QUALSTAR CORP
Form 10-Q
February 14, 2013

# SECURITIES AND EXCHANGE COMMISSION 

Washington, D.C. 20549

Form 10-Q
x QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the Quarterly Period Ended December 31, 2012
OR
o TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the Transition Period From to

Commission file number 000-30083

## QUALSTAR CORPORATION

## CALIFORNIA <br> (State of incorporation)

95-3927330
(I.R.S. Employer Identification No.)

3990-B Heritage Oak Court, Simi Valley, CA 93063
(805) 583-7744

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports); and (2) has been subject to such filing requirements for the past 90 days. Yes p No o

Indicate by check mark whether the registrant has submitted electronically and posted on its website, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T ( $\$ 232.405$ of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes p No o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definition of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):
Large accelerated filer o Accelerated filer o Non-accelerated filer * Smaller reporting company p

Indicate by check mark whether the registrant is a shell company (as defined in Exchange Act Rule 12b-2). Yes o No p

Total shares of common stock without par value outstanding at January 22, 2013 are 12,253,117.

QUALSTAR CORPORATION<br>FORM 10-Q<br>FOR THE QUARTERLY PERIOD ENDED DECEMBER 31, 2012<br>INDEX

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# PART I — FINANCIAL INFORMATION 

ITEM 1. FINANCIAL STATEMENTS
QUALSTAR CORPORATION
CONDENSED BALANCE SHEETS
(In thousands)

|  | December 31, 2012 <br> (Unaudited) | $\begin{aligned} & \text { June } 30, \\ & 2012 \end{aligned}$ |
| :---: | :---: | :---: |
| ASSETS |  |  |
| Current assets: |  |  |
| Cash and cash equivalents | \$6,482 | \$7,381 |
| Marketable securities, short-term | 7,437 | 7,135 |
| Receivables, net of allowances of $\$ 48$ at December 31, 2012, and $\$ 38$ at June 30, 2012 | 3,056 | 2,995 |
| Inventories, net | 3,991 | 4,475 |
| Prepaid expenses and other current assets | 213 | 151 |
| Total current assets | \$21,179 | \$22,137 |
| Property and equipment, net | 365 | 268 |
| Marketable securities, long-term | 3,924 | 6,369 |
| Other assets | 46 | 50 |
| Total assets | \$25,514 | \$28,824 |
|  |  |  |
| LIABILITIES AND SHAREHOLDERS' EQUITY |  |  |
| Current liabilities: |  |  |
| Accounts payable | \$ 1,242 | \$2,039 |
| Accrued payroll and related liabilities | 538 | 332 |
| Other accrued liabilities | 2,242 | 1,374 |
| Total current liabilities | \$4,022 | \$3,745 |
| Other long term liabilities | 26 | 26 |
| Commitments and contingencies |  |  |
| Shareholders' equity: |  |  |
| Preferred stock, no par value; 5,000 shares authorized; no shares issued | - | - |
| Common stock, no par value; 50,000 shares authorized, 12,253 shares issued and outstanding as of December 31, 2012 and June 30, 2012 | 18,905 | 18,878 |
| Accumulated other comprehensive income | 14 | 9 |
| Retained earnings | 2,547 | 6,166 |
| Total shareholders' equity | \$21,466 | \$25,053 |
| Total liabilities and shareholders' equity | \$25,514 | \$28,824 |

See notes to condensed financial statements.

## QUALSTAR CORPORATION CONDENSED STATEMENTS OF OPERATIONS

(Unaudited) (In thousands, except per share data)

|  | Three Months Ended December 31, |  |  | Six Months Ended December 31, |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2012 |  | 2011 |  | 2012 |  | 2011 |  |
| Net revenues | \$3,355 |  | \$3,555 |  | \$6,808 |  | \$8,179 |  |
| Cost of goods sold | 2,086 |  | 2,728 |  | 4,595 |  | 5,638 |  |
| Gross profit | \$1,269 |  | \$827 |  | \$2,213 |  | \$2,541 |  |
| Operating expenses: |  |  |  |  |  |  |  |  |
| Engineering | 742 |  | 650 |  | 1,408 |  | 1,298 |  |
| Sales and marketing | 804 |  | 448 |  | 1,335 |  | 909 |  |
| General and administrative | 919 |  | 741 |  | 1,659 |  | 1,333 |  |
| Restructuring expense | 511 |  | - |  | 1,393 |  | - |  |
| Total operating expenses | \$2,976 |  | \$ 1,839 |  | \$5,795 |  | \$3,540 |  |
| Loss from operations | (1,707 | ) | (1,012 | ) | (3,582 | ) | (999 | ) |
| Other income (expense) | 34 |  | 41 |  | (37 | ) | 85 |  |
| Loss before income taxes | (1,673 | ) | (971 | ) | (3,619 | ) | (914 | ) |
| Provision for income taxes | - |  | - |  | - |  | - |  |
| Net loss | \$(1,673 | ) | \$(971 | ) | \$(3,619 | ) | \$(914 | ) |
| Loss per common share: |  |  |  |  |  |  |  |  |
| Basic and Diluted | \$(0.14 | ) | \$(0.08 | ) | \$(0.30 | ) | \$(0.07 | ) |
| Weighted average common shares outstanding: |  |  |  |  |  |  |  |  |
| Basic and Diluted | 12,253 |  | 12,253 |  | 12,253 |  | 12,253 |  |

See notes to condensed financial statements.

# QUALSTAR CORPORATION CONDENSED STATEMENTS OF CASH FLOWS <br> (Unaudited) (In thousands) 

|  | $\begin{array}{l}\text { Six Months Ended } \\ \text { December 31, }\end{array}$ |  |
| :--- | :--- | :--- |
|  | 2012 | 2011 |
| OPERATING ACTIVITIES: | $\$(3,619$ | $)$ |
| Net loss |  |  |
| Adjustments to reconcile net loss to net cash used in operating activities: |  |  |
| Depreciation and amortization | 67 | $(2$ |$)$

See notes to condensed financial statements.

## QUALSTAR CORPORATION CONDENSED STATEMENT OF CHANGES IN SHAREHOLDERS' EQUITY SIX MONTHS ENDED DECEMBER 31, 2012 <br> (Unaudited) (In thousands)

|  | Common Stock |  | Accumulated Other Comprehensive Income |  | Retained <br> Earnings | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Shares | Amount |  |  |  |  |
| Balance at June 30, 2012 | 12,253 | \$18,878 | \$ | 9 | \$6,166 | \$25,053 |
| Share-based compensation |  | 27 |  |  |  | 27 |
| Comprehensive loss: |  |  |  |  |  |  |
| Change in unrealized gains on investments |  |  |  | 5 |  | 5 |
| Net loss |  |  |  |  | (3,619 | ) $(3,619$ |
| Comprehensive loss |  |  |  |  |  | (3,614 |
| Balance at December 31, 2012 | 12,253 | \$18,905 | \$ | 14 | \$2,547 | \$21,466 |

See notes to condensed financial statements

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## QUALSTAR CORPORATION

## NOTES TO CONDENSED FINANCIAL STATEMENTS

Note 1 - Summary of Significant Accounting Policies

## Basis of Presentation

In the opinion of management, the accompanying condensed financial statements, including balance sheets and related interim statements of operations, cash flows, and stockholders' equity, include all adjustments, consisting primarily of normal recurring items, which are necessary for their fair presentation in conformity with accounting principles generally accepted in the United States of America ("U.S. GAAP").

Preparing financial statements requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenue and expenses. Examples include estimates of loss contingencies, product life cycles and inventory obsolescence, bad debts, sales returns, share-based compensation forfeiture rates, the potential outcome of future tax consequences of events that have been recognized in our financial statements or tax returns, and determining when investment impairments are other-than-temporary. Actual results and outcomes may differ from management's estimates and assumptions.

