revolving line of credit availability from \$1,100,000 to \$1,910,000. In addition, long term debt financing with our previous lender has been refinanced with our new lender. We were successful in securing these credit facilities at an interest rate of Prime plus 2.75% as opposed to interest rates with our previous lender which ranged from Prime plus 9% to Prime plus 12%. The better interest rate was influenced by the improved collateral of the company. Our building, which we bought for \$850,000 in 2000 is now appraised at \$1,600,000.

This revolving line of credit is secured by all of our assets, including real estate, accounts receivable, inventory, trademarks and other intellectual property and equipment. The credit facility does not impose any financial covenants on us.

The status of the current public offering is handled in a section prior to the discussion of results of operations.

Proceeds of the IPO will be used to expand the sales and marketing efforts, improve the quality of our management team, and improve the infrastructure of our reporting systems and aid in the improvement to our West Coast plant.

During the next six months, we expect to reduce our raw materials inventory by approximately \$150,000. We built up this inventory by purchasing beverage bottles in a foreclosure proceeding of an unrelated party.

### **Inflation**

Although management expects that our operations will be influenced by general economic conditions, we do not believe that inflation has a material effect on our results of operations.

### **Item 3. Quantitative and Qualitative Disclosures About Market Risk**

We are exposed to the impact of interest rate changes as most of our borrowings are based on the prime rate. As the prime rate increases, our borrowing costs will increase and we may not be able to pass along the increase in our borrowing costs to our customers.

We are exposed to the impact of foreign currency fluctuations. Our sales are not materially impacted by foreign currency fluctuations, as a minimal amount of our revenues are currently generated outside the United States. We use certain suppliers in Germany for product packing materials, and we settle these transactions in Euro's. We do not use any foreign currency hedging activities or other techniques to mitigate our risk to currency fluctuations. Consequently, our product cost may suffer from a weak dollar and we may not be able to pass along foreign currency fluctuations to our customers.

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Policies and Procedures -- The Company does not invest in instruments designed to provide hedging against interest rate fluctuations.

#### Interest Rate Risk

We currently have one credit line which we use in our operations with a maximum loan amount of \$1,910,000. Our interest rate is variable and based on the prime rate. Our actual interest rate will change with each change of the prime rate. In addition, we have term loans with rates based on the prime rate. Since our borrowings have been in excess of \$1,000,000, changes in the prime rate will impact our operations.

#### Foreign Currency Risk

We are exposed to the impact of foreign currency fluctuations. Our sales are not materially impacted by foreign currency fluctuations, as a minimal amount of our revenues are currently generated outside the United States. We use certain suppliers in Germany for product packing materials, and we settle these transactions in Euro's. We do not use any foreign currency hedging activities or other techniques to mitigate our risk to currency fluctuations. Consequently, our product cost may suffer from a weak dollar and we may not be able to pass along foreign currency fluctuations to our customers.

#### Overall Market Risk

With regard to overall market risk, we attempt to mitigate our exposure to such risks by assessing the relative proportion of our investments in cash and cash equivalents and the relatively stable and risk-minimized returns available on such investments. At September 30, 2005, our cash was primarily invested in non-interest bearing checking accounts.

### Item 3. CONTROLS AND PROCEDURES

#### (a) Evaluation of Disclosure Controls and Procedures.

Our management, with the participation of our principal executive officer and principal financial officer, has evaluated the effectiveness of the design and effectiveness of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended) as of the end of the period covered by this quarterly report. Based on this evaluation, our principal executive officer and principal financial officer concluded, as of the end of such period, that these disclosure controls and procedures are effective and designed to ensure that the information required to be disclosed in our reports filed or submitted under the Securities Exchange Act of 1934 is recorded, processed, summarized and reported within the requisite time periods.

#### (b) Changes in Internal Controls.

There was no change in our internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) under the Securities Exchange Act of 1934, as amended) identified in connection with the evaluation of our internal control performed during our last fiscal quarter that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

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**Part II**

Item 1. Legal Proceedings

Not applicable

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

Not applicable

Item 3. Defaults Upon Senior Securities

Not applicable

Item 4. Submission of Matters to a Vote of Security Holders

Not applicable

Item 5. Other Information

Not applicable

Item 6. Exhibits

Not applicable

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