

VORNADO REALTY TRUST  
Form 10-K  
February 12, 2018

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UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D. C. 20549

FORM 10-K

ý ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934  
For the Fiscal Year Ended: December 31, 2017

OR  
.. TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF  
1934

For the transition period from to

Commission File Number: 001 11954  
(Vornado  
Realty  
Trust)

Commission File Number: 001 34482  
(Vornado  
Realty  
L.P.)

Vornado Realty Trust  
Vornado Realty L.P.  
(Exact name of registrants as specified in its charter)

Vornado Realty Trust Maryland 22-1657560  
(State or other jurisdiction of incorporation or organization) (I.R.S. Employer Identification Number)

Vornado Realty L.P. Delaware 13-3925979  
(State or other jurisdiction of incorporation or organization) (I.R.S. Employer Identification Number)

888 Seventh Avenue, New York, New York, 10019  
(Address of principal executive offices) (Zip Code)

(212) 894-7000

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(Registrants' telephone number, including area code)

N/A

(Former name, former address and former fiscal year, if changed since last report)

Securities registered pursuant to Section 12(b) of the Act:

Registrant	Title of Each Class	Name of Exchange on Which Registered
Vornado Realty Trust	Common Shares of beneficial interest, \$.04 par value per share	New York Stock Exchange
	Cumulative Redeemable Preferred Shares of beneficial interest, no par value:	
Vornado Realty Trust	6.625% Series G	New York Stock Exchange
Vornado Realty Trust	6.625% Series I	New York Stock Exchange
Vornado Realty Trust	5.70% Series K	New York Stock Exchange
Vornado Realty Trust	5.40% Series L	New York Stock Exchange
Vornado Realty Trust	5.25% Series M	New York Stock Exchange

Securities registered pursuant to Section 12(g) of the Act:

Registrant	Title of Each Class
Vornado Realty L.P.	Class A Units of Limited Partnership Interest

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act.

Vornado Realty Trust: YES  NO  Vornado Realty L.P.: YES  NO

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act.

Vornado Realty Trust: YES  NO  Vornado Realty L.P.: YES  NO

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Vornado Realty Trust: YES  NO  Vornado Realty L.P.: YES  NO

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate website, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

Vornado Realty Trust: YES  NO  Vornado Realty L.P.: YES  NO

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

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Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of "large accelerated filer," "non-accelerated filer," "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Vornado Realty Trust:

Large Accelerated Filer  Accelerated Filer  
 Non-Accelerated Filer (Do not check if smaller reporting company)  Smaller Reporting Company  
 Emerging Growth Company

Vornado Realty L.P.:

Large Accelerated Filer  Accelerated Filer  
 Non-Accelerated Filer (Do not check if smaller reporting company)  Smaller Reporting Company  
 Emerging Growth Company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Vornado Realty Trust: YES  NO  Vornado Realty L.P.: YES  NO

The aggregate market value of the voting and non-voting common shares held by non-affiliates of Vornado Realty Trust, i.e. by persons other than officers and trustees of Vornado Realty Trust, was \$16,284,558,000 at June 30, 2017.

As of December 31, 2017, there were 189,983,858 common shares of beneficial interest outstanding of Vornado Realty Trust.

There is no public market for the Class A units of limited partnership interest of Vornado Realty L.P. Based on the June 30, 2017 closing share price of Vornado Realty Trust's common shares, which are issuable upon redemption of the Class A units, the aggregate market value of the Class A units held by non-affiliates of Vornado Realty L.P., i.e. by persons other than Vornado Realty Trust and its officers and trustees, was \$897,361,000 at June 30, 2017.

Documents Incorporated by Reference

Part III: Portions of Proxy Statement for Annual Meeting of Vornado Realty Trust's Shareholders to be held on May 17, 2018.

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## EXPLANATORY NOTE

This report combines the Annual Reports on Form 10-K for the fiscal year ended December 31, 2017 of Vornado Realty Trust and Vornado Realty L.P. Unless stated otherwise or the context otherwise requires, references to “Vornado” refer to Vornado Realty Trust, a Maryland real estate investment trust (“REIT”), and references to the “Operating Partnership” refer to Vornado Realty L.P., a Delaware limited partnership. References to the “Company,” “we,” “us” and “our” mean, collectively, Vornado, the Operating Partnership and those entities/subsidiaries consolidated by Vornado.

The Operating Partnership is the entity through which we conduct substantially all of our business and own, either directly or through subsidiaries, substantially all of our assets. Vornado is the sole general partner and also a 93.5% limited partner of the Operating Partnership. As the sole general partner of the Operating Partnership, Vornado has exclusive control of the Operating Partnership’s day-to-day management.

Under the limited partnership agreement of the Operating Partnership, unitholders may present their Class A units for redemption at any time (subject to restrictions agreed upon at the time of issuance of the units that may restrict such right for a period of time). Class A units may be tendered for redemption to the Operating Partnership for cash; Vornado, at its option, may assume that obligation and pay the holder either cash or Vornado common shares on a one-for-one basis. Because the number of Vornado common shares outstanding at all times equals the number of Class A units owned by Vornado, the redemption value of each Class A unit is equivalent to the market value of one Vornado common share, and the quarterly distribution to a Class A unitholder is equal to the quarterly dividend paid to a Vornado common shareholder. This one-for-one exchange ratio is subject to specified adjustments to prevent dilution. Vornado generally expects that it will elect to issue its common shares in connection with each such presentation for redemption rather than having the Operating Partnership pay cash. With each such exchange or redemption, Vornado’s percentage ownership in the Operating Partnership will increase. In addition, whenever Vornado issues common shares other than to acquire Class A units of the Operating Partnership, Vornado must contribute any net proceeds it receives to the Operating Partnership and the Operating Partnership must issue to Vornado an equivalent number of Class A units of the Operating Partnership. This structure is commonly referred to as an umbrella partnership REIT, or UPREIT.

The Company believes that combining the Annual Reports on Form 10-K of Vornado and the Operating Partnership into this single report provides the following benefits:

- enhances investors’ understanding of Vornado and the Operating Partnership by enabling investors to view the business as a whole in the same manner as management views and operates the business;
- eliminates duplicative disclosure and provides a more streamlined and readable presentation because a substantial portion of the disclosure applies to both Vornado and the Operating Partnership; and
- creates time and cost efficiencies in the preparation of one combined report instead of two separate reports.

The Company believes it is important to understand the few differences between Vornado and the Operating Partnership in the context of how Vornado and the Operating Partnership operate as a consolidated company. The financial results of the Operating Partnership are consolidated into the financial statements of Vornado. Vornado does not have any other significant assets, liabilities or operations, other than its investment in the Operating Partnership. The Operating Partnership, not Vornado, generally executes all significant business relationships other than transactions involving the securities of Vornado. The Operating Partnership holds substantially all of the assets of Vornado. The Operating Partnership conducts the operations of the business and is structured as a partnership with no publicly traded equity. Except for the net proceeds from equity offerings by Vornado, which are contributed to the capital of the Operating Partnership in exchange for Class A units of partnership in the Operating Partnership, as applicable, the Operating Partnership generates all remaining capital required by the Company’s business. These capital sources may include working capital, net cash provided by operating activities, borrowings under the revolving

credit facility, the issuance of secured and unsecured debt and equity securities and proceeds received from the disposition of certain properties.

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To help investors better understand the key differences between Vornado and the Operating Partnership, certain information for Vornado and the Operating Partnership in this report has been separated, as set forth below:

Item 5. Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities;

Item 6. Selected Financial Data;

Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations includes information specific to each entity, where applicable; and

Item 8. Financial Statements and Supplementary Data which includes the following specific disclosures for Vornado Realty Trust and Vornado Realty L.P.:

Note 9. Redeemable Noncontrolling Interests/Redeemable Partnership Units

Note 10. Shareholders' Equity/Partners' Capital

Note 13. Stock-based Compensation

Note 17. Income Per Share/Income Per Class A Unit

Note 22. Summary of Quarterly Results (Unaudited)

This report also includes separate Part II, Item 9A. Controls and Procedures sections, separate Exhibit 12 computation of ratios, and separate Exhibits 31 and 32 certifications for each of Vornado and the Operating Partnership in order to establish that the requisite certifications have been made and that Vornado and the Operating Partnership are compliant with Rule 13a-15 or Rule 15d-15 of the Securities Exchange Act of 1934 and 18 U.S.C. §1350.

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These items are omitted in whole or in part because Vornado, the Operating Partnership's sole general partner, will (1) file a definitive Proxy Statement pursuant to Regulation 14A under the Securities Exchange Act of 1934 with the Securities and Exchange Commission no later than 120 days after December 31, 2017, portions of which are incorporated by reference herein.



## FORWARD-LOOKING STATEMENTS

Certain statements contained herein constitute forward looking statements as such term is defined in Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Forward-looking statements are not guarantees of future performance. They represent our intentions, plans, expectations and beliefs and are subject to numerous assumptions, risks and uncertainties. Our future results, financial condition and business may differ materially from those expressed in these forward-looking statements. You can find many of these statements by looking for words such as “approximates,” “believes,” “expects,” “anticipates,” “estimates,” “intends,” “plans,” “would,” “may” or other similar expressions in this Annual Report on Form 10-K. We also note the following forward-looking statements: in the case of our development and redevelopment projects, the estimated completion date, estimated project cost and cost to complete; and estimates of future capital expenditures, dividends to common and preferred shareholders and operating partnership distributions. Many of the factors that will determine the outcome of these and our other forward-looking statements are beyond our ability to control or predict. For further discussion of factors that could materially affect the outcome of our forward-looking statements, see “Item 1A. Risk Factors” in this Annual Report on Form 10-K.

For these statements, we claim the protection of the safe harbor for forward-looking statements contained in the Private Securities Litigation Reform Act of 1995. You are cautioned not to place undue reliance on our forward-looking statements, which speak only as of the date of this Annual Report on Form 10-K or the date of any document incorporated by reference. All subsequent written and oral forward-looking statements attributable to us or any person acting on our behalf are expressly qualified in their entirety by the cautionary statements contained or referred to in this section. We do not undertake any obligation to release publicly any revisions to our forward-looking statements to reflect events or circumstances occurring after the date of this Annual Report on Form 10-K.

## PART I

### ITEM 1. BUSINESS

Vornado is a fully integrated REIT and conducts its business through, and substantially all of its interests in properties are held by, the Operating Partnership, a Delaware limited partnership. Accordingly, Vornado's cash flow and ability to pay dividends to its shareholders is dependent upon the cash flow of the Operating Partnership and the ability of its direct and indirect subsidiaries to first satisfy their obligations to creditors. Vornado is the sole general partner of, and owned approximately 93.5% of the common limited partnership interest in the Operating Partnership at December 31, 2017.

On July 17, 2017, we completed the spin-off of our Washington, DC segment comprised of (i) 37 office properties totaling over 11.1 million square feet, five multifamily properties with 3,133 units and five other assets totaling approximately 406,000 square feet and (ii) 18 future development assets totaling over 10.4 million square feet of estimated potential development density, and (iii) \$412.5 million of cash (\$275.0 million plus The Bartlett financing proceeds less transaction costs and other mortgage items) to JBG SMITH Properties ("JBGS"). On July 18, 2017, JBGS was combined with the management business and certain Washington, DC assets of The JBG Companies ("JBG"), a Washington, DC real estate company. Steven Roth, the Chairman of the Board of Trustees and Chief Executive Officer of Vornado, is the Chairman of the Board of Trustees of JBGS. Mitchell Schear, former President of our Washington, DC business, is a member of the Board of Trustees of JBGS. We are providing transition services to JBGS initially including information technology, financial reporting and payroll services. The spin-off was effected through a tax-free distribution by Vornado to the holders of Vornado common shares of all of the common shares of JBGS at the rate of one JBGS common share for every two common shares of Vornado and the distribution by the Operating Partnership to the holders of its common units of all of the outstanding common units of JBG SMITH Properties LP ("JBGSLP") at the rate of one JBGSLP common unit for every two common units of VRLP held of record. See JBGS' Amendment No. 3 on Form 10 (File No. 1-37994) filed with the Securities and Exchange Commission on June 9, 2017 for additional information. Beginning in the third quarter of 2017, the historical financial results of our Washington, DC segment are reflected in our consolidated financial statements as discontinued operations for all periods presented.

We currently own all or portions of:

New York:

- 2.3 million square feet of Manhattan office in 36 properties;
- 2.7 million square feet of Manhattan street retail in 71 properties;
- 2,009 units in twelve residential properties;
- The 1,700 room Hotel Pennsylvania located on Seventh Avenue at 33rd Street in the heart of the Penn Plaza district;
- A 32.4% interest in Alexander's, Inc. ("Alexander's") (NYSE: ALX), which owns seven properties in the greater New York metropolitan area, including 731 Lexington Avenue, the 1.3 million square foot Bloomberg, L.P. headquarters building;

Other Real Estate and Related Investments:

- The 3.7 million square foot theMART in Chicago;
-

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A 70% controlling interest in 555 California Street, a three-building office complex in San Francisco's financial district aggregating 1.8 million square feet, known as the Bank of America Center;

A 25.0% interest in Vornado Capital Partners, our real estate fund (the "Fund"). We are the general partner and investment manager of the Fund;

A 32.5% interest in Toys "R" Us, Inc. ("Toys"), which is in Chapter 11 bankruptcy and carried at zero in our consolidated balance sheets; and

Other real estate and other investments.

## OBJECTIVES AND STRATEGY

Our business objective is to maximize Vornado shareholder value. We intend to achieve this objective by continuing to pursue our investment philosophy and execute our operating strategies through:

- maintaining a superior team of operating and investment professionals and an entrepreneurial spirit;
- investing in properties in select markets, such as New York City, where we believe there is a high likelihood of capital appreciation;
- acquiring quality properties at a discount to replacement cost and where there is a significant potential for higher rents;
- investing in retail properties in select under-stored locations such as the New York City metropolitan area;
- developing and redeveloping our existing properties to increase returns and maximize value; and
- investing in operating companies that have a significant real estate component.

We expect to finance our growth, acquisitions and investments using internally generated funds, proceeds from asset sales and by accessing the public and private capital markets. We may also offer Vornado common or preferred shares or Operating Partnership units in exchange for property and may repurchase or otherwise reacquire these securities in the future.

## ACQUISITIONS

We completed the following acquisition during 2017:

- \$230.0 million upfront contribution for the acquisition of a 99-year leasehold of Farley Post Office (50.1% interest)

## DISPOSITIONS

We completed the following sale transactions during 2017:

- \$6.0 billion spin-off of our Washington, DC segment on July 17, 2017;
- \$155.0 million sale of property comprising the Suffolk Downs racetrack in East Boston, Massachusetts (21.2% interest);
- \$148.0 million sale of 800 Corporate Pointe in Culver City, CA (25% interest);
- \$23.9 million sale of investments by India Property Fund (36.5% interest);
- \$18.7 million sale of our 25% interest in TCG Urban Infrastructure Holdings Private Limited, which substantially completes our sale of our investments in India; and
- We received \$50.0 million representing our interest in the \$150.0 million mezzanine loan owned by a joint venture in which we had a 33.3% ownership interest.

## FINANCINGS

We completed the following financing transactions during 2017:

- \$1.25 billion revolving credit facility extended to January 2022 with two six-month extension options, lowering the interest rate from LIBOR plus 105 basis points to LIBOR plus 100 basis points.

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\$1.2 billion refinancing of 280 Park Avenue (50% interest);  
\$500 million refinancing of the office portion of 731 Lexington (32.4% interest);  
\$500 million refinancing of 330 Madison (25% interest);  
\$450 million public offering of 3.5% 7-year senior unsecured notes;  
\$450 million redemption of 2.5% senior unsecured notes;  
\$320 million issuance of 5.25% Series M cumulative redeemable preferred shares and \$470 million redemption of 6.625% Series G and 6.625% Series I cumulative redeemable preferred shares in January 2018;  
\$271 million loan facility for the Moynihan Office Building (50.1% interest);  
\$220 million financing of The Bartlett (included in the spin-off of our Washington, DC segment);  
\$100 million loan facility for the refinancing of Lincoln Road (25% interest);  
\$44 million repayment of 1700 and 1730 M Street (included in the spin-off of our Washington, DC segment); and  
\$20 million refinancing of 50 West 57th Street (50% interest).

## DEVELOPMENT AND REDEVELOPMENT EXPENDITURES

We are constructing a residential condominium tower containing 397,000 salable square feet at 220 Central Park South. The development cost of this project (exclusive of land cost of \$515 million) is estimated to be approximately \$1.4 billion, of which \$890 million has been expended as of December 31, 2017.

We are developing a 173,000 square foot Class A office building, located along the western edge of the High Line at 512 West 22nd Street in the West Chelsea submarket of Manhattan (55.0% interest). The development cost of this project is estimated to be approximately \$130,000,000, of which our share is \$72,000,000. As of December 31, 2017, \$73,890,000 has been expended, of which our share is \$40,640,000.

We are developing a 170,000 square foot office and retail building at 61 Ninth Avenue, located on the southwest corner of Ninth Avenue and 15th Street in the West Chelsea submarket of Manhattan (45.1% interest). The development cost of this project is estimated to be approximately \$152,000,000, of which our share is \$69,000,000. As of December 31, 2017, \$105,281,000 has been expended, of which our share is \$47,482,000.

We are developing a 34,000 square foot office and retail building at 606 Broadway, located on the northeast corner of Broadway and Houston Street in Manhattan (50.0% interest). The venture's development cost of this project is estimated to be approximately \$60,000,000, of which our share is \$30,000,000. As of December 31, 2017, \$34,189,000 has been expended, of which our share is \$17,095,000.

A joint venture in which we have a 50.1% ownership interest is redeveloping the historic Farley Post Office building which will include a new Moynihan Train Hall and approximately 850,000 rentable square feet of commercial space, comprised of approximately 730,000 square feet of office space and approximately 120,000 square feet of retail space. As of December 31, 2017, \$271,641,000 has been expended, of which our share is \$136,092,000. The joint venture has also entered into a development agreement with Empire State Development ("ESD") and a design-build contract with Skanska Moynihan Train Hall Builders. Under the development agreement with ESD, the joint venture is obligated to build the Moynihan Train Hall, with Vornado and Related Companies ("Related") each guaranteeing the joint venture's obligations. Under the design-build agreement, Skanska Moynihan Train Hall Builders is obligated to fulfill all of the joint venture's obligations. The obligations of Skanska Moynihan Train Hall Builders have been bonded by Skanska USA and bear a full guaranty from Skanska AB.

We are redeveloping a 64,000 square foot Class A office building at 345 Montgomery Street, a part of our 555 California Street complex in San Francisco (70.0% interest) located at the corner of California and Pine Street. The development cost of this project is estimated to be approximately \$46,000,000, of which our share is \$32,000,000. As of December 31, 2017, \$2,720,000 has been expended, of which our share is \$1,904,000.

We are also evaluating other development and redevelopment opportunities at certain of our properties in Manhattan, including, in particular, the Penn Plaza District.

There can be no assurance that any of our development or redevelopment projects will commence, or if commenced, be completed, or completed on schedule or within budget.



## SEGMENT DATA

We operate in the following reportable segments: New York and Other. Financial information related to these reportable segments for the years ended December 31, 2017, 2016 and 2015 is set forth in Note 23 – Segment Information to our consolidated financial statements in this Annual Report on Form 10-K.

## SEASONALITY

Our revenues and expenses are subject to seasonality during the year which impacts quarterly net earnings, cash flows and funds from operations, and therefore impacts comparisons of the current quarter to the previous quarter. The New York segment has historically experienced higher utility costs in the first and third quarters of the year.

## TENANTS ACCOUNTING FOR OVER 10% OF REVENUES

None of our tenants accounted for more than 10% of total revenues in any of the years ended December 31, 2017, 2016 and 2015.

## CERTAIN ACTIVITIES

We do not base our acquisitions and investments on specific allocations by type of property. We have historically held our properties for long term investment; however, it is possible that properties in our portfolio may be sold when circumstances warrant. Further, we have not adopted a policy that limits the amount or percentage of assets which could be invested in a specific property or property type. Generally our activities are reviewed and may be modified from time to time by Vornado's Board of Trustees without the vote of our shareholders or Operating Partnership unitholders.

## EMPLOYEES

As of December 31, 2017, we have approximately 3,989 employees, of which 290 are corporate staff. The New York segment has 3,551 employees, including 2,788 employees of Building Maintenance Services LLC, a wholly owned subsidiary, which provides cleaning, security and engineering services primarily to our New York properties and our former Washington, DC properties and 449 employees at the Hotel Pennsylvania. theMART has 148 employees. The foregoing does not include employees of partially owned entities.

## PRINCIPAL EXECUTIVE OFFICES

Our principal executive offices are located at 888 Seventh Avenue, New York, New York 10019; telephone (212) 894 7000.

## MATERIALS AVAILABLE ON OUR WEBSITE

Copies of our Annual Report on Form 10-K, Quarterly Reports on Form 10-Q, Current Reports on Form 8-K, and amendments to those reports, as well as Reports on Forms 3, 4 and 5 regarding officers, trustees or 10% beneficial owners, filed or furnished pursuant to Section 13(a), 15(d) or 16(a) of the Securities Exchange Act of 1934 are available free of charge through our website ([www.vno.com](http://www.vno.com)) as soon as reasonably practicable after they are



electronically filed with, or furnished to, the Securities and Exchange Commission. Also available on our website are copies of our Audit Committee Charter, Compensation Committee Charter, Corporate Governance and Nominating Committee Charter, Code of Business Conduct and Ethics and Corporate Governance Guidelines. In the event of any changes to these charters or the code or guidelines, changed copies will also be made available on our website. Copies of these documents are also available directly from us free of charge. Our website also includes other financial information, including certain non-GAAP financial measures, none of which is a part of this Annual Report on Form 10-K. Copies of our filings under the Securities Exchange Act of 1934 are also available free of charge from us, upon request.

## ITEM 1A. RISK FACTORS

Material factors that may adversely affect our business, operations and financial condition are summarized below. We refer to the equity and debt securities of both Vornado and the Operating Partnership as our “securities” and the investors who own shares of Vornado or units of the Operating Partnership, or both, as our “equity holders.” The risks and uncertainties described herein may not be the only ones we face. Additional risks and uncertainties not presently known to us or that we currently believe to be immaterial may also adversely affect our business, operations and financial condition. See “Forward-Looking Statements” contained herein on page 6.

### OUR INVESTMENTS ARE CONCENTRATED CURRENTLY IN THE NEW YORK CITY METROPOLITAN AREA AND CIRCUMSTANCES AFFECTING THIS AREA GENERALLY COULD MATERIALLY AND ADVERSELY AFFECT OUR BUSINESS.

A significant portion of our properties are located currently in the New York City/New Jersey metropolitan area and are affected by the economic cycles and risks inherent to this area.

In 2017, approximately 89% of our net operating income (“NOI”, a non-GAAP measure) came from properties located in the New York City metropolitan area. We may continue to concentrate a significant portion of our future acquisitions and development in this area. Real estate markets are subject to economic downturns and we cannot predict how economic conditions will impact this market in either the short or long term. Declines in the economy or declines in real estate markets in the New York City metropolitan area could hurt our financial performance and the value of our properties. In addition to the factors affecting the national economic condition generally, the factors affecting economic conditions in this region include:

- financial performance and productivity of the media, advertising, professional services, financial, technology, retail, insurance and real estate industries;
- business layoffs or downsizing;
- industry slowdowns;
- relocations of businesses;
- changing demographics;
- increased telecommuting and use of alternative work places;
- changes in the number of domestic and international tourists to our markets (including, as a result of changes in the relative strengths of world currencies);
- infrastructure quality;
- changes in the treatment of the deductibility of state and local taxes; and
- any oversupply of, or reduced demand for, real estate.

It is impossible for us to assess the future effects of trends in the economic and investment climates of the geographic areas in which we concentrate, and more generally of the United States, or the real estate markets in these areas. Local, national or global economic downturns, would negatively affect our businesses and profitability.

We are subject to risks that affect the general and New York City retail environments.

Certain of our properties are Manhattan street retail properties. As such, these properties are affected by the general and New York City retail environments, including the level of consumer spending and consumer confidence, change in relative strengths of world currencies, the threat of terrorism, increasing competition from retailers, outlet malls,

retail websites and catalog companies and the impact of technological change upon the retail environment generally. These factors could adversely affect the financial condition of our retail tenants and the willingness of retailers to lease space in our retail locations.

Terrorist attacks, such as those of September 11, 2001 in New York City, may adversely affect the value of our properties and our ability to generate cash flow.

We have significant investments in large metropolitan areas, including the New York, Chicago and San Francisco metropolitan areas. In response to a terrorist attack or the perceived threat of terrorism, tenants in these areas may choose to relocate their businesses to less populated, lower-profile areas of the United States that may be perceived to be less likely targets of future terrorist activity and fewer customers may choose to patronize businesses in these areas. This, in turn, would trigger a decrease in the demand for space in these areas, which could increase vacancies in our properties and force us to lease space on less favorable terms. Furthermore, we may experience increased costs in security, equipment and personnel. As a result, the value of our properties and the level of our revenues and cash flows could decline materially.

Natural disasters and the effects of climate change could have a concentrated impact on the areas where we operate and could adversely impact our results.

Our investments are concentrated in the New York, Chicago and San Francisco metropolitan areas. Natural disasters, including earthquakes, storms and hurricanes, could impact our properties in these and other areas in which we operate. Potentially adverse consequences of “global warming” could similarly have an impact on our properties. Over time, these conditions could result in declining demand for office space in our buildings or the inability of us to operate the buildings at all. Climate change may also have indirect effects on our business by increasing the cost of (or making unavailable) property insurance on terms we find acceptable, increasing the cost of energy at our properties and requiring us to expend funds as we seek to repair and protect our properties against such risks. The incurrence of these losses, costs or business interruptions may adversely affect our operating and financial results.

#### REAL ESTATE INVESTMENTS' VALUE AND INCOME FLUCTUATE DUE TO VARIOUS FACTORS.

The value of real estate fluctuates depending on conditions in the general economy and the real estate business. These conditions may also adversely impact our revenues and cash flows.

The factors that affect the value of our real estate investments include, among other things:

- global, national, regional and local economic conditions;
- competition from other available space;
- local conditions such as an oversupply of space or a reduction in demand for real estate in the area;
- how well we manage our properties;
- the development and/or redevelopment of our properties;
- changes in market rental rates;
- the timing and costs associated with property improvements and rentals;
- whether we are able to pass all or portions of any increases in operating costs through to tenants;
- changes in real estate taxes and other expenses;
- whether tenants and users such as customers and shoppers consider a property attractive;
- changes in consumer preferences adversely affecting retailers and retail store values;
- changes in space utilization by our tenants due to technology, economic conditions and business environment;
- the financial condition of our tenants, including the extent of tenant bankruptcies or defaults;
- availability of financing on acceptable terms or at all;
- inflation or deflation;
- fluctuations in interest rates;
- our ability to obtain adequate insurance;
- changes in zoning laws and taxation;
- government regulation;
- consequences of any armed conflict involving, or terrorist attacks against, the United States or individual acts of violence in public spaces including retail centers;
- potential liability under environmental or other laws or regulations;
- natural disasters;
- general competitive factors; and
- climate changes.

The rents or sales proceeds we receive and the occupancy levels at our properties may decline as a result of adverse changes in any of these factors. If rental revenues, sales proceeds and/or occupancy levels decline, we generally would expect to have less cash available to pay indebtedness and for distribution to equity holders. In addition, some of our major expenses, including mortgage payments, real estate taxes and maintenance costs generally do not decline when the related rents decline.

Capital markets and economic conditions can materially affect our liquidity, financial condition and results of operations as well as the value of an investment in our debt and equity securities.

There are many factors that can affect the value of our debt and equity securities, including the state of the capital markets and the economy. Demand for office and retail space may decline nationwide, as it did in 2008 and 2009 due to the economic downturn, bankruptcies, downsizing, layoffs and cost cutting. Government action or inaction may adversely affect the state of the capital markets. The cost and availability of credit may be adversely affected by illiquid credit markets and wider credit spreads, which may adversely affect our liquidity and financial condition, including our results of operations, and the liquidity and financial condition of our tenants.

Our inability or the inability of our tenants to timely refinance maturing liabilities and access the capital markets to meet liquidity needs may materially affect our financial condition and results of operations and the value of our securities.

U.S. federal tax reform legislation now and in the future could affect REITs generally, the geographic markets in which we operate, the trading of our shares and our results of operations, both positively and negatively, in ways that are difficult to anticipate.

The Tax Cuts and Jobs Act of 2017 (the “2017 Act”) represents sweeping tax reform legislation that makes significant changes to corporate and individual tax rates and the calculation of taxes, as well as international tax rules. As a REIT, we are generally not required to pay federal taxes otherwise applicable to regular corporations if we comply with the various tax regulations governing REITs. Shareholders, however, are generally required to pay taxes on REIT dividends. The 2017 Act and future tax reform legislation could impact our share price or how shareholders and potential investors view an investment in REITs. For example, the decrease in corporate tax rates in the 2017 Act could decrease the attractiveness of the REIT structure relative to companies that are not organized as REITs. In addition, while certain elements of the 2017 Act do not impact us directly as a REIT, they could impact the geographic markets in which we operate as well as our tenants in ways, both positive and negative, that are difficult to anticipate. For example, the limitation in the 2017 Act on the deductibility of certain state and local taxes may make operating in jurisdictions that impose such taxes at higher rates less desirable than operating in jurisdictions imposing such taxes at lower rates. The overall impact of the 2017 Act also depends on the future interpretations and regulations that may be issued by U.S. tax authorities, and it is possible that future guidance could adversely impact us.

Real estate is a competitive business.

We compete with a large number of real estate property owners and developers, some of which may be willing to accept lower returns on their investments. Principal factors of competition are rents charged, sales prices, attractiveness of location, the quality of the property and the breadth and the quality of services provided. Our success depends upon, among other factors, trends of the global, national, regional and local economies, the financial condition and operating results of current and prospective tenants and customers, availability and cost of capital, construction and renovation costs, taxes, governmental regulations, legislation, population and employment trends.

Competition for acquisitions may reduce the number of acquisition opportunities available to us and increase the costs of those acquisitions.

We may acquire properties when we are presented with attractive opportunities. We may face competition for acquisition opportunities from other well-capitalized investors, including publicly traded and privately held REITs, private real estate funds, domestic and foreign financial institutions, life insurance companies, sovereign wealth funds, pension trusts, partnerships and individual investors which may adversely affect us by causing us the inability to acquire a desired property or cause an increase in the purchase price for such acquisition property.

If we are unable to successfully acquire additional properties, our ability to grow our business could be adversely affected. In addition, increases in the cost of acquisition opportunities could adversely affect our results of operations.

We depend on leasing space to tenants on economically favorable terms and collecting rent from tenants who may not be able to pay.

Our financial results depend significantly on leasing space in our properties to tenants on economically favorable terms. In addition, because a majority of our income comes from renting of real property, our income, funds available to pay indebtedness and funds available for distribution to equity holders will decrease if a significant number of our tenants cannot pay their rent or if we are not able to maintain occupancy levels on favorable terms. If a tenant does not pay its rent, we may not be able to enforce our rights as landlord without delays and may incur substantial legal and other costs. During periods of economic adversity, there may be an increase in the number of tenants that cannot pay their rent and an increase in vacancy rates.

We may be unable to renew leases or relet space as leases expire.

When our tenants decide not to renew their leases upon their expiration, we may not be able to relet the space. Even if tenants do renew or we can relet the space, the terms of renewal or reletting, taking into account among other things, the cost of improvements to the property and leasing commissions, may be less favorable than the terms in the expired leases. In addition, changes in space utilization by our tenants may impact our ability to renew or relet space without the need to incur substantial costs in renovating or redesigning the internal configuration of the relevant property. If we are unable to promptly renew the leases or relet the space at similar rates or if we

incur substantial costs in renewing or reletting the space, our cash flow and ability to service debt obligations and pay dividends and distributions to equity holders could be adversely affected.

Bankruptcy or insolvency of tenants may decrease our revenue, net income and available cash.

From time to time, some of our tenants have declared bankruptcy, and other tenants may declare bankruptcy or become insolvent in the future. The bankruptcy or insolvency of a major tenant could cause us to suffer lower revenues and operational difficulties, including leasing the remainder of the property. As a result, the bankruptcy or insolvency of a major tenant could result in decreased revenue, net income and funds available to pay our indebtedness or make distributions to equity holders.

We may incur significant costs to comply with environmental laws and environmental contamination may impair our ability to lease and/or sell real estate.

Our operations and properties are subject to various federal, state and local laws and regulations concerning the protection of the environment, including air and water quality, hazardous or toxic substances and health and safety. Under some environmental laws, a current or previous owner or operator of real estate may be required to investigate and clean up hazardous or toxic substances released at a property. The owner or operator may also be held liable to a governmental entity or to third parties for property damage or personal injuries and for investigation and clean-up costs incurred by those parties because of the contamination. These laws often impose liability without regard to whether the owner or operator knew of the release of the substances or caused the release. The presence of contamination or the failure to remediate contamination may also impair our ability to sell or lease real estate or to borrow using the real estate as collateral. Other laws and regulations govern indoor and outdoor air quality including those that can require the abatement or removal of asbestos-containing materials in the event of damage, demolition, renovation or remodeling and also govern emissions of and exposure to asbestos fibers in the air. The maintenance and removal of lead paint and certain electrical equipment containing polychlorinated biphenyls (PCBs) are also regulated by federal and state laws. We are also subject to risks associated with human exposure to chemical or biological contaminants such as molds, pollens, viruses and bacteria which, above certain levels, can be alleged to be connected to allergic or other health effects and symptoms in susceptible individuals. Our predecessor companies may be subject to similar liabilities for activities of those companies in the past. We could incur fines for environmental compliance and be held liable for the costs of remedial action with respect to the foregoing regulated substances or related claims arising out of environmental contamination or human exposure to contamination at or from our properties.

Each of our properties has been subject to varying degrees of environmental assessment. To date, these environmental assessments have not revealed any environmental condition material to our business. However, identification of new compliance concerns or undiscovered areas of contamination, changes in the extent or known scope of contamination, human exposure to contamination or changes in clean-up or compliance requirements could result in significant costs to us.

In addition, we may become subject to costs or taxes, or increases therein, associated with natural resource or energy usage (such as a “carbon tax”). These costs or taxes could increase our operating costs and decrease the cash available to pay our obligations or distribute to equity holders.



We face risks associated with our tenants being designated “Prohibited Persons” by the Office of Foreign Assets Control and similar requirements.

Pursuant to Executive Order 13224 and other laws, the Office of Foreign Assets Control of the United States Department of the Treasury (“OFAC”) maintains a list of persons designated as terrorists or who are otherwise blocked or banned (“Prohibited Persons”) from conducting business or engaging in transactions in the United States and thereby restricts our doing business with such persons. In addition, our leases, loans and other agreements may require us to comply with OFAC and related requirements, and any failure to do so may result in a breach of such agreements. If a tenant or other party with whom we conduct business is placed on the OFAC list or is otherwise a party with whom we are prohibited from doing business, we may be required to terminate the lease or other agreement. Any such termination could result in a loss of revenue or otherwise negatively affect our financial results and cash flows.