Interim results are not necessarily indicative of results for a full year. The information included in this Form 10-Q should be read in conjunction with information included in the Qualstar Corporation Annual Report on Form 10-K for the fiscal year ended June 30, 2012, filed with the Securities and Exchange Commission ("SEC") on September 21, 2012.

## Risks and Uncertainties

We are subject to a number of risks and uncertainties that may significantly impact our future operating results. These risks and uncertainties are discussed under Part II, Item 1A, "Risk Factors" included in this Form 10-Q. As our interim description of risks and uncertainties only includes any material changes to our annual description, we refer you to our risk factors previously disclosed in Item 1A of our annual report on Form 10-K for the fiscal year ended June 30, 2012, as filed with the U.S. Securities and Exchange Commission ("SEC").

## Revenue Recognition

We recognize revenue when there is persuasive evidence that an arrangement exists, title and risk of loss have passed, delivery has occurred or the services have been rendered, the sales price is fixed or determinable and collection of the related receivable is reasonably assured. Title and risk of loss generally pass to our customers upon shipment. In limited circumstances where either title or risk of loss pass upon destination or acceptance or when collection is not reasonably assured, we defer revenue recognition until such events occur.

Revenue for established products that have previously satisfied a customer's acceptance requirements and provide for full payment tied to shipment is generally recognized upon shipment and passage of title. In limited cases where a prior history of customer acceptance cannot be demonstrated or sales where customer payment dates are not determinable or when collection is not reasonably assured, revenue is deferred until customer acceptance occurs or payment has been received. On the limited shipments where sales are not recognized, gross profit is generally recorded as deferred profit in our consolidated balance sheet representing the difference between the receivable recorded and the inventory shipped. The deferred revenue and deferred profit accounts are included in other accrued

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liabilities in the balance sheet. At December 31, 2012 we had deferred revenue of approximately $\$ 152,000$ and deferred profit of approximately $\$ 18,000$. At June 30, 2012 we had deferred revenue of approximately $\$ 156,000$ and no deferred profit. See subsequent events footnote with regard to future recognition of service revenue.

## QUALSTAR CORPORATION

## NOTES TO CONDENSED FINANCIAL STATEMENTS- (Continued)

## Marketable Securities

Marketable securities consist primarily of high-quality U.S. corporate securities, U.S. federal government debt securities, corporate and municipal bonds, collateralized mortgage obligations and asset backed securities. Our marketable securities portfolio consists of short-term securities with original maturities of greater than three months from the date of purchase and remaining maturities of less than one year and long-term securities with original maturities of greater than one year and less than five years. Marketable securities are classified as available for sale and are recorded at fair value using the specific identification method; unrealized gains and losses are reflected in other comprehensive income until realized; realized gains and losses are included in earnings when the underlying securities are sold and are derived using the specific identification method for determining the cost of securities sold. If the credit ratings of the security issuers deteriorate or if normal market conditions do not return in the near future, we may be required to reduce the value of our investments through an impairment charge and reflect them as long-term investments.

## Fair Value of Financial Instruments

We measure fair value on all financial assets and liabilities and nonfinancial assets and liabilities that are recognized or disclosed at fair value in the financial statements on a recurring basis (at least quarterly). See "Note 5 - Fair Value Measurements."

## Allowance for Doubtful Accounts

We estimate our allowance for doubtful accounts based on an assessment of the collectability of specific accounts and the overall condition of accounts receivable. In evaluating the adequacy of the allowance for doubtful accounts, we analyze specific trade receivables, historical bad debts, customer credits, customer credit-worthiness and changes in customers' payment terms and patterns. If the financial condition of our customers were to deteriorate, resulting in an impairment of their ability to make additional payments, then we may need to make additional allowances. Likewise, if we determine that we could realize more of our receivables in the future than previously estimated, we would adjust the allowance to increase income in the period we made this determination.

## Inventory Valuation

We record inventories at the lower of cost or market value. We assess the value of our inventories periodically based upon numerous factors including expected product or material demand, current market conditions, technological obsolescence, current cost and net realizable value. If necessary, we write down our inventory for estimated obsolescence, potential shrinkage, or unmarketable inventory equal to the difference between the cost of inventory and the estimated market value based upon assumptions about future demand and market conditions. If technology changes more rapidly than expected, or market conditions become less favorable than those projected by management, additional inventory write-downs may be required.

## Warranty Obligations

We provide for the estimated cost of product warranties at the time revenue is recognized. We engage in extensive product quality programs and processes, including active monitoring and evaluation of product failure rates, material
usage and estimation of service delivery costs incurred in correcting a product failure. However, should actual product failure rates, material usage, or service delivery costs differ from our estimates, revisions to the estimated warranty liability would be required. Historically our warranty costs have not been significant.

# QUALSTAR CORPORATION 

## NOTES TO CONDENSED FINANCIAL STATEMENTS- (Continued)

## Legal and Other Contingencies

The outcomes of legal proceedings and claims brought against us are subject to significant uncertainty. An estimated loss from a loss contingency such as a legal proceeding or claim is accrued by a charge to income if it is probable that a liability has been incurred and the amount of the loss can be reasonably estimated. When legal costs are expected to be material that the entity expects to incur in defending itself in connection with a loss contingency accrual, the loss should factor in all costs and, if the legal costs are reasonably estimable, they should be accrued in accordance with ASC 450 , regardless of whether a liability can be estimated for the contingency itself. Disclosure of a contingency is required if there is at least a reasonable possibility that a loss has been incurred. Changes in these factors could materially impact our financial statements.

Share-Based Compensation
Share-based compensation is accounted for in accordance with ASC 718, "Compensation - Stock Compensation." We use the Black-Scholes option-pricing model to determine fair value of the award at the date of grant and recognize compensation expense over the vesting period. The inputs we use for the model require the use of judgment, estimates and assumptions regarding the expected volatility of the stock, the expected term the average employee will hold the option prior to the date of exercise, expected future dividends, and the amount of share-based awards that are expected to be forfeited. Changes in these inputs and assumptions could occur and actual results could differ from these estimates, and our results of operations could be materially impacted.

## Accounting for Income Taxes

We estimate our tax liability based on current tax laws in the statutory jurisdictions in which we operate in accordance with ASC 740, "Income Taxes." These estimates include judgments about deferred tax assets and liabilities resulting from temporary differences between assets and liabilities recognized for financial reporting purposes and such amounts recognized for tax purposes, as well as about the realization of deferred tax assets. We may recognize the tax benefit from an uncertain tax position only if it is more likely than not that the tax position will be sustained upon examination by the taxing authorities, based on the technical merits of the position. The tax benefits recognized in the financial statements from such a position should be measured based on the largest benefit that has a greater than $50 \%$ likelihood of being realized upon ultimate settlement. ASC 740 also provides guidance on derecognition of income tax assets and liabilities, classification of current and deferred income tax assets and liabilities, accounting for interest and penalties associated with tax positions, and income tax disclosures.

We maintain a valuation allowance to reduce our deferred tax assets due to the uncertainty surrounding the timing of realizing the benefits of net deferred tax assets in future years. We have considered future taxable income and ongoing prudent and feasible tax planning strategies in assessing the need for such a valuation allowance. In the event we were to determine that we would be able to realize all or part of our net deferred tax asset in the future, the valuation allowance would be decreased accordingly.

We may periodically undergo examinations by the federal and state regulatory authorities and the Internal Revenue Service. We may be assessed additional taxes and or penalties contingent on the outcome of these examinations. Our previous examinations have not resulted in any unfavorable or significant assessments.