Our business and operations would suffer in the event of system failures.

Despite system redundancy, the implementation of security measures and the existence of a disaster recovery plan for our internal information technology systems, our systems are vulnerable to damages from any number of sources, including computer viruses, unauthorized access, energy blackouts, natural disasters, terrorism, war and telecommunication failures. Any system failure or accident that causes interruptions in our operations could result in a material disruption to our business. We may also incur additional costs to remedy damages caused by such disruptions.

The occurrence of cyber incidents, or a deficiency in our cyber security, could negatively impact our business by causing a disruption to our operations, a compromise or corruption of our confidential information, and/or damage to our business relationships or reputation, all of which could negatively impact our financial results.

We face risks associated with security breaches, whether through cyber attacks or cyber intrusions over the Internet, malware, computer viruses, attachments to e-mails, persons who access our systems from inside or outside our organization, and other significant disruptions of our IT networks and related systems. The risk of a security breach or disruption, particularly through cyber attack or cyber intrusion, including by computer hackers, foreign governments and cyber terrorists, has generally increased as the number, intensity and sophistication of attempted attacks and intrusions from around the world have increased. Our IT networks and related systems are essential to the operation of our business and our ability to perform day-to-day operations (including managing our building systems) and, in some cases, may be critical to the operations of certain of our tenants. Although we make efforts to maintain the security and integrity of these types of IT networks and related systems, and we have implemented various measures to manage the risk of a security breach or disruption, there can be no assurance that our security efforts and measures will be effective or that attempted security breaches or disruptions would not be successful or damaging. Even the most well protected information, networks, systems and facilities remain potentially vulnerable because the techniques used in such attempted security breaches evolve and generally are not recognized until launched against a target, and in some cases are designed to not be detected and, in fact, may not be detected. Accordingly, we may be unable to anticipate these techniques or to implement adequate security barriers or other preventative measures, and thus it is impossible for us to entirely mitigate this risk.

A security breach or other significant disruption involving our IT networks and related systems could disrupt the proper functioning of our networks and systems and therefore our operations and/or those of certain of our tenants; result in the unauthorized access to, and destruction, loss, theft, misappropriation or release of, proprietary, confidential, sensitive or otherwise valuable information of ours or others, which others could use to compete against us or which could expose us to damage claims by third-parties for disruptive, destructive or otherwise harmful purposes and outcomes; result in our inability to maintain the building systems relied upon by our tenants for the efficient use of their leased space; require significant management attention and resources to remedy any damages that result; subject us to claims for breach of contract, damages, credits, penalties or termination of leases or other agreements; or damage our reputation among our tenants and investors generally. Any or all of the foregoing could have a material adverse effect on our results of operations, financial condition and cash flows.

Some of our potential losses may not be covered by insurance.

We maintain general liability insurance with limits of \$300,000,000 per occurrence and per property, and all risk property and rental value insurance with limits of \$2.0 billion per occurrence, with sub-limits for certain perils such as flood and earthquake. Our California properties have earthquake insurance with coverage of \$180,000,000 per occurrence and in the aggregate, subject to a deductible in the amount of 5% of the value of the affected property. We maintain coverage for terrorism acts with limits of \$4.0 billion per occurrence and in the aggregate, and \$2.0 billion per occurrence and in the aggregate for terrorism involving nuclear, biological, chemical and radiological (“NBCR”) terrorism events, as defined by Terrorism Risk Insurance Program Reauthorization Act of 2015, which expires in December 2020.

Penn Plaza Insurance Company, LLC (“PPIC”), our wholly owned consolidated subsidiary, acts as a re-insurer with respect to a portion of all risk property and rental value insurance and a portion of our earthquake insurance coverage,

and as a direct insurer for coverage for acts of terrorism including NBCR acts. Coverage for acts of terrorism (excluding NBCR acts) is fully reinsured by third party insurance companies and the Federal government with no exposure to PPIC. For NBCR acts, PPIC is responsible for a deductible of \$1,976,000 (\$1,601,000 for 2018) and 17% (18% for 2018) of the balance of a covered loss and the Federal government is responsible for the remaining portion of a covered loss. We are ultimately responsible for any loss incurred by PPIC.

We continue to monitor the state of the insurance market and the scope and costs of coverage for acts of terrorism. However, we cannot anticipate what coverage will be available on commercially reasonable terms in the future. We are responsible for deductibles and losses in excess of our insurance coverage, which could be material.

Our debt instruments, consisting of mortgage loans secured by our properties which are non-recourse to us, senior unsecured notes and revolving credit agreements contain customary covenants requiring us to maintain insurance. Although we believe that we have adequate insurance coverage for purposes of these agreements, we may not be able to obtain an equivalent amount of coverage at reasonable costs in the future. Further, if lenders insist on greater coverage than we are able to obtain it could adversely affect our ability to finance our properties and expand our portfolio.

Compliance or failure to comply with the Americans with Disabilities Act or other safety regulations and requirements could result in substantial costs.

The Americans with Disabilities Act (“ADA”) generally requires that public buildings, including our properties, meet certain federal requirements related to access and use by disabled persons. Noncompliance could result in the imposition of fines by the federal government or the award of damages to private litigants and/or legal fees to their counsel. From time to time persons have asserted claims against us with respect to some of our properties under the ADA, but to date such claims have not resulted in any material expense or liability. If, under the ADA, we are required to make substantial alterations and capital expenditures in one or more of our properties, including the removal of access barriers, it could adversely affect our financial condition and results of operations, as well as the amount of cash available for distribution to equity holders.

Our properties are subject to various federal, state and local regulatory requirements, such as state and local fire and life safety requirements. If we fail to comply with these requirements, we could incur fines or private damage awards. We do not know whether existing requirements will change or whether compliance with future requirements will require significant unanticipated expenditures that will affect our cash flow and results of operations.

Changes in the method pursuant to which the LIBOR rates are determined and potential phasing out of LIBOR after 2021 may affect our financial results.

The chief executive of the United Kingdom Financial Conduct Authority (“FCA”), which regulates LIBOR, has recently announced that the FCA intends to stop compelling banks to submit rates for the calculation of LIBOR after 2021. It is not possible to predict the effect of these changes, other reforms or the establishment of alternative reference rates in the United Kingdom or elsewhere. Furthermore, in the United States, efforts to identify a set of alternative U.S. dollar reference interest rates include proposals by the Alternative Reference Rates Committee of the Federal Reserve Board and the Federal Reserve Bank of New York. On August 24, 2017, the Federal Reserve Board requested public comment on a proposal by the Federal Reserve Bank of New York, in cooperation with the Office of Financial Research, to produce three new reference rates intended to serve as alternatives to LIBOR. These alternative rates are based on overnight repurchase agreement transactions secured by U.S. Treasury Securities. The Federal Reserve Bank said that the publication of these alternative rates is targeted to commence by mid-2018.

Any changes announced by the FCA, including the FCA Announcement, other regulators or any other successor governance or oversight body, or future changes adopted by such body, in the method pursuant to which the LIBOR rates are determined may result in a sudden or prolonged increase or decrease in the reported LIBOR rates. If that were to occur, the level of interest payments we incur may change. In addition, although certain of our LIBOR based obligations provide for alternative methods of calculating the interest rate payable on certain of our obligations if LIBOR is not reported, which include requesting certain rates from major reference banks in London or New York, or alternatively using LIBOR for the immediately preceding interest period or using the initial interest rate, as applicable, uncertainty as to the extent and manner of future changes may result in interest rates and/or payments that are higher than, lower than or that do not otherwise correlate over time with the interest rates and/or payments that would have been made on our obligations if LIBOR rate was available in its current form.

**WE MAY ACQUIRE OR SELL ASSETS OR ENTITIES OR DEVELOP PROPERTIES. OUR FAILURE OR INABILITY TO CONSUMMATE THESE TRANSACTIONS OR MANAGE THE RESULTS OF THESE TRANSACTIONS COULD ADVERSELY AFFECT OUR OPERATIONS AND FINANCIAL RESULTS.**

We may acquire, develop or redevelop real estate and acquire related companies and this may create risks.

We may acquire, develop or redevelop properties or acquire real estate related companies when we believe doing so is consistent with our business strategy. We may not succeed in (i) developing, redeveloping or acquiring real estate and real estate related companies; (ii) completing these activities on time or within budget; or (iii) leasing or selling developed, redeveloped or acquired properties at amounts sufficient to cover our costs. Competition in these activities could also significantly increase our costs. Difficulties in integrating acquisitions may prove costly or time-consuming and could divert management's attention. Acquisitions or developments in new markets or industries where we do not have the same level of market knowledge may result in weaker than anticipated performance. We may also abandon acquisition or development opportunities that we have begun pursuing and consequently fail to recover expenses already incurred. Furthermore, we may be exposed to the liabilities of properties or companies acquired, some of which we may not be aware of at the time of acquisition.

From time to time we have made, and in the future we may seek to make, one or more material acquisitions. The announcement of such a material acquisition may result in a rapid and significant decline in the price of our securities.

We are continuously looking at material transactions that we believe will maximize shareholder value. However, an announcement by us of one or more significant acquisitions could result in a quick and significant decline in the price of our securities.

It may be difficult to buy and sell real estate quickly, which may limit our flexibility.

Real estate investments are relatively difficult to buy and sell quickly. Consequently, we may have limited ability to vary our portfolio promptly in response to changes in economic or other conditions.

We may not be permitted to dispose of certain properties or pay down the debt associated with those properties when we might otherwise desire to do so without incurring additional costs. In addition, when we dispose of or sell assets, we may not be able to reinvest the sales proceeds and earn similar returns.

As part of an acquisition of a property, or a portfolio of properties, we may agree, and in the past have agreed, not to dispose of the acquired properties or reduce the mortgage indebtedness for a long-term period, unless we pay certain of the resulting tax costs of the seller. These agreements could result in us holding on to properties that we would otherwise sell and not pay down or refinance. In addition, when we dispose of or sell assets, we may not be able to reinvest the sales proceeds and earn returns similar to those generated by the assets that were sold.

From time to time we have made, and in the future we may seek to make, investments in companies over which we do not have sole control. Some of these companies operate in industries with different risks than investing and operating real estate.

From time to time we have made, and in the future we may seek to make, investments in companies that we may not control, including, but not limited to, Alexander's, Inc. ("Alexander's"), Toys "R" Us, Inc. ("Toys"), Urban Edge Properties ("UE"), Pennsylvania Real Estate Investment Trust ("PREIT"), and other equity and loan investments. Although these businesses generally have a significant real estate component, some of them operate in businesses that are different from investing and operating real estate, including operating or managing toy stores. Consequently, we are subject to operating and financial risks of those industries and to the risks associated with lack of control, such as having differing objectives than our partners or the entities in which we invest, or becoming involved in disputes, or competing directly or indirectly with these partners or entities. In addition, we rely on the internal controls and financial reporting controls of these entities and their failure to maintain effectiveness or comply with applicable standards may adversely affect us.

Our investment in Toys has in the past and may in the future result in increased seasonality and volatility in our reported earnings.

We carry our Toys investment at zero. As a result, we no longer record our equity in Toys' income or loss. Because Toys is a retailer, its operations subject us to the risks of a retail company that are different than those presented by our other lines of business. The business of Toys is highly seasonal and substantially all of Toys net income is generated in its fourth quarter. It is possible that the value of Toys may increase and we could again resume recording our equity in Toys' income or loss, which would increase the seasonality and volatility of our reported earnings.

Our decision to dispose of real estate assets would change the holding period assumption in our valuation analyses, which could result in material impairment losses and adversely affect our financial results.

We evaluate real estate assets for impairment based on the projected cash flow of the asset over our anticipated holding period. If we change our intended holding period, due to our intention to sell or otherwise dispose of an asset, then under accounting principles generally accepted in the United States of America, we must reevaluate whether that asset is impaired. Depending on the carrying value of the property at the time we change our intention and the amount that we estimate we would receive on disposal, we may record an impairment loss that would adversely affect our financial results. This loss could be material to our results of operations in the period that it is recognized.

We invest in marketable equity securities. The value of these investments may decline as a result of operating performance or economic or market conditions.

We invest in marketable equity securities of publicly-traded companies, such as Lexington Realty Trust. As of December 31, 2017, our marketable securities have an aggregate carrying amount of \$182,752,000, at market. Significant declines in the value of these

investments due to, among other reasons, operating performance or economic or market conditions, may result in the recognition of impairment losses which could be material.

#### OUR ORGANIZATIONAL AND FINANCIAL STRUCTURE GIVES RISE TO OPERATIONAL AND FINANCIAL RISKS.

We may not be able to obtain capital to make investments.

We depend primarily on external financing to fund the growth of our business. This is because one of the requirements of the Internal Revenue Code of 1986, as amended, for a REIT is that it distributes 90% of its taxable income, excluding net capital gains, to its shareholders. This, in turn, requires the Operating Partnership to make distributions to its unitholders. There is a separate requirement to distribute net capital gains or pay a corporate level tax in lieu thereof. Our access to debt or equity financing depends on the willingness of third parties to lend or make equity investments and on conditions in the capital markets generally. Although we believe that we will be able to finance any investments we may wish to make in the foreseeable future, there can be no assurance that new financing will be available or available on acceptable terms. For information about our available sources of funds, see “Management’s Discussion and Analysis of Financial Condition and Results of Operations — Liquidity and Capital Resources” and the notes to the consolidated financial statements in this Annual Report on Form 10-K.

We depend on dividends and distributions from our direct and indirect subsidiaries. The creditors and preferred equity holders of these subsidiaries are entitled to amounts payable to them by the subsidiaries before the subsidiaries may pay any dividends or distributions to us.

Substantially all of Vornado’s assets are held through its Operating Partnership that holds substantially all of its properties and assets through subsidiaries. The Operating Partnership’s cash flow is dependent on cash distributions to it by its subsidiaries, and in turn, substantially all of Vornado’s cash flow is dependent on cash distributions to it by the Operating Partnership. The creditors of each of Vornado’s direct and indirect subsidiaries are entitled to payment of that subsidiary’s obligations to them, when due and payable, before distributions may be made by that subsidiary to its equity holders. Thus, the Operating Partnership’s ability to make distributions to its equity holders depends on its subsidiaries’ ability first to satisfy their obligations to their creditors and then to make distributions to the Operating Partnership. Likewise, Vornado’s ability to pay dividends to its holders of common and preferred shares depends on the Operating Partnership’s ability first to satisfy its obligations to its creditors and make distributions to holders of its preferred units and then to make distributions to Vornado.

Furthermore, the holders of preferred units of the Operating Partnership are entitled to receive preferred distributions before payment of distributions to the Operating Partnership’s equity holders, including Vornado. Thus, Vornado’s ability to pay cash dividends to its equity holders and satisfy its debt obligations depends on the Operating Partnership’s ability first to satisfy its obligations to its creditors and make distributions to holders of its preferred units and then to its equity holders, including Vornado. As of December 31, 2017, there were four series of preferred units of the Operating Partnership not held by Vornado with a total liquidation value of \$56,010,000.

In addition, Vornado’s participation in any distribution of the assets of any of its direct or indirect subsidiaries upon the liquidation, reorganization or insolvency, is only after the claims of the creditors, including trade creditors and preferred equity holders, are satisfied.



We have a substantial amount of indebtedness that could affect our future operations.

As of December 31, 2017, our consolidated mortgages and unsecured indebtedness, excluding related premium, discount and deferred financing costs, net, totaled \$9.8 billion. We are subject to the risks normally associated with debt financing, including the risk that our cash flow from operations will be insufficient to meet required debt service. Our debt service costs generally will not be reduced if developments at the property, such as the entry of new competitors or the loss of major tenants, cause a reduction in the income from the property. Should such events occur, our operations may be adversely affected. If a property is mortgaged to secure payment of indebtedness and income from such property is insufficient to pay that indebtedness, the property could be foreclosed upon by the mortgagee resulting in a loss of income and a decline in our total asset value.

We have outstanding debt, and the amount of debt and its cost may increase and refinancing may not be available on acceptable terms.

We rely on both secured and unsecured, variable rate and non-variable rate debt to finance acquisitions and development activities and for working capital. If we are unable to obtain debt financing or refinance existing indebtedness upon maturity, our financial condition and results of operations would likely be adversely affected. In addition, the cost of our existing debt may increase, especially in the case of a rising interest rate environment, and we may not be able to refinance our existing debt in sufficient amounts or on acceptable

terms. If the cost or amount of our indebtedness increases or we cannot refinance our debt in sufficient amounts or on acceptable terms, we are at risk of credit ratings downgrades and default on our obligations that could adversely affect our financial condition and results of operations.

Covenants in our debt instruments could adversely affect our financial condition and our acquisitions and development activities.

The mortgages on our properties contain customary covenants such as those that limit our ability, without the prior consent of the lender, to further mortgage the applicable property or to discontinue insurance coverage. Our unsecured indebtedness and debt that we may obtain in the future may contain customary restrictions, requirements and other limitations on our ability to incur indebtedness, including covenants that limit our ability to incur debt based upon the level of our ratio of total debt to total assets, our ratio of secured debt to total assets, our ratio of EBITDA to interest expense, and fixed charges, and that require us to maintain a certain level of unencumbered assets to unsecured debt. Our ability to borrow is subject to compliance with these and other covenants. In addition, failure to comply with our covenants could cause a default under the applicable debt instrument, and we may then be required to repay such debt with capital from other sources or give possession of a secured property to the lender. Under those circumstances, other sources of capital may not be available to us, or may be available only on unattractive terms.

A downgrade in our credit ratings could materially adversely affect our business and financial condition.

Our credit rating and the credit ratings assigned to our debt securities and our preferred shares could change based upon, among other things, our results of operations and financial condition. These ratings are subject to ongoing evaluation by credit rating agencies, and any rating could be changed or withdrawn by a rating agency in the future if, in its judgment, circumstances warrant such action. Moreover, these credit ratings are not recommendations to buy, sell or hold our common shares or any other securities. If any of the credit rating agencies that have rated our securities downgrades or lowers its credit rating, or if any credit rating agency indicates that it has placed any such rating on a “watch list” for a possible downgrading or lowering, or otherwise indicates that its outlook for that rating is negative, such action could have a material adverse effect on our costs and availability of funding, which could in turn have a material adverse effect on our financial condition, results of operations, cash flows, the trading/redemption price of our securities, and our ability to satisfy our debt service obligations and to pay dividends and distributions to our equity holders.

Vornado may fail to qualify or remain qualified as a REIT and may be required to pay income taxes at corporate rates.

Although we believe that Vornado will remain organized and will continue to operate so as to qualify as a REIT for federal income tax purposes, Vornado may fail to remain so qualified. Qualifications are governed by highly technical and complex provisions of the Internal Revenue Code for which there are only limited judicial or administrative interpretations and depend on various facts and circumstances that are not entirely within our control. In addition, legislation, new regulations, administrative interpretations or court decisions may significantly change the relevant tax laws and/or the federal income tax consequences of qualifying as a REIT. If, with respect to any taxable year, Vornado fails to maintain its qualification as a REIT and does not qualify under statutory relief provisions, Vornado could not deduct distributions to shareholders in computing our taxable income and would have to pay federal income tax on its taxable income at regular corporate rates. The federal income tax payable would include any applicable alternative minimum tax. If Vornado had to pay federal income tax, the amount of money available to distribute to equity holders and pay its indebtedness would be reduced for the year or years involved, and Vornado would not be

required to make distributions to shareholders in that taxable year and in future years until it was able to qualify as a REIT and did so. In addition, Vornado would also be disqualified from treatment as a REIT for the four taxable years following the year during which qualification was lost, unless Vornado were entitled to relief under the relevant statutory provisions.

We face possible adverse changes in tax laws, which may result in an increase in our tax liability.

From time to time changes in state and local tax laws or regulations are enacted, which may result in an increase in our tax liability. The shortfall in tax revenues for states and municipalities in recent years may lead to an increase in the frequency and size of such changes. If such changes occur, we may be required to pay additional taxes on our assets or income. These increased tax costs could adversely affect our financial condition and results of operations and the amount of cash available for payment of dividends and distributions.

Loss of our key personnel could harm our operations and adversely affect the value of our common shares and Operating Partnership Class A units.

We are dependent on the efforts of Steven Roth, the Chairman of the Board of Trustees and Chief Executive Officer of Vornado. While we believe that we could find a replacement for him and other key personnel, the loss of their services could harm our operations and adversely affect the value of our securities.

**VORNADO'S CHARTER DOCUMENTS AND APPLICABLE LAW MAY HINDER ANY ATTEMPT TO ACQUIRE US.**

Vornado's Amended and Restated Declaration of Trust (the "declaration of trust") sets limits on the ownership of its shares.

Generally, for Vornado to maintain its qualification as a REIT under the Internal Revenue Code, not more than 50% in value of the outstanding shares of beneficial interest of Vornado may be owned, directly or indirectly, by five or fewer individuals at any time during the last half of Vornado's taxable year. The Internal Revenue Code defines "individuals" for purposes of the requirement described in the preceding sentence to include some types of entities. Under Vornado's declaration of trust, as amended, no person may own more than 6.7% of the outstanding common shares of any class, or 9.9% of the outstanding preferred shares of any class, with some exceptions for persons who held common shares in excess of the 6.7% limit before Vornado adopted the limit and other persons approved by Vornado's Board of Trustees. These restrictions on transferability and ownership may delay, deter or prevent a change in control of Vornado or other transaction that might involve a premium price or otherwise be in the best interest of equity holders.

The Maryland General Corporation Law (the "MGCL") contains provisions that may reduce the likelihood of certain takeover transactions.

The MGCL imposes conditions and restrictions on certain "business combinations" (including, among other transactions, a merger, consolidation, share exchange, or, in certain circumstances, an asset transfer or issuance of equity securities) between a Maryland REIT and certain persons who beneficially own at least 10% of the corporation's stock (an "interested shareholder"). Unless approved in advance by the board of trustees of the trust, or otherwise exempted by the statute, such a business combination is prohibited for a period of five years after the most recent date on which the interested shareholder became an interested shareholder. After such five-year period, a business combination with an interested shareholder must be: (a) recommended by the board of trustees of the trust, and (b) approved by the affirmative vote of at least (i) 80% of the trust's outstanding shares entitled to vote and (ii) two-thirds of the trust's outstanding shares entitled to vote which are not held by the interested shareholder with whom the business combination is to be effected, unless, among other things, the trust's common shareholders receive a "fair price" (as defined by the statute) for their shares and the consideration is received in cash or in the same form as previously paid by the interested shareholder for his or her shares.

In approving a transaction, Vornado's Board of Trustees may provide that its approval is subject to compliance, at or after the time of approval, with any terms and conditions determined by the Board of Trustees. Vornado's Board of Trustees has adopted a resolution exempting any business combination between Vornado and any trustee or officer of Vornado or its affiliates. As a result, any trustee or officer of Vornado or its affiliates may be able to enter into business combinations with Vornado that may not be in the best interest of our equity holders. With respect to business combinations with other persons, the business combination provisions of the MGCL may have the effect of delaying, deferring or preventing a change in control of Vornado or other transaction that might involve a premium price or otherwise be in the best interest of our equity holders. The business combination statute may discourage others from trying to acquire control of Vornado and increase the difficulty of consummating any offer.

Vornado may issue additional shares in a manner that could adversely affect the likelihood of certain takeover transactions.

Vornado's declaration of trust authorizes the Board of Trustees to:

- cause Vornado to issue additional authorized but unissued common shares or preferred shares;
- classify or reclassify, in one or more series, any unissued preferred shares;
- set the preferences, rights and other terms of any classified or reclassified shares that Vornado issues; and
- increase, without shareholder approval, the number of shares of beneficial interest that Vornado may issue.

Vornado's Board of Trustees could establish a series of preferred shares whose terms could delay, deter or prevent a change in control of Vornado, and therefore of the Operating Partnership, or other transaction that might involve a premium price or otherwise be in the best interest of our equity holders, although Vornado's Board of Trustees does not now intend to establish a series of preferred shares of this kind. Vornado's declaration of trust and bylaws contain other provisions that may delay, deter or prevent a change in control of Vornado or other transaction that might involve a premium price or otherwise be in the best interest of our equity holders.

We may change our policies without obtaining the approval of our equity holders.

Our operating and financial policies, including our policies with respect to acquisitions of real estate or other companies, growth, operations, indebtedness, capitalization, dividends and distributions, are exclusively determined by Vornado's Board of Trustees. Accordingly, our equity holders do not control these policies.

## OUR OWNERSHIP STRUCTURE AND RELATED-PARTY TRANSACTIONS MAY GIVE RISE TO CONFLICTS OF INTEREST.

Steven Roth and Interstate Properties may exercise substantial influence over us. They and some of Vornado's other trustees and officers have interests or positions in other entities that may compete with us.

As of December 31, 2017, Interstate Properties, a New Jersey general partnership, and its partners owned an aggregate of approximately 7.2% of the common shares of Vornado and 26.2% of the common stock of Alexander's, which is described below. Steven Roth, David Mandelbaum and Russell B. Wight, Jr. are the three partners of Interstate Properties. Mr. Roth is the Chairman of the Board of Trustees and Chief Executive Officer of Vornado, the managing general partner of Interstate Properties, and the Chairman of the Board of Directors and Chief Executive Officer of Alexander's. Messrs. Wight and Mandelbaum are Trustees of Vornado and also Directors of Alexander's.

Because of these overlapping interests, Mr. Roth and Interstate Properties and its partners may have substantial influence over Vornado, and therefore over the Operating Partnership. In addition, certain decisions concerning our operations or financial structure may present conflicts of interest among Messrs. Roth, Mandelbaum and Wight and Interstate Properties and our other equity holders. In addition, Mr. Roth, Interstate Properties and its partners, and Alexander's currently and may in the future engage in a wide variety of activities in the real estate business which may result in conflicts of interest with respect to matters affecting us, such as which of these entities or persons, if any, may take advantage of potential business opportunities, the business focus of these entities, the types of properties and geographic locations in which these entities make investments, potential competition between business activities conducted, or sought to be conducted, competition for properties and tenants, possible corporate transactions such as acquisitions and other strategic decisions affecting the future of these entities.

We manage and lease the real estate assets of Interstate Properties under a management agreement for which we receive an annual fee equal to 4% of annual base rent and percentage rent. See Note 21 – Related Party Transactions to our consolidated financial statements in this Annual Report on Form 10-K for additional information.

There may be conflicts of interest between Alexander's and us.

As of December 31, 2017, we owned 32.4% of the outstanding common stock of Alexander's. Alexander's is a REIT that has seven properties, which are located in the greater New York metropolitan area. In addition to the 2.3% that they indirectly own through Vornado, Interstate Properties, which is described above, and its partners owned 26.2% of the outstanding common stock of Alexander's as of December 31, 2017. Mr. Roth is the Chairman of the Board of Trustees and Chief Executive Officer of Vornado, the managing general partner of Interstate Properties, and the Chairman of the Board of Directors and Chief Executive Officer of Alexander's. Messrs. Wight and Mandelbaum are Trustees of Vornado and also Directors of Alexander's and general partners of Interstate Properties. Dr. Richard West is a Trustee of Vornado and a Director of Alexander's. In addition, Joseph Macnow, our Executive Vice President – Chief Financial Officer and Chief Administrative Officer, is the Treasurer of Alexander's and Matthew Iocco, our Executive Vice President – Chief Accounting Officer, is the Chief Financial Officer of Alexander's.

We manage, develop and lease Alexander's properties under management and development agreements and leasing agreements under which we receive annual fees from Alexander's. See Note 21 – Related Party Transactions to our consolidated financial statements in this Annual Report on Form 10-K for additional information.

THE NUMBER OF SHARES OF VORNADO REALTY TRUST AND THE MARKET FOR THOSE SHARES GIVE RISE TO VARIOUS RISKS.

The trading price of Vornado's common shares has been volatile and may continue to fluctuate.

The trading price of Vornado's common shares has been volatile and may continue to fluctuate widely as a result of a number of factors, many of which are outside our control. In addition, the stock market is subject to fluctuations in the share prices and trading volumes that affect the market prices of the shares of many companies. These broad market fluctuations have in the past and may in the future adversely affect the market price of Vornado's common shares and the redemption price of the Operating Partnership's Class A units. Among those factors are:

- our financial condition and performance;
- the financial condition of our tenants, including the extent of tenant bankruptcies or defaults;
- actual or anticipated quarterly fluctuations in our operating results and financial condition;
- our dividend policy;

the reputation of REITs and real estate investments generally and the attractiveness of REIT equity securities in comparison to other equity securities, including securities issued by other real estate companies, and fixed income securities;

- uncertainty and volatility in the equity and credit markets;
- fluctuations in interest rates;
- changes in revenue or earnings estimates or publication of research reports and recommendations by financial analysts or actions taken by rating agencies with respect to our securities or those of other REITs;
- failure to meet analysts' revenue or earnings estimates;
- speculation in the press or investment community;
- strategic actions by us or our competitors, such as acquisitions or restructurings;
- the extent of institutional investor interest in us;
- the extent of short-selling of Vornado common shares and the shares of our competitors;
- fluctuations in the stock price and operating results of our competitors;
- general financial and economic market conditions and, in particular, developments related to market conditions for REITs and other real estate related companies;
- domestic and international economic factors unrelated to our performance;
- changes in tax laws and rules; and
- all other risk factors addressed elsewhere in this Annual Report on Form 10-K.

A significant decline in Vornado's stock price could result in substantial losses for our equity holders.

Vornado has many shares available for future sale, which could hurt the market price of its shares and the redemption price of the Operating Partnership's units.

The interests of equity holders could be diluted if we issue additional equity securities. As of December 31, 2017, Vornado had authorized but unissued, 60,016,142 common shares of beneficial interest, \$.04 par value and 72,116,023 preferred shares of beneficial interest, no par value; of which 19,666,004 common shares are reserved for issuance upon redemption of Class A Operating Partnership units, convertible securities and employee stock options and 11,200,000 preferred shares are reserved for issuance upon redemption of preferred Operating Partnership units. Any shares not reserved may be issued from time to time in public or private offerings or in connection with acquisitions. In addition, common and preferred shares reserved may be sold upon issuance in the public market after registration under the Securities Act or under Rule 144 under the Securities Act or other available exemptions from registration. We cannot predict the effect that future sales of Vornado's common and preferred shares or Operating Partnership Class A and preferred units will have on the market prices of our securities.

In addition, under Maryland law, Vornado's Board of Trustees has the authority to increase the number of authorized shares without shareholder approval.

#### ITEM 1B. UNRESOLVED STAFF COMMENTS

There are no unresolved comments from the staff of the Securities and Exchange Commission as of the date of this Annual Report on Form 10-K.



## ITEM 2. PROPERTIES

We operate in two reportable segments: New York and Other. The following pages provide details of our real estate properties as of December 31, 2017.

NEW YORK SEGMENT Property	% Ownership	Type	% Occupancy	Square Feet		Total Property	
				In Service	Under Development or Not Available for Lease		
One Penn Plaza (ground leased through 2098)	100.0	% Office/Retail	92.5	%	2,530,000	—	2,530,000
1290 Avenue of the Americas	70.0	% Office/Retail	100.0	%	2,114,000	—	2,114,000
Two Penn Plaza	100.0	% Office/Retail	98.7	%	1,634,000	—	1,634,000
909 Third Avenue (ground leased through 2063)	100.0	% Office	97.6	%	1,347,000	—	1,347,000
Independence Plaza, Tribeca (1,327 units) <sup>(1)</sup>	50.1	% Retail/Residential	97.7	% <sup>(2)</sup>	1,245,000	12,000	1,257,000
280 Park Avenue <sup>(1)</sup>	50.0	% Office/Retail	97.4	%	1,254,000	—	1,254,000
770 Broadway	100.0	% Office/Retail	100.0	%	1,160,000	—	1,160,000
Eleven Penn Plaza	100.0	% Office/Retail	99.2	%	1,152,000	—	1,152,000
90 Park Avenue	100.0	% Office/Retail	98.3	%	961,000	—	961,000
One Park Avenue <sup>(1)</sup>	55.0	% Office/Retail	99.1	%	939,000	—	939,000
888 Seventh Avenue (ground leased through 2067)	100.0	% Office/Retail	97.3	%	889,000	—	889,000
100 West 33rd Street	100.0	% Office	98.2	%	855,000	—	855,000
Moynihan Train Hall/Farley Building <sup>(1)</sup>	50.1	% Office/Retail	n/a		—	850,000	850,000
330 Madison Avenue <sup>(1)</sup>	25.0	% Office/Retail	98.1	%	846,000	—	846,000
330 West 34th Street (ground leased through 2149)	100.0	% Office/Retail	92.6	%	709,000	—	709,000
85 Tenth Avenue <sup>(1)</sup>	49.9	% Office/Retail	100.0	%	627,000	—	627,000
650 Madison Avenue <sup>(1)</sup>	20.1	% Office/Retail	91.1	%	593,000	—	593,000
350 Park Avenue	100.0	% Office/Retail	100.0	%	571,000	—	571,000
150 East 58th Street (ground leased through 2098)	100.0	% Office/Retail	94.3	%	542,000	—	542,000
7 West 34th Street <sup>(1)</sup>	53.0	% Office/Retail	98.8	%	479,000	—	479,000
33-00 Northern Boulevard (Center Building)	100.0	% Office	99.6	%	471,000	—	471,000
595 Madison Avenue	100.0	% Office/Retail	91.5	%	325,000	—	325,000
640 Fifth Avenue	100.0	% Office/Retail	91.8	%	314,000	—	314,000
50-70 W 93rd Street (326 units) <sup>(1)</sup>	49.9	% Residential	95.1	%	283,000	—	283,000
Manhattan Mall	100.0	% Retail	97.4	%	256,000	—	256,000
40 Fulton Street	100.0	% Office/Retail	88.1	%	251,000	—	251,000
4 Union Square South	100.0	% Retail	100.0	%	206,000	—	206,000
260 Eleventh Avenue (ground leased through 2114)	100.0	% Office	100.0	%	184,000	—	184,000
512 W 22nd Street <sup>(1)</sup>	55.0	% Office	n/a		—	173,000	173,000
	45.1	% Office/Retail	100.0	%	23,000	147,000	170,000

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61 Ninth Avenue (ground leased through 2115) <sup>(1)</sup>								
825 Seventh Avenue	51.2	%	Office <sup>(1)</sup> /Retail	100.0	%	169,000	—	169,000
1540 Broadway	100.0	%	Retail	100.0	%	160,000	—	160,000
608 Fifth Avenue (ground leased through 2033)	100.0	%	Office/Retail	99.9	%	137,000	—	137,000
Paramus	100.0	%	Office	94.7	%	129,000	—	129,000
666 Fifth Avenue Retail Condominium	100.0	%	Retail	100.0	%	114,000	—	114,000
1535 Broadway (Marriott Marquis - retail and signage) (ground and building leased through 2032)	100.0	%	Retail/Theatre	98.1	%	106,000	—	106,000
57th Street (2 buildings) <sup>(1)</sup>	50.0	%	Office/Retail	87.9	%	103,000	—	103,000
689 Fifth Avenue	100.0	%	Office/Retail	91.7	%	98,000	—	98,000
478-486 Broadway (2 buildings) (10 units)	100.0	%	Retail/Residential	100.0	% <sup>(2)</sup>	85,000	—	85,000
150 West 34th Street	100.0	%	Retail	100.0	%	78,000	—	78,000
510 Fifth Avenue	100.0	%	Retail	100.0	%	66,000	—	66,000
655 Fifth Avenue	92.5	%	Retail	100.0	%	57,000	—	57,000
155 Spring Street	100.0	%	Retail	93.6	%	50,000	—	50,000
3040 M Street	100.0	%	Retail	100.0	%	44,000	—	44,000
435 Seventh Avenue	100.0	%	Retail	100.0	%	43,000	—	43,000
692 Broadway	100.0	%	Retail	100.0	%	36,000	—	36,000
606 Broadway	50.0	%	Office/Retail	n/a		—	34,000	34,000
697-703 Fifth Avenue (St. Regis - retail)	74.3	%	Retail	100.0	%	26,000	—	26,000
715 Lexington Avenue	100.0	%	Retail	35.9	%	23,000	—	23,000

See notes on page 25.

## ITEM 2. PROPERTIES – CONTINUED

NEW YORK SEGMENT – CONTINUED Property	% Ownership	Type	% Occupancy	Square Feet		Under Development or Not Available for Lease	Total Property
				In Service			
1131 Third Avenue	100.0	% Retail	100.0	%	23,000	—	23,000
40 East 66th Street (5 units)	100.0	% Retail/Residential	84.1	% <sup>(2)</sup>	23,000	—	23,000
131-135 West 33rd Street	100.0	% Retail	100.0	%	23,000	—	23,000
828-850 Madison Avenue	100.0	% Retail	100.0	%	18,000	—	18,000
443 Broadway	100.0	% Retail	100.0	%	16,000	—	16,000
484 Eighth Avenue	100.0	% Retail	n/a		—	16,000	16,000
334 Canal Street (4 units)	100.0	% Retail/Residential	73.3	% <sup>(2)</sup>	15,000	—	15,000
304 Canal Street (4 units)	100.0	% Retail/Residential	n/a		9,000	4,000	13,000
677-679 Madison Avenue (8 units)	100.0	% Retail/Residential	90.4	% <sup>(2)</sup>	13,000	—	13,000
431 Seventh Avenue	100.0	% Retail	100.0	%	10,000	—	10,000
138-142 West 32nd Street	100.0	% Retail	35.3	%	8,000	—	8,000
148 Spring Street	100.0	% Retail	100.0	%	8,000	—	8,000
150 Spring Street (1 unit)	100.0	% Retail/Residential	100.0	% <sup>(2)</sup>	7,000	—	7,000
966 Third Avenue	100.0	% Retail	100.0	%	7,000	—	7,000
488 Eighth Avenue	100.0	% Retail	100.0	%	6,000	—	6,000
267 West 34th Street	100.0	% Retail	n/a		—	6,000	6,000
968 Third Avenue <sup>(1)</sup>	50.0	% Retail	n/a		6,000	—	6,000
265 West 34th Street	100.0	% Retail	n/a		—	3,000	3,000
486 Eighth Avenue	100.0	% Retail	n/a		—	3,000	3,000
137 West 33rd Street	100.0	% Retail	100.0	%	3,000	—	3,000
339 Greenwich	100.0	% Retail	100.0	%	8,000	—	8,000
Other (34 units)	80.6	% Retail/Residential	85.8	% <sup>(2)</sup>	57,000	36,000	93,000
Hotel Pennsylvania	100.0	% Hotel	n/a		1,400,000	—	1,400,000
Alexander's, Inc.:							
731 Lexington Avenue <sup>(1)</sup>	32.4	% Office/Retail	99.9	%	1,063,000	—	1,063,000
Rego Park II, Queens <sup>(1)</sup>	32.4	% Retail	99.9	%	609,000	—	609,000
Rego Park I, Queens <sup>(1)</sup>	32.4	% Retail	100.0	%	343,000	—	343,000
The Alexander Apartment Tower, Queens (312 units) <sup>(1)</sup>	32.4	% Residential	94.6	%	255,000	—	255,000
Flushing, Queens <sup>(1)</sup>	32.4	% Retail	100.0	%	167,000	—	167,000
Paramus, New Jersey (30.3 acres ground leased through 2041) <sup>(1)</sup>	32.4	% Retail	100.0	%	—	—	—
Rego Park III, Queens (3.2 acres) <sup>(1)</sup>	32.4	% n/a	n/a		—	—	—
Total New York Segment			97.4	%	28,381,000	1,284,000	29,665,000
Our Ownership Interest			97.2	%	22,478,000	661,000	23,139,000

See notes on page 25.



ITEM 2. PROPERTIES – CONTINUED

OTHER SEGMENT Property	% Ownership	Type	% Occupancy	Square Feet In Service	Under Development or Not Available for Lease	Total Property
theMART:						
theMART, Chicago	100.0	% Office/Retail/Showroom	98.6	% 3,670,000	—	3,670,000
Other (2 properties) <sup>(1)</sup>	50.0	% Retail	100.0	% 19,000	—	19,000
Total theMART			98.6	% 3,689,000	—	3,689,000
Our Ownership Interest			98.6	% 3,680,000	—	3,680,000
555 California Street:						
555 California Street	70.0	% Office	96.2	% 1,506,000	—	1,506,000
315 Montgomery Street	70.0	% Office/Retail	81.7	% 235,000	—	235,000
345 Montgomery Street	70.0	% Office/Retail	n/a	—	64,000	64,000
Total 555 California Street			94.2	% 1,741,000	64,000	1,805,000
Our Ownership Interest			94.2	% 1,219,000	45,000	1,264,000
Vornado Capital Partners Real Estate Fund ("Fund") <sup>(3)</sup> :						
Crowne Plaza Times Square, NY	75.3	% Office/Retail/Hotel	68.9	% 241,000	—	241,000
Lucida, 86th Street and Lexington Avenue, NY	100	% Retail/Residential	100.0	% <sup>(2)</sup> 155,000	—	155,000
(ground leased through 2082)						
11 East 68th Street Retail, NY	100	% Retail	100.0	% 11,000	—	11,000
501 Broadway, NY	100	% Retail	100.0	% 9,000	—	9,000
1100 Lincoln Road, Miami, FL	100	% Retail/Theatre	90.2	% 128,000	2,000	130,000
Total Real Estate Fund			83.8	% 544,000	2,000	546,000
Our Ownership Interest			80.2	% 155,000	1,000	156,000
Other:						
666 Fifth Avenue Office Condominium <sup>(1)</sup>	49.5	% Office/Retail	n/a	—	1,448,000	1,448,000
Rosslyn Plaza <sup>(1)</sup>	46.2	% Office/Residential	65.9	% <sup>(2)</sup> 688,000	301,000	989,000
Wayne Towne Center, Wayne (ground leased through 2064)	100	% Retail	100.0	% 671,000	6,000	677,000
Annapolis (ground leased through 2042)	100	% Retail	100.0	% 128,000	—	128,000
Fashion Centre Mall <sup>(1)</sup>	7.5	% Retail	99.4	% 868,000	—	868,000
Washington Tower <sup>(1)</sup>	7.5	% Office	100.0	% 170,000	—	170,000
Total Other			93.2	% 2,525,000	1,755,000	4,280,000
Our Ownership Interest			93.6	% 1,188,000	862,000	2,050,000

- (1) Denotes property not consolidated in the accompanying consolidated financial statements and related financial data included in the Annual Report on Form 10-K.
- (2) Excludes residential occupancy statistics.
- (3) We own a 25% interest in the Fund. The ownership percentage in this section represents the Fund's ownership in the underlying assets.

## NEW YORK

As of December 31, 2017, our New York segment consisted of 28.4 million square feet in 88 properties. The 28.4 million square feet is comprised of 20.3 million square feet of office in 36 properties, 2.7 million square feet of retail in 71 properties, 2,018 units in twelve residential properties, the 1.4 million square foot Hotel Pennsylvania, and our 32.4% interest in Alexander's, which owns seven properties in the greater New York metropolitan area. The New York segment also includes 11 garages totaling 1.7 million square feet (4,970 spaces) which are managed by, or leased to, third parties.

New York lease terms generally range from five to seven years for smaller tenants to as long as 20 years for major tenants, and may provide for extension options at market rates. Leases typically provide for periodic step ups in rent over the term of the lease and pass through to tenants their share of increases in real estate taxes and operating expenses over a base year. Electricity is provided to tenants on a sub-metered basis or included in rent based on surveys and adjusted for subsequent utility rate increases. Leases also typically provide for free rent and tenant improvement allowances for all or a portion of the tenant's initial construction costs of its premises.

As of December 31, 2017, the occupancy rate for our New York segment was 97.2%.

Occupancy and weighted average annual rent per square foot (in service):

Office:

As of December 31,	Vornado's Ownership Interest			
	Total Property Square Feet	Square Feet	Occupancy Rate	Weighted Average Annual Rent Per Square Foot
2017	20,256,000	16,982,000	97.1 %	\$ 71.09
2016	20,227,000	16,962,000	96.3 %	68.90
2015	19,918,000	16,734,000	97.1 %	66.42
2014	18,785,000	15,730,925	97.7 %	65.31
2013	17,373,000	14,625,000	96.9 %	61.71

Retail:

As of December 31,	Vornado's Ownership Interest			
	Total Property Square Feet	Square Feet	Occupancy Rate	Weighted Average Annual Rent Per Square Foot
2017	2,720,000	2,471,000	96.9 %	\$ 217.17
2016	2,672,000	2,464,000	97.1 %	213.85
2015	2,596,000	2,396,000	96.1 %	202.72
2014	2,436,000	2,176,000	96.4 %	173.55
2013	2,303,000	2,103,225	97.5 %	162.27

Occupancy and average monthly rent per unit (in service):

Residential:

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As of December 31,	Vornado's Ownership Interest				Average Monthly Rent Per Unit
	Number of Units	Number of Units	Occupancy Rate		
2017	2,009	981	96.7	%	\$ 3,722
2016 <sup>(1)</sup>	2,004	977	95.7	%	3,576
2015	1,711	886	95.0	%	3,495
2014	1,678	855	95.2	%	3,146
2013	1,672	847	94.8	%	2,920

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(1) Includes The Alexander Apartment Tower (32.4% ownership) from the date of stabilization in the third quarter of 2016.



## NEW YORK – CONTINUED

Tenants accounting for 2% or more of revenues:

Tenant	Square Feet Leased	2017 Revenues	Percentage of New York Total Revenues			
			Percentage of New York Total Revenues		Percentage of Total Revenues	
IPG and affiliates	924,000	\$58,826,000	3.3 %		2.8 %	
Swatch Group USA	32,000	56,140,000	3.2 %		2.7 %	
AXA Equitable Life Insurance	481,000	41,180,000	2.3 %		2.0 %	
Macy's	646,000	41,142,000	2.3 %		2.0 %	
Victoria's Secret	64,000	34,734,000	2.0 %		1.7 %	

2017 rental revenue by tenants' industry:

Industry	Percentage	
Office:		
Financial Services	13	%
Real Estate	7	%
Family Apparel	6	%
Communications	5	%
Advertising/Marketing	5	%
Legal Services	5	%
Technology	5	%
Insurance	4	%
Publishing	3	%
Government	2	%
Engineering, Architect & Surveying	2	%
Banking	2	%
Home Entertainment & Electronics	2	%
Health Services	1	%
Pharmaceutical	1	%
Other	8	%
	71	%
Retail:		
Women's Apparel	8	%
Family Apparel	7	%
Luxury Retail	5	%
Restaurants	2	%
Banking	1	%
Department Stores	1	%
Discount Stores	1	%
Other	4	%
	29	%
Total	100	%



## NEW YORK – CONTINUED

Lease expirations as of December 31, 2017, assuming none of the tenants exercise renewal options:

Year	Number of Expiring Leases	Square Feet of Expiring Leases	Percentage of New York Square Feet	Weighted Average Annual Rent of Expiring Leases	
				Total	Per Square Foot
<b>Office:</b>					
Month to month	13	73,000	0.4%	\$3,086,000	\$42.27
2018	89	896,000	5.5%	66,949,000	74.72 <sup>(1)</sup>
2019	89	750,000	4.6%	51,029,000	68.04
2020	117	1,394,000	8.6%	96,261,000	69.05
2021	122	1,160,000	7.1%	85,881,000	74.04
2022	86	792,000	4.9%	48,215,000	60.88
2023	81	2,001,000 <sup>(2)</sup>	12.3%	152,874,000	76.40
2024	82	1,292,000	7.9%	101,263,000	78.38
2025	51	800,000	4.9%	58,916,000	73.65
2026	72	1,376,000	8.4%	101,555,000	73.80
2027	57	996,000	6.1%	68,674,000	68.95
<b>Retail:</b>					
Month to month	19	97,000	5.1%	\$3,461,000	\$35.68
2018	25	96,000	5.0%	28,157,000	293.30 <sup>(3)</sup>
2019	27	204,000	10.6%	35,085,000	171.99
2020	19	69,000	3.6%	10,388,000	150.55
2021	18	67,000	3.5%	11,613,000	173.33
2022	9	19,000	1.0%	4,913,000	258.58
2023	16	90,000	4.7%	38,199,000	424.43
2024	20	155,000	8.1%	63,852,000	411.95
2025	11	41,000	2.1%	17,777,000	433.59
2026	18	135,000	7.0%	42,626,000	315.75
2027	10	31,000	1.6%	21,204,000	684.00

(1) Based on current market conditions, we expect to re-lease this space at weighted average rents between \$75 to \$80 per square foot.

(2) Excludes 492,000 square feet leased at 909 Third Avenue to the U.S. Post Office through 2038 (including three 5-year renewal options) for which the annual escalated rent is \$12.31 per square foot.

(3) Based on current market conditions, we expect to re-lease this space at weighted average rents between \$270 to \$290 per square foot.

## Alexander's

As of December 31, 2017, we own 32.4% of the outstanding common stock of Alexander's, which owns seven properties in the greater New York metropolitan area aggregating 2.4 million square feet, including 731 Lexington Avenue, the 1.3 million square foot Bloomberg L.P. headquarters building. Alexander's had \$1.24 billion of outstanding debt, net, at December 31, 2017, of which our pro rata share was \$401.8 million, none of which is recourse to us.

Hotel Pennsylvania

We own the Hotel Pennsylvania which is located in New York City on Seventh Avenue at 33rd Street in the heart of the Penn Plaza district and consists of a hotel portion containing 1,000,000 square feet of hotel space with 1,700 rooms and a commercial portion containing 400,000 square feet of retail and office space.

	Year Ended December 31,				
	2017	2016	2015	2014	2013
Hotel Pennsylvania:					
Average occupancy rate	87.3	% 84.7	% 90.7	% 92.0	% 93.4
Average daily rate	\$139.09	\$134.38	\$147.46	\$162.01	\$158.01
Revenue per available room	\$121.46	\$113.84	\$133.69	\$149.04	\$147.63

## OTHER INVESTMENTS

### theMART

As of December 31, 2017, we own the 3.7 million square foot theMART in Chicago, whose largest tenant is Motorola Mobility at 609,000 square feet, the lease of which is guaranteed by Google. theMART is encumbered by a \$675,000,000 mortgage loan that bears interest at a fixed rate of 2.70% and matures in September 2021. As of December 31, 2017, theMART had an occupancy rate of 98.6% and a weighted average annual rent per square foot of \$42.15.

### 555 California Street

As of December 31, 2017, we own a 70% controlling interest in a three-building office complex containing 1.8 million square feet, known as the Bank of America Center, located at California and Montgomery Streets in San Francisco's financial district ("555 California Street"). 555 California Street is encumbered by a \$569,215,000 mortgage loan that bears interest at a fixed rate of 5.10% and matures in September 2021. As of December 31, 2017, 555 California Street had an occupancy rate of 94.2% and a weighted average annual rent per square foot of \$73.40.

### Vornado Capital Partners Real Estate Fund (the "Fund") and Crowne Plaza Times Square Hotel Joint Venture (the "Crowne Plaza Joint Venture")

As of December 31, 2017, we own a 25.0% interest in the Fund which currently has five investments, one of which is the Crowne Plaza Times Square Hotel in which we also own an additional interest through a joint venture. We are the general partner and investment manager of the Fund. As of December 31, 2017, these five investments are carried on our consolidated balance sheet at an aggregate fair value of \$354,804,000, including the Crowne Plaza Joint Venture. As of December 31, 2017, our share of unfunded commitments was \$34,502,000.

## ITEM 3. LEGAL PROCEEDINGS

We are from time to time involved in legal actions arising in the ordinary course of business. In our opinion, after consultation with legal counsel, the outcome of such matters is not expected to have a material adverse effect on our financial position, results of operations or cash flows.

## ITEM 4. MINE SAFETY DISCLOSURES

Not applicable.

## PART II

ITEM MARKET FOR REGISTRANT'S COMMON EQUITY, RELATED STOCKHOLDER MATTERS AND  
5. ISSUER PURCHASES OF EQUITY SECURITIES

## Vornado Realty Trust

Vornado's common shares are traded on the New York Stock Exchange under the symbol "VNO."

Quarterly high and low sales prices of Vornado's common shares and dividends paid per common share for the years ended December 31, 2017 and 2016 were as follows:

Quarter	Year Ended December 31, 2017			Year Ended December 31, 2016		
	High	Low	Dividends	High	Low	Dividends
1st	\$111.72	\$98.51	\$ 0.71	\$99.97	\$78.91	\$ 0.63
2nd	103.35	91.18	0.71	100.13	90.13	0.63
3rd	97.25	72.77	(1) 0.60	(1) 108.69	97.18	0.63
4th	80.30	(1) 71.90	(1) 0.60	(1) 105.91	86.35	0.63

(1) Reflects the July 17, 2017 spin-off of JBG SMITH Properties ("JBGS") (NYSE: JBGS).

As of February 1, 2018, there were 993 holders of record of Vornado common shares.

## Vornado Realty L.P.

There is no established trading market for the Operating Partnership's Class A units or preferred units. The following table sets forth, for the periods indicated, the distributions declared on the Operating Partnership's Class A units:

Quarter	Declared Distributions Year ended December 31,	
	2017	2016
1st	\$0.71	\$0.63
2nd	0.71	0.63
3rd	0.60	(1) 0.63
4th	0.60	(1) 0.63

(1) Reflects the July 17, 2017 spin-off of JBG SMITH Properties ("JBGS") (NYSE: JBGS).

As of February 1, 2018, there were 984 Class A unitholders of record.

## Recent Sales of Unregistered Securities

During 2017, the Operating Partnership issued 1,213,237 Class A units in connection with equity awards issued pursuant to Vornado's omnibus share plan, including with respect to grants of restricted Vornado common shares and

restricted units of the Operating Partnership and upon conversion, surrender or exchange of the Operating Partnership's units or Vornado stock options, and consideration received included \$29,720,215 in cash proceeds. Such units were issued in reliance on an exemption from registration under Section 4(2) of the Securities Act of 1933, as amended.

Information relating to compensation plans under which Vornado's equity securities are authorized for issuance is set forth under Part III, Item 12 of this Annual Report on Form 10-K and such information is incorporated by reference herein.

Recent Purchases of Equity Securities

None.

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Performance Graph

The following graph is a comparison of the five-year cumulative return of Vornado’s common shares, the Standard & Poor’s 500 Index (the “S&P 500 Index”) and the National Association of Real Estate Investment Trusts’ (“NAREIT”) All Equity Index, a peer group index. The graph assumes that \$100 was invested on December 31, 2012 in our common shares, the S&P 500 Index and the NAREIT All Equity Index and that all dividends were reinvested without the payment of any commissions. There can be no assurance that the performance of our shares will continue in line with the same or similar trends depicted in the graph below.

	2012	2013	2014	2015	2016	2017
Vornado Realty Trust	\$100	\$115	\$156	\$150	\$161	\$154
S&P 500 Index	100	132	151	153	171	208
The NAREIT All Equity Index	100	103	132	135	147	160



## Item 6. SELECTED FINANCIAL DATA

## Vornado Realty Trust

(Amounts in thousands, except per share amounts)

	Year Ended December 31,				
	2017	2016	2015	2014	2013
<b>Operating Data:</b>					
<b>Revenues:</b>					
Property rentals	\$1,714,952	\$1,662,093	\$1,626,866	\$1,460,391	\$1,422,828
Tenant expense reimbursements	233,424	221,563	218,739	203,120	184,161
Cleveland Medical Mart development project	—	—	—	—	36,369
Fee and other income	135,750	120,086	139,890	128,657	132,340
Total revenues	2,084,126	2,003,742	1,985,495	1,792,168	1,775,698
<b>Expenses:</b>					
Operating	886,596	844,566	824,511	768,341	748,010
Depreciation and amortization	429,389	421,023	379,803	351,583	337,139
General and administrative	158,999	149,550	149,256	141,931	150,306
Cleveland Medical Mart development project	—	—	—	—	32,210
Acquisition and transaction related costs	1,776	9,451	12,511	18,435	24,857
Total expenses	1,476,760	1,424,590	1,366,081	1,280,290	1,292,522
Operating income	607,366	579,152	619,414	511,878	483,176
Income (loss) from partially owned entities	15,200	168,948	(9,947)	(58,484)	(336,292)
Income (loss) from real estate fund investments	3,240	(23,602)	74,081	163,034	102,898
Interest and other investment income (loss), net	37,793	29,548	27,240	38,569	(25,016)
Interest and debt expense	(345,654)	(330,240)	(309,298)	(337,360)	(323,505)
Net gains on disposition of wholly owned and partially owned assets	501	160,433	149,417	13,568	2,030
Income (loss) before income taxes	318,446	584,239	550,907	331,205	(96,709)
Income tax (expense) benefit	(41,090)	(7,229)	85,012	(9,039)	(5,314)
Income (loss) from continuing operations	277,356	577,010	635,919	322,166	(102,023)
(Loss) income from discontinued operations	(13,228)	404,912	223,511	686,860	666,763
Net income	264,128	981,922	859,430	1,009,026	564,740
Less net income attributable to noncontrolling interests in:					
Consolidated subsidiaries	(25,802)	(21,351)	(55,765)	(96,561)	(63,952)
Operating Partnership	(10,910)	(53,654)	(43,231)	(47,613)	(24,817)
Net income attributable to Vornado	227,416	906,917	760,434	864,852	475,971
Preferred share dividends	(65,399)	(75,903)	(80,578)	(81,464)	(82,807)
Preferred unit and share redemptions	—	(7,408)	—	—	(1,130)
Net income attributable to common shareholders	\$162,017	\$823,606	\$679,856	\$783,388	\$392,034

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Per Share Data:

Income (loss) from continuing operations, net - basic	\$0.92	\$2.35	\$2.49	\$0.73	\$(1.25 )
Income (loss) from continuing operations, net - diluted	0.91	2.34	2.48	0.72	(1.25 )
Net income per common share - basic	0.85	4.36	3.61	4.18	2.10
Net income per common share - diluted	0.85	4.34	3.59	4.15	2.09
Dividends per common share	2.62	(1) 2.52	2.52	(2) 2.92	2.92

Balance Sheet Data:

Total assets	\$17,397,934	\$20,814,847	\$21,143,293	\$21,157,980	\$20,018,210
Real estate, at cost	14,756,295	14,187,820	13,545,295	12,438,940	11,149,920
Accumulated depreciation and amortization	(2,885,283 )	(2,581,514 )	(2,356,728 )	(2,209,778 )	(1,958,132 )
Debt, net	9,729,487	9,446,670	9,095,670	7,557,877	6,830,994
Total equity	5,007,701	7,618,496	7,476,078	7,489,382	7,594,744

(1) Post spin-off of JBG SMITH Properties (NYSE: JBGS) on July 17, 2017.

(2) Post spin-off of Urban Edge Properties (NYSE: UE) on January 15, 2015.

## Item 6. SELECTED FINANCIAL DATA – CONTINUED

Vornado Realty Trust (Amounts in thousands)	Year Ended December 31,				
	2017	2016	2015	2014	2013
Other Data:					
Funds From Operations ("FFO") <sup>(1)</sup> :					
Net income attributable to common shareholders	\$162,017	\$823,606	\$679,856	\$783,388	\$392,034
FFO adjustments:					
Depreciation and amortization of real property	467,966	531,620	514,085	517,493	501,753
Net gains on sale of real estate	(3,489 )	(177,023 )	(289,117 )	(507,192 )	(411,593 )
Real estate impairment losses	—	160,700	256	26,518	37,170
Proportionate share of adjustments to equity in net income (loss) of partially owned entities to arrive at FFO:					
Depreciation and amortization of real property	137,000	154,795	143,960	117,766	157,270
Net gains on sale of real estate	(17,777 )	(2,853 )	(4,513 )	(11,580 )	(465 )
Real estate impairment losses	7,692	6,328	16,758	—	6,552
Income tax effect of above adjustments	—	—	—	(7,287 )	(26,703 )
	591,392	673,567	381,429	135,718	263,984
Noncontrolling interests' share of above adjustments	(36,728 )	(41,267 )	(22,342 )	(8,073 )	(15,089 )
FFO adjustments, net	554,664	632,300	359,087	127,645	248,895
FFO attributable to common shareholders	716,681	1,455,906	1,038,943	911,033	640,929
Convertible preferred share dividends	77	86	92	97	108
Earnings allocated to Out-Performance Plan units	1,047	1,591	—	—	—
FFO attributable to common shareholders plus assumed conversions <sup>(1)</sup>	\$717,805	\$1,457,583	\$1,039,035	\$911,130	\$641,037

FFO is computed in accordance with the definition adopted by the Board of Governors of the National Association of Real Estate Investment Trusts ("NAREIT"). NAREIT defines FFO as GAAP net income or loss adjusted to exclude net gains from sales of depreciated real estate assets, real estate impairment losses, depreciation and amortization expense from real estate assets and other specified non-cash items, including the pro rata share of such adjustments of unconsolidated subsidiaries. FFO and FFO per diluted share are non-GAAP financial measures used by management, investors and analysts to facilitate meaningful comparisons of operating performance between periods and among our peers because it excludes the effect of real estate depreciation and amortization and net gains on sales, which are based on historical costs and implicitly assume that the value of real estate diminishes predictably over time, rather than fluctuating based on existing market conditions. FFO does not represent cash generated from operating activities and is not necessarily indicative of cash available to fund cash requirements and should not be considered as an alternative to net income as a performance measure or cash flow as a liquidity measure. FFO may not be comparable to similarly titled measures employed by other companies.

## Item 6. SELECTED FINANCIAL DATA – CONTINUED

Vornado Realty L.P. (Amounts in thousands)	Year Ended December 31,				
	2017	2016	2015	2014	2013
<b>Operating Data:</b>					
<b>Revenues:</b>					
Property rentals	\$1,714,952	\$1,662,093	\$1,626,866	\$1,460,391	\$1,422,828
Tenant expense reimbursements	233,424	221,563	218,739	203,120	184,161
Cleveland Medical Mart development project	—	—	—	—	36,369
Fee and other income	135,750	120,086	139,890	128,657	132,340
Total revenues	2,084,126	2,003,742	1,985,495	1,792,168	1,775,698
<b>Expenses:</b>					
Operating	886,596	844,566	824,511	768,341	748,010
Depreciation and amortization	429,389	421,023	379,803	351,583	337,139
General and administrative	158,999	149,550	149,256	141,931	150,306
Cleveland Medical Mart development project	—	—	—	—	32,210
Acquisition and transaction related costs	1,776	9,451	12,511	18,435	24,857
Total expenses	1,476,760	1,424,590	1,366,081	1,280,290	1,292,522
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Income (loss) from partially owned entities	15,200	168,948	(9,947 )	(58,484 )	(336,292 )
Income (loss) from real estate fund investments	3,240	(23,602 )	74,081	163,034	102,898
Interest and other investment income (loss), net	37,793	29,548	27,240	38,569	(25,016 )
Interest and debt expense	(345,654 )	(330,240 )	(309,298 )	(337,360 )	(323,505 )
Net gains on disposition of wholly owned and partially owned assets	501	160,433	149,417	13,568	2,030
Income (loss) before income taxes	318,446	584,239	550,907	331,205	(96,709 )
Income tax (expense) benefit	(41,090 )	(7,229 )	85,012	(9,039 )	(5,314 )
Income (loss) from continuing operations	277,356	577,010	635,919	322,166	(102,023 )
(Loss) income from discontinued operations	(13,228 )	404,912	223,511	686,860	666,763
Net income	264,128	981,922	859,430	1,009,026	564,740
Less net income attributable to noncontrolling interests in consolidated subsidiaries	(25,802 )	(21,351 )	(55,765 )	(96,561 )	(63,952 )
Net income attributable to Vornado Realty L.P.	238,326	960,571	803,665	912,465	500,788
Preferred unit distributions	(65,593 )	(76,097 )	(80,736 )	(81,514 )	(83,965 )
Preferred unit redemptions	—	(7,408 )	—	—	(1,130 )
Net income attributable to Class A unitholders	\$172,733	\$877,066	\$722,929	\$830,951	\$415,693

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Per Unit Data:

Income (loss) from continuing operations, net - basic	\$0.91	\$2.34	\$2.49	\$0.71	\$(1.27 )
Income (loss) from continuing operations, net - diluted	0.90	2.32	2.46	0.70	(1.26 )
Net income per Class A unit - basic	0.84	4.36	3.61	4.17	2.09
Net income per Class A unit - diluted	0.83	4.32	3.57	4.14	2.08
Distributions per Class A unit	2.62	(1) 2.52	2.52	(2) 2.92	2.92

Balance Sheet Data:

Total assets	\$17,397,934	\$20,814,847	\$21,143,293	\$21,157,980	\$20,018,210
Real estate, at cost	14,756,295	14,187,820	13,545,295	12,438,940	11,149,920
Accumulated depreciation and amortization	(2,885,283 )	(2,581,514 )	(2,356,728 )	(2,209,778 )	(1,958,132 )
Debt, net	9,729,487	9,446,670	9,095,670	7,557,877	6,830,994
Total equity	5,007,701	7,618,496	7,476,078	7,489,382	7,594,744

(1) Post spin-off of JBG SMITH (NYSE: JBGS) on July 17, 2017.

(2) Post spin-off of Urban Edge Properties (NYSE: UE) on January 15, 2015.

ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

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## Overview

Vornado Realty Trust (“Vornado”) is a fully integrated real estate investment trust (“REIT”) and conducts its business through, and substantially all of its interests in properties are held by, Vornado Realty L.P., a Delaware limited partnership (the “Operating Partnership”). Accordingly, Vornado’s cash flow and ability to pay dividends to its shareholders is dependent upon the cash flow of the Operating Partnership and the ability of its direct and indirect subsidiaries to first satisfy their obligations to creditors. Vornado is the sole general partner of, and owned approximately 93.5% of the common limited partnership interest in the Operating Partnership as of December 31, 2017. All references to the “Company,” “we,” “us” and “our” mean collectively Vornado, the Operating Partnership and those entities/subsidiaries consolidated by Vornado.

On July 17, 2017, we completed the spin-off of our Washington, DC segment comprised of (i) 37 office properties totaling over 11.1 million square feet, five multifamily properties with 3,133 units and five other assets totaling approximately 406,000 square feet and (ii) 18 future development assets totaling over 10.4 million square feet of estimated potential development density, and (iii) \$412.5 million of cash (\$275.0 million plus The Bartlett financing proceeds less transaction costs and other mortgage items) to JBG SMITH Properties (“JBGS”). On July 18, 2017, JBGS was combined with the management business and certain Washington, DC assets of The JBG Companies (“JBG”), a Washington, DC real estate company. Steven Roth, the Chairman of the Board of Trustees and Chief Executive Officer of Vornado, is the Chairman of the Board of Trustees of JBGS. Mitchell Schear, former President of our Washington, DC business, is a member of the Board of Trustees of JBGS. We are providing transition services to JBGS initially including information technology, financial reporting and payroll services. The spin-off was effected through a tax-free distribution by Vornado to the holders of Vornado common shares of all of the common shares of JBGS at the rate of one JBGS common share for every two common shares of Vornado and the distribution by the Operating Partnership to the holders of its common units of all of the outstanding common units of JBG SMITH Properties LP (“JBGSLP”) at the rate of one JBGSLP common unit for every two common units of VRLP held of record. See JBGS’ Amendment No. 3 on Form 10 (File No. 1-37994) filed with the Securities and Exchange Commission on June 9, 2017 for additional information. Beginning in the third quarter of 2017, the historical financial results of our Washington, DC segment are reflected in our consolidated financial statements as discontinued operations for all periods presented.

We own and operate office and retail properties with a large concentration in the New York City metropolitan area. In addition, we have a 32.4% interest in Alexander’s, Inc. (“Alexander’s”) (NYSE: ALX), which owns seven properties in the greater New York metropolitan area, a 32.5% interest in Toys “R” Us, Inc. (“Toys”) as well as interests in other real estate and related investments.

Our business objective is to maximize Vornado shareholder value, which we measure by the total return provided to our shareholders. Below is a table comparing Vornado’s performance to the FTSE NAREIT Office Index (“Office REIT”) and the MSCI US REIT Index (“MSCI”) for the following periods ended December 31, 2017:

	Total Return <sup>(1)</sup>			
	Vornado	Office REIT	MSCI	
Three-month	2.5 %	4.3 %	1.4 %	
One-year	(4.3 )%	5.3 %	5.1 %	
Three-year	(1.4 )%	19.5 %	17.0 %	
Five-year	54.3 %	58.7 %	56.3 %	
Ten-year	75.7 %	70.1 %	105.1 %	

(1) Past performance is not necessarily indicative of future performance.





Overview - continued

We intend to achieve this objective by continuing to pursue our investment philosophy and execute our operating strategies through:

- maintaining a superior team of operating and investment professionals and an entrepreneurial spirit;
- investing in properties in select markets, such as New York City, where we believe there is a high likelihood of capital appreciation;
- acquiring quality properties at a discount to replacement cost and where there is a significant potential for higher rents;
- investing in retail properties in select under-stored locations such as the New York City metropolitan area;
- developing and redeveloping our existing properties to increase returns and maximize value; and
- investing in operating companies that have a significant real estate component.

We expect to finance our growth, acquisitions and investments using internally generated funds, proceeds from asset sales and by accessing the public and private capital markets. We may also offer Vornado common or preferred shares or Operating Partnership units in exchange for property and may repurchase or otherwise reacquire these securities in the future.

We compete with a large number of real estate property owners and developers, some of which may be willing to accept lower returns on their investments. Principal factors of competition are rents charged, sales prices, attractiveness of location, the quality of the property and the breadth and the quality of services provided. Our success depends upon, among other factors, trends of the global, national, regional and local economies, the financial condition and operating results of current and prospective tenants and customers, availability and cost of capital, construction and renovation costs, taxes, governmental regulations, legislation, population and employment trends. See “Risk Factors” in Item 1A for additional information regarding these factors.

Vornado Realty Trust

Year Ended December 31, 2017 Financial Results Summary

Net income attributable to common shareholders for the year ended December 31, 2017 was \$162,017,000, or \$0.85 per diluted share, compared to \$823,606,000, or \$4.34 per diluted share, for the year ended December 31, 2016. The years ended December 31, 2017 and 2016 include certain items that impact net income attributable to common shareholders, which are listed in the table on the following page. The aggregate of these items, net of amounts attributable to noncontrolling interests, decreased net income attributable to common shareholders for the year ended December 31, 2017 by \$88,934,000, or \$0.46 per diluted share, and increased net income attributable to common shareholders for the year ended December 31, 2016 by \$594,447,000, or \$3.13 per diluted share.