## QUALSTAR CORPORATION

# NOTES TO CONDENSED FINANCIAL STATEMENTS- (Continued) 

Note 2 - Recent Accounting Pronouncements

Recently adopted accounting guidance
On July 1, 2012 we adopted ASU 2011-08, guidance issued by the Financial Accounting Standards Board ("FASB") on testing goodwill for impairment. The new guidance provides an entity the option to first perform a qualitative assessment to determine whether it is more likely than not that the fair value of a reporting unit is less than its carrying amount. If an entity determines that this is the case, it is required to perform the currently prescribed two-step goodwill impairment test to identify potential goodwill impairment and measure the amount of goodwill impairment loss to be recognized for that reporting unit (if any). If an entity determines that the fair value of a reporting unit is greater than its carrying amount, the two-step goodwill impairment test is not required. Adoption of this new guidance did not impact our financial statements.

On July 1, 2012 we adopted ASU 2011-05, guidance issued by the FASB on presentation of comprehensive income. The new guidance eliminates the current option to report other comprehensive income and its components in the statement of changes in stockholders' equity. Instead, an entity will be required to present either a continuous statement of net income and other comprehensive income or in two separate but consecutive statements. The new guidance also required entities to present reclassification adjustments out of accumulated other comprehensive income by component in both the statement in which net income is presented and the statement in which other comprehensive income is presented. However, in December 2011, the FASB issued guidance which indefinitely defers the guidance related to the presentation of reclassification adjustments. Adoption of this new guidance did not have a material impact on our financial statements.

Recent accounting guidance not yet adopted
In July 2012, the FASB issued ASU 2012-02, guidance on testing indefinite-lived intangible assets for impairment. The new guidance provides an entity the option to first assess qualitative factors to determine whether it is necessary to perform quantitative impairment test, simplifying the guidance for testing the decline in the realizable value (impairment) of indefinite-lived intangible assets other than goodwill. Examples of intangible assets subject to the guidance include indefinite-lived trademarks, licenses, and distribution rights. An organization electing to perform a qualitative assessment is no longer required to calculate the fair value of an indefinite-lived intangible asset unless the organization determines, based on a qualitative assessment, that it is 'more likely than not' that the asset is impaired. The new guidance will be effective for us beginning July 1, 2013, and will not impact our financial statements upon adoption.

In December 2011, the FASB issued guidance enhancing disclosure requirements about the nature of an entity's right to offset and related arrangements associated with its financial instruments and derivative instruments. The new guidance requires the disclosure of the gross amounts subject to rights of set-off, amounts offset in accordance with the accounting standards followed, and the related net exposure. The new guidance will be effective for us beginning July 1, 2013, and will not materially impact our financial statements upon adoption.

Note 3 - Concentration of Credit Risk, Other Concentration Risks and Significant Customers

We are exposed to interest rate risks. Our interest income is sensitive to changes in the general level of U.S. interest rates, particularly since the majority of our investments are in shorter duration fixed income securities. We have no outstanding debt nor do we utilize auction rate securities or derivative financial instruments in our investment portfolio.

## QUALSTAR CORPORATION

## NOTES TO CONDENSED FINANCIAL STATEMENTS- (Continued)

Our financial results could be affected by changes in foreign currency exchange rates or weak economic conditions in foreign markets. As all sales are currently made in U.S. dollars, a strengthening of the dollar could make our products less competitive in foreign markets. Sales outside of North America represented approximately $52.3 \%$ of net revenues in the three months ended December 31, 2012, and $40.9 \%$ of net revenues in the three months ended December 31, 2011. Sales outside of North America represented approximately $44.3 \%$ of net revenues in the six months ended December 31, 2012, and $43.4 \%$ of net revenues in the six months ended December 31, 2011.

One customer accounted for $17.8 \%$ of the Company's revenue for the three-month period ended December 31, 2012. The customer's accounts receivable balance, net of specific allowances, totaled approximately $21.9 \%$ of net accounts receivable as of December 31, 2012. One customer accounted for $11.6 \%$ of the Company's revenue for the three-month period ended December 31, 2011. The customer's accounts receivable balance, net of specific allowances, totaled approximately $10.1 \%$ of net accounts receivable as of December 31, 2011.

One customer accounted for $9.8 \%$ of the Company's revenue for the six-month period ended December 31, 2012. The customer's accounts receivable balance, net of specific allowances, totaled approximately $21.9 \%$ of net accounts receivable as of December 31, 2012. One customer accounted for $11.1 \%$ of the Company's revenue for the six-month period ended December 31, 2011. The customer's accounts receivable balance, net of specific allowances, totaled approximately $10.1 \%$ of net accounts receivable as of December 31, 2011.

## Note 4 - (Loss) Income per Share

Basic (loss) income per share has been computed by dividing net (loss) income by the weighted average number of common shares outstanding. Diluted (loss) income per share has been computed by dividing net (loss) income by the weighted average common shares outstanding plus dilutive securities or other contracts to issue common stock as if these securities were exercised or converted to common stock.

The following table sets forth the computation of basic and diluted net loss per share for the periods indicated:

|  | Three Months Ended December 31, |  |  | Six Months Ended December 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| In thousands (except per share amounts): |  |  |  |  |  |  |  |
| Net loss (a) | \$ 1,673 | \$(971 | ) | \$(3,619 |  | \$(914 | ) |
| Weighted average outstanding shares of common stock (b) | 12,253 | 12,253 |  | 12,253 |  | 12,253 |  |
| Dilutive potential common shares from employee stock options | - | - |  | - |  | - |  |
| Common stock and common stock equivalents (c) | 12,253 | 12,253 |  | 12,253 |  | 12,253 |  |
| Loss per share: |  |  |  |  |  |  |  |
| Basic net loss per share (a)/(b) | \$(0.14 | ) \$(0.08 |  | \$(0.30 |  | \$(0.07 | ) |
| Diluted net loss per share (a)/(c) | \$(0.14 | ) $\$(0.08$ |  | \$(0.30 |  | \$(0.07 |  |

## QUALSTAR CORPORATION

## NOTES TO CONDENSED FINANCIAL STATEMENTS- (Continued)

## Note 5 - Fair Value Measurements

Fair value is the price that would be received from selling an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Fair value is estimated by applying the following hierarchy, which prioritizes the inputs used to measure fair value into three levels and bases the categorization within the hierarchy upon the lowest level of input that is available and significant to the fair value measurement:

Level 1 - Quoted prices in active markets for identical assets or liabilities.
Level 2 - Observable inputs other than quoted prices in active markets for identical assets and liabilities, quoted prices for identical or similar assets or liabilities in inactive markets, or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities.

Level 3 - Inputs that are generally unobservable and typically reflect management's estimate of assumptions that market participants would use in pricing the asset or liability.

## QUALSTAR CORPORATION

NOTES TO CONDENSED FINANCIAL STATEMENTS- (Continued)

## Note 6 - Cash, Cash Equivalents and Marketable Securities

All highly liquid investments with maturities of three months or less at the date of purchase are classified as cash equivalents. The Company's marketable debt securities have been classified and accounted for as available-for-sale. Management determines the appropriate classification of its investments at the time of purchase and re-evaluates the available-for-sale designations as of each balance sheet date. The Company classifies its marketable debt securities as either short-term or long-term based on each instrument's underlying contractual maturity date. Marketable debt securities with maturities of 12 months or less are classified as short-term and marketable debt securities with maturities greater than 12 months are classified as long-term.

The following tables summarize the Company's available-for-sale securities' adjusted cost, gross unrealized gains, gross unrealized losses and fair value by significant investment category recorded as cash and cash equivalents or short-term or long-term marketable securities as of December 31, 2012 and June 30, 2012 (in thousands):

December 31, 2012

|  | Adjusted Cost | Unrealized Gains | Unrealized Losses | Fair <br> Value | Cash \& Cash <br> Equivalents | Short-term <br> Marketable Securities | Long-term <br> Marketable Securities |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Level 1: |  |  |  |  |  |  |  |
| Cash | 517 | - | - | 517 | 517 | - | - |
| Money Market Funds | 5,965 | - | - | 5,965 | 5,965 | - | - |
| U.S. Treasury Securities | 2,013 | - | - | 2,013 | - | 2,013 | - |
| Subtotal | \$8,495 | \$- | \$ - | \$8,495 | \$ 6,482 | \$ 2,013 | \$ - |
| Level 2: |  |  |  |  |  |  |  |
| U.S. Agency Securities | - | - | - | - | - | - | - |
| Corporate securities | 2,957 | 5 | (1) | 2,961 | - | 2,147 | 814 |
| Municipal securities | 4,231 | 14 | - | 4,245 | - | 2,026 | 2,219 |
| Asset backed securities | 822 | 1 | - | 823 | - | 710 | 113 |
| Mortgage backed securities | 1,324 | - | (5 | 1,319 | - | 541 | 778 |
| Subtotal | \$9,334 | \$20 | \$ (6 | \$9,348 | \$ - | \$ 5,424 | \$ 3,924 |
| Total | \$17,829 | \$20 | \$(6) | \$17,843 | \$ 6,482 | \$7,437 | \$ 3,924 |

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## QUALSTAR CORPORATION

NOTES TO CONDENSED FINANCIAL STATEMENTS- (Continued)

June 30, 2012

|  | Adjusted Cost | Unrealized Gains | Unrealized Losses | Fair Value | Cash \& Cash Equivalents | Short-term <br> Marketable Securities | Long-term <br> Marketable Securities |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Level 1: |  |  |  |  |  |  |  |
| Cash | 635 | - | - | 635 | 635 | - | - |
| Money Market Funds | 6,746 | - | - | 6,746 | 6,746 | - | - |
| U.S. Treasury Securities | 2,524 | - | (1 | 2,523 | - | 1,508 | 1,015 |
| Subtotal | \$9,905 | \$- | (1 | \$9,904 | \$ 7,381 | \$ 1,508 | 1,015 |
| Level 2: |  |  |  |  | - |  |  |
| U.S. Agency Securities | 753 | 1 | - | 754 | - | 754 | - |
| Corporate securities | 2,593 | 5 | (1 | 2,597 | - | 1,696 | 901 |
| Municipal Securities | 3,471 | 6 | - | 3,477 | - | 1,752 | 1,725 |
| Asset backed securities | 1,629 | 1 | - | 1,630 | - | 1,256 | 374 |
| Mortgage backed securities | 2,525 | - | (2 | 2,523 | - | 169 | 2,354 |
| Subtotal | \$10,971 | \$13 | \$ (3 | \$10,981 | \$ - | \$ 5,627 | \$ 5,354 |
| Total | \$20,876 | \$13 | \$(4 | \$20,885 | \$ 7,381 | \$ 7,135 | \$ 6,369 |

There were unrealized loss positions as of December 31, 2012. The following table shows the gross unrealized losses and fair value of the Company's investments with unrealized losses that are not deemed to be other-than-temporarily impaired, aggregated by investment category and length of time that individual securities have been in a continuous unrealized loss position, at December 31, 2012 and at June 30, 2012 (in thousands):


June 30, 2012
$\begin{array}{cc}\text { Less Than } & 12 \text { Months } \\ \text { Fair } & \text { Unrealized } \\ \text { Value } & \text { Loss }\end{array}$
12 Months or Greater
Fair Unrealized Value Loss (In thousands)

| US Treasury obligations and direct <br> obligations of U.S. Government |  |  |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| agencies | 2,262 | - | 1,015 | $(1$ | $)$ | 3,277 | $(1)$ |  |
| Corporate bonds | 1,696 | - | 901 | $(1)$ | $)$ | 2,597 | $(1)$ |  |
|  | 169 | $(1$ | $)$ | 2,354 | $(1)$ | $)$ | 2,523 | $(2)$ |

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Government Sponsored Enterprise collateralized mortgage obligations
Total $\$ 4,127 \quad \$(1 \quad) \$ 4,270 \quad \$(3 \quad) \$ 8,397 \quad \$(4)$

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# QUALSTAR CORPORATION 

## NOTES TO CONDENSED FINANCIAL STATEMENTS- (Continued)

Available-for-sale securities are recorded at market value. Unrealized holding gains and losses, net of the related income tax effect, on available-for-sale securities are excluded from earnings and are reported as a separate component of shareholders' equity until realized. Dividend and interest income are recognized when earned. Realized gains and losses for securities classified as available-for sale are included in earnings when the underlying securities are sold and are derived using the specific identification method for determining the cost of securities sold. Loss on the sale of marketable securities for the six months ended December 31, 2012 and 2011 was $\$ 34,000$ and $\$ 38,000$, respectively. The gain in net unrealized gain on available-for-sale securities that has been included in the other comprehensive income of shareholder's equity during the six months ended December 31, 2012 was $\$ 5,000$. The loss in net unrealized gain on available-for-sale securities that has been included in the other comprehensive income of shareholder's equity during the six months ended December 31, 2011 was $\$ 47,000$.

## Note 7 - Inventories

Inventories are stated at the lower of cost (first-in, first-out basis) or market. Inventories are comprised as follows (in thousands):
$\left.\begin{array}{lll} & \text { December 31, } & \text { June 30, } \\ & 2012 & 2012 \\ \text { Raw materials } & \$ 2,682 & \$ 3,961 \\ \text { Finished goods } & 2,077 & 2,235 \\ \text { Subtotal } & 4,759 & 6,196 \\ \text { Less: Inventory reserve } & (768 & (1,721\end{array}\right)$

Gross inventories have declined by $\$ 1.4$ million from June 30, 2012
Note 8 - Commitments and Contingencies
Accrued Warranty
We provide for the estimated costs of hardware warranties at the time the related revenue is recognized. We estimate the costs based on historical and projected product failure rates, historical and projected repair costs, and knowledge of specific product failures (if any). The specific hardware warranty terms and conditions for tape libraries generally include parts and labor over a three-year period. The warranty for power supplies generally is three years. We regularly re-evaluate our estimates to assess the adequacy of therecorded warranty liabilities and adjust the amounts as necessary.

Activity in the liability for product warranty for the periods presented is as follows (in thousands):

|  | Six Months Ended |  |  |
| :--- | :---: | :---: | :---: |
|  | December 31, |  |  |
|  | 2012 | 2011 |  |
| Beginning balance | $\$ 205$ | $\$ 198$ |  |
| Cost of warranty claims | $(30$ | $)$ | $(39$ |$)$

## QUALSTAR CORPORATION

## NOTES TO CONDENSED FINANCIAL STATEMENTS- (Continued)

## Note 9 - Comprehensive Loss and Income

For the six months ended December 31, 2012 and 2011, comprehensive loss amounted to approximately $\$ 3,614,000$ and $\$ 961,000$, respectively. The difference between net loss and comprehensive loss relates to the changes in the unrealized losses or gains the Company recorded for its available-for-sale marketable securities.

Note 10 - Legal Proceedings
On June 28, 2012, Overland Storage, Inc. ("Overland") filed a patent infringement lawsuit against Qualstar Corporation in the U.S. District Court in the Southern District of California, alleging that certain of our automated tape libraries infringe claims of U.S. Patent No. $6,328,766$. Overland is seeking injunctive relief as well as the recovery of unspecified monetary damages. We do not believe we infringe the Overland patent and we intend to defend ourselves vigorously. Due to the inherent uncertainty of litigation, we cannot identify probable or estimable damages related to the lawsuit at this time.