Funds From Operations attributable to common shareholders plus assumed conversions (“FFO”) for the year ended December 31, 2017 was \$717,805,000, or \$3.75 per diluted share, compared to \$1,457,583,000, or \$7.66 per diluted share, for the year ended December 31, 2016. The years ended December 31, 2017 and 2016 include certain items that impact FFO, which are listed in the table on page 39. The aggregate of these items, net of amounts attributable to noncontrolling interests, increased FFO by \$3,989,000 and \$774,188,000, or \$0.02 and \$4.07 per diluted share, for the years ended December 31, 2017 and 2016, respectively.



Overview - continued

Vornado Realty Trust – continued

## Quarter Ended December 31, 2017 Financial Results Summary

Net income attributable to common shareholders for the quarter ended December 31, 2017 was \$27,319,000, or \$0.14 per diluted share, compared to \$651,181,000, or \$3.43 per diluted share, for the prior year's quarter. The quarters ended December 31, 2017 and 2016 include certain items that impact net income attributable to common shareholders, which are listed in the table below. The aggregate of these items, net of amounts attributable to noncontrolling interests, decreased net income attributable to common shareholders for the quarter ended December 31, 2017 by \$38,160,000, or \$0.20 per diluted share, and increased net income attributable to common shareholders for the quarter ended December 31, 2016 by \$573,414,000, or \$3.02 per diluted share.

FFO for the quarter ended December 31, 2017 was \$153,151,000, or \$0.80 per diluted share, compared to \$797,734,000, or \$4.20 per diluted share, for the prior year's quarter. The quarters ended December 31, 2017 and 2016 include certain items that impact FFO, which are listed in the table on the following page. The aggregate of these items, net of amounts attributable to noncontrolling interests, decreased FFO for the quarter ended December 31, 2017 by \$34,402,000, or \$0.18 per diluted share and increased FFO for the quarter ended December 31, 2016 by \$604,495,000, or \$3.18 per diluted share.

(Amounts in thousands)	For the Year Ended December 31,		For the Three Months Ended December 31,	
	2017	2016	2017	2016
Certain items that impact net income attributable to common shareholders:				
JBG SMITH Properties which is treated as a discontinued operation:				
Transaction costs	\$(68,662)	\$(16,586)	\$(1,617)	\$(11,989)
Operating results through July 17, 2017 spin-off	47,752	87,237	—	20,523
	(20,910)	70,651	(1,617)	8,534
Impairment loss on our investment in Pennsylvania REIT	(44,465)	—	—	—
Tax expense related to the reduction of our taxable REIT subsidiaries deferred tax assets	(34,800)	—	(34,800)	—
666 Fifth Avenue Office Condominium (49.5% interest) <sup>(1)</sup>	(25,414)	(41,532)	(3,042)	(7,869)
Net gain resulting from Urban Edge Properties operating partnership unit issuances	21,100	—	—	—
Our share of net gain on sale of property of Suffolk Downs JV	15,314	—	—	—
Net gain on repayment of Suffolk Downs JV debt investments	11,373	—	—	—
(Loss) income from real estate fund investments, net	(10,804)	(21,042)	529	(34,704)
Expense related to the prepayment of our 2.50% senior unsecured notes due 2019	(4,836)	—	(4,836)	—
Our share of write-off of deferred financing costs	(3,819)	—	—	—
Net gain on extinguishment of Skyline properties debt	—	487,877	—	487,877
Income from the repayment of our investments in 85 Tenth Avenue loans and preferred equity	—	160,843	—	160,843
Skyline properties impairment loss	—	(160,700)	—	—
Net gain on sale of 47% ownership interest in 7 West 34th Street	—	159,511	—	—
Gain on sale of our 20% interest in Fairfax Square	—	15,302	—	15,302

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Our share of impairment on India non-depreciable real estate	—	(13,962 )	—	(13,962 )
Default interest on Skyline properties mortgage loan	—	(7,823 )	—	(2,480 )
Preferred share issuance costs (Series J redemption)	—	(7,408 )	—	—
Other	2,060	(8,298 )	3,084	(2,942 )
	(95,201 )	633,419	(40,682 )	610,599
Noncontrolling interests' share of above adjustments	6,267	(38,972 )	2,522	(37,185 )
Total of certain items that impact net (loss) income attributable to common shareholders, net	\$(88,934)	\$594,447	\$(38,160)	\$573,414

(1) Included in "certain items that impact net income" because we do not intend to hold this asset on a long-term basis.

Overview - continued

Vornado Realty Trust – continued

(Amounts in thousands)	For the Year Ended December 31,		For the Three Months Ended December 31,	
	2017	2016	2017	2016
Certain items that impact FFO:				
JBG SMITH Properties which is treated as a discontinued operation:				
Transaction costs	\$(68,662)	\$(16,586)	\$(1,617)	\$(11,989)
Operating results through July 17, 2017 spin-off	122,201	226,288	—	57,147
	53,539	209,702	(1,617)	45,158
Impairment loss on our investment in Pennsylvania REIT	(44,465)	—	—	—
Tax expense related to the reduction of our taxable REIT subsidiaries deferred tax assets	(34,800)	—	(34,800)	—
Net gain resulting from Urban Edge Properties operating partnership unit issuances	21,100	—	—	—
666 Fifth Avenue Office Condominium (49.5% interest) <sup>(1)</sup>	13,164	10,925	1,103	808
Net gain on repayment of our Suffolk Downs JV debt investments	11,373	—	—	—
(Loss) income from real estate fund investments, net	(10,804)	(21,042)	529	(34,704)
Expense related to the prepayment of our 2.50% senior unsecured notes due 2019	(4,836)	—	(4,836)	—
Our share of write-off of deferred financing costs	(3,819)	—	—	—
Net gain on extinguishment of Skyline properties debt	—	487,877	—	487,877
Income from the repayment of our investments in 85 Tenth Avenue loans and preferred equity	—	160,843	—	160,843
Our share of impairment on India non-depreciable real estate	—	(13,962)	—	(13,962)
Preferred share issuance costs (Series J redemption)	—	(7,408)	—	—
Other	3,801	(2,454)	2,945	(2,324)
	4,253	824,481	(36,676)	643,696
Noncontrolling interests' share of above adjustments	(264)	(50,293)	2,274	(39,201)
Total certain items that impact FFO, net	\$3,989	\$774,188	\$(34,402)	\$604,495

(1)Included in "certain items that impact FFO" because we do not intend to hold this asset on a long-term basis.

Vornado Realty L.P.

## Year Ended December 31, 2017 Financial Results Summary

Net income attributable to Class A unitholders for the year ended December 31, 2017 was \$172,733,000, or \$0.83 per diluted Class A unit, compared to \$877,066,000, or \$4.32 per diluted Class A unit, for the year ended December 31, 2016. The year ended December 31, 2017 and 2016 include certain items that impact net income attributable to Class A unitholders which are listed in the table on the following page. The aggregate of these items decreased net income attributable to Class A unitholders by \$95,201,000, or \$0.47 per diluted Class A unit, for the year ended December 31, 2017 and increased net income attributable to Class A unitholders by \$633,419,000, or \$3.14 per diluted Class A unit, for the year ended December 31, 2016.

Quarter Ended December 31, 2017 Financial Results Summary

Net income attributable to Class A unitholders for the quarter ended December 31, 2017 was \$29,123,000, or \$0.14 per diluted Class A unit, compared to \$693,377,000, or \$3.43 per diluted Class A unit, for the prior year's quarter. The quarters ended December 31, 2017 and 2016 include certain items that impact net income attributable to Class A unitholders, which are listed in the table on the following page. The aggregate of these items decreased net income attributable to Class A unitholders by \$40,682,000, or \$0.20 per diluted Class A unit, for the quarter ended December 31, 2017 and increased net income attributable to Class A unitholders by \$610,599,000, or \$3.02 per diluted Class A unit, for the quarter ended December 31, 2016.

## Overview - continued

## Vornado Realty L.P. – continued

(Amounts in thousands)	For the Year Ended December 31,		For the Three Months Ended December 31,	
	2017	2016	2017	2016
Certain items that impact net income attributable to Class A unitholders:				
JBG SMITH Properties which is treated as a discontinued operation:				
Transaction costs	\$(68,662)	\$(16,586)	\$(1,617)	\$(11,989)
Operating results through July 17, 2017 spin-off	47,752	87,237	—	20,523
	(20,910)	70,651	(1,617)	8,534
Impairment loss on our investment in Pennsylvania REIT	(44,465)	—	—	—
Tax expense related to the reduction of our taxable REIT subsidiaries deferred tax assets	(34,800)	—	(34,800)	—
666 Fifth Avenue Office Condominium (49.5% interest) <sup>(1)</sup>	(25,414)	(41,532)	(3,042)	(7,869)
Net gain resulting from Urban Edge Properties operating partnership unit issuances	21,100	—	—	—
Our share of net gain on sale of property of Suffolk Downs JV	15,314	—	—	—
Net gain on repayment of Suffolk Downs JV debt investments	11,373	—	—	—
(Loss) income from real estate fund investments, net	(10,804)	(21,042)	529	(34,704)
Expense related to the prepayment of our 2.50% senior unsecured notes due 2019	(4,836)	—	(4,836)	—
Our share of write-off of deferred financing costs	(3,819)	—	—	—
Net gain on extinguishment of Skyline properties debt	—	487,877	—	487,877
Income from the repayment of our investments in 85 Tenth Avenue loans and preferred equity	—	160,843	—	160,843
Skyline properties impairment loss	—	(160,700)	—	—
Net gain on sale of 47% ownership interest in 7 West 34th Street	—	159,511	—	—
Gain on sale of our 20% interest in Fairfax Square	—	15,302	—	15,302
Our share of impairment on India non-depreciable real estate	—	(13,962)	—	(13,962)
Default interest on Skyline properties mortgage loan	—	(7,823)	—	(2,480)
Preferred unit issuance costs (Series J redemption)	—	(7,408)	—	—
Other	2,060	(8,298)	3,084	(2,942)
	\$(95,201)	\$633,419	\$(40,682)	\$610,599

(1) Included in "certain items that impact net income" because we do not intend to hold this asset on a long-term basis.

Overview - continued

Vornado Realty Trust and Vornado Realty L.P.

Same Store Net Operating Income ("NOI")

The percentage increase (decrease) in same store NOI and same store NOI - cash basis of our New York segment, theMART and 555 California Street are summarized below.

	New York	theMART	555 California Street
Same store NOI at share % increase (decrease):			
Year ended December 31, 2017 compared to December 31, 2016	2.7 %	4.2 % <sup>(1)</sup>	1.9 %
Year ended December 31, 2016 compared to December 31, 2015	6.4 %	14.0 % <sup>(2)</sup>	(9.3)%
Three months ended December 31, 2017 compared to December 31, 2016	2.8 %	7.1 %	10.4 %
Three months ended December 31, 2017 compared to September 30, 2017	1.8 %	(7.1)% <sup>(3)</sup>	4.2 %
Same store NOI at share - cash basis % increase (decrease):			
Year ended December 31, 2017 compared to December 31, 2016	11.3%	7.6 % <sup>(1)</sup>	36.0 %
Year ended December 31, 2016 compared to December 31, 2015	8.5 %	12.4 % <sup>(2)</sup>	(12.2)%
Three months ended December 31, 2017 compared to December 31, 2016	7.0 %	13.7 %	32.4 %
Three months ended December 31, 2017 compared to September 30, 2017	1.7 %	(4.4)% <sup>(3)</sup>	9.4 %

(1) The year ended December 31, 2016 includes a \$2,000,000 reversal of an expense accrued in 2015. Excluding this amount, same store NOI increased by 6.4% and same store NOI - cash basis increased by 10.0%.

(2) The year ended December 31, 2016 includes a \$2,000,000 reversal of an expense accrued in 2015. Excluding this amount, same store NOI increased by 11.7% and same store NOI - cash basis increased by 9.9%.

(3) Excluding tradeshows seasonality, same store NOI increased by 0.3% and same store NOI - cash basis increased by 3.9%.

Calculations of same store NOI, reconciliations of our net income to NOI, NOI - cash basis and FFO and the reasons we consider these non-GAAP financial measures useful are provided in the following pages of Management's Discussion and Analysis of the Financial Condition and Results of Operations.



Overview - continued

Acquisitions

In September 2016, our 50.1% joint venture with the Related Companies (“Related”) was designated by Empire State Development (“ESD”), an entity of New York State, to redevelop the historic Farley Post Office building. The building will include a new Moynihan Train Hall and approximately 850,000 rentable square feet of commercial space, comprised of approximately 730,000 square feet of office space and approximately 120,000 square feet of retail space. On June 15, 2017, the joint venture closed a 99-year, triple-net lease with ESD for the commercial space at the Moynihan Office Building and made a \$230,000,000 upfront contribution, of which our share is \$115,230,000, towards the construction of the train hall. The lease calls for annual rent payments of \$5,000,000 plus payments in lieu of real estate taxes. Simultaneously, the joint venture completed a \$271,000,000 loan facility, of which \$210,269,000 is outstanding at December 31, 2017. The interest-only loan is at LIBOR plus 3.25% (4.64% at December 31, 2017) and matures in June 2019 with two one-year extension options.

The joint venture has also entered into a development agreement with ESD and a design-build contract with Skanska Moynihan Train Hall Builders. Under the development agreement with ESD, the joint venture is obligated to build the Moynihan Train Hall, with Vornado and Related each guaranteeing the joint venture’s obligations. Under the design-build agreement, Skanska Moynihan Train Hall Builders is obligated to fulfill all of the joint venture’s obligations. The obligations of Skanska Moynihan Train Hall Builders have been bonded by Skanska USA and bears a full guaranty from Skanska AB.

Dispositions

On May 26, 2017, Sterling Suffolk Racecourse, LLC (“Suffolk Downs JV”), a joint venture in which we have a 21.2% equity interest, sold the property comprising the Suffolk Downs racetrack in East Boston, Massachusetts (“Suffolk Downs”) for \$155,000,000, which resulted in net proceeds and a net gain to us of \$15,314,000. In addition, we were repaid \$29,318,000 of principal and \$6,129,000 of accrued interest on our debt investments in Suffolk Downs JV, resulting in a net gain of \$11,373,000.

On September 29, 2017, Vornado Capital Partners Real Estate Fund (the “Fund”), in which we have a 25.0% ownership interest, completed the sale of 800 Corporate Pointe in Culver City, CA for \$148,000,000. From the inception of this investment through its disposition, the Fund realized a \$35,620,000 net gain.

During 2017, India Property Fund, in which we had a 36.5% interest, sold its investments. Our share of the aggregate sales price was approximately \$23,895,000 which resulted in a financial statement loss of \$533,000. In addition, on December 28, 2017, we sold our 25% interest in TCG Urban Infrastructure Holdings Private Limited for \$18,742,000 which resulted in a financial statement gain of \$1,885,000, which substantially completes the disposition of our investments in India.

Financings

Unsecured Revolving Credit Facility

On October 17, 2017, we extended one of our two \$1.25 billion unsecured revolving credit facilities from November 2018 to January 2022 with two six-month extension options. The interest rate on the extended facility was lowered from LIBOR plus 1.05% to LIBOR plus 1.00%. The interest rate and facility fees are the same as our other \$1.25 billion unsecured revolving credit facility, which matures in February 2021 with two six-month extension options.

Senior Unsecured Notes

On December 27, 2017, we completed a public offering of \$450,000,000 3.50% senior unsecured notes due January 15, 2025. The interest rate on the senior unsecured notes will be payable semi-annually on January 15 and July 15, commencing July 15, 2018. The notes were sold at 99.596% of their face amount to yield 3.565%.

On December 27, 2017, we redeemed all of the \$450,000,000 principal amount of our outstanding 2.50% senior unsecured notes which were scheduled to mature on June 30, 2019, at a redemption price of approximately 100.71% of the principal amount plus accrued interest through the date of redemption. In connection therewith, we expensed \$4,836,000 of debt prepayment costs and wrote-off unamortized deferred financing costs which are included in "interest and debt expense" on our consolidated statements of income.

Overview - continued

Financings - continued

### Preferred Securities

In December 2017, we sold 12,780,000 5.25% Series M cumulative redeemable preferred shares at a price of \$25.00 per share in an underwritten public offering pursuant to an effective registration statement. We received aggregate net proceeds of \$309,609,000, after underwriters' discounts and issuance costs and contributed the net proceeds to the Operating Partnership in exchange for 12,780,000 5.25% Series M preferred units (with economic terms that mirror those of the Series M preferred shares). Dividends on the Series M preferred shares/units are cumulative and payable quarterly in arrears. The Series M preferred shares/units are not convertible into, or exchangeable for, any of our properties or securities. On or after five years from the date of issuance (or sooner under limited circumstances), we may redeem the Series M preferred shares/units at a redemption price of \$25.00 per share, plus accrued and unpaid dividends through the date of redemption. The Series M preferred shares/units have no maturity date and will remain outstanding indefinitely unless redeemed by us.

In December 2017, we called for redemption of all of the outstanding 6.625% Series G and 6.625% Series I cumulative redeemable preferred shares/units. As a result, as of December 31, 2017, we reclassified the 6.625% Series G and 6.625% Series I cumulative redeemable preferred shares/units from shareholder's equity/partner's capital to liabilities on our consolidated balance sheets. On January 4, 2018, we redeemed all of the outstanding 6.625% Series G cumulative redeemable preferred shares/units at their redemption price of \$25.00 per share/unit, or \$200,000,000 in the aggregate, plus accrued and unpaid dividends/distributions through the date of redemption. On January 4 and 11, 2018, we redeemed 6,000,000 shares/units and 4,800,000 shares/units, respectively, representing all of the outstanding 6.625% Series I cumulative redeemable preferred shares/units at their redemption price of \$25.00 per share/unit, or \$270,000,000 in the aggregate, plus accrued and unpaid dividends/distributions through the date of redemption. Upon redemption of both series, we expensed \$14,486,000 of issuance costs, which will be included in the quarter ended March 31, 2018 consolidated statements of income.

### Other Activities

On May 9, 2017, a \$150,000,000 mezzanine loan owned by a joint venture in which we had a 33.3% ownership interest was repaid at its maturity and we received our \$50,000,000 share. The mezzanine loan earned interest at LIBOR plus 9.42%.

On June 1, 2017, Alexander's, Inc. (NYSE: ALX), in which we have a 32.4% ownership interest, completed a \$500,000,000 refinancing of the office portion of 731 Lexington Avenue. The interest-only loan is at LIBOR plus 0.90% (2.38% at December 31, 2017) and matures in June 2020 with four one-year extension options. In connection therewith, Alexander's purchased an interest rate cap with a notional amount of \$500,000,000 that caps LIBOR at a rate of 6.00%. The property was previously encumbered by a \$300,000,000 interest-only mortgage at LIBOR plus 0.95% which was scheduled to mature in March 2021.

On June 15, 2017, the joint venture, in which we have a 50.1% interest, completed a \$271,000,000 loan facility for the Moynihan Office Building, of which \$210,269,000 is outstanding at December 31, 2017. The interest-only loan is at LIBOR plus 3.25% (4.64% at December 31, 2017) and matures in June 2019 with two one-year extension options.

On June 20, 2017, we completed a \$220,000,000 financing of The Bartlett residential building. The five-year interest-only loan is at LIBOR plus 1.70%, and matures in June 2022. On July 17, 2017, the property, the loan and the \$217,000,000 of net proceeds were transferred to JBGS in connection with the tax-free spin-off of our Washington,

DC segment.

On July 17, 2017, prior to completion of the tax-free spin-off of our Washington, DC segment, we repaid the \$43,581,000 LIBOR plus 1.25% mortgage encumbering 1700 and 1730 M Street which was scheduled to mature in August 2017. The unencumbered property was then transferred to JBGS in connection with the tax-free spin-off of our Washington, DC segment.

On July 19, 2017, the joint venture, in which we have a 25.0% interest, completed a \$500,000,000 refinancing of 330 Madison Avenue, an 845,000 square foot Manhattan office building. The seven-year interest-only loan matures in August 2024 and has a fixed rate of 3.43%. Our share of net proceeds, after repayment of the existing \$150,000,000 LIBOR plus 1.30% mortgage and closing costs, was approximately \$85,000,000.

On July 27, 2017, the Fund completed a \$100,000,000 loan facility for the refinancing of 1100 Lincoln Road, a 130,000 square foot retail and theater property in Miami, Florida. The loan is interest-only at LIBOR plus 2.40% (3.76% at December 31, 2017), matures in July 2020 with two one-year extension options. At closing, the fund drew \$82,750,000, and subject to property performance, may borrow up to \$17,250,000 of additional proceeds within the first 18 months of the loan term. The property was previously encumbered by a \$66,000,000 interest-only mortgage at LIBOR plus 2.25% which was scheduled to mature in August 2017.

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Overview - continued

Other Activities - continued

On August 23, 2017, the joint venture, in which we have a 50.0% interest, completed a \$1.2 billion refinancing of 280 Park Avenue, a 1,250,000 square foot Manhattan office building. The loan is interest-only at LIBOR plus 1.73% (3.16% at December 31, 2017) and matures in September 2019 with five one-year extension options. Our share of net proceeds, after repayment of the existing \$900,000,000 LIBOR plus 2.00% mortgage and closing costs, was approximately \$140,000,000.

On December 13, 2017, the joint venture, in which we have a 50.0% interest, completed a \$20,000,000 refinancing of 50 West 57th Street, an 81,000 square foot Manhattan office building. The loan is interest-only at LIBOR plus 1.60% (3.06% at December 31, 2017) and matures in December 2022. The new loan replaced the existing \$20,000,000 mortgage which had a fixed rate of 3.50%.

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## Overview - continued

## Leasing Activity

The leasing activity and related statistics in the tables below are based on leases signed during the period and are not intended to coincide with the commencement of rental revenue in accordance with accounting principles generally accepted in the United States of America (“GAAP”). Second generation relet space represents square footage that has not been vacant for more than nine months and tenant improvements and leasing commissions are based on our share of square feet leased during the period.

(Square feet in thousands)	New York			
	Office	Retail	theMART	555 California Street
Quarter Ended December 31, 2017:				
Total square feet leased	319	39	118	153
Our share of square feet leased	281	29	118	107
Initial rent <sup>(1)</sup>	\$76.07	\$412.74	\$46.13	\$95.73
Weighted average lease term (years)	7.0	11.4	6.1	5.3
Second generation relet space:				
Square feet	205	17	112	106
GAAP basis:				
Straight-line rent <sup>(2)</sup>	\$75.85	\$205.33	\$46.83	\$101.46
Prior straight-line rent	\$70.69	\$123.24	\$39.12	\$80.09
Percentage increase	7.3 %	66.6 %	19.7 %	26.7 %
Cash basis:				
Initial rent <sup>(1)</sup>	\$78.02	\$181.52	\$46.23	\$97.45
Prior escalated rent	\$72.98	\$117.40	\$42.50	\$87.40
Percentage increase	6.9 %	54.6 %	8.8 %	11.5 %
Tenant improvements and leasing commissions:				
Per square foot	\$71.35	\$332.74	\$17.79	\$41.94
Per square foot per annum:	\$10.19	\$29.19	\$2.92	\$7.91
Percentage of initial rent	13.4 %	7.1 %	6.3 %	8.3 %
Year Ended December 31, 2017:				
Total square feet leased	1,867	126	345	285
Our share of square feet leased	1,469	97	345	200
Initial rent <sup>(1)</sup>	\$78.72	\$318.67	\$47.60	\$88.42
Weighted average lease term (years)	8.1	7.6	6.6	7.2
Second generation relet space:				
Square feet	1,018	61	319	152
GAAP basis:				
Straight-line rent <sup>(2)</sup>	\$74.28	\$171.74	\$47.93	\$99.53
Prior straight-line rent	\$65.85	\$135.81	\$38.04	\$80.15
Percentage increase	12.8 %	26.5 %	26.0 %	24.2 %
Cash basis:				
Initial rent <sup>(1)</sup>	\$76.03	\$159.53	\$47.55	\$94.14
Prior escalated rent	\$69.19	\$127.18	\$40.77	\$84.76
Percentage increase	9.9 %	25.4 %	16.6 %	11.1 %
Tenant improvements and leasing commissions:				

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Per square foot	\$73.97	\$209.76	\$33.86	\$74.38	
Per square foot per annum:	\$9.13	\$27.60	\$5.13	\$10.33	
Percentage of initial rent	11.6	% 8.7	% 10.8	% 11.7	%

See notes on the following page.

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## Overview - continued

Leasing Activity – continued  
(Square feet in thousands)

	New York			
	Office	Retail	theMART	555 California Street
Year Ended December 31, 2016:				
Total square feet leased	2,241	111	270	151
Our share of square feet leased:	1,842	90	269	106
Initial rent <sup>(1)</sup>	\$72.56	\$285.17	\$48.16	\$77.25
Weighted average lease term (years)	8.8	9.1	6.4	8.4
Second generation relet space:				
Square feet	1,667	69	221	69
GAAP basis:				
Straight-line rent <sup>(2)</sup>	\$71.52	\$204.95	\$50.74	\$82.69
Prior straight-line rent	\$59.75	\$166.14	\$40.43	\$66.92
Percentage increase	19.7 %	23.4 %	25.5 %	23.6 %
Percentage increase inclusive of 3 square foot Dyson lease at 640 Fifth Avenue		94.9 %		
Cash basis:				
Initial rent <sup>(1)</sup>	\$71.82	\$194.35	\$49.65	\$79.69
Prior escalated rent	\$61.62	\$173.70	\$43.43	\$66.51
Percentage increase	16.6 %	11.9 %	14.3 %	19.8 %
Percentage increase inclusive of 3 square foot Dyson lease at 640 Fifth Avenue		70.1 %		
Tenant improvements and leasing commissions:				
Per square foot	\$64.44	\$184.74	\$35.62	\$76.29
Per square foot per annum:	\$7.32	\$20.30	\$5.57	\$9.08
Percentage of initial rent	10.1 %	7.1 %	11.6 %	11.8 %

Represents the cash basis weighted average starting rent per square foot, which is generally indicative of market (1) rents. Most leases include free rent and periodic step-ups in rent which are not included in the initial cash basis rent per square foot but are included in the GAAP basis straight-line rent per square foot.

(2) Represents the GAAP basis weighted average rent per square foot that is recognized over the term of the respective leases, and includes the effect of free rent and periodic step-ups in rent.



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Overview - continued

Square footage (in service) and Occupancy as of December 31, 2017:

(Square feet in thousands)	Number of properties	Square Feet (in service)		Occupancy %	
		Total Portfolio	Our Share		
New York:					
Office	36	20,256	16,982	97.1	%
Retail (includes retail properties that are in the base of our office properties)	71	2,720	2,471	96.9	%
Residential - 1,697 units	11	1,568	835	96.7	%
Alexander's, including 312 residential units	7	2,437	790	99.3	%
Hotel Pennsylvania	1	1,400	1,400		
		28,381	22,478	97.2	%
Other:					
theMART	3	3,689	3,680	98.6	%
555 California Street	3	1,741	1,219	94.2	%
Other	11	2,525	1,188	93.6	%
		7,955	6,087		
Total square feet at December 31, 2017		36,336	28,565		

Square footage (in service) and Occupancy as of December 31, 2016:

(Square feet in thousands)	Number of properties	Square Feet (in service)		Occupancy %	
		Total Portfolio	Our Share		
New York:					
Office	35	20,227	16,962	96.3	%
Retail (includes retail properties that are in the base of our office properties)	69	2,672	2,464	97.1	%
Residential - 1,692 units	11	1,559	826	95.7	%
Alexander's, including 312 residential units	7	2,437	790	99.8	%
Hotel Pennsylvania	1	1,400	1,400		
		28,295	22,442	96.5	%
Other:					
theMART	3	3,671	3,662	98.9	%
555 California Street	3	1,738	1,217	92.4	%
Other	11	2,557	1,188	92.2	%
		7,966	6,067		
Total square feet at December 31, 2016		36,261	28,509		



## Critical Accounting Policies

In preparing the consolidated financial statements we have made estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting periods. Actual results could differ from those estimates. Set forth below is a summary of the accounting policies that we believe are critical to the preparation of our consolidated financial statements. The summary should be read in conjunction with the more complete discussion of our accounting policies included in Note 2 – Basis of Presentation and Significant Accounting Policies to our consolidated financial statements in this Annual Report on Form 10-K.

### Real Estate

Real estate is carried at cost, net of accumulated depreciation and amortization. Betterments, major renewals and certain costs directly related to the improvement and leasing of real estate are capitalized. Maintenance and repairs are expensed as incurred. For redevelopment of existing operating properties, the net book value of the existing property under redevelopment plus the cost for the construction and improvements incurred in connection with the redevelopment are capitalized to the extent the capitalized costs of the property do not exceed the estimated fair value of the redeveloped property when complete. If the cost of the redeveloped property, including the net book value of the existing property, exceeds the estimated fair value of the redeveloped property, the excess is charged to expense. Depreciation is recognized on a straight-line basis over the estimated useful lives which range from 7 to 40 years. Tenant allowances are amortized on a straight-line basis over the lives of the related leases, which approximate the useful lives of the assets.

Upon the acquisition of real estate that meets the criteria of a business under Accounting Standards Codification (“ASC”) Topic 805, Business Combinations (“ASC 805”), we assess the fair value of acquired assets (including land, buildings and improvements, identified intangibles, such as acquired above and below-market leases, acquired in-place leases and tenant relationships) and acquired liabilities and we allocate the purchase price based on these assessments which are on a relative fair value basis. We assess fair value based on estimated cash flow projections that utilize appropriate discount and capitalization rates and available market information. Estimates of future cash flows are based on a number of factors including historical operating results, known trends, and market/economic conditions. We record acquired intangible assets (including acquired above-market leases, acquired in-place leases and tenant relationships) and acquired intangible liabilities (including below-market leases) at their estimated fair value separate and apart from goodwill. We amortize identified intangibles that have finite lives over the period they are expected to contribute directly or indirectly to the future cash flows of the property or business acquired.

As of December 31, 2017 and 2016, the carrying amounts of real estate, net of accumulated depreciation, were \$11.9 billion and \$11.6 billion, respectively. As of December 31, 2017 and 2016, the carrying amounts of identified intangible assets (including acquired above-market leases, tenant relationships and acquired in-place leases) were \$159,260,000 and \$189,668,000, respectively, and the carrying amounts of identified intangible liabilities, a component of “deferred revenue” on our consolidated balance sheets, were \$205,600,000 and \$252,216,000, respectively.

Our properties, including any related intangible assets, are individually reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment exists when the carrying amount of an asset exceeds the aggregate projected future cash flows over the anticipated holding period on an undiscounted basis. An impairment loss is measured based on the excess of the property’s carrying amount over its estimated fair value. Impairment analyses are based on our current plans, intended holding periods and available market information at the time the analyses are prepared. If our estimates of the projected future cash flows, anticipated holding periods, or market conditions change, our evaluation of impairment losses may be different and

such differences could be material to our consolidated financial statements. The evaluation of anticipated cash flows is subjective and is based, in part, on assumptions regarding future occupancy, rental rates and capital requirements that could differ materially from actual results. Plans to hold properties over longer periods decrease the likelihood of recording impairment losses.

Critical Accounting Policies - continued

Partially Owned Entities

We consolidate entities in which we have a controlling financial interest. In determining whether we have a controlling financial interest in a partially owned entity and the requirement to consolidate the accounts of that entity, we consider whether the entity is a variable interest entity (“VIE”) and whether we are the primary beneficiary. We are deemed to be the primary beneficiary of a VIE when we have (i) the power to direct the activities of the VIE that most significantly impact the VIE’s economic performance and (ii) the obligation to absorb losses or receive benefits that could potentially be significant to the VIE. We generally do not control a partially owned entity if the entity is not considered a VIE and the approval of all of the partners/members is contractually required with respect to decisions that most significantly impact the performance of the partially owned entity. This includes decisions regarding operating/capital budgets, and the placement of new or additional financing secured by the assets of the venture, among others. We account for investments under the equity method when the requirements for consolidation are not met, and we have significant influence over the operations of the investee. Equity method investments are initially recorded at cost and subsequently adjusted for our share of net income or loss and cash contributions and distributions each period. Investments that do not qualify for consolidation or equity method accounting are accounted for under the cost method.

Investments in partially owned entities are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is measured based on the excess of the carrying amount of an investment over its estimated fair value. Impairment analyses are based on current plans, intended holding periods and available information at the time the analyses are prepared. The ultimate realization of our investments in partially owned entities is dependent on a number of factors, including the performance of each investment and market conditions. If our estimates of the projected future cash flows, the nature of development activities for properties for which such activities are planned and the estimated fair value of the investment change based on market conditions or otherwise, our evaluation of impairment losses may be different and such differences could be material to our consolidated financial statements. The evaluation of anticipated cash flows is subjective and is based, in part, on assumptions regarding future occupancy, rental rates and capital requirements that could differ materially from actual results.

As of December 31, 2017 and 2016, the carrying amounts of investments in partially owned entities were \$1.1 billion and \$1.4 billion, respectively.

Allowance for Doubtful Accounts

We periodically evaluate the collectability of amounts due from tenants and maintain an allowance for doubtful accounts (\$5,526,000 and \$6,708,000 as of December 31, 2017 and 2016, respectively) for estimated losses resulting from the inability of tenants to make required payments under the lease agreements. We also maintain an allowance for receivables arising from the straight-lining of rents (\$954,000 and \$1,913,000 as of December 31, 2017 and 2016, respectively). These receivables arise from earnings recognized in excess of amounts currently due under the lease agreements. Management exercises judgment in establishing these allowances and considers payment history and current credit status in developing these estimates. These estimates may differ from actual results, which could be material to our consolidated financial statements.

## Critical Accounting Policies - continued

### Revenue Recognition

We have the following revenue sources and revenue recognition policies:

**Base Rent** — income arising from tenant leases. These rents are recognized over the non-cancelable term of the related leases on a straight-line basis which includes the effects of rent steps and rent abatements under the leases. We commence rental revenue recognition when the tenant takes possession of the leased space and the leased space is substantially ready for its intended use. In addition, in circumstances where we provide a tenant improvement allowance for improvements that are owned by the tenant, we recognize the allowance as a reduction of rental revenue on a straight-line basis over the term of the lease.

**Percentage Rent** — income arising from retail tenant leases that is contingent upon tenant sales exceeding defined thresholds. These rents are recognized only after the contingency has been removed (i.e., when tenant sales thresholds have been achieved).

**Hotel Revenue** — income arising from the operation of the Hotel Pennsylvania which consists of rooms revenue, food and beverage revenue, and banquet revenue. Income is recognized when rooms are occupied. Food and beverage and banquet revenue are recognized when the services have been rendered.

• **Trade Shows Revenue** — income arising from the operation of trade shows, including rentals of booths. This revenue is recognized when the trade shows have occurred.

**Expense Reimbursements** — revenue arising from tenant leases which provide for the recovery of all or a portion of the operating expenses and real estate taxes of the respective property. This revenue is recognized in the same periods as the expenses are incurred.