We also are subject to a variety of other claims and legal proceedings that arise from time to time in the ordinary course of our business. Although management currently believes that resolving claims against us, individually or in the aggregate, will not have a material adverse impact on our financial statements, these matters are subject to inherent uncertainties and management's view of these matters may change in the future. We accrue loss contingencies in connection with our commitments and contingencies, including litigation, when it is probable that a loss has occurred and the amount of the loss can be reasonably estimated. As of December 31, 2012, we had accrued aggregate current liabilities of $\$ 146,000$ in probable fees and costs related to our contingent legal matters.

Note 11 - Income Taxes
We did not record a provision or benefit for income taxes for the six months ended December 31, 2012 and 2011. The Company has recorded a full valuation allowance against its net deferred tax assets based on the Company's assessment regarding the realizability of these net deferred tax assets in future periods.

## Note 12 - Segment Information

In its operation of the business, management reviews certain financial information, including segmented internal profit and loss statements prepared on a basis consistent with U.S. GAAP. Our two segments are Power Supplies and Storage. The two segments discussed in this analysis are presented in the way we internally managed and monitored performance for the six months ended December 31, 2012 and 2011. Allocations for internal resources were made for the six months ended December 31, 2012 and 2011. The power supplies segment tracks certain assets separately, and all others are recorded in the storage segment for internal reporting presentations. The types of products and services provided by each segment are summarized below:

Power Supplies - We design, develop, and sell small, open frame, high efficiency switching power supplies. These power supplies are used to convert AC line voltage to DC voltages, or DC Voltages to other DC voltages for use in a wide variety of electronic equipment such as telecommunications equipment, machine tools, routers, switches, wireless systems and gaming devices.

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Storage - We design, develop, manufacture and sell automated magnetic tape libraries used to store, retrieve and manage electronic data primarily in network computing environments. Tape libraries consist of cartridge tape drives, tape cartridges and robotics to move the cartridges from their storage locations to the tape drives under software control. Our tape libraries provide data storage solutions for organizations requiring backup, recovery and archival storage of critical data.

## QUALSTAR CORPORATION

## NOTES TO CONDENSED FINANCIAL STATEMENTS- (Continued)

Segment revenue, loss before taxes and total assets were as follows (in thousands):

|  | Three Months Ended <br> December 31, <br> 2012 |  | Six Months Ended <br> December 31, |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  |  | 2011 | 2012 | 2011 |  |
| Revenue | $\$ 1,229$ | $\$ 1,984$ | $\$ 2,773$ | $\$ 4,187$ |  |
| Power Supplies | 1,532 | 1,098 | 2,754 | 2,807 |  |
| Storage: | 594 | 473 | 1,281 | 1,185 |  |
| Product | $\$ 2,126$ | $\$ 1,571$ | $\$ 4,035$ | $\$ 3,992$ |  |
| Service | $\$ 3,355$ | $\$ 3,555$ | $\$ 6,808$ | $\$ 8,179$ |  |
| Total storage |  |  |  |  |  |
| Total revenue |  |  |  |  |  |


|  | Three Months Ended December 31, |  |  |  | Six Months Ended December 31, |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2012 |  | 2011 |  | 2012 |  | 2011 |
| (Loss) Income before Taxes |  |  |  |  |  |  |  |
| Power Supplies | \$(278 | ) | \$(1 | ) | \$(576 | ) | \$192 |
| Storage | (1,395 | ) | (970 | ) | (3,043 | ) | (1,106 |
| Total loss before Taxes | \$(1,673 | ) | \$(971 |  | \$(3,619 | ) | \$(914 |


|  | $\begin{gathered} \text { December 31, } \\ 2012 \end{gathered}$ |  | June 30, 2012 |  |
| :---: | :---: | :---: | :---: | :---: |
| Total Assets |  |  |  |  |
| Cash and Marketable Securities: |  |  |  |  |
| Cash and cash equivalents | \$ | 6,482 | \$ | 7,381 |
| Marketable securities |  | 11,361 |  | 13,504 |
| Total Cash and Marketable Securities | \$ | 17,843 | \$ | 20,885 |
| Power supplies and Storage: |  |  |  |  |
| Power Supplies |  | 775 |  | 2,142 |
| Storage |  | 6,896 |  | 5,797 |
| Power Supplies and Storage | \$ | 7,671 | \$ | 7,939 |
| Total assets | \$ | 25,514 | \$ | 28,824 |

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## QUALSTAR CORPORATION

# NOTES TO CONDENSED FINANCIAL STATEMENTS- (Continued) 

Note 13 - Restructuring Expenses

## Restructuring Charges

In the second quarter of fiscal 2013, the Company continued to reduce the size of its production facility in the storage segment, which resulted in a further decrease in total square footage, from 38,000 square feet to approximately 28,000 square feet, and restructuring charges of approximately $\$ 316,000$ applied to the remaining contractual lease payments from December 2012 through December 2015 on the vacated portion of the facility in addition to contractor and moving expenses. Related severance costs of approximately $\$ 195,000$ were incurred in the second quarter of fiscal 2013 within the storage segment.

Our restructuring actions are strategic management decisions to consolidate operations supporting our business, and until we achieve consistent and sustainable levels of profitability, we may incur restructuring charges in the future from additional cost reduction efforts.

|  | Beginning <br> Balance | Expensed | Paid | Ending <br> balance |
| :--- | :---: | :---: | :---: | :---: |
| Lease abandonment obligation | $\$ 690$ | $\$ 316$ | $\$(51$ | $) \$ 955$ |
| Termination costs | - | 195 | $(27$ | 168 |
| Total Restructuring Expenses | $\$ 690$ | $\$ 511$ | $\$(78$ | $\$ 1,123$ |

Note 14 - Subsequent Events
In January 2013, the Company will change its revenue policy with regard to service revenue as a result of a change in terms in a new service agreement signed with a third party service provider in January 2013. The service provider changed the terms of the agreement from coverage over the customer's entire contractual service period to a fee per incident model to provide competitive pricing the Company received from competing service providers. As a result, the Company will change its revenue recognition policy regarding the treatment of service revenue serviced by the third party service provider from a net to a gross method prospectively in January 2013.

On January 17, 2013, BKF Capital Group, Inc., an entity controlled by Steven N. Bronson ("BKF Capital") sent a letter (the "Notice") to the Company, notifying the Company that in accordance with Section 6 of Article II of the Issuer's Bylaws, as amended and restated as of March 24, 2011, BKF Capital intends to nominate six (6) directors to serve on the Qualstar's Board of Directors at the 2013 Annual Meeting of Shareholders. If a proxy contest involving BKF Capital ensues, the Company could incur substantial costs and disruption of its operations.

## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Statements in this Quarterly Report on Form 10-Q concerning the future business, operating results and financial condition of Qualstar including estimates, projections, statements relating to our business plans, objectives and operating results, and the assumptions upon which those statements are based, are forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. These forward-looking statements inherently are subject to risks and uncertainties, some of which we cannot predict or quantify. Our actual results may differ materially from the results projected in the forward-looking statements. Factors that might cause such a difference include, but are not limited to, those discussed in our Annual Report on Form 10-K for the fiscal year ended June 30, 2012 in "ITEM 1 Business," "Item 1A Risk Factors," and in "ITEM 7 Management's Discussion and Analysis of Financial Condition and Results of Operations." You generally can identify forward-looking statements by the use of forward-looking terminology such as "believes," "may," "expects," "intends," "estimates," "anticipates," "plans," "seeks," or "continues," or the negative thereof or variations thereon or similar terminology Except as required by law, we undertake no obligation to publicly update or revise any forward-looking statements to reflect the occurrence of events or circumstances in the future.