• **Management, Leasing and Other Fees** — income arising from contractual agreements with third parties or with partially owned entities. This revenue is recognized as the related services are performed under the respective agreements.

Before we recognize revenue, we assess, among other things, its collectability. If our assessment of the collectability of revenue changes, the impact on our consolidated financial statements could be material.

### Income Taxes

Vornado operates in a manner intended to enable it to continue to qualify as a Real Estate Investment Trust (“REIT”) under Sections 856-860 of the Internal Revenue Code of 1986, as amended. Under those sections, a REIT which distributes at least 90% of its REIT taxable income as a dividend to its shareholders each year and which meets certain other conditions will not be taxed on that portion of its taxable income which is distributed to its shareholders. Vornado distributes to its shareholders 100% of its taxable income and therefore, no provision for Federal income taxes is required. If Vornado fails to distribute the required amount of income to its shareholders, or fails to meet other REIT requirements, it may fail to qualify as a REIT which may result in substantial adverse tax consequences.

### Recent Accounting Pronouncements

See Note 2 – Basis of Presentation and Significant Accounting Policies to our consolidated financial statements in this Annual Report on Form 10-K for a discussion concerning recent accounting pronouncements.



Net Operating Income by Segment for the Years Ended December 31, 2017, 2016 and 2015

On December 1, 2016 we were repaid the 85 Tenth Avenue mezzanine loans and we received a 49.9% equity interest in the property. In 2017, our 49.9% equity interest in the property is included in the "New York" segment. In 2016, our investment in 85 Tenth Avenue mezzanine loans was included in the "Other" segment.

On July 17, 2017, we completed the spin-off of our Washington, DC segment. Beginning in the third quarter of 2017, the historical financial results of our former Washington, DC segment are reflected in our consolidated financial statements as discontinued operations for all periods presented and are included in the Other segment. Subsequent to the Washington, DC spin-off, we operate in two segments, New York and Other, which is based on how we manage our business.

We have reclassified our 49.5% interest in 666 Fifth Avenue Office Condominium from "New York" to "Other" in all periods presented because we do not intend to hold this asset on a long-term basis.

NOI represents total revenues less operating expenses. We consider NOI to be the primary non-GAAP financial measure for making decisions and assessing the unlevered performance of our segments as it relates to the total return on assets as opposed to the levered return on equity. As properties are bought and sold based on NOI, we utilize this measure to make investment decisions as well as to compare the performance of our assets to that of our peers. NOI should not be considered a substitute for net income. NOI may not be comparable to similarly titled measures employed by other companies.

Below is a summary of NOI by segment for the years ended December 31, 2017, 2016 and 2015.

(Amounts in thousands)	For the Year Ended December 31, 2017		
	Total	New York	Other
Total revenues	\$2,084,126	\$1,779,307	\$304,819
Operating expenses	886,596	756,670	129,926
NOI - consolidated	1,197,530	1,022,637	174,893
Deduct: NOI attributable to noncontrolling interests in consolidated subsidiaries	(65,311 )	(45,899 )	(19,412 )
Add: Our share of NOI from partially owned entities	269,164	189,327	79,837
NOI at share	1,401,383	1,166,065	235,318
Non-cash adjustments for straight-line rents, amortization of acquired below-market leases, net and other	(86,842 )	(79,202 )	(7,640 )
NOI at share - cash basis	\$1,314,541	\$1,086,863	\$227,678
(Amounts in thousands)	For the Year Ended December 31, 2016		
	Total	New York	Other
Total revenues	\$2,003,742	\$1,713,374	\$290,368
Operating expenses	844,566	716,754	127,812
NOI - consolidated	1,159,176	996,620	162,556
Deduct: NOI attributable to noncontrolling interests in consolidated subsidiaries	(66,182 )	(47,480 )	(18,702 )
Add: Our share of NOI from partially owned entities	271,114	159,386	111,728
NOI at share	1,364,108	1,108,526	255,582
Non-cash adjustments for straight-line rents, amortization of acquired below-market leases, net and other	(170,477 )	(143,239 )	(27,238 )



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NOI at share - cash basis	\$1,193,631	\$965,287	\$228,344
(Amounts in thousands)	For the Year Ended December 31, 2015		
	Total	New York	Other
Total revenues	\$1,985,495	\$1,695,925	\$289,570
Operating expenses	824,511	694,228	130,283
NOI - consolidated	1,160,984	1,001,697	159,287
Deduct: NOI attributable to noncontrolling interests in consolidated subsidiaries	(64,859 )	(42,905 )	(21,954 )
Add: Our share of NOI from partially owned entities	245,750	156,177	89,573
NOI at share	1,341,875	1,114,969	226,906
Non-cash adjustments for straight-line rents, amortization of acquired below-market leases, net and other	(214,322 )	(186,781 )	(27,541 )
NOI at share - cash basis	\$1,127,553	\$928,188	\$199,365

## Net Operating Income by Segment for the Years Ended December 31, 2017, 2016 and 2015 - continued

The elements of our New York and Other NOI for the years ended December 31, 2017, 2016 and 2015 are summarized below.

(Amounts in thousands) For the Year Ended December 31,

	2017	2016	2015
New York:			
Office	\$721,183	\$662,221	\$684,110
Retail	359,944	364,953	342,999
Residential	24,370	25,060	22,266
Alexander's	47,302	47,295	43,409
Hotel Pennsylvania	13,266	8,997	22,185
Total New York	1,166,065	1,108,526	1,114,969
Other:			
theMART	102,339	98,498	85,963
555 California Street	47,588	45,848	50,268
Other investments	85,391	111,236	90,675
Total Other	235,318	255,582	226,906
NOI at share	\$1,401,383	\$1,364,108	\$1,341,875

The elements of our New York and Other NOI - cash basis for the years ended December 31, 2017, 2016 and 2015 are summarized below.

(Amounts in thousands) For the Year Ended December 31,

	2017	2016	2015
New York:			
Office	\$678,839	\$593,785	\$580,252
Retail	324,318	292,019	262,698
Residential	21,626	22,285	20,254
Alexander's	48,683	48,070	42,965
Hotel Pennsylvania	13,397	9,128	22,019
Total New York	1,086,863	965,287	928,188
Other:			
theMART	99,242	92,571	81,867
555 California Street	45,281	32,601	36,686
Other investments	83,155	103,172	80,812
Total Other	227,678	228,344	199,365
NOI at share - cash basis	\$1,314,541	\$1,193,631	\$1,127,553



## Reconciliation of Net Income to Net Operating Income for the Years Ended December 31, 2017, 2016 and 2015

Below is a reconciliation of net income to NOI for the years ended December 31, 2017, 2016 and 2015.

(Amounts in thousands)	For the Year Ended December 31,		
	2017	2016	2015
Net income	\$264,128	\$981,922	\$859,430
Deduct:			
Our share of (income) loss from partially owned entities	(15,200 )	(168,948 )	9,947
Our share of (income) loss from real estate fund investments	(3,240 )	23,602	(74,081 )
Interest and other investment income, net	(37,793 )	(29,548 )	(27,240 )
Net gains on disposition of wholly owned and partially owned assets	(501 )	(160,433 )	(149,417 )
Loss (income) from discontinued operations	13,228	(404,912 )	(223,511 )
NOI attributable to noncontrolling interests in consolidated subsidiaries	(65,311 )	(66,182 )	(64,859 )
Add:			
Depreciation and amortization expense	429,389	421,023	379,803
General and administrative expense	158,999	149,550	149,256
Acquisition and transaction related costs	1,776	9,451	12,511
NOI from partially owned entities	269,164	271,114	245,750
Interest and debt expense	345,654	330,240	309,298
Income tax expense (benefit)	41,090	7,229	(85,012 )
NOI at share	1,401,383	1,364,108	1,341,875
Non cash adjustments for straight-line rents, amortization of acquired below-market leases, net and other	(86,842 )	(170,477 )	(214,322 )
NOI at share - cash basis	\$1,314,541	\$1,193,631	\$1,127,553

## Results of Operations – Year Ended December 31, 2017 Compared to December 31, 2016

## Revenues

Our revenues, which consist of property rentals, tenant expense reimbursements, and fee and other income, were \$2,084,126,000 in the year ended December 31, 2017 compared to \$2,003,742,000 for the prior year, an increase of \$80,384,000. Below are the details of the increase by segment:

(Amounts in thousands)

Increase (decrease) due to:	Total	New York	Other
Property rentals:			
Acquisitions, dispositions and other	\$9,455	\$9,229	(1) \$226
Development and redevelopment	824	(93)	) 917
Hotel Pennsylvania	7,974	7,974	(2) —
Trade shows	(634)	) —	(634)
Same store operations	35,240	25,066	10,174
	52,859	42,176	10,683
Tenant expense reimbursements:			
Acquisitions, dispositions and other	(2,663)	) (2,663)	) —
Development and redevelopment	705	(75)	) 780
Same store operations	13,819	11,320	2,499
	11,861	8,582	3,279
Fee and other income:			
BMS cleaning fees	10,718	13,374	(3) (2,656)
Management and leasing fees	1,843	1,068	775
Lease termination fees	(599)	) 250	(849)
Other income	3,702	483	3,219
	15,664	15,175	489
Total increase in revenues	\$80,384	\$65,933	\$14,451

Primarily due to (i) \$20,515 from the write-off of straight-line rents recorded in 2016, partially offset by (ii) \$5,050 (1) from the partial sale of 7 West 34th Street in May 2016 and (iii) \$7,834 from the write-off of straight-line rents and FAS 141 recorded in 2017.

(2) Average occupancy and revenue per available room were 87.3% and \$121.46 respectively, for 2017 as compared to 84.7% and \$113.84, respectively, for 2016.

(3) Primarily due to an increase in third party cleaning agreements from JBGS, Skyline Properties and from tenants at theMART.

## Results of Operations – Year Ended December 31, 2017 Compared to December 31, 2016 - continued

## Expenses

Our expenses, which consist primarily of operating, depreciation and amortization, general and administrative expenses and acquisition and transaction related costs, were \$1,476,760,000 in the year ended December 31, 2017 compared to \$1,424,590,000 for the prior year, an increase of \$52,170,000. Below are the details of the increase by segment:

(Amounts in thousands)

(Decrease) increase due to:	Total	New York	Other
<b>Operating:</b>			
Acquisitions, dispositions and other	\$(2,978 )	\$(2,978 )	\$—
Development and redevelopment	69	119	(50 )
Non-reimbursable expenses, including bad-debt reserves	(3,940 )	(4,109 )	169
Hotel Pennsylvania	3,721	3,721	—
Trade shows	(1,222 )	—	(1,222 )
BMS expenses	15,368	12,835	(1) 2,533
Same store operations	31,012	30,328	684
	42,030	39,916	2,114
<b>Depreciation and amortization:</b>			
Acquisitions, dispositions and other	2,227	2,227	—
Development and redevelopment	2,752	3,182	(430 )
Same store operations	3,387	(1,503 )	4,890
	8,366	3,906	4,460
<b>General and administrative:</b>			
Mark-to-market of deferred compensation plan liability	1,719	—	1,719 (2)
Same store operations	7,730	(3) 4,333	3,397
	9,449	4,333	5,116
Acquisition and transaction related costs	(7,675 )	—	(7,675 )
<b>Total increase in expenses</b>	<b>\$52,170</b>	<b>\$48,155</b>	<b>\$4,015</b>

(1) Primarily due to an increase in third party cleaning agreements from JBGS, Skyline Properties and from tenants at theMART.

This increase in expense is entirely offset by a corresponding decrease in income from the mark-to-market of the (2) deferred compensation plan assets, a component of “interest and other investment income, net” on our consolidated statements of income.

(3) Primarily due to lower capitalized leasing and development payroll for consolidated projects in 2017 and higher franchise tax in 2017.



## Results of Operations – Year Ended December 31, 2017 Compared to December 31, 2016 - continued

## Income from Partially Owned Entities

Summarized below are the components of income from partially owned entities for the years ended December 31, 2017 and 2016.

(Amounts in thousands)	Percentage Ownership at December 31, 2017	For the Year Ended December 31,	
		2017	2016
Equity in Net (Loss) Income:			
Pennsylvania Real Estate Investment Trust ("PREIT") <sup>(1)</sup>	8.0%	\$(53,325)	\$(5,213 )
Alexander's	32.4%	31,853	34,240
Urban Edge Properties ("UE") <sup>(2)</sup>	4.5%	27,328	5,839
Partially owned office buildings <sup>(3)</sup>	Various	2,020	5,773
Other investments <sup>(4)</sup>	Various	7,324	128,309
		\$15,200	\$168,948

(1) In 2017, we recognized a \$44,465 "other-than-temporary" impairment loss on our investment in PREIT.

(2) 2017 includes \$21,100 of net gains resulting from UE operating partnership unit issuances.

(3) Includes interests in 280 Park Avenue, 650 Madison Avenue, One Park Avenue, 7 West 34th Street, 330 Madison Avenue, 512 West 22nd Street, 85 Tenth Avenue (in 2017 only) and others.

Includes interests in Independence Plaza, Fashion Centre Mall/Washington Tower, Rosslyn Plaza, 50-70 West 93rd Street, 85 Tenth Avenue (in 2016 only), 666 Fifth Avenue Office Condominium, India real estate ventures and others. In 2017, we recognized \$26,687 of net gains, comprised of \$15,314 representing our share of a net gain on the sale of Suffolk Downs and \$11,373 representing the net gain on repayment of our debt investments in Suffolk Downs JV. In 2017 and 2016, we recognized net losses of \$25,414 and \$41,532, respectively, from our 666 Fifth Avenue Office Condominium joint venture as a result of our share of depreciation expense. In 2016, the owner of 85 Tenth Avenue completed a 10-year, 4.55% \$625,000 refinancing of the property and we received net proceeds of \$191,779 in repayment of our existing loans and preferred equity investments. We recognized \$160,843 of income and no tax gain as a result of this transaction. In addition, we recognized \$13,962 of non-cash impairment losses related to India real estate ventures in 2016.

## Loss from Real Estate Fund Investments

Below are the components of the loss from our real estate fund investments for the years ended December 31, 2017 and 2016.

(Amounts in thousands)	For the Year Ended December 31,	
	2017	2016
Net investment income	\$18,507	\$17,053
Net realized gains on exited investments	36,078	14,761
Previously recorded unrealized gain on exited investments	(25,538 )	(14,254 )
Net unrealized loss on held investments	(25,807 )	(41,162 )



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Income (loss) from real estate fund investments	3,240	(23,602 )
Less (income) loss attributable to noncontrolling interests in consolidated subsidiaries	(14,044 )	2,560
Loss from real estate fund investments attributable to the Operating Partnership <sup>(1)</sup>	(10,804 )	(21,042 )
Less loss attributable to noncontrolling interests in the Operating Partnership	673	1,270
Loss from real estate fund investments attributable to Vornado	\$(10,131)	\$(19,772)

Excludes \$4,091 and \$3,831 of management and leasing fees in the years ended December 31, 2017 and 2016, (1) respectively, which are included as a component of "fee and other income" on our consolidated statements of income.

Results of Operations – Year Ended December 31, 2017 Compared to December 31, 2016 - continued

Interest and Other Investment Income, net

Interest and other investment income, net was \$37,793,000 in the year ended December 31, 2017, compared to \$29,548,000 in the prior year, an increase of \$8,245,000. This increase resulted primarily from increased interest rates and an increase in the value of investments in our deferred compensation plan (offset by a corresponding decrease in the liability for plan assets in general and administrative expenses).

Interest and Debt Expense

Interest and debt expense was \$345,654,000 in the year ended December 31, 2017, compared to \$330,240,000 in the prior year, an increase of \$15,414,000. This increase was primarily due to (i) \$19,887,000 of higher interest expense relating to our variable rate loans, (ii) \$9,409,000 of higher interest expense from the refinancing of 350 Park Avenue and the \$750,000,000 drawn on our \$750,000,000 delayed draw term loan, (iii) \$7,052,000 of higher interest expense from the 1535 Broadway capital lease obligation, (iv) \$4,836,000 of interest expense relating to the December 27, 2017 prepayment of our \$450,000,000 aggregate principal amount of 2.50% senior unsecured notes due 2019, partially offset by (v) \$17,888,000 of higher capitalized interest and debt expense and (vi) \$8,626,000 of interest savings from the refinancing of theMART.

Net Gains on Disposition of Wholly Owned and Partially Owned Assets

The net gain of \$501,000 in the year ended December 31, 2017, resulted from the sale of residential condominiums. The net gain of \$160,433,000 in the prior year primarily consists of a \$159,511,000 net gain on sale of our 47% ownership interest in 7 West 34th Street and \$714,000 from the sale of residential condominiums.

Income Tax Expense

In the year ended December 31, 2017, we had an income tax expense of \$41,090,000, compared to \$7,229,000 in the prior year, an increase of \$33,861,000. This increase resulted primarily from \$34,800,000 of expense due to the reduction of our taxable REIT subsidiaries' deferred tax assets based on the decrease in corporate tax rates under the December 22, 2017 Tax Cuts and Jobs Act.

## Results of Operations – Year Ended December 31, 2017 Compared to December 31, 2016 - continued

## (Loss) Income from Discontinued Operations

We have reclassified the revenues and expenses of our former Washington, DC segment which was spun off on July 17, 2017 and other related retail assets that were sold or are currently held for sale to “(loss) income from discontinued operations” and the related assets and liabilities to “assets related to discontinued operations” and “liabilities related to discontinued operations” for all the periods presented in the accompanying financial statements. The table below sets forth the combined results of assets related to discontinued operations for the years ended December 31, 2017 and 2016.

(Amounts in thousands)	For the Year Ended	
	December 31,	
	2017	2016
Total revenues	\$261,290	\$521,084
Total expenses	212,169	442,032
	49,121	79,052
JBGS spin-off transaction costs	(68,662 )	(16,586 )
Net gains on sale of real estate, a lease position and other	6,605	5,074
Income (loss) from partially owned assets	435	(3,559 )
Net gain on early extinguishment of debt	—	487,877
Impairment losses	—	(161,165 )
Net gain on sale of our 20% interest in Fairfax Square	—	15,302
Pretax (loss) income from discontinued operations	(12,501 )	405,995
Income tax expense	(727 )	(1,083 )
(Loss) income from discontinued operations	\$(13,228 )	\$404,912

## Net Income Attributable to Noncontrolling Interests in Consolidated Subsidiaries

Net income attributable to noncontrolling interests in consolidated subsidiaries was \$25,802,000 in the year ended December 31, 2017, compared to \$21,351,000 in the prior year, an increase of \$4,451,000. This increase resulted primarily from higher net income allocated to the noncontrolling interests of our real estate fund investments.

## Net Income Attributable to Noncontrolling Interests in the Operating Partnership (Vornado Realty Trust)

Net income attributable to noncontrolling interests in the Operating Partnership was \$10,910,000 in the year ended December 31, 2017, compared to \$53,654,000 in the prior year, a decrease of \$42,744,000. This decrease resulted primarily from lower net income subject to allocation to unitholders.

## Preferred Share Dividends of Vornado Realty Trust

Preferred share dividends were \$65,399,000 in the year ended December 31, 2017, compared to \$75,903,000 in the prior year, a decrease of \$10,504,000. This decrease resulted primarily from the redemption of the 6.875% Series J cumulative redeemable preferred shares on September 1, 2016.

Preferred Unit Distributions of Vornado Realty L.P.

Preferred unit distributions were \$65,593,000 in the year ended December 31, 2017, compared to \$76,097,000 in the prior year, a decrease of \$10,504,000. This decrease resulted primarily from the redemption of the 6.875% Series J cumulative redeemable preferred units on September 1, 2016.

Preferred Share/Unit Issuance Costs

In the year ended December 31, 2016, we recognized a \$7,408,000 expense in connection with the write-off of issuance costs upon redeeming all of the outstanding 6.875% Series J cumulative redeemable preferred shares/units on September 1, 2016.

## Results of Operations – Year Ended December 31, 2017 Compared to December 31, 2016 - continued

## Same Store Net Operating Income

Same store NOI represents NOI from operations which are owned by us and in service in both the current and prior year reporting periods. Same store NOI - cash basis is NOI from operations before straight-line rental income and expense, amortization of acquired below and above market leases, net and other non-cash adjustments which are owned by us and in service in both the current and prior year reporting periods. We present these non-GAAP measures to (i) facilitate meaningful comparisons of the operational performance of our properties and segments, (ii) make decisions on whether to buy, sell or refinance properties, and (iii) compare the performance of our properties and segments to those of our peers. Same store NOI and same store NOI - cash basis should not be considered as an alternative to net income or cash flow from operations and may not be comparable to similarly titled measures employed by other companies.

Below are reconciliations of NOI to same store NOI for our New York segment, theMART and 555 California Street for the year ended December 31, 2017 compared to December 31, 2016.

(Amounts in thousands)	New York	theMART	555 California Street
NOI at share for the year ended December 31, 2017	\$1,166,065	\$102,339	\$47,588
Less NOI at share from:			
Acquisitions	(20,027 )	164	—
Dispositions	(698 )	—	—
Development properties placed into and out of service	816	—	—
Lease termination income, net of straight-line and FAS 141 adjustments	(1,973 )	(20 )	—
Other non-operating income, net	(2,303 )	—	—
Same store NOI at share for the year ended December 31, 2017	\$1,141,880	\$102,483	\$47,588
NOI at share for the year ended December 31, 2016	\$1,108,526	\$98,498	\$45,848
Less NOI at share from:			
Acquisitions	(60 )	—	—
Dispositions	(3,107 )	—	—
Development properties placed into and out of service	82	—	1,079
Lease termination income (expense), net of straight-line and FAS 141 adjustments	10,559	(157 )	(238 )
Other non-operating income, net	(3,610 )	—	—
Same store NOI at share for the year ended December 31, 2016	\$1,112,390	\$98,341	\$46,689
Increase in same store NOI at share for the year ended December 31, 2017 compared to December 31, 2016	\$29,490	\$4,142	\$899
% increase in same store NOI at share	2.7	% 4.2	% <sup>(1)</sup> 1.9

(1) The year ended December 31, 2016 includes a \$2,000 reversal of an expense accrued in 2015. Excluding this amount, same store NOI increased by 6.4%.



## Results of Operations – Year Ended December 31, 2017 Compared to December 31, 2016 - continued

## Same Store Net Operating Income - continued

Below are reconciliations of NOI - cash basis to same store NOI - cash basis for our New York segment, theMART, and 555 California Street for the year ended December 31, 2017 compared to December 31, 2016.

(Amounts in thousands)	New York	theMART	555 California Street
NOI at share - cash basis for the year ended December 31, 2017	\$1,086,863	\$99,242	\$45,281
Less NOI at share - cash basis from:			
Acquisitions	(17,217 )	164	—
Dispositions	(698 )	—	—
Development properties placed into and out of service	814	—	—
Lease termination income	(4,927 )	(31 )	—
Other non-operating income, net	(3,021 )	—	—
Same store NOI at share - cash basis for the year ended December 31, 2017	\$1,061,814	\$99,375	\$45,281
NOI at share - cash basis for the year ended December 31, 2016	\$965,287	\$92,571	\$32,601
Less NOI at share - cash basis from:			
Acquisitions	(13 )	—	—
Dispositions	(2,219 )	—	—
Development properties placed into and out of service	289	—	1,079
Lease termination income	(7,272 )	(248 )	(397 )
Other non-operating income, net	(2,362 )	—	—
Same store NOI at share - cash basis for the year ended December 31, 2016	\$953,710	\$92,323	\$33,283
Increase in same store NOI at share - cash basis for the year ended December 31, 2017 compared to December 31, 2016	\$108,104	\$7,052	\$11,998
% increase in same store NOI at share - cash basis	11.3	% 7.6	% <sup>(1)</sup> 36.0 %

(1) The year ended December 31, 2016 includes a \$2,000 reversal of an expense accrued in 2015. Excluding this amount, same store NOI - cash basis increased by 10.0%.

## Results of Operations – Year Ended December 31, 2016 Compared to December 31, 2015

## Revenues

Our revenues, which consist of property rentals, tenant expense reimbursements, and fee and other income, were \$2,003,742,000 in the year ended December 31, 2016 compared to \$1,985,495,000 for the prior year, an increase of \$18,247,000. Below are the details of the increase by segment:

(Amounts in thousands)

(Decrease) increase due to:	Total	New York	Other
Property rentals:			
Acquisitions, dispositions and other	\$(33,841)	\$(33,841) <sup>(1)</sup>	\$—
Development and redevelopment	2,346	(150)	2,496
Hotel Pennsylvania	(12,837)	(12,837) <sup>(2)</sup>	—
Trade shows	(852)	—	(852)
Same store operations	80,411	77,676	2,735
	35,227	30,848	4,379
Tenant expense reimbursements:			
Acquisitions, dispositions and other	(4,697)	(4,698)	1
Development and redevelopment	1,040	(3)	1,043
Same store operations	6,481	10,170	(3,689)
	2,824	5,469	(2,645)
Fee and other income:			
BMS cleaning fees	(3,455)	(3,233)	(222)
Management and leasing fees	2,009	1,105	904
Lease termination fees	(13,599)	(13,878) <sup>(3)</sup>	279
Other income	(4,759)	(2,862)	(1,897)
	(19,804)	(18,868)	(936)
Total increase in revenues	\$18,247	\$17,449	\$798

Primarily due to (i) \$20,515 from the write-off of New York office straight-line rents recorded in 2016, (ii) \$18,014 from the disposition of 20 Broad Street in 2015 and (iii) \$14,238 of income in 2015 from the acceleration of amortization of acquired below-market lease liabilities at 697-703 Fifth Avenue (St. Regis - retail), partially offset by asset acquisitions.

(2) Average occupancy and revenue per available room were 84.7% and \$113.84, respectively, for 2016 as compared to 90.7% and \$133.69, respectively, for 2015.

(3) Primarily from a lease termination fee received from a tenant at 20 Broad Street in the fourth quarter of 2015.



## Results of Operations – Year Ended December 31, 2016 Compared to December 31, 2015 - continued

## Expenses

Our expenses, which consist primarily of operating, depreciation and amortization, general and administrative expenses and acquisition and transaction related costs, were \$1,424,590,000 in the year ended December 31, 2016 compared to \$1,366,081,000 for the prior year, an increase of \$58,509,000. Below are the details of the increase (decrease) by segment:

(Amounts in thousands)

Increase (decrease) due to:	Total	New York	Other
Operating:			
Acquisitions, dispositions and other	\$2,527	\$2,527	\$—
Development and redevelopment	1,389	(99 )	1,488
Non-reimbursable expenses, including bad-debt reserves	(2,526 )	(2,296 )	(230 )
Hotel Pennsylvania	322	322	—
Trade shows	456	—	456
BMS expenses	(3,374 )	(3,152 )	(222 )
Same store operations	21,261	25,224	(3,963 )
	20,055	22,526	(2,471 )
Depreciation and amortization:			
Acquisitions, dispositions and other	3,229	3,229	—
Development and redevelopment	1,025	(296 )	1,321
Same store operations	36,966	35,275	1,691
	41,220	38,208	3,012
General and administrative:			
Mark-to-market of deferred compensation plan liability	5,102	—	5,102 <sup>(1)</sup>
Same store operations	(4,808 )	838	(5,646 ) <sup>(2)</sup>
	294	838	(544 )
Acquisition and transaction related costs	(3,060 )	—	(3,060 )
Total increase (decrease) in expenses	\$58,509	\$61,572	\$(3,063)

This increase in expense is entirely offset by a corresponding decrease in income from the mark-to-market of the (1) deferred compensation plan assets, a component of “interest and other investment income, net” on our consolidated statements of income.

Results primarily from the acceleration of the recognition of compensation expense in 2015 of \$4,542 related to (2) 2012-2014 Out-Performance Plans due to the modification of the vesting criteria of awards such that they fully vest at age 65.



## Results of Operations – Year Ended December 31, 2016 Compared to December 31, 2015 - continued

## Income (Loss) from Partially Owned Entities

Summarized below are the components of income (loss) from partially owned entities for the years ended December 31, 2016 and 2015.

(Amounts in thousands)	Percentage Ownership at December 31, 2016	Year Ended December 31,	
		2016	2015
Equity in Net Income (Loss):			
Partially owned office buildings <sup>(1)</sup>	Various	\$5,773	\$19,808
Alexander's	32.4%	34,240	31,078
UE	5.4%	5,839	4,394
PREIT	8.0%	(5,213 )	(7,450 )
Other investments <sup>(2)</sup>	Various	128,309	(57,777 )
		\$168,948	\$(9,947 )

<sup>(1)</sup> Includes interests in 280 Park Avenue, 650 Madison Avenue, One Park Avenue, 7 West 34th Street (in 2016 only), 330 Madison Avenue, 512 West 22nd Street and others. In 2015, we recognized our \$12,800 share of a write-off of a below-market lease liability related to a tenant vacating at 650 Madison Avenue.

<sup>(2)</sup> Includes interests in Independence Plaza, Fashion Centre Mall/Washington Tower, Rosslyn Plaza, 50-70 West 93rd Street, 85 Tenth Avenue, 666 Fifth Avenue Office Condominium, India real estate ventures and others. In 2016, the owner of 85 Tenth Avenue completed a 10-year, 4.55% \$625,000 refinancing of the property and we received net proceeds of \$191,779 in repayment of our existing loans and preferred equity investments. We recognized \$160,843 of income and no tax gain as a result of this transaction. In 2016 and 2015, we recognized net losses of \$41,532 and \$37,495, respectively, from our 666 Fifth Avenue Office Condominium joint venture as a result of our share of depreciation expense and \$13,962 and \$14,806, respectively, of non-cash impairment losses related to India real estate ventures.

## (Loss) Income from Real Estate Fund Investments

Below are the components of the (loss) income from our real estate fund investments for the years ended December 31, 2016 and 2015.

(Amounts in thousands)	For the Year Ended December 31,	
	2016	2015
Net investment income	\$17,053	\$16,329
Net realized gains on exited investments	14,761	26,036
Previously recorded unrealized gain on exited investments	(14,254 )	(23,279 )
Net unrealized (loss) gains on held investments	(41,162 )	54,995
(Loss) income from real estate fund investments	(23,602 )	74,081
Less loss (income) attributable to noncontrolling interests in consolidated subsidiaries	2,560	(40,117 )

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(Loss) income from real estate fund investments attributable to the Operating Partnership <sup>(1)</sup>	(21,042 )	33,964
Less loss (income) attributable to noncontrolling interests in the Operating Partnership	1,270	(2,011 )
(Loss) income from real estate fund investments attributable to Vornado	\$(19,772)	\$31,953

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Excludes \$3,831 and \$2,939 of management and leasing fees in the years ended December 31, 2016 and 2015, (1) respectively, which are included as a component of "fee and other income" on our consolidated statements of income.

Results of Operations – Year Ended December 31, 2016 Compared to December 31, 2015 - continued

Interest and Other Investment Income, net

Interest and other investment income, net, was \$29,548,000 in the year ended December 31, 2016, compared to \$27,240,000 in the year ended December 31, 2015, an increase of \$2,308,000. This increase resulted primarily from an increase in the value of investments in our deferred compensation plan (offset by a corresponding decrease in the liability for plan assets in general and administrative expenses).

Interest and Debt Expense

Interest and debt expense was \$330,240,000 in the year ended December 31, 2016, compared to \$309,298,000 in the year ended December 31, 2015, an increase of \$20,942,000. This increase was primarily due to (i) \$23,205,000 of higher interest expense from the full year effect of 2015 financings of the St. Regis - retail, 150 West 34th Street, 100 West 33rd Street, and from the \$375,000,000 drawn on our \$750,000,000 delayed draw term loan, (ii) \$8,082,000 of lower capitalized interest, partially offset by (iii) \$13,127,000 of interest savings from the re-financings of 888 7th Avenue and 770 Broadway.

Net Gains on Disposition of Wholly Owned and Partially Owned Assets

The net gain of \$160,433,000 in year ended December 31, 2016, primarily consists of a \$159,511,000 net gain on sale of our 47% ownership interest in 7 West 34th Street and \$714,000 from the sale of residential condominiums. The net gain of \$149,417,000 in the year ended December 31, 2015 consists of \$142,693,000 net gain on sale of 20 Broad Street and \$6,724,000 from the sale of residential condominiums.

Income Tax (Expense) Benefit

In the year ended December 31, 2016, we had an income tax expense of \$7,229,000, compared to a benefit of \$85,012,000 in the year ended December 31, 2015, an increase in expense of \$92,241,000. This increase in expense resulted primarily from the prior year reversal of \$90,030,000 of valuation allowances against certain of our deferred tax assets, as we concluded that it was more-likely-than- not that we will generate sufficient taxable income from the sale of 220 Central Park South residential condominium units to realize the deferred tax assets.

## Results of Operations – Year Ended December 31, 2016 Compared to December 31, 2015 - continued

## Income from Discontinued Operations

We have reclassified the revenues and expenses of our former Washington, DC segment which was spun off on July 17, 2017, our strip shopping center and mall business which was spun off to UE on January 15, 2015 and other related retail assets that were sold or are currently held for sale to “(loss) income from discontinued operations” and the related assets and liabilities to “assets related to discontinued operations” and “liabilities related to discontinued operations” for all the periods presented in the accompanying financial statements. The table below sets forth the combined results of assets related to discontinued operations for the years ended December 31, 2016 and 2015.

(Amounts in thousands)	For the Year Ended	
	December 31,	
	2016	2015
Total revenues	\$521,084	\$558,663
Total expenses	442,032	477,299
	79,052	81,364
Net gain on early extinguishment of debt	487,877	—
Impairment losses	(161,165 )	(256 )
JBGS spin-off transaction costs	(16,586 )	—
Net gain on sale of our 20% interest in Fairfax Square	15,302	—
Net gains on sale of real estate, a lease position and other	5,074	167,801
Loss from partially owned assets	(3,559 )	(2,022 )
UE spin-off transaction related costs	—	(22,972 )
Pretax income from discontinued operations	405,995	223,915
Income tax expense	(1,083 )	(404 )
Income from discontinued operations	\$404,912	\$223,511

## Net Income Attributable to Noncontrolling Interests in Consolidated Subsidiaries

Net income attributable to noncontrolling interests in consolidated subsidiaries was \$21,351,000 in the year ended December 31, 2016, compared to \$55,765,000 in the year ended December 31, 2015, a decrease of \$34,414,000. This decrease resulted primarily from lower net income allocated to the noncontrolling interests of our real estate fund investments.

## Net Income Attributable to Noncontrolling Interests in the Operating Partnership (Vornado Realty Trust)

Net income attributable to noncontrolling interests in the Operating Partnership was \$53,654,000 in the year ended December 31, 2016, compared to \$43,231,000 in the year ended December 31, 2015, an increase of \$10,423,000. This increase resulted primarily from higher net income subject to allocation to unitholders.

## Preferred Share Dividends of Vornado Realty Trust

Preferred share dividends were \$75,903,000 in the year ended December 31, 2016, compared to \$80,578,000 in the year ended December 31, 2015, a decrease of \$4,675,000. This decrease resulted primarily from the redemption of the

6.875% Series J cumulative redeemable preferred shares on September 1, 2016.

Preferred Unit Distributions of Vornado Realty L.P.