## OVERVIEW

Qualstar Corporation ("Qualstar") is organized into two Strategic Business Units ("SBUs"), Storage and Power Supplies. Power supply products include ultra-small high efficiency open frame switching power supplies and provide power solutions to original equipment manufacturers to incorporate into computer based products for telephony, industrial, gaming, test equipment and other applications. Storage products include automated magnetic tape libraries used to store, retrieve and manage electronic data primarily in the network computing environment and provide solutions for organizations requiring backup, recovery and archival storage of critical electronic information.

Qualstar began fiscal 2013 under new leadership, and with a turnaround strategy for increasing revenues, reducing costs and returning the Company to profitability. In implementing this strategy, the Company is transforming from a manufacturing-based operation to a company focused on sales growth and new product innovation through engineering. The five main elements of the Company's strategic turnaround plan are: margin expansion; sales growth; new product introduction and production; working capital management and inorganic growth.

As part of its margin expansion initiative, the Company entered into a manufacturing and supply agreement with CTS Electronics Manufacturing Solutions, Inc. ("CTS") on December 20, 2012. Under this agreement, CTS will manufacture Qualstar's RLS and XLS tape library products and related assemblies on a turnkey basis. By outsourcing our tape library manufacturing, we reduced our facility size by over $50 \%$ in fiscal 2013 and our manufacturing personnel by $75 \%$, resulting in significant reductions in manufacturing overhead with more savings expected into the third fiscal quarter and beyond. We also modified our agreement with our third party service provider, from which we expect to yield reductions of service-related costs by approximately $75 \%$ and raise our service and overall gross margins. The Company's sales growth initiative included the hiring of a new Vice President of Storage Sales in August 2012, along with the addition of sales resources in both business sectors, in order to restructure and invigorate the Company's sales force. In our storage business, revenues increased in in the second quarter of fiscal 2013 by 35\% on a quarter over the same period in the prior year. While power supply revenues declined by approximately $38 \%$ during this same period, due to an industry-wide short term inventory tightening, we nevertheless booked on both sides of the business combined, $\$ 4.9$ million in the quarter ended December 31, 2012, up from $\$ 3.5$ million in the fiscal first quarter ended September 30, 2012, leading to a book-to-bill ratio of 1.46:1 and an annualized booking rate of approximately $\$ 20$ million. Continued improvement in both business units is projected as we implement further marketing and sales initiatives and align ourselves with broader and more diverse channel partners geographically.

In the area of product development, we believe that with modest investments in engineering and technical infrastructure, Qualstar has the potential to become a break-through innovator in new product development and introductions. As part of its strategic plan, the Company has restructured development resources in its power supply business into two teams: one to develop new and higher power level products targeted to new markets and verticals, and a separate team to respond to product modification requests to secure customer goodwill and long term design-win revenue streams. In the storage business, Qualstar's engineering staff has refocused its efforts into development of a unique and highly scalable tape library design intended to open significant market opportunities for the Company beyond those served by its current maximum library size. During the first half of fiscal 2013, the Company also exited unprofitable product lines, including legacy tape libraries and touchless pointing products.

As part of the Company's new contract with CTS, we will no longer carry component or raw material inventory for our storage products and have begun selling and shipping our existing inventory to CTS in order to free up our working capital. For our power supply business, we have begun scrutinizing and managing inventory levels, including reductions in the quantities and diversities of parts held in stock, in order further to reduce our working capital requirements while still meeting the needs of our major OEM customers.

Finally, our primary focus to date in fiscal 2013 has been on improving the Company's profitability and organic efficiencies. While the Company has no plans for any major acquisitions, we believe that opportunities may come to our attention that would allow us to expand our business lines through smaller, tuck-in acquisitions that can take advantage of our existing core competencies and technical know-how and provide us with an expanded product mix to market and sell to our embedded customer base. While the Company will consider such acquisition opportunities on a case-by-case basis, the board and management have no intention of pursuing any acquisitions that would weaken the Company's balance sheet or would present significant integration challenges.

We continue to be focused on building the long-term growth areas of the business and supporting our strategic initiatives. We believe our product lines and installed base of customers are a competitive strength and provide us with the opportunity to gain market share in both the tape and power supply markets. We believe the initiatives undertaken thus far will generate cash flow and strengthen our balance sheet in the coming quarters. We will continue to introduce new products and features to help customers meet their evolving power supply and data storage requirements.

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## CRITICAL ACCOUNTING POLICIES AND ESTIMATES

We describe our significant accounting policies in Note 1, "Summary of Significant Accounting Policies" of the notes to condensed financial statements.

## RESULTS OF OPERATIONS

The following table reflects, as a percentage of net revenues, statements of operations data for the periods indicated:

|  | $\begin{array}{c}\text { Three Months Ended } \\ \text { December 31, }\end{array}$ |  |  | Six Months Ended |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| December 31, |  |  |  |  |  |  |$]$

We have two operating segments for financial reporting purposes: power supplies and storage, as discussed in Note 12 of the Notes to Financial Statements in Item 1 of this report. The following table summarizes our revenue by operating segment:

|  | Three Months Ended December 31, |  |  | Six Months Ended December 31, |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Power Supply revenues | 36.6 | \% | 55.8 | \% | 40.7 | \% | 51.2 | \% |
| Storage revenues: |  |  |  |  |  |  |  |  |
| Product | 45.6 |  | 30.9 |  | 40.5 |  | 34.3 |  |
| Service | 17.8 |  | 13.3 |  | 18.8 |  | 14.5 |  |
| Total Storage revenues | 63.4 |  | 44.2 |  | 59.3 |  | 48.8 |  |
|  | 100.0 | \% | 100.0 | \% | 100.0 | \% | 100.0 | \% |

Three Months Ended December 31, 2012 Compared to Three Months Ended December 31, 2011

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Net Revenue. Net revenues decreased to $\$ 3.4$ million for the three months ended December 31, 2012 from $\$ 3.6$ million for the three months ended December 31, 2011, a decrease of $\$ 0.2$ million, or 5.6\%.

Segment Revenue
Power Supplies - Net revenues from power supplies decreased to $\$ 1.2$ million for the three months ended December 31, 2012 from $\$ 2.0$ million for the three months ended December 31, 2011, a decrease of $\$ 0.8$ million, or $38.1 \%$. The decrease in revenues is attributed to decreased demand by original equipment manufacturers and distributors due to short term inventory tightening in two of our stronger markets, servers and telecom.

Storage - Net storage revenues increased to $\$ 2.1$ million for the three months ended December 31, 2012 from $\$ 1.6$ million for the three months ended December 31, 2011, an increase of $\$ 0.5$ million, or $35.4 \%$. This increase in revenues was due to higher sales of XLS tape libraries, service and media, partially offset by a decrease in sales of TLS and RLS tape libraries.

Gross Profit. Gross profit represents the difference between our net revenues and cost of goods sold. Cost of goods sold consists primarily of purchased parts, direct and indirect labor costs, rent, technical support costs, depreciation, utilities, and packaging costs. Gross profit increased to $\$ 1.3$ million, or $37.8 \%$ of net revenues, for the three months ended December 31, 2012 from $\$ 0.8$ million, or $23.3 \%$ of net revenues, for the three months ended December 31, 2011. The increase in gross profit percentage is attributed to a change in product mix and decreases in material costs, freight, inventory reserves and rent. As indicated in the Company's statement of its strategic turnaround plan, margin improvement is the first and principal objective of the plan. As such, since June 2013, the company has been restructuring its operations to reduce the size of its manufacturing facilities, reduce the direct labor force and lower its manufacturing overhead. The results of these initiatives have yielded further gross margin improvement from the decrease in rent expense, as well as the lower labor costs from the reduced workforce. In addition, we expect the manufacturing outsourcing agreement signed in December with CTS to result in further reductions in cost of goods sold in future periods.