Preferred unit distributions were \$76,097,000 in the year ended December 31, 2016, compared to \$80,736,000 in the year ended December 31, 2015, a decrease of \$4,639,000. This decrease resulted primarily from the redemption of the 6.875% Series J cumulative redeemable preferred units on September 1, 2016.

Preferred Share/Unit Issuance Costs

In the year ended December 31, 2016, we recognized a \$7,408,000 expense in connection with the write-off of issuance costs upon redeeming all of the outstanding 6.875% Series J cumulative redeemable preferred shares/units on September 1, 2016.

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## Results of Operations – Year Ended December 31, 2016 Compared to December 31, 2015 - continued

## Same Store Net Operating Income

Same store NOI represents NOI from operations which are owned by us and in service in both the current and prior year reporting periods. Same store NOI - cash basis is NOI from operations before straight-line rental income and expense, amortization of acquired below and above market leases, net and other non-cash adjustments which are owned by us and in service in both the current and prior year reporting periods. We present these non-GAAP measures to (i) facilitate meaningful comparisons of the operational performance of our properties and segments, (ii) make decisions on whether to buy, sell or refinance properties, and (iii) compare the performance of our properties and segments to those of our peers. Same store NOI and same store NOI - cash basis should not be considered as an alternative to net income or cash flow from operations and may not be comparable to similarly titled measures employed by other companies.

Below are reconciliations of NOI to same store NOI for our New York segment, theMART and 555 California Street for the years ended December 31, 2016 compared to December 31, 2015.

(Amounts in thousands)	New York	theMART	555 California Street
NOI at share for the year ended December 31, 2016	\$1,108,526	\$98,498	\$45,848
Less NOI at share from:			
Acquisitions	(19,644 )	—	—
Dispositions	13	—	—
Development properties placed into and out of service	66	—	—
Lease termination expense (income), net of straight-line and FAS 141 adjustments	10,801	(157 )	(238 )
Other non-operating income, net	(3,438 )	—	—
Same store NOI at share for the year ended December 31, 2016	\$1,096,324	\$98,341	\$45,610
NOI at share for the year ended December 31, 2015	\$1,114,969	\$85,963	\$50,268
Less NOI at share from:			
Acquisitions	(2,827 )	—	—
Dispositions	(31,648 )	—	—
Development properties placed into and out of service	1,607	—	—
Lease termination (income) expense, net of straight-line and FAS 141 adjustments	(30,493 )	274	—
Other non-operating income, net	(21,281 )	—	—
Same store NOI at share for the year ended December 31, 2015	\$1,030,327	\$86,237	\$50,268
Increase (decrease) in same store NOI at share for the year ended December 31, 2016 compared to December 31, 2015	\$65,997	\$12,104	\$(4,658 )
% increase (decrease) in same store NOI at share	6.4	% 14.0	% <sup>(1)</sup> (9.3 )%

(1) The year ended December 31, 2016 includes a \$2,000 reversal of an expense accrued in 2015. Excluding this amount, same store NOI increased by 11.7%.





## Results of Operations – Year Ended December 31, 2016 Compared to December 31, 2015 - continued

## Same Store Net Operating Income - continued

Below are reconciliations of NOI - cash basis to same store NOI - cash basis for our New York segment, theMART and 555 California Street for the year ended December 31, 2016 compared to December 31, 2015.

(Amounts in thousands)	New York	theMART	555 California Street
NOI at share - cash basis for the year ended December 31, 2016	\$965,287	\$92,571	\$32,601
Less NOI at share - cash basis from:			
Acquisitions	(8,683 )	—	—
Dispositions	13	—	—
Development properties placed into and out of service	66	—	—
Lease termination income	(7,272 )	(248 )	(397 )
Other non-operating income, net	(2,180 )	—	—
Same store NOI at share - cash basis for the year ended December 31, 2016	\$947,231	\$92,323	\$32,204
NOI at share - cash basis for the year ended December 31, 2015	\$928,188	\$81,867	\$36,686
Less NOI at share - cash basis from:			
Acquisitions	(1,185 )	—	—
Dispositions	(30,992 )	—	—
Development properties placed into and out of service	1,559	—	—
Lease termination (income) expense	(5,800 )	274	—
Other non-operating income, net	(18,425 )	—	—
Same store NOI at share - cash basis for the year ended December 31, 2015	\$873,345	\$82,141	\$36,686
Increase in same store NOI at share - cash basis for the year ended December 31, 2016 compared to December 31, 2015	\$73,886	\$10,182	\$(4,482 )
% increase in same store NOI at share - cash basis	8.5	% 12.4	% <sup>(1)</sup> (12.2 )%

(1) The year ended December 31, 2016 includes a \$2,000 reversal of an expense accrued in 2015. Excluding this amount, same store NOI - cash basis increased by 9.9%.

## Supplemental Information

## Net Operating Income by Segment for the Three Months Ended December 31, 2017 and 2016

On December 1, 2016 we were repaid the 85 Tenth Avenue mezzanine loans and we received a 49.9% equity interest in the property. In 2017, our 49.9% equity interest in the property is included in the "New York" segment. In 2016, our investment in 85 Tenth Avenue mezzanine loans was included in the "Other" segment.

On July 17, 2017, we completed the spin-off of our Washington, DC segment. Beginning in the third quarter of 2017, the historical financial results of our former Washington, DC segment are reflected in our consolidated financial statements as discontinued operations for all periods presented and are included in the Other segment. Subsequent to the Washington, DC spin-off, we operate in two segments, New York and Other, which is based on how we manage our business.

We have reclassified our 49.5% interest in 666 Fifth Avenue Office Condominium from "New York" to "Other" in all periods presented because we do not intend to hold this asset on a long-term basis.

NOI represents total revenues less operating expenses. We consider NOI to be the primary non-GAAP financial measure for making decisions and assessing the unlevered performance of our segments as it relates to the total return on assets as opposed to the levered return on equity. As properties are bought and sold based on NOI, we utilize this measure to make investment decisions as well as to compare the performance of our assets to that of our peers. NOI should not be considered a substitute for net income. NOI may not be comparable to similarly titled measures employed by other companies.

Below is a summary of NOI by segment for the three months ended December 31, 2017 and 2016.

(Amounts in thousands)	For the Three Months Ended December 31, 2017		
	Total	New York	Other
Total revenues	\$536,226	\$462,597	\$73,629
Operating expenses	225,011	195,421	29,590
NOI - consolidated	311,215	267,176	44,039
Deduct: NOI attributable to noncontrolling interests in consolidated subsidiaries	(16,533 )	(11,648 )	(4,885 )
Add: Our share of NOI from partially owned entities	69,175	48,700	20,475
NOI at share	363,857	304,228	59,629
Non-cash adjustments for straight-line rents, amortization of acquired below-market leases, net and other	(21,579 )	(21,441 )	(138 )
NOI at share - cash basis	\$342,278	\$282,787	\$59,491

(Amounts in thousands)	For the Three Months Ended December 31, 2016		
	Total	New York	Other
Total revenues	\$513,974	\$443,910	\$70,064
Operating expenses	218,020	182,762	35,258
NOI - consolidated	295,954	261,148	34,806
Deduct: NOI attributable to noncontrolling interests in consolidated subsidiaries	(16,083 )	(11,829 )	(4,254 )
Add: Our share of NOI from partially owned entities	75,142	41,465	33,677
NOI at share	355,013	290,784	64,229
	(36,370 )	(29,547 )	(6,823 )

Non-cash adjustments for straight-line rents, amortization of acquired below-market leases, net and other

NOI at share - cash basis	\$318,643	\$261,237	\$57,406
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## Supplemental Information - continued

Net Operating Income by Segment for the Three Months Ended December 31, 2017 and 2016 - continued  
The elements of our New York and Other NOI for the three months ended December 31, 2017 and 2016 are summarized below.

(Amounts in thousands)	For the Three Months Ended December 31,	
	2017	2016
New York:		
Office	\$ 189,481	\$ 174,609
Retail	90,853	93,117
Residential	5,920	6,158
Alexander's	11,656	11,495
Hotel Pennsylvania	6,318	5,405
Total New York	304,228	290,784
Other:		
theMART	24,249	22,749
555 California Street	12,003	10,578
Other investments	23,377	30,902
Total Other	59,629	64,229
NOI at share	\$ 363,857	\$ 355,013

The elements of our New York and Other NOI - cash basis for the three months ended December 31, 2017 and 2016 are summarized below.

(Amounts in thousands)	For the Three Months Ended December 31,	
	2017	2016
New York:		
Office	\$ 175,787	\$ 157,679
Retail	83,320	80,817
Residential	5,325	5,560
Alexander's	12,004	11,743
Hotel Pennsylvania	6,351	5,438
Total New York	282,787	261,237
Other:		
theMART	24,396	21,660
555 California Street	11,916	8,702
Other investments	23,179	27,044
Total Other	59,491	57,406
NOI at share - cash basis	\$ 342,278	\$ 318,643



## Supplemental Information - continued

Reconciliation of Net Income to Net Operating Income for the Three Months Ended December 31, 2017 and 2016  
Below is a reconciliation of net income to NOI for the three months ended December 31, 2017 and 2016.

(Amounts in thousands)	For the Three Months Ended December 31,	
	2017	2016
Net income	\$53,551	\$704,544
Deduct:		
Our share of income from partially owned entities	(9,622 )	(165,056 )
Our share of (income) loss from real estate fund investments	(4,889 )	52,352
Interest and other investment income, net	(9,993 )	(9,427 )
Net gains on disposition of wholly owned and partially owned assets	—	(208 )
Income from discontinued operations	(1,273 )	(509,116 )
NOI attributable to noncontrolling interests in consolidated subsidiaries	(16,533 )	(16,083 )
Add:		
Depreciation and amortization expense	114,166	104,640
General and administrative expense	36,838	36,957
Acquisition and transaction related costs	703	2,754
NOI from partially owned entities	69,175	75,142
Interest and debt expense	93,073	80,206
Income tax expense (benefit)	38,661	(1,692 )
NOI at share	363,857	355,013
Non cash adjustments for straight-line rents, amortization of acquired below-market leases, net and other	(21,579 )	(36,370 )
NOI at share - cash basis	\$342,278	\$318,643

## Supplemental Information - continued

Three Months Ended December 31, 2017 Compared to December 31, 2016

## Same Store Net Operating Income

Same store NOI represents NOI from operations which are owned by us and in service in both the current and prior year reporting periods. Same store NOI - cash basis is NOI from operations before straight-line rental income and expense, amortization of acquired below and above market leases, net and other non-cash adjustments which are owned by us and in service in both the current and prior year reporting periods. We present these non-GAAP measures to (i) facilitate meaningful comparisons of the operational performance of our properties and segments, (ii) make decisions on whether to buy, sell or refinance properties, and (iii) compare the performance of our properties and segments to those of our peers. Same store NOI and same store NOI - cash basis should not be considered as an alternative to net income or cash flow from operations and may not be comparable to similarly titled measures employed by other companies.

Below are reconciliations of NOI to same store NOI for our New York segment, theMART and 555 California Street for the three months ended December 31, 2017 compared to December 31, 2016.

(Amounts in thousands)	New York	theMART	555 California Street	
NOI at share for the three months ended December 31, 2017	\$304,228	\$24,249	\$12,003	
Less NOI at share from:				
Acquisitions	(4,817 )	(46 )	—	
Dispositions	(79 )	—	—	
Development properties placed into and out of service	161	—	—	
Lease termination income, net of straight-line and FAS 141 adjustments	(984 )	—	—	
Other non-operating income, net	(12 )	—	—	
Same store NOI at share for the three months ended December 31, 2017	\$298,497	\$24,203	\$12,003	
NOI at share for the three months ended December 31, 2016	\$290,784	\$22,749	\$10,578	
Less NOI at share from:				
Acquisitions	36	—	—	
Dispositions	(106 )	—	—	
Development properties placed into and out of service	(280 )	—	296	
Lease termination expense (income), net of straight-line and FAS 141 adjustments	586	(157 )	—	
Other non-operating income, net	(679 )	—	—	
Same store NOI at share for the three months ended December 31, 2016	\$290,341	\$22,592	\$10,874	
Increase in same store NOI at share for the three months ended December 31, 2017 compared to December 31, 2016	\$8,156	\$1,611	\$1,129	
% increase in same store NOI at share	2.8	% 7.1	% 10.4	%



## Supplemental Information - continued

Three Months Ended December 31, 2017 Compared to December 31, 2016 - continued

## Same Store Net Operating Income - continued

Below are reconciliations of NOI - cash basis to same store NOI - cash basis for our New York segment, theMART and 555 California Street for the three months ended December 31, 2017 compared to December 31, 2016.

(Amounts in thousands)	New York	theMART	555 California Street	
NOI at share - cash basis for the three months ended December 31, 2017	\$282,787	\$24,396	\$11,916	
Less NOI at share - cash basis from:				
Acquisitions	(3,987 )	(46 )	—	
Dispositions	(79 )	—	—	
Development properties placed into and out of service	160	—	—	
Lease termination income	(1,393 )	—	—	
Other non-operating income, net	(12 )	—	—	
Same store NOI at share - cash basis for the three months ended December 31, 2017	\$277,476	\$24,350	\$11,916	
NOI at share - cash basis for the three months ended December 31, 2016	\$261,237	\$21,660	\$8,702	
Less NOI at share - cash basis from:				
Acquisitions	—	—	—	
Dispositions	(106 )	—	—	
Development properties placed into and out of service	(141 )	—	296	
Lease termination income	(602 )	(248 )	—	
Other non-operating income, net	(1,082 )	—	—	
Same store NOI at share - cash basis for the three months ended December 31, 2016	\$259,306	\$21,412	\$8,998	
Increase in same store NOI at share - cash basis for the three months ended December 31, 2017 compared to December 31, 2016	\$18,170	\$2,938	\$2,918	
% increase in same store NOI at share - cash basis	7.0	% 13.7	% 32.4	%

## Supplemental Information - continued

## Net Operating Income by Segment for the Three Months Ended December 31, 2017 and September 30, 2017

On July 17, 2017, we completed the spin-off of our Washington, DC segment. Beginning in the third quarter of 2017, the historical financial results of our former Washington, DC segment are reflected in our consolidated financial statements as discontinued operations for all periods presented and are included in the Other segment. Subsequent to the Washington, DC spin-off, we operate in two segments, New York and Other, which is based on how we manage our business.

We have reclassified our 49.5% interest in 666 Fifth Avenue Office Condominium from "New York" to "Other" in all periods presented because we do not intend to hold this asset on a long-term basis.

NOI represents total revenues less operating expenses. We consider NOI to be the primary non-GAAP financial measure for making decisions and assessing the unlevered performance of our segments as it relates to the total return on assets as opposed to the levered return on equity. As properties are bought and sold based on NOI, we utilize this measure to make investment decisions as well as to compare the performance of our assets to that of our peers. NOI should not be considered a substitute for net income. NOI may not be comparable to similarly titled measures employed by other companies.

Below is a summary of NOI by segment for the three months ended December 31, 2017 and September 30, 2017.

(Amounts in thousands)	For the Three Months Ended December 31, 2017		
	Total	New York	Other
Total revenues	\$536,226	\$462,597	\$73,629
Operating expenses	225,011	195,421	29,590
NOI - consolidated	311,215	267,176	44,039
Deduct: NOI attributable to noncontrolling interests in consolidated subsidiaries	(16,533 )	(11,648 )	(4,885 )
Add: Our share of NOI from partially owned entities	69,175	48,700	20,475
NOI at share	363,857	304,228	59,629
Non-cash adjustments for straight-line rents, amortization of acquired below-market leases, net and other	(21,579 )	(21,441 )	(138 )
NOI at share - cash basis	\$342,278	\$282,787	\$59,491

(Amounts in thousands)	For the Three Months Ended September 30, 2017		
	Total	New York	Other
Total revenues	\$528,755	\$453,609	\$75,146
Operating expenses	225,226	192,430	32,796
NOI - consolidated	303,529	261,179	42,350
Deduct: NOI attributable to noncontrolling interests in consolidated subsidiaries	(16,171 )	(11,464 )	(4,707 )
Add: Our share of NOI from partially owned entities	66,876	48,779	18,097
NOI at share	354,234	298,494	55,740
Non-cash adjustments for straight-line rents, amortization of acquired below-market leases, net and other	(22,307 )	(21,092 )	(1,215 )
NOI at share - cash basis	\$331,927	\$277,402	\$54,525

## Supplemental Information - continued

Net Operating Income by Segment for the Three Months Ended December 31, 2017 and September 30, 2017 - continued

The elements of our New York and Other NOI for the three months ended December 31, 2017 and September 30, 2017 are summarized below.

(Amounts in thousands)	For the Three Months Ended	
	December 31, 2017	September 30, 2017
New York:		
Office	\$ 189,481	\$ 185,169
Retail	90,853	90,088
Residential	5,920	5,981
Alexander's	11,656	11,937
Hotel Pennsylvania	6,318	5,319
Total New York	304,228	298,494
Other:		
theMART	24,249	26,019
555 California Street	12,003	11,519
Other investments	23,377	18,202
Total Other	59,629	55,740
NOI at share	\$363,857	\$354,234

The elements of our New York and Other NOI - cash basis for the three months ended December 31, 2017 and September 30, 2017 are summarized below.

(Amounts in thousands)	For the Three Months Ended	
	December 31, 2017	September 30, 2017
New York:		
Office	\$ 175,787	\$ 172,741
Retail	83,320	81,612
Residential	5,325	5,417
Alexander's	12,004	12,280
Hotel Pennsylvania	6,351	5,352
Total New York	282,787	277,402
Other:		
theMART	24,396	25,417
555 California Street	11,916	10,889
Other investments	23,179	18,219
Total Other	59,491	54,525
NOI at share - cash basis	\$342,278	\$331,927



## Supplemental Information - continued

## Reconciliation of Net Income to Net Operating Income for the Three Months Ended December 31, 2017 and September 30, 2017

Below is a reconciliation of net income to NOI for the three months ended December 31, 2017 and September 30, 2017.

(Amounts in thousands)	For the Three Months Ended	
	December 31, 2017	September 30, 2017
Net income (loss)	\$53,551	\$(10,754 )
Deduct:		
Our share of (income) loss from partially owned entities	(9,622 )	41,801
Our share of (income) loss from real estate fund investments	(4,889 )	6,308
Interest and other investment income, net	(9,993 )	(9,306 )
(Income) loss from discontinued operations	(1,273 )	47,930
NOI attributable to noncontrolling interests in consolidated subsidiaries	(16,533 )	(16,171 )
Add:		
Depreciation and amortization expense	114,166	104,972
General and administrative expense	36,838	36,261
Acquisition and transaction related costs	703	61
NOI from partially owned entities	69,175	66,876
Interest and debt expense	93,073	85,068
Income tax expense	38,661	1,188
NOI at share	363,857	354,234
Non cash adjustments for straight-line rents, amortization of acquired below-market leases, net and other	(21,579 )	(22,307 )
NOI at share - cash basis	\$342,278	\$331,927

## Supplemental Information - continued

Three Months Ended December 31, 2017 Compared to September 30, 2017

## Same Store Net Operating Income

Same store NOI represents NOI from operations which are owned by us and in service in both the current and prior year reporting periods. Same store NOI - cash basis is NOI from operations before straight-line rental income and expense, amortization of acquired below and above market leases, net and other non-cash adjustments which are owned by us and in service in both the current and prior year reporting periods. We present these non-GAAP measures to (i) facilitate meaningful comparisons of the operational performance of our properties and segments, (ii) make decisions on whether to buy, sell or refinance properties, and (iii) compare the performance of our properties and segments to those of our peers. Same store NOI and same store NOI - cash basis should not be considered as an alternative to net income or cash flow from operations and may not be comparable to similarly titled measures employed by other companies.

Below are reconciliations of NOI to same store NOI for our New York segment, theMART and 555 California Street for the three months ended December 31, 2017 compared to September 30, 2017.

(Amounts in thousands)	New York	theMART	555 California Street
NOI at share for the three months ended December 31, 2017	\$304,228	\$24,249	\$12,003
Less NOI at share from:			
Acquisitions	2	(46 )	—
Dispositions	(8 )	—	—
Development properties placed into and out of service	161	—	—
Lease termination income, net of straight-line and FAS 141 adjustments	(984 )	—	—
Other non-operating income, net	(13 )	—	—
Same store NOI at share for the three months ended December 31, 2017	\$303,386	\$24,203	\$12,003
NOI at share for the three months ended September 30, 2017	\$298,494	\$26,019	\$11,519
Less NOI at share from:			
Acquisitions	—	41	—
Dispositions	(15 )	—	—
Development properties placed into and out of service	192	—	—
Lease termination income, net of straight-line and FAS 141 adjustments	(185 )	—	—
Other non-operating income, net	(584 )	—	—
Same store NOI at share for the three months ended September 30, 2017	\$297,902	\$26,060	\$11,519
Increase (decrease) in same store NOI at share for the three months ended December 31, 2017 compared to September 30, 2017	\$5,484	\$(1,857 )	\$484
% increase (decrease) in same store NOI at share	1.8	% (7.1 )	% <sup>(1)</sup> 4.2

(1) Excluding tradeshows seasonality, same store NOI increased by 0.3%.

## Supplemental Information - continued

## Three Months Ended December 31, 2017 Compared to September 30, 2017 - continued

## Same Store Net Operating Income - continued

Below are reconciliations of NOI - cash basis to same store NOI - cash basis for our New York segment, theMART and 555 California Street for the three months ended December 31, 2017 compared to September 30, 2017.

(Amounts in thousands)	New York	theMART	555 California Street
NOI at share - cash basis for the three months ended December 31, 2017	\$282,787	\$24,396	\$11,916
Less NOI at share - cash basis from:			
Acquisitions	2	(46 )	—
Dispositions	(8 )	—	—
Development properties placed into and out of service	160	—	—
Lease termination income	(1,393 )	—	—
Other non-operating income, net	(13 )	—	—
Same store NOI at share - cash basis for the three months ended December 31, 2017	\$281,535	\$24,350	\$11,916
NOI at share - cash basis for the three months ended September 30, 2017	\$277,402	\$25,417	\$10,889
Less NOI at share - cash basis from:			
Acquisitions	—	41	—
Dispositions	(15 )	—	—
Development properties placed into and out of service	194	—	—
Lease termination income	(285 )	—	—
Other non-operating income, net	(584 )	—	—
Same store NOI at share - cash basis for the three months ended September 30, 2017	\$276,712	\$25,458	\$10,889
Increase (decrease) in same store NOI at share - cash basis for the three months ended December 31, 2017 compared to September 30, 2017	\$4,823	\$(1,108 )	\$1,027
% increase (decrease) in same store NOI at share - cash basis	1.7	% (4.4 )	% (1) 9.4 %

(1) Excluding tradeshows seasonality, same store NOI increased by 3.9%.

## Related Party Transactions

### Alexander's, Inc.

We own 32.4% of Alexander's. Steven Roth, the Chairman of Vornado's Board of Trustees and its Chief Executive Officer is also the Chairman of the Board and Chief Executive Officer of Alexander's. We provide various services to Alexander's in accordance with management, development and leasing agreements. These agreements are described in Note 5 - Investments in Partially Owned Entities to our consolidated financial statements in this Annual Report on Form 10-K.

### Urban Edge Properties

We own 4.5% of UE. In 2017 and 2016, we provided UE with information technology support. UE is providing us with leasing, development and property management services for (i) certain small retail properties that we plan to sell and (ii) our affiliate, Alexander's, Rego retail assets. Fees to UE for servicing the retail assets of Alexander's are similar to the fees that we are receiving from Alexander's as described in Note 5 - Investments in Partially Owned Entities to our consolidated financial statements in this Annual Report on Form 10-K.

### Interstate Properties ("Interstate")

Interstate is a general partnership in which Mr. Roth is the managing general partner. David Mandelbaum and Russell B. Wight, Jr., Trustees of Vornado and Directors of Alexander's, are Interstate's two other general partners. As of December 31, 2017, Interstate and its partners beneficially owned an aggregate of approximately 7.2% of the common shares of beneficial interest of Vornado and 26.2% of Alexander's common stock.

We manage and lease the real estate assets of Interstate pursuant to a management agreement for which we receive an annual fee equal to 4% of annual base rent and percentage rent. The management agreement has a term of 1 year and is automatically renewable unless terminated by either of the parties on 60 days' notice at the end of the term. We believe, based upon comparable fees charged by other real estate companies, that the management agreement terms are fair to us. We earned \$501,000, \$521,000, and \$541,000 of management fees under the agreement for the years ended December 31, 2017, 2016 and 2015, respectively.



## Liquidity and Capital Resources

Property rental income is our primary source of cash flow and is dependent upon the occupancy and rental rates of our properties. Our cash requirements include property operating expenses, capital improvements, tenant improvements, debt service, leasing commissions, dividends to shareholders and distributions to unitholders of the Operating Partnership, as well as acquisition and development costs. Other sources of liquidity to fund cash requirements include proceeds from debt financings, including mortgage loans, senior unsecured borrowings, unsecured term loan and unsecured revolving credit facilities; proceeds from the issuance of common and preferred equity securities; and asset sales.

We anticipate that cash flow from continuing operations over the next twelve months will be adequate to fund our business operations, cash distributions to unitholders of the Operating Partnership, cash dividends to shareholders, debt amortization and recurring capital expenditures. Capital requirements for development expenditures and acquisitions may require funding from borrowings and/or equity offerings.

We may from time to time purchase or retire outstanding preferred shares/units and debt securities. Such purchases, if any, will depend on prevailing market conditions, liquidity requirements and other factors. The amounts involved in connection with these transactions could be material to our consolidated financial statements.

## Dividends

On January 17, 2018, Vornado declared a quarterly common dividend of \$0.63 per share (an indicated annual rate of \$2.52 per common share). This dividend, when declared by the Board of Trustees for all of 2018, will require Vornado to pay out approximately \$479,000,000 of cash for common share dividends. In addition, during 2018, Vornado expects to pay approximately \$68,000,000 of cash dividends on outstanding preferred shares and approximately \$32,000,000 of cash distributions to unitholders of the Operating Partnership.

## Liquidity and Capital Resources – continued

## Financing Activities and Contractual Obligations

We have an effective shelf registration for the offering of our equity and debt securities that is not limited in amount due to our status as a “well-known seasoned issuer.” We have issued senior unsecured notes from a shelf registration statement that contain financial covenants that restrict our ability to incur debt, and that require us to maintain a level of unencumbered assets based on the level of our secured debt. Our unsecured revolving credit facilities contain financial covenants that require us to maintain minimum interest coverage and maximum debt to market capitalization ratios, and provide for higher interest rates in the event of a decline in our ratings below Baa3/BBB. Our unsecured revolving credit facilities also contain customary conditions precedent to borrowing, including representations and warranties, and contain customary events of default that could give rise to accelerated repayment, including such items as failure to pay interest or principal. As of December 31, 2017, we are in compliance with all of the financial covenants required by our senior unsecured notes and our unsecured revolving credit facilities.

As of December 31, 2017, we had \$1,817,655,000 of cash and cash equivalents and \$2,491,062,000 of borrowing capacity under our unsecured revolving credit facilities, net of letters of credit of \$8,938,000. A summary of our consolidated debt as of December 31, 2017 and 2016 is presented below.

(Amounts in thousands)	2017		2016	
	December 31, Balance	Weighted Average Interest Rate	December 31, Balance	Weighted Average Interest Rate
Consolidated debt:				
Variable rate	\$3,492,133	3.19%	\$3,217,763	2.45%
Fixed rate	6,311,706	3.72%	6,329,547	3.65%
Total	9,803,839	3.53%	9,547,310	3.25%
Deferred financing costs, net and other	(74,352 )		(100,640 )	
Total, net	\$9,729,487		\$9,446,670	

During 2018 and 2019, \$139,752,000 and \$210,808,000, respectively, of our outstanding debt matures; we may refinance this maturing debt as it comes due or choose to repay it using cash and cash equivalents or our unsecured revolving credit facilities. We may also refinance or prepay other outstanding debt depending on prevailing market conditions, liquidity requirements and other factors. The amounts involved in connection with these transactions could be material to our consolidated financial statements.

Below is a schedule of our contractual obligations and commitments at December 31, 2017.

(Amounts in thousands)	Total	Less than 1 Year	1 – 3 Years	3 – 5 Years	Thereafter
Contractual cash obligations (principal and interest <sup>(1)</sup> ):					
Notes and mortgages payable	\$9,121,794	\$2,281,579	\$3,263,813	\$2,720,087	\$856,315
Operating leases	1,287,568	33,703	69,080	71,614	1,113,171
Purchase obligations, primarily construction commitments	564,573	564,573	—	—	—
Senior unsecured notes due 2025	561,388	15,750	31,500	31,500	482,638
Senior unsecured notes due 2022	480,833	20,000	40,000	420,833	—
Capital lease obligations	360,870	13,508	25,016	25,016	297,330
Unsecured term loan	761,475	761,475	—	—	—
Total contractual cash obligations	\$13,138,501	\$3,690,588	\$3,429,409	\$3,269,050	\$2,749,454
Commitments:					
Capital commitments to partially owned entities	\$41,709	\$41,709	\$—	\$—	\$—
Standby letters of credit	8,938	8,938	—	—	—
Total commitments	\$50,647	\$50,647	\$—	\$—	\$—

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(1) Interest on variable rate debt is computed using rates in effect at December 31, 2017.

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## Liquidity and Capital Resources – continued

### Financing Activities and Contractual Obligations – continued

Details of 2017 financing activities are provided in the “Overview” of Management’s Discussion and Analysis of Financial Conditions and Results of Operations. Details of 2016 financing activities are discussed below.

#### Unsecured Revolving Credit Facility

On November 7, 2016, we extended one of our two \$1.25 billion unsecured revolving credit facilities from June 2017 to February 2021 with two six-month extension options. The interest rate on the extended facility was lowered from LIBOR plus 115 basis points to LIBOR plus 100 basis points. The facility fee remains unchanged at 20 basis points.

#### Secured Debt

On February 8, 2016, we completed a \$700,000,000 refinancing of 770 Broadway, a 1,158,000 square foot Manhattan office building. The five-year loan is interest only at LIBOR plus 1.75%, which was swapped for four and a half years to a fixed rate of 2.56%. The Company realized net proceeds of approximately \$330,000,000. The property was previously encumbered by a 5.65%, \$353,000,000 mortgage which was scheduled to mature in March 2016.

On May 16, 2016, we completed a \$300,000,000 recourse financing of 7 West 34th Street. The ten-year loan is interest only at a fixed rate of 3.65% and matures in June 2026.

On September 6, 2016, we completed a \$675,000,000 refinancing of theMART, a 3,652,000 square foot commercial building in Chicago. The five-year loan is interest only and has a fixed rate of 2.70%. The Company realized net proceeds of approximately \$124,000,000. The property was previously encumbered by a 5.57%, \$550,000,000 mortgage which was scheduled to mature in December 2016.

On December 2, 2016, we completed a \$400,000,000 refinancing of 350 Park Avenue, a 571,000 square foot Manhattan office building. The ten-year loan is interest only and has a fixed rate of 3.92%. The Company realized net proceeds of approximately \$111,000,000. The property was previously encumbered by a 3.75%, \$284,000,000 mortgage which was scheduled to mature in January 2017.

#### Preferred Securities

On September 1, 2016, we redeemed all of the outstanding 6.875% Series J cumulative redeemable preferred shares/units at their redemption price of \$25.00 per share/unit, or \$246,250,000 in the aggregate, plus accrued and unpaid dividends/distributions through the date of redemption. In connection therewith, we expensed \$7,408,000 of issuance costs, which reduced net income attributable to common shareholders and net income attributable to Class A unitholders in the twelve months ended December 31, 2016. These costs had been initially recorded as a reduction of shareholders’ equity and partners’ capital.

## Liquidity and Capital Resources – continued

## Acquisitions and Investments

Details of 2017 acquisition activity is provided in the "Overview" of Management's Discussion and Analysis of Financial Conditions and Results of Operations. Details of 2016 acquisitions and investments are discussed below.

On March 17, 2016, we entered into a joint venture, in which we own a 33.3% interest, which owns a \$150,000,000 mezzanine loan with an interest rate of LIBOR plus 8.88% and an initial maturity date in November 2016, with two three-month extension options. On November 9, 2016, the mezzanine loan was extended to May 2017 with an interest rate of LIBOR plus 9.42% during the extension period. As of December 31, 2016, the joint venture has fully funded its commitments. The joint venture's investment is subordinate to \$350,000,000 of third party debt. We account for our investment in the joint venture under the equity method.

On May 20, 2016, we contributed \$19,650,000 for a 50.0% equity interest in a joint venture that will develop 606 Broadway, a 34,000 square foot office and retail building, located on Houston Street in Manhattan. The development cost of this project is estimated to be approximately \$104,000,000. At closing, the joint venture obtained a \$65,000,000 construction loan, of which approximately \$25,800,000 was outstanding at December 31, 2016. The loan, which bears interest at LIBOR plus 3.00%, matures in May 2019 with two one-year extension options. Because this joint venture is a VIE and we determined we are the primary beneficiary, we consolidate the accounts of this joint venture from the date of our investment.

## Certain Future Cash Requirements

## Capital Expenditures

The following table summarizes anticipated 2018 capital expenditures.

(Amounts in millions, except square foot data)	Total	New York	theMART	555 California Street
Expenditures to maintain assets	\$109.0	\$90.0	\$ 15.0	\$ 4.0
Tenant improvements	75.0	58.0	9.0	8.0
Leasing commissions	25.0	22.0	1.0	2.0
Total capital expenditures and leasing commissions	\$209.0	\$170.0	\$ 25.0	\$ 14.0
Square feet budgeted to be leased (in thousands)		1,000	200	100
Weighted average lease term (years)		10	8	10
Tenant improvements and leasing commissions:				
Per square foot		\$80.00	\$ 50.00	\$ 100.00
Per square foot per annum		\$8.00	\$ 6.25	\$ 10.00

The table above excludes anticipated capital expenditures of each of our partially owned non-consolidated subsidiaries, as these entities fund their capital expenditures without additional equity contributions from us.

Liquidity and Capital Resources – continued

Development and Redevelopment Expenditures

We are constructing a residential condominium tower containing 397,000 salable square feet at 220 Central Park South. The development cost of this project (exclusive of land cost of \$515 million) is estimated to be approximately \$1.4 billion, of which \$890 million has been expended as of December 31, 2017.

We are developing a 173,000 square foot Class A office building, located along the western edge of the High Line at 512 West 22nd Street in the West Chelsea submarket of Manhattan (55.0% interest). The development cost of this project is estimated to be approximately \$130,000,000, of which our share is \$72,000,000. As of December 31, 2017, \$73,890,000 has been expended, of which our share is \$40,640,000.

We are developing a 170,000 square foot office and retail building at 61 Ninth Avenue, located on the southwest corner of Ninth Avenue and 15th Street in the West Chelsea submarket of Manhattan (45.1% interest). The development cost of this project is estimated to be approximately \$152,000,000, of which our share is \$69,000,000. As of December 31, 2017, \$105,281,000 has been expended, of which our share is \$47,482,000.

We are developing a 34,000 square foot office and retail building at 606 Broadway, located on the northeast corner of Broadway and Houston Street in Manhattan (50.0% interest). The venture's development cost of this project is estimated to be approximately \$60,000,000, of which our share is \$30,000,000. As of December 31, 2017, \$34,189,000 has been expended, of which our share is \$17,095,000.

A joint venture in which we have a 50.1% ownership interest is redeveloping the historic Farley Post Office building which will include a new Moynihan Train Hall and approximately 850,000 rentable square feet of commercial space, comprised of approximately 730,000 square feet of office space and approximately 120,000 square feet of retail space. As of December 31, 2017, \$271,641,000 has been expended, of which our share is \$136,092,000. The joint venture has also entered into a development agreement with Empire State Development ("ESD") and a design-build contract with Skanska Moynihan Train Hall Builders. Under the development agreement with ESD, the joint venture is obligated to build the Moynihan Train Hall, with Vornado and Related Companies ("Related") each guaranteeing the joint venture's obligations. Under the design-build agreement, Skanska Moynihan Train Hall Builders is obligated to fulfill all of the joint venture's obligations. The obligations of Skanska Moynihan Train Hall Builders have been bonded by Skanska USA and bear a full guaranty from Skanska AB.

We are redeveloping a 64,000 square foot Class A office building at 345 Montgomery Street, a part of our 555 California Street complex in San Francisco (70.0% interest) located at the corner of California and Pine Street. The development cost of this project is estimated to be approximately \$46,000,000, of which our share is \$32,000,000. As of December 31, 2017, \$2,720,000 has been expended, of which our share is \$1,904,000.

We are also evaluating other development and redevelopment opportunities at certain of our properties in Manhattan, including, in particular, the Penn Plaza District.

There can be no assurance that any of our development or redevelopment projects will commence, or if commenced, be completed, or completed on schedule or within budget.

Liquidity and Capital Resources – continued

Insurance

We maintain general liability insurance with limits of \$300,000,000 per occurrence and per property, and all risk property and rental value insurance with limits of \$2.0 billion per occurrence, with sub-limits for certain perils such as flood and earthquake. Our California properties have earthquake insurance with coverage of \$180,000,000 per occurrence and in the aggregate, subject to a deductible in the amount of 5% of the value of the affected property. We maintain coverage for terrorism acts with limits of \$4.0 billion per occurrence and in the aggregate, and \$2.0 billion per occurrence and in the aggregate for terrorism involving nuclear, biological, chemical and radiological (“NBCR”) terrorism events, as defined by Terrorism Risk Insurance Program Reauthorization Act of 2015, which expires in December 2020.

Penn Plaza Insurance Company, LLC (“PPIC”), our wholly owned consolidated subsidiary, acts as a re-insurer with respect to a portion of all risk property and rental value insurance and a portion of our earthquake insurance coverage, and as a direct insurer for coverage for acts of terrorism including NBCR acts. Coverage for acts of terrorism (excluding NBCR acts) is fully reinsured by third party insurance companies and the Federal government with no exposure to PPIC. For NBCR acts, PPIC is responsible for a deductible of \$1,976,000 (\$1,601,000 for 2018) and 17% (18% for 2018) of the balance of a covered loss and the Federal government is responsible for the remaining portion of a covered loss. We are ultimately responsible for any loss incurred by PPIC.

We continue to monitor the state of the insurance market and the scope and costs of coverage for acts of terrorism. However, we cannot anticipate what coverage will be available on commercially reasonable terms in the future. We are responsible for deductibles and losses in excess of our insurance coverage, which could be material.

Our debt instruments, consisting of mortgage loans secured by our properties which are non-recourse to us, senior unsecured notes and revolving credit agreements contain customary covenants requiring us to maintain insurance. Although we believe that we have adequate insurance coverage for purposes of these agreements, we may not be able to obtain an equivalent amount of coverage at reasonable costs in the future. Further, if lenders insist on greater coverage than we are able to obtain it could adversely affect our ability to finance our properties and expand our portfolio.

Liquidity and Capital Resources – continued

Other Commitments and Contingencies

We are from time to time involved in legal actions arising in the ordinary course of business. In our opinion, after consultation with legal counsel, the outcome of such matters is not currently expected to have a material adverse effect on our financial position, results of operations or cash flows.

Each of our properties has been subjected to varying degrees of environmental assessment at various times. The environmental assessments did not reveal any material environmental contamination. However, there can be no assurance that the identification of new areas of contamination, changes in the extent or known scope of contamination, the discovery of additional sites, or changes in cleanup requirements would not result in significant costs to us.

Generally, our mortgage loans are non-recourse to us. However, in certain cases we have provided guarantees or master leased tenant space. These guarantees and master leases terminate either upon the satisfaction of specified circumstances or repayment of the underlying loans. As of December 31, 2017, the aggregate dollar amount of these guarantees and master leases is approximately \$668,000,000.

As of December 31, 2017, \$8,938,000 of letters of credit was outstanding under one of our unsecured revolving credit facilities. Our unsecured revolving credit facilities contain financial covenants that require us to maintain minimum interest coverage and maximum debt to market capitalization ratios, and provide for higher interest rates in the event of a decline in our ratings below Baa3/BBB. Our unsecured revolving credit facilities also contain customary conditions precedent to borrowing, including representations and warranties, and also contain customary events of default that could give rise to accelerated repayment, including such items as failure to pay interest or principal.

In September 2016, our 50.1% joint venture with Related was designated by ESD, an entity of New York State, to redevelop the historic Farley Post Office Building. The joint venture entered into a development agreement with ESD and a design-build contract with Skanska Moynihan Train Hall Builders. Under the development agreement with ESD, the joint venture is obligated to build the Moynihan Train Hall, with Vornado and Related each guaranteeing the joint venture's obligations. Under the design-build agreement, Skanska Moynihan Train Hall Builders is obligated to fulfill all of the joint venture's obligations. The obligations of Skanska Moynihan Train Hall Builders have been bonded by Skanska USA and bear a full guaranty from Skanska AB.

As of December 31, 2017, we expect to fund additional capital to certain of our partially owned entities aggregating approximately \$42,000,000.

As of December 31, 2017, we have construction commitments aggregating approximately \$422,000,000.



## Liquidity and Capital Resources – continued

## Cash Flows for the Year Ended December 31, 2017

Our cash and cash equivalents and restricted cash were \$1,914,812,000 at December 31, 2017, a \$315,481,000 increase from the balance at December 31, 2016. Our consolidated outstanding debt, net, was \$9,729,487,000 at December 31, 2017, a \$282,817,000 increase from the balance at December 31, 2016. As of December 31, 2017 and December 31, 2016, \$0 and \$115,630,000, respectively, was outstanding under our revolving credit facilities. During 2018 and 2019, \$139,752,000 and \$210,808,000, respectively, of our outstanding debt matures; we may refinance this maturing debt as it comes due or choose to repay it.

## Net Cash Provided by Operating Activities

Net cash provided by operating activities of \$860,142,000 was comprised of (i) net income of \$264,128,000, (ii) \$524,166,000 of non-cash adjustments, which include depreciation and amortization expense, amortization of below-market leases, net, the effect of straight-lining of rents, change in allowance for deferred tax assets, equity in net income from partially owned entities, net realized and unrealized losses on real estate fund investments, net gains on sale of real estate and other and net gains on disposition of wholly owned and partially owned assets, (iii) return of capital from real estate fund investments of \$91,606,000 and (iv) distributions of income from partially owned entities of \$82,095,000, partially offset by (v) the net change in operating assets and liabilities of \$101,853,000.

## Net Cash Used in Investing Activities

Net cash used in investing activities of \$206,317,000 was primarily comprised of (i) \$355,852,000 of development costs and construction in progress, (ii) \$271,308,000 of additions to real estate, (iii) \$40,537,000 of investments in partially owned entities and (iv) \$30,607,000 of acquisitions of real estate and other, partially offset by (v) \$366,155,000 of capital distributions from partially owned entities, (vi) \$115,630,000 of proceeds from the repayment of a loan receivable from JBGS and (vii) \$9,543,000 of proceeds from sales of real estate and related investments.

## Net Cash Used in Financing Activities

Net cash used in financing activities of Vornado Realty Trust of \$338,344,000 was primarily comprised of (i) \$631,681,000 of repayments of borrowings, (ii) \$496,490,000 of dividends paid on common shares, (iii) \$416,237,000 of cash and cash equivalents and restricted cash included in the spin-off of JBGS, (iv) \$109,697,000 of distributions to noncontrolling interests, (v) \$64,516,000 of dividends paid on preferred shares, (vi) \$12,325,000 of debt issuance costs and (vii) \$3,217,000 of debt prepayment and extinguishment costs, partially offset by (viii) \$1,055,872,000 of proceeds from borrowings, (ix) \$309,609,000 of proceeds from the issuance of preferred shares and (x) \$29,712,000 of proceeds received from exercise of employee share options and other.

Net cash used in financing activities of the Operating Partnership of \$338,344,000 was primarily comprised of (i) \$631,681,000 of repayments of borrowings, (ii) \$496,490,000 of distributions to Vornado, (iii) \$416,237,000 of cash and cash equivalents and restricted cash included in the spin-off of JBGS, (iv) \$109,697,000 of distributions to redeemable security holders and noncontrolling interests in consolidated subsidiaries, (v) \$64,516,000 of distributions to preferred unitholders, (vi) \$12,325,000 of debt issuance costs and (vii) \$3,217,000 of debt prepayment and extinguishment costs, partially offset by (viii) \$1,055,872,000 of proceeds from borrowings, (ix) \$309,609,000 of proceeds from the issuance of preferred units and (x) \$29,712,000 of proceeds received from exercise of Vornado stock options and other.



## Liquidity and Capital Resources – continued

## Capital Expenditures for the Year Ended December 31, 2017

Capital expenditures consist of expenditures to maintain assets, tenant improvement allowances and leasing commissions. Recurring capital expenditures include expenditures to maintain a property's competitive position within the market and tenant improvements and leasing commissions necessary to re-lease expiring leases or renew or extend existing leases. Non-recurring capital improvements include expenditures to lease space that has been vacant for more than nine months and expenditures completed in the year of acquisition and the following two years that were planned at the time of acquisition, as well as tenant improvements and leasing commissions for space that was vacant at the time of acquisition of a property.

Below is a summary of capital expenditures, leasing commissions and a reconciliation of total expenditures on an accrual basis to the cash expended in the year ended December 31, 2017.

(Amounts in thousands)	Total	New York	theMART	555 California Street	Other
Expenditures to maintain assets	\$100,556	\$73,745	\$11,725	\$7,893	\$7,193
Tenant improvements	89,696	42,475	9,423	6,652	31,146
Leasing commissions	30,165	21,183	1,190	2,147	5,645
Non-recurring capital expenditures	80,461	68,977	1,092	6,208	4,184
Total capital expenditures and leasing commissions (accrual basis)	300,878	206,380	23,430	22,900	48,168
Adjustments to reconcile to cash basis:					
Expenditures in the current period applicable to prior periods	153,511	101,500	8,784	17,906	25,321
Expenditures to be made in future periods for the current period	(142,877 )	(90,798 )	(9,011 )	(3,301 )	(39,767 )
Total capital expenditures and leasing commissions (cash basis)	\$311,512	\$217,082	\$23,203	\$37,505	\$33,722 <sup>(1)</sup>
Tenant improvements and leasing commissions:					
Per square foot per annum	\$9.51	\$10.21	\$5.13	\$10.33	n/a
Percentage of initial rent	11.1	% 10.9	% 10.8	% 11.7	% n/a

(1) Effective July 17, 2017, the date of the spin-off of our Washington, DC segment, capital expenditures and leasing commissions by our former Washington, DC segment have been reclassified to the Other segment. We have reclassified the prior period capital expenditures and leasing commissions to conform to the current period presentation.

## Development and Redevelopment Expenditures for the Year Ended December 31, 2017

Development and redevelopment expenditures consist of all hard and soft costs associated with the development or redevelopment of a property, including capitalized interest, debt and operating costs until the property is substantially completed and ready for its intended use. Our development project budgets below include initial leasing costs, which are reflected as non-recurring capital expenditures in the table above.

Below is a summary of development and redevelopment expenditures incurred in the year ended December 31, 2017. These expenditures include interest of \$48,230,000, payroll of \$6,044,000, and other soft costs (primarily architectural and engineering fees, permits, real estate taxes and professional fees) aggregating \$28,197,000, which were capitalized in connection with the development and redevelopment of these projects.

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(Amounts in thousands)	Total	New York	theMART	555 California Street	Other
220 Central Park South	\$265,791	\$—	\$ —	\$ —	\$265,791
606 Broadway	15,997	15,997	—	—	—
90 Park Avenue	7,523	7,523	—	—	—
Penn Plaza	7,107	7,107	—	—	—
345 Montgomery Street	5,950	—	—	5,950	—
theMART	5,682	—	5,682	—	—
304 Canal Street	3,973	3,973	—	—	—
Other	43,829	8,774	459	6,465	28,131
	\$355,852	\$43,374	\$ 6,141	\$ 12,415	\$293,922

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Liquidity and Capital Resources – continued

Cash Flows for the Year Ended December 31, 2016

Our cash and cash equivalents and restricted cash were \$1,599,331,000 at December 31, 2016, a \$344,184,000 decrease from the balance at December 31, 2015. Our consolidated outstanding debt, net, was \$9,446,670,000 at December 31, 2016, a \$351,000,000 increase from the balance at December 31, 2015.

Net Cash Provided by Operating Activities

Cash flows provided by operating activities of \$995,080,000 was comprised of (i) net income of \$981,922,000, (ii) distributions of income from partially owned entities of \$214,800,000, (iii) return of capital from real estate fund investments of \$71,888,000, partially offset by (iv) \$197,568,000 of non-cash adjustments, which include depreciation and amortization expense, net gain on extinguishment of Skyline properties debt, net gains on the disposition of wholly owned and partially owned assets, equity in net income from partially owned entities, real estate impairment losses, the effect of straight-lining of rental income, amortization of below-market leases, net, net realized and unrealized losses on real estate fund investments and net gains on sale of real estate and other, and (v) the net change in operating assets and liabilities of \$75,962,000.

Net Cash Used in Investing Activities

Net cash used in investing activities of \$893,110,000 was primarily comprised of (i) \$606,565,000 of development costs and construction in progress, (ii) \$387,545,000 of additions to real estate, (iii) \$127,608,000 of investments in partially owned entities, (iv) \$91,103,000 of acquisitions of real estate and other, (v) \$48,000,000 due to the net deconsolidation of 7 West 34th Street, (vi) \$11,700,000 of investments in loans receivable, and (vii) \$4,379,000 in purchases of marketable securities, partially offset by (viii) \$196,635,000 of capital distributions from partially owned entities, (ix) \$183,173,000 of proceeds from sales of real estate and related investments, and (x) \$3,937,000 of proceeds from the sale of marketable securities.

Net Cash Used in Financing Activities

Net cash used in financing activities of Vornado Realty Trust of \$446,154,000 was comprised of (i) \$1,894,990,000 for the repayments of borrowings, (ii) \$475,961,000 of dividends paid on common shares, (iii) \$246,250,000 for the redemption of preferred shares, (iv) \$130,590,000 of distributions to noncontrolling interests, (v) \$80,137,000 of dividends paid on preferred shares, (vi) \$42,157,000 of debt issuance costs, and (vii) \$186,000 for the repurchase of shares related to stock compensation agreements and related tax withholdings and other, partially offset by (viii) \$2,403,898,000 of proceeds from borrowings, (ix) \$11,950,000 of contributions from noncontrolling interests and (x) \$8,269,000 of proceeds received from the exercise of employee share options and other.

Net cash used in financing activities of the Operating Partnership of \$446,154,000 was comprised of (i) \$1,894,990,000 for the repayments of borrowings, (ii) \$475,961,000 of distributions to Vornado, (iii) \$246,250,000 for the redemption of preferred units, (iv) \$130,590,000 of distributions to redeemable security holders and noncontrolling interests in consolidated subsidiaries, (v) \$80,137,000 of distributions to preferred unitholders, (vi) \$42,157,000 of debt issuance costs, and (vii) \$186,000 for the repurchase of Class A units related to equity compensation agreements and related tax withholdings and other, partially offset by (viii) \$2,403,898,000 of proceeds from borrowings, (ix) \$11,950,000 of contributions from noncontrolling interests in consolidated subsidiaries and (x) \$8,269,000 of proceeds received from the exercise of Vornado stock options and other.



## Liquidity and Capital Resources – continued

## Capital Expenditures for the Year Ended December 31, 2016

Below is a summary of capital expenditures, leasing commissions and a reconciliation of total expenditures on an accrual basis to the cash expended in the year ended December 31, 2016.

(Amounts in thousands)	Total	New York	theMART	555 California Street	Other
Expenditures to maintain assets	\$114,031	\$67,239	\$16,343	\$5,704	\$24,745
Tenant improvements	86,630	63,995	6,722	3,201	12,712
Leasing commissions	38,938	32,475	1,355	1,041	4,067
Non-recurring capital expenditures	55,636	41,322	1,518	3,900	8,896
Total capital expenditures and leasing commissions (accrual basis)	295,235	205,031	25,938	13,846	50,420
Adjustments to reconcile to cash basis:					
Expenditures in the current period applicable to prior periods	268,101	159,144	24,314	12,708	71,935
Expenditures to be made in future periods for the current period	(117,910 )	(100,151 )	1,654	(3,056 )	(16,357 )
Total capital expenditures and leasing commissions (cash basis)	\$445,426	\$264,024	\$51,906	\$23,498	\$105,998 <sup>(1)</sup>
Tenant improvements and leasing commissions:					
Per square foot per annum	\$7.79	\$7.98	\$5.57	\$9.08	n/a
Percentage of initial rent	10.0	% 9.7	% 11.6	% 11.8	% n/a

(1) Effective July 17, 2017, the date of the spin-off of our Washington, DC segment, capital expenditures and leasing commissions by our former Washington, DC segment have been reclassified to the Other segment. We have reclassified the prior period capital expenditures and leasing commissions to conform to the current period presentation.

## Development and Redevelopment Expenditures for the Year Ended December 31, 2016

Below is a summary of development and redevelopment expenditures incurred in the year ended December 31, 2016. These expenditures include interest of \$34,097,000, payroll of \$12,516,000, and other soft costs (primarily architectural and engineering fees, permits, real estate taxes and professional fees) aggregating \$46,995,000, which were capitalized in connection with the development and redevelopment of these projects.

(Amounts in thousands)	Total	New York	theMART	555 California Street	Other
220 Central Park South	\$303,974	\$—	\$—	\$—	\$303,974
640 Fifth Avenue	46,282	46,282	—	—	—
90 Park Avenue	33,308	33,308	—	—	—
theMART	24,788	—	24,788	—	—
Penn Plaza	11,904	11,904	—	—	—
Wayne Towne Center	8,461	—	—	—	8,461
330 West 34th Street	5,492	5,492	—	—	—
Other	172,356	21,217	1,384	9,150	140,605 <sup>(1)</sup>

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\$606,565 \$118,203 \$26,172 \$9,150 \$453,040

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(1) Primarily relates to our former Washington, DC segment which was spun-off on July 17, 2017.

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Liquidity and Capital Resources – continued

Cash Flows for the Year Ended December 31, 2015

Our cash and cash equivalents and restricted cash were \$1,943,515,000 at December 31, 2015, a \$558,526,000 increase over the balance at December 31, 2014. Our consolidated outstanding debt, net, was \$9,095,670,000 at December 31, 2015, a \$1,537,793,000 increase from the balance at December 31, 2014.

Net Cash Provided by Operating Activities

Cash flows provided by operating activities of \$672,091,000 was comprised of (i) net income of \$859,430,000, (ii) return of capital from real estate fund investments of \$91,458,000, and (iii) distributions of income from partially owned entities of \$66,819,000, partially offset by (iv) \$81,654,000 of non-cash adjustments, which include depreciation and amortization expense, net gains on the disposition of wholly owned and partially owned assets, the effect of straight-lining of rental income, change in allowance for deferred tax assets, amortization of below-market leases, net, net gains on sale of real estate and other, net realized and unrealized gains on real estate fund investments, equity in net loss from partially owned entities and real estate impairment losses, and (v) the net change in operating assets and liabilities of \$263,962,000 (including \$95,010,000 related to real estate fund investments).

Net Cash Used in Investing Activities

Net cash used in investing activities of \$732,424,000 was comprised of (i) \$558,484,000 of acquisitions of real estate and other, (ii) \$475,819,000 of development costs and construction in progress, (iii) \$301,413,000 of additions to real estate, (iv) \$235,439,000 of investments in partially owned entities, and (v) \$1,000,000 of investment in loans receivable, partially offset by (vi) \$786,924,000 of proceeds from sales of real estate and related investments, (vii) \$36,017,000 of capital distributions from partially owned entities, and (viii) \$16,790,000 of proceeds from repayments of mortgage loans receivable.

Net Cash Provided by Financing Activities

Net cash provided by financing activities of Vornado Realty Trust of \$618,859,000 was comprised of (i) \$4,468,872,000 of proceeds from borrowings, (ii) \$51,975,000 of contributions from noncontrolling interests, and (iii) \$16,779,000 of proceeds received from exercise of employee share options and other, partially offset by (iv) \$2,936,578,000 for the repayments of borrowings, (v) \$474,751,000 of dividends paid on common shares, (vi) \$234,967,000 of cash and cash equivalents and restricted cash included in the spin-off of UE, (vii) \$102,866,000 of distributions to noncontrolling interests, (viii) \$80,578,000 of dividends paid on preferred shares, (ix) \$66,554,000 of debt issuance costs, (x) \$15,000,000 of debt extinguishment costs and (xi) \$7,473,000 for the repurchase of shares related to stock compensation agreements and related tax withholdings and other.

Net cash provided by financing activities of the Operating Partnership of \$618,859,000 was comprised of (i) \$4,468,872,000 of proceeds from borrowings, (ii) \$51,975,000 of contributions from noncontrolling interests in consolidated subsidiaries, and (iii) \$16,779,000 of proceeds received from exercise of Vornado stock options and other, partially offset by (iv) \$2,936,578,000 for the repayments of borrowings, (v) \$474,751,000 of distributions to Vornado, (vi) \$234,967,000 of cash and cash equivalents and restricted cash included in the spin-off of UE, (vii) \$102,866,000 of distributions to redeemable security holders and noncontrolling interests in consolidated subsidiaries, (viii) \$80,578,000 of distributions to preferred unitholders, (ix) \$66,554,000 of debt issuance costs, (x) \$15,000,000 of debt extinguishment costs and (xi) \$7,473,000 for the repurchase of Class A units related to stock compensation agreements and related tax withholdings and other.



## Liquidity and Capital Resources – continued

## Capital Expenditures for the Year Ended December 31, 2015

Below is a summary of capital expenditures, leasing commissions and a reconciliation of total expenditures on an accrual basis to the cash expended in the year ended December 31, 2015.

(Amounts in thousands)	Total	New York	theMART	555 California Street	Other
Expenditures to maintain assets	\$125,215	\$57,752	\$33,958	\$7,916	\$25,589
Tenant improvements	153,696	68,869	30,246	3,084	51,497
Leasing commissions	50,081	35,099	7,175	1,046	6,761
Non-recurring capital expenditures	116,875	81,240	411	796	34,428
Total capital expenditures and leasing commissions (accrual basis)	445,867	242,960	71,790	12,842	118,275
Adjustments to reconcile to cash basis:					
Expenditures in the current year applicable to prior periods	156,753	93,105	16,849	10,994	35,805
Expenditures to be made in future periods for the current period	(222,469 )	(118,911 )	(37,949 )	7,618	(73,227 )
Total capital expenditures and leasing commissions (cash basis)	\$380,151	\$217,154	\$50,690	\$31,454	\$80,853 <sup>(1)</sup>
Tenant improvements and leasing commissions:					
Per square foot per annum	\$9.10	\$10.20	\$6.02	\$8.13	n/a
Percentage of initial rent	9.8	% 8.9	% 15.6	% 9.7	% n/a

Effective July 17, 2017, the date of the spin-off of our Washington, DC segment, capital expenditures and leasing commissions by our former Washington, DC segment have been reclassified to the Other segment. We have reclassified the prior period capital expenditures and leasing commissions to conform to the current period presentation.

## Development and Redevelopment Expenditures for the Year Ended December 31, 2015

Below is a summary of development and redevelopment expenditures incurred in the year ended December 31, 2015. These expenditures include interest of \$59,305,000, payroll of \$6,077,000, and other soft costs (primarily architectural and engineering fees, permits, real estate taxes and professional fees) aggregating \$90,922,000, which were capitalized in connection with the development and redevelopment of these projects.

(Amounts in thousands)	Total	New York	theMART	555 California Street	Other
220 Central Park South	\$158,014	\$—	\$ —	\$ —	\$158,014
330 West 34th Street	32,613	32,613	—	—	—
90 Park Avenue	29,937	29,937	—	—	—
Marriott Marquis Times Square - retail and signage	21,929	21,929	—	—	—
Wayne Towne Center	20,633	—	—	—	20,633
640 Fifth Avenue	17,899	17,899	—	—	—
Penn Plaza	17,701	17,701	—	—	—
Other	192,093	8,100	588	260	183,145 <sup>(1)</sup>

\$490,819 \$128,179 \$ 588 \$ 260 \$361,792

(1) Primarily relates to our former Washington, DC segment which was spun-off on July 17, 2017.

## Funds From Operations (“FFO”)

## Vornado Realty Trust

FFO is computed in accordance with the definition adopted by the Board of Governors of the National Association of Real Estate Investment Trusts (“NAREIT”). NAREIT defines FFO as GAAP net income or loss adjusted to exclude net gains from sales of depreciated real estate assets, real estate impairment losses, depreciation and amortization expense from real estate assets and other specified non-cash items, including the pro rata share of such adjustments of unconsolidated subsidiaries. FFO and FFO per diluted share are non-GAAP financial measures used by management, investors and analysts to facilitate meaningful comparisons of operating performance between periods and among our peers because it excludes the effect of real estate depreciation and amortization and net gains on sales, which are based on historical costs and implicitly assume that the value of real estate diminishes predictably over time, rather than fluctuating based on existing market conditions. FFO does not represent cash generated from operating activities and is not necessarily indicative of cash available to fund cash requirements and should not be considered as an alternative to net income as a performance measure or cash flow as a liquidity measure. FFO may not be comparable to similarly titled measures employed by other companies.

FFO attributable to common shareholders plus assumed conversions was \$717,805,000, or \$3.75 per diluted share for the year ended December 31, 2017, compared to \$1,457,583,000, or \$7.66 per diluted share for the year ended December 31, 2016. FFO attributable to common shareholders plus assumed conversions was \$153,151,000, or \$0.80 per diluted share for the three months ended December 31, 2017, compared to \$797,734,000, or \$4.20 per diluted share for the three months ended December 31, 2016. Details of certain items that impact FFO are discussed in the financial results summary of our “Overview.”

(Amounts in thousands, except per share amounts)	For the Year Ended		For the Three Months	
	December 31, 2017	2016	Ended December 31, 2017	2016
Reconciliation of our net income to FFO:				
Net income attributable to common shareholders	\$162,017	\$823,606	\$27,319	\$651,181
Per diluted share	\$0.85	\$4.34	\$0.14	\$3.43
FFO adjustments:				
Depreciation and amortization of real property	\$467,966	\$531,620	\$106,017	\$133,389
Net gains on sale of real estate	(3,489 )	(177,023 )	308	(15,302 )
Real estate impairment losses	—	160,700	—	—
Proportionate share of adjustments to equity in net income of partially owned entities to arrive at FFO:				
Depreciation and amortization of real property	137,000	154,795	28,247	37,160
Net gains on sale of real estate	(17,777 )	(2,853 )	(593 )	(12 )
Real estate impairment losses	7,692	6,328	145	792
	591,392	673,567	134,124	156,027
Noncontrolling interests' share of above adjustments	(36,728 )	(41,267 )	(8,310 )	(9,495 )
FFO adjustments, net	\$554,664	\$632,300	\$125,814	\$146,532
FFO attributable to common shareholders	\$716,681	\$1,455,906	\$153,133	\$797,713
Convertible preferred share dividends	77	86	18	21
Earnings allocated to Out-Performance Plan units	1,047	1,591	—	—
FFO attributable to common shareholders plus assumed conversions	\$717,805	\$1,457,583	\$153,151	\$797,734
Per diluted share	\$3.75	\$7.66	\$0.80	\$4.20

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Reconciliation of Weighted Average Shares				
Weighted average common shares outstanding	189,526	188,837	189,898	189,013
Effect of dilutive securities:				
Employee stock options and restricted share awards	1,448	1,064	1,122	1,055
Convertible preferred shares	46	42	43	40
Out-Performance Plan units	284	230	—	—
Denominator for FFO per diluted share	191,304	190,173	191,063	190,108

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## ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

We have exposure to fluctuations in market interest rates. Market interest rates are sensitive to many factors that are beyond our control. Our exposure to a change in interest rates on our consolidated and non-consolidated debt (all of which arises out of non-trading activity) is as follows:

(Amounts in thousands, except per share amounts)	2017		Effect of 1% Change In Base Rates	2016	
	December 31, Balance	Weighted Average Interest Rate		December 31, Balance	Weighted Average Interest Rate
Consolidated debt:					
Variable rate	\$3,492,133	3.19%	\$34,921	\$3,217,763	2.45%
Fixed rate	6,311,706	3.72%	—	6,329,547	3.65%
	\$9,803,839	3.53%	34,921	\$9,547,310	3.25%
Pro rata share of debt of non-consolidated entities (non-recourse):					
Variable rate – excluding Toys "R" Us, Inc.	\$1,395,001	3.24%	13,950	\$1,092,326	2.50%
Variable rate – Toys "R" Us, Inc.	1,269,522	8.20%	12,695	1,162,072	6.05%
Fixed rate - excluding Toys "R" Us, Inc.	2,035,888	4.89%	—	1,969,918	5.15%
Fixed rate - Toys "R" Us, Inc.	587,865	10.31%	—	671,181	9.42%
	\$5,288,276	5.85%	26,645	\$4,895,497	5.36%
Noncontrolling interests' share of consolidated subsidiaries			(1,456 )		
Total change in annual net income attributable to the Operating Partnership			60,110		
Noncontrolling interests' share of the Operating Partnership			(3,727 )		
Total change in annual net income attributable to Vornado			\$56,383		
Total change in annual net income attributable to the Operating Partnership per diluted Class A unit			\$0.30		
Total change in annual net income attributable to Vornado per diluted share			\$0.29		

We may utilize various financial instruments to mitigate the impact of interest rate fluctuations on our cash flows and earnings, including hedging strategies, depending on our analysis of the interest rate environment and the costs and risks of such strategies. As of December 31, 2017, we have an interest rate swap on a \$407,000,000 mortgage loan on Two Penn Plaza that swapped the rate from LIBOR plus 1.65% (3.01% as of December 31, 2017) to a fixed rate of 4.78% through March 2018, an interest rate swap on a \$375,000,000 mortgage loan on 888 Seventh Avenue that swapped the rate from LIBOR plus 1.60% (2.96% as of December 31, 2017) to a fixed rate of 3.15% through December 2020 and an interest rate swap on a \$700,000,000 mortgage loan on 770 Broadway that swapped the rate from LIBOR plus 1.75% (3.15% as of December 31, 2017) to a fixed rate of 2.56% through September 2020.

## Fair Value of Debt

The estimated fair value of our consolidated debt is calculated based on current market prices and discounted cash flows at the current rate at which similar loans would be made to borrowers with similar credit ratings for the remaining term of such debt. As of December 31, 2017, the estimated fair value of our consolidated debt was \$9,822,000,000.





ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

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REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

Shareholders and Board of Trustees  
Vornado Realty Trust  
New York, New York

Opinion on the Financial Statements

We have audited the accompanying consolidated balance sheets of Vornado Realty Trust and subsidiaries (the "Company") as of December 31, 2017 and 2016, the related consolidated statements of income, comprehensive income, changes in equity, and cash flows, for each of the three years in the period ended December 31, 2017, and the related notes and the schedules listed in the Index at Item 15 (collectively referred to as the "financial statements"). In our opinion, the financial statements present fairly, in all material respects, the financial position of the Company as of December 31, 2017 and 2016, and the results of its operations and its cash flows for each of the three years in the period ended December 31, 2017, in conformity with the accounting principles generally accepted in the United States of America.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) (PCAOB), the Company's internal control over financial reporting as of December 31, 2017, based on criteria established in Internal Control - Integrated Framework (2013) issued by the Committee of Sponsoring Organizations of the Treadway Commission and our report dated February 12, 2018, expressed an unqualified opinion on the Company's internal control over financial reporting.

Basis for Opinion

These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on the Company's financial statements based on our audits. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audits in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement, whether due to error or fraud. Our audits included performing procedures to assess the risks of material misstatement of the financial statements, whether due to error or fraud, and performing procedures that respond to those risks. Such procedures included examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements. Our audits also included evaluating the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the financial statements. We believe that our audits provide a reasonable basis for our opinion.

/s/ DELOITTE & TOUCHE LLP

Parsippany, New Jersey  
February 12, 2018

We have served as the Company's auditor since 1976.

VORNADO REALTY TRUST  
CONSOLIDATED BALANCE SHEETS

(Amounts in thousands, except unit, share and per share amounts)	December 31, 2017	December 31, 2016
<b>ASSETS</b>		
Real estate, at cost:		
Land	\$3,143,648	\$3,130,825
Buildings and improvements	9,898,605	9,684,144
Development costs and construction in progress	1,615,101	1,278,941
Leasehold improvements and equipment	98,941	93,910
Total	14,756,295	14,187,820
Less accumulated depreciation and amortization	(2,885,283 )	(2,581,514 )
Real estate, net	11,871,012	11,606,306
Cash and cash equivalents	1,817,655	1,501,027
Restricted cash	97,157	95,032
Marketable securities	182,752	203,704
Tenant and other receivables, net of allowance for doubtful accounts of \$5,526 and \$6,708	58,700	61,069
Investments in partially owned entities	1,056,829	1,378,254
Real estate fund investments	354,804	462,132
Receivable arising from the straight-lining of rents, net of allowance of \$954 and \$1,913	926,711	885,167
Deferred leasing costs, net of accumulated amortization of \$191,827 and \$170,952	403,492	354,997
Identified intangible assets, net of accumulated amortization of \$150,837 and \$194,422	159,260	189,668
Assets related to discontinued operations	1,357	3,568,613
Other assets	468,205	508,878
	\$17,397,934	\$20,814,847
<b>LIABILITIES, REDEEMABLE NONCONTROLLING INTERESTS AND EQUITY</b>		
Mortgages payable, net	\$8,137,139	\$8,113,248
Senior unsecured notes, net	843,614	845,577
Unsecured term loan, net	748,734	372,215
Unsecured revolving credit facilities	—	115,630
Accounts payable and accrued expenses	415,794	397,134
Deferred revenue	227,069	276,276
Deferred compensation plan	109,177	121,183
Liabilities related to discontinued operations	3,620	1,259,443
Preferred shares to be redeemed on January 4 and 11, 2018	455,514	—
Other liabilities	464,635	417,199
Total liabilities	11,405,296	11,917,905
Commitments and contingencies		
Redeemable noncontrolling interests:		
Class A units - 12,528,899 and 12,197,162 units outstanding	979,509	1,273,018
Series D cumulative redeemable preferred units - 177,101 units outstanding	5,428	5,428
Total redeemable noncontrolling interests	984,937	1,278,446
Vornado's shareholders' equity:		
Preferred shares of beneficial interest: no par value per share; authorized 110,000,000 shares; issued and outstanding 36,799,573 and 42,824,829 shares	891,988	1,038,055
Common shares of beneficial interest: \$0.04 par value per share; authorized 250,000,000 shares; issued and outstanding 189,983,858 and 189,100,876 shares	7,577	7,542
Additional capital	7,492,658	7,153,332
Earnings less than distributions	(4,183,253 )	(1,419,382 )

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Accumulated other comprehensive income	128,682	118,972
Total Vornado shareholders' equity	4,337,652	6,898,519
Noncontrolling interests in consolidated subsidiaries	670,049	719,977
Total equity	5,007,701	7,618,496
	\$17,397,934	\$20,814,847

See notes to the consolidated financial statements.