Engineering.Engineering expenses consist of engineering salaries, benefits, outside consultant fees, and purchased parts and supplies used in development activities. Engineering expenses increased to $\$ 742,000$ for the three months ended December 31, 2012 from $\$ 650,000$ for the three months ended December 31, 2011. The increase of $\$ 92,000$, or $14.2 \%$, is primarily attributed to an increase in headcount and recruitment expense as we added critical talent to our N 2 Power engineering force.

Sales and Marketing. Sales and marketing expenses consist primarily of employee salaries and benefits, sales commissions, trade show costs, advertising and travel related expenses. Sales and marketing expenses increased to $\$ 804,000$ for the three months ended December 31, 2012 from $\$ 448,000$ for the three months ended December 31, 2011. The increase of $\$ 356,000$, or $79.5 \%$, is primarily attributed to higher compensation expenses related to the additions to our storage sales force for improved regional coverage of our channel partners, and increased advertising, promotion and marketing consultant expenses as we expanded our marketing coverage in several areas.

General and Administrative. General and administrative expenses include employee salaries and benefits and professional service fees. General and administrative expenses increased to $\$ 919,000$ for the three months ended December 31, 2012 from $\$ 741,000$ for the three months ended December 31, 2011. The increase of $\$ 178,000$, or $24.0 \%$, is primarily attributed to increases in legal and investor relations expenses, and general business insurance, partially offset by a decrease in bad debt expense.

Restructuring Expense. In the second quarter of fiscal 2013, the Company continued to reduce the size of its production facility in the storage segment, which resulted in a further decrease in total square footage, from 38,000 square feet to approximately 28,000 square feet, and restructuring charges of approximately $\$ 316,000$ applied to the remaining contractual lease payments from December 2012 through December 2015 on the vacated portion of the facility. Related severance costs of approximately $\$ 195,000$ were incurred in the second quarter of fiscal 2013 within the storage segment.

Other Income. Other income remained comparable at $\$ 34,000$ for the three months ended December 31, 2012 and $\$ 41,000$ for the three months ended December 31, 2011.

Provision for Income Taxes. We did not record a provision or benefit for income taxes for the three months ended December 31, 2012 and 2011.

Six Months Ended December 31, 2012 Compared to Six Months Ended December 31, 2011
Net Revenue. Net revenues decreased to $\$ 6.8$ million for the six months ended December 31, 2012 from $\$ 8.2$ million for the six months ended December 31, 2011, a decrease of $\$ 1.4$ million, or $16.8 \%$.

## Segment Revenue

Power Supplies - Net revenues from power supplies decreased to $\$ 2.8$ million for the six months ended December 31, 2012 from $\$ 4.2$ million for the six months ended December 31, 2011, a decrease of $\$ 1.4$ million, or $33.8 \%$. The decrease in revenues is attributed to decreased demand by contract manufacturers, original equipment manufacturers and distributors due to short term inventory tightening in two of our stronger markets, servers and telecom.

Tape Libraries - Net tape library revenues remained comparable at $\$ 4.0$ million for the six months ended December 31, 2012 and $\$ 4.0$ million for the six months ended December 31, 2011.

Gross Profit. Gross profit represents the difference between our net revenues and cost of goods sold. Cost of goods sold consists primarily of purchased parts, direct and indirect labor costs, rent, technical support costs, depreciation, utilities, and packaging costs. Gross profit decreased to $\$ 2.2$ million, or $32.5 \%$ of net revenues, for the six months ended December 31, 2012 from $\$ 2.5$ million, or $31.1 \%$ of net revenues, for the six months ended December 31, 2011. The increase in gross profit percentage is attributed to a change in product mix, lower material costs and freight, partially offset by an increase in inventory reserves. As indicated in the Company's statement of its strategic turnaround plan, margin improvement is the first and principal objective of the plan. As such, since June 2013, the company has been restructuring its operations to reduce the size of its manufacturing facilities, reduce the direct labor force and lower its manufacturing overhead. The results of these initiatives have yielded further gross margin improvement from the decrease in rent expense in the current quarter in addition to the prior quarter reduction. In addition, we expect the manufacturing outsourcing agreement signed in December with CTS to result in further reductions in cost of goods sold in future periods.

Engineering. Engineering expenses consist of engineering salaries, benefits, outside consultant fees, and purchased parts and supplies used in development activities. Engineering expenses increased to $\$ 1.4$ million for the six months ended December 31, 2012 from $\$ 1.3$ million for the six months ended December 31, 2011. The increase of $\$ 0.1$ million, or $8.5 \%$, is primarily attributed to headcount and recruitment expense as we added critical talent to our N 2 Power engineering force.

Sales and Marketing. Sales and marketing expenses consist primarily of employee salaries and benefits, sales commissions, trade show costs, advertising and travel related expenses. Sales and marketing expenses increased to $\$ 1.3$ million for the six months ended December 31, 2012 from $\$ 0.9$ million for the six months ended December 31, 2011. The increase of $\$ 0.4$ million, or $46.9 \%$, is primarily attributed to higher compensation expenses related to the additions to our storage sales force for improved regional coverage of our channel partners, and increased advertising, promotion and marketing consultant expenses as we expanded our marketing coverage in several areas.

General and Administrative. General and administrative expenses include employee salaries and benefits and professional service fees. General and administrative expenses increased to $\$ 1.7$ million for the six months ended December 31, 2012 from $\$ 1.3$ million for the six months ended December 31, 2011. The increase of $\$ 0.4$ million, or $24.5 \%$, is primarily attributed to an increase in legal compensation, investor relations expenses, and general business insurance, partially offset by a decrease in bad debt expenses.

Restructuring Expense. In the first six months of fiscal 2013, the Company evaluated production capacity, revenue and facility size, and determined that a reduction in facility size and personnel to fit the production requirements was needed in the storage segment. This resulted in a reduction in total square footage from 56,938 square feet to approximately 28,000 square feet, or $50 \%$, and facility restructuring charges of approximately $\$ 1,006,000$ were applied to the remaining contractual lease payments from October 2012 through December 2015 on the vacated portion of the facility in addition to contractor and moving expenses. One-time severance costs of approximately $\$ 323,000$ were incurred and partially paid in the first six months of fiscal 2013 within the storage segment and related to reductions in manufacturing, general and administrative and engineering.

Other (Expenses) Income. Other expenses and income netted to $\$(37,000)$, and included $\$ 94,000$ related to the settlement of litigation and investment and other income of $\$ 57,000$ for the six months ended December 31, 2012 compared to $\$ 85,000$ of investment and other income for the six months ended December 31, 2011.

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Provision for Income Taxes. We did not record a provision or benefit for income taxes for the six months ended December 31, 2012 and 2011.

## LIQUIDITY AND CAPITAL RESOURCES

Net cash used in operating activities was $\$ 2.8$ million in the six months ended December 31, 2012, primarily attributed to the net loss for the period, an increase in prepaid and other assets, and a decrease in accounts payable, partially offset by a decrease in inventory and an increase in other accrued liabilities and accrued payroll and related liabilities. Net cash used in operating activities was $\$ 1.2$ million in the six months ended December 31, 2011, primarily attributed to the net loss for the period, an increase in inventories and a decrease in accrued payroll and related liabilities, partially offset by an increase in other accrued liabilities and a decrease in prepaids and other assets.

Cash provided by investing activities was $\$ 1.9$ million in the six months ended December 31, 2012, primarily attributed to proceeds from the sale of marketable securities, partially offset by the purchase of marketable securities and equipment. Cash provided by investing activities was $\$ 1.0$ million in the six months ended December 31, 2011, attributed to proceeds from the sale of marketable securities partially offset by purchases of marketable securities.