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VORNADO REALTY TRUST  
CONSOLIDATED STATEMENTS OF INCOME

(Amounts in thousands, except per share amounts)	Year Ended December 31,		
	2017	2016	2015
<b>REVENUES:</b>			
Property rentals	\$1,714,952	\$1,662,093	\$1,626,866
Tenant expense reimbursements	233,424	221,563	218,739
Fee and other income	135,750	120,086	139,890
Total revenues	2,084,126	2,003,742	1,985,495
<b>EXPENSES:</b>			
Operating	886,596	844,566	824,511
Depreciation and amortization	429,389	421,023	379,803
General and administrative	158,999	149,550	149,256
Acquisition and transaction related costs	1,776	9,451	12,511
Total expenses	1,476,760	1,424,590	1,366,081
Operating income	607,366	579,152	619,414
Income (loss) from partially owned entities	15,200	168,948	(9,947 )
Income (loss) from real estate fund investments	3,240	(23,602 )	74,081
Interest and other investment income, net	37,793	29,548	27,240
Interest and debt expense	(345,654 )	(330,240 )	(309,298 )
Net gains on disposition of wholly owned and partially owned assets	501	160,433	149,417
Income before income taxes	318,446	584,239	550,907
Income tax (expense) benefit	(41,090 )	(7,229 )	85,012
Income from continuing operations	277,356	577,010	635,919
(Loss) income from discontinued operations	(13,228 )	404,912	223,511
Net income	264,128	981,922	859,430
Less net income attributable to noncontrolling interests in:			
Consolidated subsidiaries	(25,802 )	(21,351 )	(55,765 )
Operating Partnership	(10,910 )	(53,654 )	(43,231 )
Net income attributable to Vornado	227,416	906,917	760,434
Preferred share dividends	(65,399 )	(75,903 )	(80,578 )
Preferred share issuance costs (Series J redemption)	—	(7,408 )	—
NET INCOME attributable to common shareholders	\$162,017	\$823,606	\$679,856
<b>INCOME PER COMMON SHARE - BASIC:</b>			
Income from continuing operations, net	\$0.92	\$2.35	\$2.49
(Loss) income from discontinued operations, net	(0.07 )	2.01	1.12
Net income per common share	\$0.85	\$4.36	\$3.61
Weighted average shares outstanding	189,526	188,837	188,353
<b>INCOME PER COMMON SHARE - DILUTED:</b>			
Income from continuing operations, net	\$0.91	\$2.34	\$2.48
(Loss) income from discontinued operations, net	(0.06 )	2.00	1.11
Net income per common share	\$0.85	\$4.34	\$3.59
Weighted average shares outstanding	191,258	190,173	189,564

See notes to consolidated financial statements.

VORNADO REALTY TRUST  
CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(Amounts in thousands)	Year Ended December 31,		
	2017	2016	2015
Net income	\$264,128	\$981,922	\$859,430
Other comprehensive (loss) income:			
(Reduction) increase in unrealized net gain on available-for-sale securities	(20,951 )	52,057	(55,326 )
Pro rata share of amounts reclassified from accumulated other comprehensive income of a nonconsolidated subsidiary	14,402	—	—
Pro rata share of other comprehensive income (loss) of nonconsolidated subsidiaries	1,425	(2,739 )	(327 )
Increase in value of interest rate swaps and other	15,477	27,432	6,441
Comprehensive income	274,481	1,058,672	810,218
Less comprehensive income attributable to noncontrolling interests	(37,356 )	(79,704 )	(96,130 )
Comprehensive income attributable to Vornado	\$237,125	\$978,968	\$714,088

See notes to consolidated financial statements.

VORNADO REALTY TRUST  
CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY

(Amounts in thousands)	Preferred Shares		Common Shares		Additional Capital	Earnings Less Than Distributions	Accumulated Other Comprehensive Income (Loss)	Non-controlling Interests in Consolidated Subsidiaries	Total Equity
	Shares	Amount	Shares	Amount					
Balance, December 31, 2016	42,825	\$ 1,038,055	189,101	\$ 7,542	\$ 7,153,332	\$(1,419,382)	\$ 118,972	\$ 719,977	\$ 7,618,496
Net income attributable to Vornado	—	—	—	—	—	227,416	—	—	227,416
Net income attributable to noncontrolling interests in consolidated subsidiaries	—	—	—	—	—	—	—	25,802	25,802
Dividends on common shares	—	—	—	—	—	(496,490 )	—	—	(496,490 )
Dividends on preferred shares	—	—	—	—	—	(65,399 )	—	—	(65,399 )
Common shares issued:									
Upon redemption of Class A units, at redemption value	—	—	403	16	38,731	—	—	—	38,747
Under employees' share option plan	—	—	449	18	28,235	—	—	—	28,253
Under dividend reinvestment plan	—	—	17	1	1,458	—	—	—	1,459
Contributions	—	—	—	—	—	—	—	1,044	1,044
Distributions:									
JBG SMITH Properties	—	—	—	—	—	(2,428,345 )	—	—	(2,428,345 )
Real estate fund investments	—	—	—	—	—	—	—	(73,850 )	(73,850 )
Other	—	—	—	—	—	—	—	(2,618 )	(2,618 )
Conversion of Series A preferred shares to common shares	(5 )	(162 )	10	—	162	—	—	—	—
Deferred compensation shares and options	—	—	—	—	2,246	(418 )	—	—	1,828
	—	—	—	—	—	—	(20,951 )	—	(20,951 )



Reduction in unrealized net gain on available-for-sale securities										
Pro rata share of amounts reclassified related to a nonconsolidated subsidiary	—	—	—	—	—	—	14,402	—	14,402	
Pro rata share of other comprehensive income of nonconsolidated subsidiaries	—	—	—	—	—	—	1,425	—	1,425	
Increase in value of interest rate swaps	—	—	—	—	—	—	15,476	—	15,476	
Adjustments to carry redeemable Class A units at redemption value	—	—	—	—	268,494	—	—	—	268,494	
Preferred shares issuance	12,780	309,609	—	—	—	—	—	—	309,609	
Cumulative redeemable preferred shares called for redemption	(18,800)	(455,514	)	—	—	—	—	—	(455,514	)
Redeemable noncontrolling interests' share of above adjustments	—	—	—	—	—	—	(642	)	(642	)
Other	—	—	4	—	—	(635	)	—	(306	) (941
Balance, December 31, 2017	36,800	\$891,988	189,984	\$7,577	\$7,492,658	\$(4,183,253)	\$128,682	\$670,049	\$5,007,701	

See notes to consolidated financial statements.

VORNADO REALTY TRUST  
CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY – CONTINUED

(Amounts in thousands)	Preferred Shares		Common Shares			Earnings Less Than Distributions	Accumulated Other Comprehensive Income (Loss)	Non-controlling Interests in Consolidated Subsidiaries	Total Equity
	Shares	Amount	Shares	Amount	Additional Capital				
Balance, December 31, 2015	52,677	\$1,276,954	188,577	\$7,521	\$7,132,979	\$(1,766,780)	\$46,921	\$778,483	\$7,476,078
Net income attributable to Vornado	—	—	—	—	—	906,917	—	—	906,917
Net income attributable to noncontrolling interests in consolidated subsidiaries	—	—	—	—	—	—	—	21,351	21,351
Dividends on common shares	—	—	—	—	—	(475,961)	—	—	(475,961)
Dividends on preferred shares	—	—	—	—	—	(75,903)	—	—	(75,903)
Redemption of Series J preferred shares	(9,850)	(238,842)	—	—	—	(7,408)	—	—	(246,250)
Common shares issued:									
Upon redemption of Class A units, at redemption value	—	—	376	15	36,495	—	—	—	36,510
Under employees' share option plan	—	—	123	5	6,820	—	—	—	6,825
Under dividend reinvestment plan	—	—	16	1	1,443	—	—	—	1,444
Contributions	—	—	—	—	—	—	—	19,749	19,749
Distributions:									
Real estate fund investments	—	—	—	—	—	—	—	(62,444)	(62,444)
Other	—	—	—	—	—	—	—	(36,804)	(36,804)
Conversion of Series A preferred shares to common shares	(2)	(56)	3	—	56	—	—	—	—
Deferred compensation shares and	—	—	7	—	1,788	(186)	—	—	1,602

options									
Increase in unrealized net gain on available-for-sale securities	—	—	—	—	—	—	52,057	—	52,057
Pro rata share of other comprehensive loss of nonconsolidated subsidiaries	—	—	—	—	—	—	(2,739)	—	(2,739)
Increase in value of interest rate swap	—	—	—	—	—	—	27,434	—	27,434
Adjustments to carry redeemable Class A units at redemption value	—	—	—	—	(26,251)	—	—	—	(26,251)
Redeemable noncontrolling interests' share of above adjustments	—	—	—	—	—	—	(4,699)	—	(4,699)
Other	—	(1)	(1)	—	2	(61)	(2)	(358)	(420)
Balance, December 31, 2016	42,825	\$1,038,055	189,101	\$7,542	\$7,153,332	\$(1,419,382)	\$118,972	\$719,977	\$7,618,496

See notes to consolidated financial statements.

VORNADO REALTY TRUST  
CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY – CONTINUED

(Amounts in thousands)	Preferred Shares		Common Shares		Additional Capital	Earnings Less Than Distributions	Accumulated Other Comprehensive Income (Loss)	Non-controlling Interests in Consolidated Subsidiaries	Total Equity
	Shares	Amount	Shares	Amount					
Balance, December 31, 2014	52,679	\$1,277,026	187,887	\$7,493	\$6,873,025	\$(1,505,385)	\$93,267	\$743,956	\$7,489,382
Net income attributable to Vornado	—	—	—	—	—	760,434	—	—	760,434
Net income attributable to noncontrolling interests in consolidated subsidiaries	—	—	—	—	—	—	—	55,765	55,765
Distribution of Urban Edge Properties	—	—	—	—	—	(464,262)	—	(341)	(464,603)
Dividends on common shares	—	—	—	—	—	(474,751)	—	—	(474,751)
Dividends on preferred shares	—	—	—	—	—	(80,578)	—	—	(80,578)
Common shares issued:									
Upon redemption of Class A units, at redemption value	—	—	452	18	48,212	—	—	—	48,230
Under employees' share option plan	—	—	214	9	15,332	(2,579)	—	—	12,762
Under dividend reinvestment plan	—	—	14	1	1,437	—	—	—	1,438
Contributions:									
Real estate fund investments	—	—	—	—	—	—	—	51,725	51,725
Other	—	—	—	—	—	—	—	250	250
Distributions:									
Real estate fund investments	—	—	—	—	—	—	—	(72,114)	(72,114)
Other	—	—	—	—	—	—	—	(525)	(525)
Conversion of Series A preferred shares to common shares	(2)	(72)	4	1	71	—	—	—	—

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Deferred compensation shares and options	—	—	6	1	2,438	(359	)	—	—	2,080	
Reduction in unrealized net gain on available-for-sale securities	—	—	—	—	—	—		(55,326	)	(55,326	
Pro rata share of other comprehensive loss of nonconsolidated subsidiaries	—	—	—	—	—	—		(327	)	(327	
Increase in value of interest rate swap	—	—	—	—	—	—		6,435	—	6,435	
Adjustments to carry redeemable Class A units at redemption value	—	—	—	—	192,464	—		—	—	192,464	
Redeemable noncontrolling interests' share of above adjustments	—	—	—	—	—	—		2,866	—	2,866	
Other	—	—	—	(2	)	—	700	6	(233	)	471
Balance, December 31, 2015	52,677	\$1,276,954	188,577	\$7,521	\$7,132,979	\$(1,766,780)	\$46,921	\$778,483		\$7,476,078	

See notes to consolidated financial statements.

VORNADO REALTY TRUST  
CONSOLIDATED STATEMENTS OF CASH FLOWS

(Amounts in thousands)	Year Ended December 31,		
	2017	2016	2015
<b>Cash Flows from Operating Activities:</b>			
Net income	\$264,128	\$981,922	\$859,430
Adjustments to reconcile net income to net cash provided by operating activities:			
Depreciation and amortization (including amortization of deferred financing costs)	529,826	595,270	566,207
Return of capital from real estate fund investments	91,606	71,888	91,458
Distributions of income from partially owned entities	82,095	214,800	66,819
Amortization of below-market leases, net	(46,790 )	(53,202 )	(79,053 )
Straight-lining of rents	(45,792 )	(146,787 )	(153,668 )
Change in allowance for deferred tax assets	34,800	—	(90,030 )
Equity in net (income) loss of partially owned entities	(15,635 )	(165,389 )	11,882
Net realized and unrealized losses (gains) on real estate fund investments	15,267	40,655	(57,752 )
Net gains on sale of real estate and other	(3,489 )	(5,074 )	(65,396 )
Net gains on disposition of wholly owned and partially owned assets	(501 )	(175,735 )	(251,821 )
Net gain on extinguishment of Skyline properties debt	—	(487,877 )	—
Real estate impairment losses	—	161,165	256
Other non-cash adjustments	56,480	39,406	37,721
Changes in operating assets and liabilities:			
Real estate fund investments	—	—	(95,010 )
Tenant and other receivables, net	1,183	(4,271 )	8,366
Prepaid assets	(12,292 )	(7,893 )	(16,836 )
Other assets	(79,199 )	(76,357 )	(112,415 )
Accounts payable and accrued expenses	3,760	13,278	(25,231 )
Other liabilities	(15,305 )	(719 )	(22,836 )
Net cash provided by operating activities	860,142	995,080	672,091
<b>Cash Flows from Investing Activities:</b>			
Distributions of capital from partially owned entities	366,155	196,635	36,017
Development costs and construction in progress	(355,852 )	(606,565 )	(475,819 )
Additions to real estate	(271,308 )	(387,545 )	(301,413 )
Proceeds from the repayment of JBG SMITH Properties loan receivable	115,630	—	—
Investments in partially owned entities	(40,537 )	(127,608 )	(235,439 )
Acquisitions of real estate and other	(30,607 )	(91,103 )	(558,484 )
Proceeds from sales of real estate and related investments	9,543	183,173	786,924
Proceeds from repayments of mortgage loans receivable	659	45	16,790
Net deconsolidation of 7 West 34th Street	—	(48,000 )	—
Investments in loans receivable	—	(11,700 )	(1,000 )
Purchases of marketable securities	—	(4,379 )	—
Proceeds from the sale of marketable securities	—	3,937	—
Net cash used in investing activities	(206,317 )	(893,110 )	(732,424 )

See notes to consolidated financial statements.

VORNADO REALTY TRUST  
CONSOLIDATED STATEMENTS OF CASH FLOWS – CONTINUED

(Amounts in thousands)	Year Ended December 31,		
	2017	2016	2015
Cash Flows from Financing Activities:			
Proceeds from borrowings	\$1,055,872	\$2,403,898	\$4,468,872
Repayments of borrowings	(631,681 )	(1,894,990 )	(2,936,578 )
Dividends paid on common shares	(496,490 )	(475,961 )	(474,751 )
Cash and cash equivalents and restricted cash included in the spin-off of JBG SMITH Properties (\$275,000 plus The Bartlett financing proceeds less transaction costs and other mortgage items)	(416,237 )	—	—
Proceeds from issuance of preferred shares	309,609	—	—
Distributions to noncontrolling interests	(109,697 )	(130,590 )	(102,866 )
Dividends paid on preferred shares	(64,516 )	(80,137 )	(80,578 )
Proceeds received from exercise of employee share options and other	29,712	8,269	16,779
Debt issuance costs	(12,325 )	(42,157 )	(66,554 )
Debt prepayment and extinguishment costs	(3,217 )	—	(15,000 )
Contributions from noncontrolling interests	1,044	11,950	51,975
Repurchase of shares related to stock compensation agreements and related tax withholdings and other	(418 )	(186 )	(7,473 )
Redemption of preferred shares	—	(246,250 )	—
Cash and cash equivalents and restricted cash included in the spin-off of Urban Edge Properties	—	—	(234,967 )
Net cash (used in) provided by financing activities	(338,344 )	(446,154 )	618,859
Net increase (decrease) in cash and cash equivalents and restricted cash	315,481	(344,184 )	558,526
Cash and cash equivalents and restricted cash at beginning of period	1,599,331	1,943,515	1,384,989
Cash and cash equivalents and restricted cash at end of period	\$1,914,812	\$1,599,331	\$1,943,515
Reconciliation of Cash and Cash Equivalents and Restricted Cash:			
Cash and cash equivalents at beginning of period	\$1,501,027	\$1,835,707	\$1,198,477
Restricted cash at beginning of period	95,032	99,943	168,447
Restricted cash included in discontinued operations at beginning of period	3,272	7,865	18,065
Cash and cash equivalents and restricted cash at beginning of period	\$1,599,331	\$1,943,515	\$1,384,989
Cash and cash equivalents at end of period	1,817,655	1,501,027	1,835,707
Restricted cash at end of period	97,157	95,032	99,943
Restricted cash included in discontinued operations at end of period	—	3,272	7,865
Cash and cash equivalents and restricted cash at end of period	\$1,914,812	\$1,599,331	\$1,943,515

See notes to consolidated financial statements.

VORNADO REALTY TRUST  
CONSOLIDATED STATEMENTS OF CASH FLOWS – CONTINUED

(Amounts in thousands)	Year Ended December 31,		
	2017	2016	2015
<b>Supplemental Disclosure of Cash Flow Information:</b>			
Cash payments for interest, excluding capitalized interest of \$43,071, \$29,584 and \$48,539	\$338,983	\$368,762	\$376,620
Cash payments for income taxes	\$6,727	\$9,716	\$8,287
<b>Non-Cash Investing and Financing Activities:</b>			
<b>Non-cash distribution to JBG SMITH Properties:</b>			
Assets	\$3,432,738	\$—	\$—
Liabilities	(1,414,186 )	—	—
Equity	(2,018,552 )	—	—
Reclassification of Series G and Series I cumulative redeemable preferred shares to liabilities upon call for redemption	455,514	—	—
Adjustments to carry redeemable Class A units at redemption value	268,494	(26,251 )	192,464
Loan receivable established upon the spin-off of JBG SMITH Properties	115,630	—	—
Accrued capital expenditures included in accounts payable and accrued expenses	102,976	120,564	122,711
Write-off of fully depreciated assets	(58,810 )	(305,679 )	(167,250 )
(Reduction) increase in unrealized net gain on available-for-sale securities	(20,951 )	52,057	(55,326 )
<b>Decrease in assets and liabilities resulting from the disposition of Skyline properties:</b>			
Real estate, net	—	(189,284 )	—
Mortgage payable, net	—	(690,263 )	—
<b>Decrease in assets and liabilities resulting from the deconsolidation of investments that were previously consolidated:</b>			
Real estate, net	—	(122,047 )	—
Mortgage payable, net	—	(290,418 )	—
<b>Non-cash distribution of Urban Edge Properties:</b>			
Assets	—	—	1,699,289
Liabilities	—	—	(1,469,659)
Equity	—	—	(229,630 )
Transfer of interest in real estate to Pennsylvania Real Estate Investment Trust	—	—	(145,313 )
Class A units issued in connection with acquisition	—	—	80,000
Financing assumed in acquisition	—	—	62,000

See notes to consolidated financial statements.



REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

Partners

Vornado Realty L.P.  
New York, New York

Opinion on the Financial Statements

We have audited the accompanying consolidated balance sheets of Vornado Realty L.P. and subsidiaries (the "Partnership") as of December 31, 2017 and 2016, the related consolidated statements of income, comprehensive income, changes in equity, and cash flows, for each of the three years in the period ended December 31, 2017, and the related notes and the schedules listed in the Index at Item 15 (collectively referred to as the "financial statements"). In our opinion, the financial statements present fairly, in all material respects, the financial position of the Partnership as of December 31, 2017 and 2016, and the results of its operations and its cash flows for each of the three years in the period ended December 31, 2017, in conformity with the accounting principles generally accepted in the United States of America.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) (PCAOB), the Partnership's internal control over financial reporting as of December 31, 2017, based on criteria established in Internal Control - Integrated Framework (2013) issued by the Committee of Sponsoring Organizations of the Treadway Commission and our report dated February 12, 2018, expressed an unqualified opinion on the Partnership's internal control over financial reporting.

Basis for Opinion

These financial statements are the responsibility of the Partnership's management. Our responsibility is to express an opinion on the Partnership's financial statements based on our audits. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Partnership in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audits in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement, whether due to error or fraud. Our audits included performing procedures to assess the risks of material misstatement of the financial statements, whether due to error or fraud, and performing procedures that respond to those risks. Such procedures included examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements. Our audits also included evaluating the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the financial statements. We believe that our audits provide a reasonable basis for our opinion.

/s/ DELOITTE & TOUCHE LLP

Parsippany, New Jersey  
February 12, 2018

We have served as the Partnership's auditor since 1997.

VORNADO REALTY L.P.  
CONSOLIDATED BALANCE SHEETS

(Amounts in thousands, except unit amounts)	December 31, 2017	December 31, 2016
<b>ASSETS</b>		
Real estate, at cost:		
Land	\$3,143,648	\$3,130,825
Buildings and improvements	9,898,605	9,684,144
Development costs and construction in progress	1,615,101	1,278,941
Leasehold improvements and equipment	98,941	93,910
Total	14,756,295	14,187,820
Less accumulated depreciation and amortization	(2,885,283 )	(2,581,514 )
Real estate, net	11,871,012	11,606,306
Cash and cash equivalents	1,817,655	1,501,027
Restricted cash	97,157	95,032
Marketable securities	182,752	203,704
Tenant and other receivables, net of allowance for doubtful accounts of \$5,526 and \$6,708	58,700	61,069
Investments in partially owned entities	1,056,829	1,378,254
Real estate fund investments	354,804	462,132
Receivable arising from the straight-lining of rents, net of allowance of \$954 and \$1,913	926,711	885,167
Deferred leasing costs, net of accumulated amortization of \$191,827 and \$170,952	403,492	354,997
Identified intangible assets, net of accumulated amortization of \$150,837 and \$194,422	159,260	189,668
Assets related to discontinued operations	1,357	3,568,613
Other assets	468,205	508,878
	\$17,397,934	\$20,814,847
<b>LIABILITIES, REDEEMABLE PARTNERSHIP UNITS AND EQUITY</b>		
Mortgages payable, net	\$8,137,139	\$8,113,248
Senior unsecured notes, net	843,614	845,577
Unsecured term loan, net	748,734	372,215
Unsecured revolving credit facilities	—	115,630
Accounts payable and accrued expenses	415,794	397,134
Deferred revenue	227,069	276,276
Deferred compensation plan	109,177	121,183
Liabilities related to discontinued operations	3,620	1,259,443
Preferred units to be redeemed on January 4 and 11, 2018	455,514	—
Other liabilities	464,635	417,199
Total liabilities	11,405,296	11,917,905
Commitments and contingencies		
Redeemable partnership units:		
Class A units - 12,528,899 and 12,197,162 units outstanding	979,509	1,273,018
Series D cumulative redeemable preferred units - 177,101 units outstanding	5,428	5,428
Total redeemable partnership units	984,937	1,278,446
Equity:		
Partners' capital	8,392,223	8,198,929
Earnings less than distributions	(4,183,253 )	(1,419,382 )
Accumulated other comprehensive income	128,682	118,972
Total Vornado Realty L.P. equity	4,337,652	6,898,519
Noncontrolling interests in consolidated subsidiaries	670,049	719,977

Total equity	5,007,701	7,618,496
	\$17,397,934	\$20,814,847

See notes to the consolidated financial statements.

VORNADO REALTY L.P.  
CONSOLIDATED STATEMENTS OF INCOME

(Amounts in thousands, except per unit amounts)	Year Ended December 31,		
	2017	2016	2015
<b>REVENUES:</b>			
Property rentals	\$1,714,952	\$1,662,093	\$1,626,866
Tenant expense reimbursements	233,424	221,563	218,739
Fee and other income	135,750	120,086	139,890
Total revenues	2,084,126	2,003,742	1,985,495
<b>EXPENSES:</b>			
Operating	886,596	844,566	824,511
Depreciation and amortization	429,389	421,023	379,803
General and administrative	158,999	149,550	149,256
Acquisition and transaction related costs	1,776	9,451	12,511
Total expenses	1,476,760	1,424,590	1,366,081
Operating income	607,366	579,152	619,414
Income (loss) from partially owned entities	15,200	168,948	(9,947 )
Income (loss) from real estate fund investments	3,240	(23,602 )	74,081
Interest and other investment income, net	37,793	29,548	27,240
Interest and debt expense	(345,654 )	(330,240 )	(309,298 )
Net gains on disposition of wholly owned and partially owned assets	501	160,433	149,417
Income before income taxes	318,446	584,239	550,907
Income tax (expense) benefit	(41,090 )	(7,229 )	85,012
Income from continuing operations	277,356	577,010	635,919
(Loss) income from discontinued operations	(13,228 )	404,912	223,511
Net income	264,128	981,922	859,430
Less net income attributable to noncontrolling interests in consolidated subsidiaries	(25,802 )	(21,351 )	(55,765 )
Net income attributable to Vornado Realty L.P.	238,326	960,571	803,665
Preferred unit distributions	(65,593 )	(76,097 )	(80,736 )
Preferred unit issuance costs (Series J redemption)	—	(7,408 )	—
NET INCOME attributable to Class A unitholders	\$172,733	\$877,066	\$722,929
<b>INCOME PER CLASS A UNIT - BASIC:</b>			
Income from continuing operations, net	\$0.91	\$2.34	\$2.49
(Loss) income from discontinued operations, net	(0.07 )	2.02	1.12
Net income per Class A unit	\$0.84	\$4.36	\$3.61
Weighted average units outstanding	201,214	200,350	199,309
<b>INCOME PER CLASS A UNIT - DILUTED:</b>			
Income from continuing operations, net	\$0.90	\$2.32	\$2.46
(Loss) income from discontinued operations, net	(0.07 )	2.00	1.11
Net income per Class A unit	\$0.83	\$4.32	\$3.57
Weighted average units outstanding	203,300	202,017	201,158

See notes to consolidated financial statements.



VORNADO REALTY L.P.  
CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(Amounts in thousands)	Year Ended December 31,		
	2017	2016	2015
Net income	\$264,128	\$981,922	\$859,430
Other comprehensive (loss) income:			
(Reduction) increase in unrealized net gain on available-for-sale securities	(20,951 )	52,057	(55,326 )
Pro rata share of amounts reclassified from accumulated other comprehensive income of a nonconsolidated subsidiary	14,402	—	—
Pro rata share of other comprehensive income (loss) of nonconsolidated subsidiaries	1,425	(2,739 )	(327 )
Increase in value of interest rate swaps and other	15,477	27,432	6,441
Comprehensive income	274,481	1,058,672	810,218
Less comprehensive income attributable to noncontrolling interests	(25,802 )	(21,351 )	(55,765 )
Comprehensive income attributable to Vornado	\$248,679	\$1,037,321	\$754,453

See notes to consolidated financial statements.

VORNADO REALTY L.P.  
CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY

(Amounts in thousands)	Preferred Units		Class A Units Owned by Vornado		Earnings Less Than Distributions	Accumulated Other Comprehensive Income (Loss)	Non-controlling Interests in Consolidated Subsidiaries	Total Equity
	Units	Amount	Units	Amount				
Balance, December 31, 2016	42,825	\$ 1,038,055	189,101	\$ 7,160,874	\$(1,419,382)	\$ 118,972	\$ 719,977	\$ 7,618,496
Net income attributable to Vornado Realty L.P.	—	—	—	—	238,326	—	—	238,326
Net income attributable to redeemable partnership units	—	—	—	—	(10,910 )	—	—	(10,910 )
Net income attributable to noncontrolling interests in consolidated subsidiaries	—	—	—	—	—	—	25,802	25,802
Distributions to Vornado	—	—	—	—	(496,490 )	—	—	(496,490 )
Distributions to preferred unitholders	—	—	—	—	(65,399 )	—	—	(65,399 )
Class A Units issued to Vornado:								
Upon redemption of redeemable Class A units, at redemption value	—	—	403	38,747	—	—	—	38,747
Under Vornado's employees' share option plan	—	—	449	28,253	—	—	—	28,253
Under Vornado's dividend reinvestment plan	—	—	17	1,459	—	—	—	1,459
Contributions	—	—	—	—	—	—	1,044	1,044
Distributions:								
JBG SMITH Properties	—	—	—	—	(2,428,345 )	—	—	(2,428,345 )
Real estate fund investments	—	—	—	—	—	—	(73,850 )	(73,850 )
Other	—	—	—	—	—	—	(2,618 )	(2,618 )
Conversion of Series A preferred units to Class A	(5 )	(162 )	10	162	—	—	—	—



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units								
Deferred compensation units and options	—	—	—	2,246	(418	)	—	1,828
Reduction in unrealized net gain on available-for-sale securities	—	—	—	—	—		(20,951	) (20,951
Pro rata share of amounts reclassified related to a nonconsolidated subsidiary	—	—	—	—	—		14,402	— 14,402
Pro rata share of other comprehensive income of nonconsolidated subsidiaries	—	—	—	—	—		1,425	— 1,425
Increase in value of interest rate swaps	—	—	—	—	—		15,476	— 15,476
Adjustments to carry redeemable Class A units at redemption value	—	—	—	268,494	—		—	— 268,494
Preferred units issuance	12,780	309,609	—	—	—		—	— 309,609
Cumulative redeemable preferred units called for redemption	(18,800)	(455,514	)	—	—		—	(455,514
Redeemable partnership units' share of above adjustments	—	—	—	—	—		(642	) (642
Other	—	—	4	—	(635	)	—	(306
Balance, December 31, 2017	36,800	\$891,988	189,984	\$7,500,235	\$(4,183,253)	\$128,682	\$670,049	\$5,007,701

See notes to consolidated financial statements.

## VORNADO REALTY L.P.

## CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY – CONTINUED

(Amounts in thousands)	Preferred Units		Class A Units Owned by Vornado		Earnings Less Than Distributions	Accumulated Other Comprehensive Income (Loss)	Non-controlling interests in Consolidated Subsidiaries	Total Equity
	Units	Amount	Units	Amount				
Balance, December 31, 2015	52,677	\$1,276,954	188,577	\$7,140,500	\$(1,766,780)	\$46,921	\$778,483	\$7,476,078
Net income attributable to Vornado Realty L.P.	—	—	—	—	960,571	—	—	960,571
Net income attributable to redeemable partnership units	—	—	—	—	(53,654)	—	—	(53,654)
Net income attributable to noncontrolling interests in consolidated subsidiaries	—	—	—	—	—	—	21,351	21,351
Distributions to Vornado	—	—	—	—	(475,961)	—	—	(475,961)
Distributions to preferred unitholders	—	—	—	—	(75,903)	—	—	(75,903)
Redemption of Series J preferred units	(9,850)	(238,842)	—	—	(7,408)	—	—	(246,250)
Class A Units issued to Vornado:								
Upon redemption of redeemable Class A units, at redemption value	—	—	376	36,510	—	—	—	36,510
Under Vornado's employees' share option plan	—	—	123	6,825	—	—	—	6,825
Under Vornado's dividend reinvestment plan	—	—	16	1,444	—	—	—	1,444
Contributions	—	—	—	—	—	—	19,749	19,749
Distributions:								
Real estate fund investments	—	—	—	—	—	—	(62,444)	(62,444)
Other	—	—	—	—	—	—	(36,804)	(36,804)

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Conversion of Series A preferred units to Class A units	(2	) (56	) 3	56	—	—	—	—	
Deferred compensation units and options	—	—	7	1,788	(186	) —	—	1,602	
Increase in unrealized net gain on available-for-sale securities	—	—	—	—	—	52,057	—	52,057	
Pro rata share of other comprehensive loss of unconsolidated subsidiaries	—	—	—	—	—	(2,739	) —	(2,739	)
Increase in value of interest rate swap	—	—	—	—	—	27,434	—	27,434	
Adjustments to carry redeemable Class A units at redemption value	—	—	—	(26,251	) —	—	—	(26,251	)
Redeemable partnership units' share of above adjustments	—	—	—	—	—	(4,699	) —	(4,699	)
Other	—	(1	) (1	) 2	(61	) (2	) (358	) (420	)
Balance, December 31, 2016	42,825	\$1,038,055	189,101	\$7,160,874	\$(1,419,382)	\$118,972	\$719,977	\$7,618,496	

See notes to consolidated financial statements.

## VORNADO REALTY L.P.

## CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY – CONTINUED

(Amounts in thousands)	Preferred Units		Class A Units Owned by Vornado		Earnings Less Than Distributions	Accumulated Other Comprehensive Income (Loss)	Non-controlling Interests in Consolidated Subsidiaries	Total Equity
	Units	Amount	Units	Amount				
Balance, December 31, 2014	52,679	\$ 1,277,026	187,887	\$ 6,880,518	\$(1,505,385)	\$ 93,267	\$ 743,956	\$ 7,489,382
Net income attributable to Vornado Realty L.P.	—	—	—	—	803,665	—	—	803,665
Net income attributable to redeemable partnership units	—	—	—	—	(43,231 )	—	—	(43,231 )
Net income attributable to noncontrolling interests in consolidated subsidiaries	—	—	—	—	—	—	55,765	55,765
Distribution of Urban Edge Properties	—	—	—	—	(464,262 )	—	(341 )	(464,603 )
Distributions to Vornado	—	—	—	—	(474,751 )	—	—	(474,751 )
Distributions to preferred unitholders	—	—	—	—	(80,578 )	—	—	(80,578 )
Class A Units issued to Vornado:								
Upon redemption of redeemable Class A units, at redemption value	—	—	452	48,230	—	—	—	48,230
Under Vornado's employees' share option plan	—	—	214	15,341	(2,579 )	—	—	12,762
Under Vornado's dividend reinvestment plan	—	—	14	1,438	—	—	—	1,438
Contributions:								
Real estate fund investments	—	—	—	—	—	—	51,725	51,725
Other	—	—	—	—	—	—	250	250
Distributions:	—	—	—	—	—	—	(72,114 )	(72,114 )

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Real estate fund investments									
Other	—	—	—	—	—	—	(525	)	(525
Conversion of Series A preferred units to Class A units	(2	)	(72	)	4	72	—	—	—
Deferred compensation units and options	—	—	6	2,439	(359	)	—	—	2,080
Reduction in unrealized net gain on available-for-sale securities	—	—	—	—	—	—	(55,326	)	—
Pro rata share of other comprehensive loss of nonconsolidated subsidiaries	—								