Cash was not used in financing activities during the six months ended December 31, 2012 or 2011.
As of December 31, 2012, we had $\$ 6.4$ million in cash and cash equivalents and $\$ 11.4$ million in marketable securities. The decrease in cash from 6/30/12 consisted of approximately $\$ 0.4$ million for proxy contest related expenses, $\$ 0.2$ million in cash payments related to restructuring expenses, and the balance to support the operating losses.

We believe that our existing cash and cash equivalents and cash flows from our operating activities, plus funds available from the sale of our marketable securities, will be sufficient to fund our working capital and capital expenditure needs for at least the next 12 months. We may utilize cash to invest in businesses, products or technologies that we believe are strategic. We periodically evaluate other companies and technologies for possible investment by us. In addition, we have made and may in the future make investments in companies with whom we have identified potential synergies. However, we have no present commitments or agreements with respect to any material acquisition of other businesses or technologies.

Since June 30, 2013, our gross inventory has been reduced by $\$ 1.4$ million as we have both written off and consumed inventory in the sale of our products. As part of the Company's new outsourced manufacturing agreement signed with CTS in December, CTS will be acquiring our existing raw material, component and finished goods inventory for our tape library products over time beginning in the third quarter, and will be delivering completed libraries to our customers going forward. As such, we expect our inventory to deplete over time and our working capital to improve.

## ITEM 3. QUALITATIVE AND QUANTITATIVE DISCLOSURES ABOUT MARKET RISK

We develop products in the United States and sell them worldwide. As a result, our financial results could be affected by factors such as changes in foreign currency exchange rates or weak economic conditions in foreign markets. As all sales are currently made in U.S. dollars, a strengthening of the U.S. dollar could make our products less competitive in foreign markets. Our interest income is sensitive to changes in the general level of U.S. interest rates, particularly since the majority of our investments are in short-term instruments. We have no outstanding debt nor do we utilize derivative financial instruments. Therefore, no quantitative tabular disclosures are required.

## ITEM 4. CONTROLS AND PROCEDURES

We carried out an evaluation, under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of Qualstar's disclosure controls and procedures as of December 31, 2012 pursuant to Rule 13a-15 under the Securities Exchange Act of 1934. Based upon that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures are effective to ensure that information required to be disclosed by us in reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the Commission's rules and forms, and to ensure that the information required to be disclosed by us in reports that we file or submit under the Exchange Act is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure.

We did not make any changes in our internal control over financial reporting during the quarter ended December 31, 2012 of Qualstar's fiscal year ending June 30, 2013, that materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

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## PART II — OTHER INFORMATION

ITEM 1. Legal Proceedings

On June 28, 2012, Overland Storage, Inc. ("Overland") filed a patent infringement lawsuit against Qualstar Corporation in the U.S. District Court in the Southern District of California, alleging that certain of our automated tape libraries infringe claims of U.S. Patent No. $6,328,766$. Overland is seeking injunctive relief as well as the recovery of unspecified monetary damages. We do not believe we infringe the Overland patent and we intend to defend ourselves vigorously. Due to the inherent uncertainty of litigation, we cannot identify probable or estimable damages related to the lawsuit at this time.

## ITEM 1A. Risk Factors

Except for the addition of the risk factors below, there have been no significant changes to the risk factors disclosed in our Annual Report on Form 10-K for the fiscal year ended June 30, 2012.

We are transitioning the manufacturing of our tape library products to a third-party manufacturer. If we experience problems or delays in this process, our business and reputation could suffer.

Commencing in January 2013, CTS Electronics Manufacturing Solutions, Inc. will provide turn-key manufacturing services to Qualstar for our RLS and XLS tape library products and related assemblies, and will also provide procurement services and ongoing inventory management. CTS, a global provider of electronic manufacturing services, will provide these services at its Moorpark, California facility. Previously, we have manufactured all of our tape library products in our own facility. If manufacturing services provided by CTS are interrupted or not performed or the performance is poor, this could result in our inability to meet customer demand, damage our reputation and customer relationships and adversely affect our business. If we experience problems with product quality or are unable to secure sufficient capacity from CTS, or if we for other reasons cease utilizing CTS, we may be unable to resume manufacturing ourselves or secure an alternative third-party manufacturing supplier in a short time frame. We could experience significant delays in the shipment of our tape library products if we are required to find an alternative third-party manufacturing supplier, which could have a material adverse effect on our business.

Future proxy contests could be disruptive and costly and the possibility that activist shareholders may wage proxy contests or gain representation on or control of our Board of Directors could cause uncertainty about the direction of our business.

Shareholders of the Company may from time to time engage in proxy solicitations, advance shareholder proposals or otherwise attempt to effect changes or acquire control over the Company. Campaigns by shareholders to effect changes at publicly-traded companies are sometimes led by investors seeking to increase short-term shareholder value by advocating corporate actions such as financial restructuring, increased borrowing, special dividends, stock repurchases or even sales of assets or the entire company.

We recently received a notice from BKF Capital Group, Inc., an entity controlled by Steven N. Bronson ("BKF Capital") that indicates BKF Capital Group's intention to nominate six candidates for election to our board of directors at our 2013 annual meeting of shareholders. In 2012, BKF Capital and its controlling shareholder, Mr. Bronson, engaged in an unsuccessful proxy contest to remove all the members of our Board at a special meeting of shareholders and replace such members with their own nominees. If a proxy contest involving BKF Capital ensues, or if we become engaged in a proxy contest with another activist shareholder in the future, our business could be adversely
affected because:

- responding to proxy contests and other actions by activist shareholders can disrupt our operations, be costly and time-consuming, and divert the attention of our Board and senior management from the pursuit of business strategies, which could adversely affect the Company's results of operations and financial condition;
- perceived uncertainties as to our future direction as a result of changes to composition of our Board may lead to the perception of a change in the direction of the business, instability or lack of continuity which may be exploited by our competitors, cause concern to our current or potential clients, may result in the loss of potential business opportunities and make it more difficult to attract and retain qualified personnel and business partners; and
- if individuals are elected to our Board with a specific agenda, it may adversely affect our ability to effectively implement our business strategy and create additional value for our shareholders.

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## ITEM 6. EXHIBITS

Exhibit

| No. | Exhibit Index |
| :---: | :---: |
|  | Manufacturing and Supply Agreement by and between Qualstar Corporation and CTS |
| 10.1 | Electronics Manufacturing Solutions, Inc. dated December 20, 2012*. |
|  | Certification of Principal Executive Officer pursuant to Section 302 of the |
| 31.1 | Sarbanes-Oxley Act of 2002. |
|  | Certification of Principal Financial Officer pursuant to Section 302 of the Sarbanes-Oxley |
| 31.2 | Act of 2002. |
|  | Certification of Principal Executive Officer pursuant to Section 906 of the |
| 32.1 | Sarbanes-Oxley Act of 2002. |
|  | Certification of Principal Financial Officer pursuant to Section 906 of the Sarbanes-Oxley |
| 32.2 | Act of 2002. |
| 101.INS | XBRL Instance Document |
| 101.SCH | XBRL Taxonomy Extension Schema Document |
| 101.CAL | XBRL Taxonomy Extension Calculation Linkbase Document |
| 101.DEF | XBRL Taxonomy Extension Definition Linkbase Document |
| 101.LAB | XBRL Taxonomy Extension Label Linkbase Document |
| 101.PRE | XBRL Taxonomy Extension Presentation Linkbase Document |
|  | Confidential treatment has been requested for portions of this exhibit. |

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

## QUALSTAR CORPORATION

Dated: February 14, 2013

| By: | /s/ LAWRENCE D. FIRESTONE |
| :--- | :--- |
|  | Lawrence D. Firestone |
|  | Chief Executive Officer and President |
|  | (Principal Executive Officer) |

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