## LABORATORY CORP OF AMERICA HOLDINGS

## Form 8-K

July 22, 2003

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UNITED STATES SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549
FORM 8-K
CURRENT REPORT
Pursuant to Section 13 or 15(d) of the Securities Exchange
Act of 1934
July 22, 2003
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(Date of earliest event reported)
LABORATORY CORPORATION OF AMERICA HOLDINGS
(Exact name of registrant as specified in its charter)
\begin{tabular}{lcc}
\multicolumn{1}{c}{ DELAWARE } & \(1-11353\) & \(13-3757370\) \\
------------ & --------- & (IRS Employer \\
\((\) State or Other & (Commission & File Number) \\
Jurisdiction of & & Identification \\
Incorporation) & & Number)
\end{tabular}
3 5 8 \text { SOUTH MAIN STREET, BURLINGTON, NORTH CAROLINA 27215}
(Address of principal executive offices)
336-229-1127
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(Registrant's telephone number, including area code)
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ITEM 9. Regulation FD Disclosure.
Summary information of the Company dated July 22, 2003.

SIGNATURES

Pursuant to the requirements of the Securities and Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

LABORATORY CORPORATION OF AMERICA HOLDINGS
(Registrant)

By:/s/ BRADFORD T. SMITH

Executive Vice President and Secretary

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Date: July 22, 2003
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This information contains forward-looking statements which are
subject to change based on various important factors, including
without limitation, competitive actions in the marketplace and
adverse actions of governmental and other third-party payors. Actual
results could differ materially from those suggested by these forward-
looking statements. Further information on potential factors that
could affect the Company's financial results is included in the
Company's Form 10-K for the year ended December 31, 2002 and subsequent
filings.
LabCorp's Industry-leading Financial Indicators
    - EBITDA Percentage of Sales: 24.3% through June 30, 2003
    - Strong Balance Sheet
    - Investment Grade Credit Ratings
The Clinical Laboratory Testing Market
US Clinical Laboratory testing market is $34-$36 billion
- Represents 3% - 4% of all health care spending
- Grew at a CAGR of 5.5% from 1998-2001
- Influences/directs approximately 80% of health care spending
- Role and importance of testing are increasing
- Rapidly evolving technology, emphasis on preventative medicine
    and aging of population are all driving growth
CLINICAL LABORATORY TESTING INDEPENDENT CLINICAL LABORATORIES
\begin{tabular}{llll} 
& \(49 \%\) & All others & \(49 \%\) \\
Hospitals & LabCorp & \(82 \%\) \\
Independent Clinical Labs & \(39 \%\) & \(18 \%\)
\end{tabular}
ource: Company estimates, industry reports & 2002 revenue
for LabCorp and Dynacare
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Profile of LabCorp
- Second-largest clinical laboratory company in North America and the leader
in the specialty testing market
- Offers more than 4,000 routine and specialty tests and conducts testing on
more than 340,000 specimens daily
- Serves more than 200,000 physicians and other health care providers
- Approximately 24,000 employees nationwide

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LabCorp's Strategy
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Be a national core laboratory servicing all geographic areas, and the
leading esoteric, genomic testing laboratory in North America
Strategic Approach

1) CORE TESTING

- Managed Care
- Selected Internal Expansion
- Acquisitions (Dynacare)

2) GENOMIC/ESOTERIC

- Internal Development
- Licensing
- Acquisitions (DIANON)

MAP OF PRIMARY TESTING LOCATIONS \& PSC's

Demonstrated Genomic Strategy Execution

- Targeted introduction of new tests
- Acquire innovative technology
- License/partner to expand testing menu

| INTERNAL | ACQUISITION | LICENSE/PARTNER |
| :---: | :---: | :---: |
| CMBP <br> - Cancer <br> - Genetics (Cystic Fibrosis) <br> - Infectious Disease (GENOSURE) | NGI <br> - Infectious Disease: <br> Hepatitis C | MYRIAD GENETICS <br> Predictive Tests: <br> - Breast/Ovarian and Colon Cancer <br> - Melanoma <br> - Hypertension |
| CLINICAL TRIALS <br> - Drug Metabolism | VIROMED <br> - Infectious Disease: HIV, Hepatitis West Nile <br> - Real-time PCR | CORRELOGIC SYSTEMS <br> - Ovarian Cancer <br> CELERA DIAGNOSTICS <br> - Breast and Prostate Cancer <br> - Alzheimer's Disease |
|  | PATH LABS <br> - Hospital Esoteric | EXACT SCIENCES <br> - Colorectal Cancer |
|  | DIANON <br> - Cancer/Anatomic Pathology | ALPHA THERAPEUTICS <br> - PCR Plasma |
|  |  | VIROLOGICS <br> - HIV Phenotyping |

Genomic/Cancer Strategy

- LabCorp has identified cancer testing as its most important growth opportunity over the next 3-5 years
- Diagnostic testing for cancer is expected to increase substantiallyDIANON complements LabCorp's capabilities in anatomic and gene-based testing
- DIANON's broad testing menu (anatomic and esoteric) is supported by its strong scientific expertise and its innovative, proprietary reporting
format, CarePath-trademark-
- LabCorp's genomic and esoteric testing can be offered through DIANON, expanding access to these tests

|  | 6/30/02 | 6/30/03 |
| :---: | :---: | :---: |
| Revenue | 612.4 | 743.7 |
| Operating Expense | 478.3 | 600.8 |
| Operating Income | 134.1 | 142.9 |
| Margin | 21.9\% | 19.2\% |
| EBITDA* | 156.4 | 187.4 |
| Margin | 25.5\% | 25.2\% |
| Bad Debt \% to revenue | 8.8\% | 7.5\% |
| DSO | 58 | 54 |

* For definition of EBITDA and a reconciliation to the most comparable measure under Generally Accepted Accounting Principles, see Company's 2nd Quarter 2003 earnings release furnished on Form 8-K on July 22, 2003.

2003 Second Quarter Financial Achievements

- Increased revenues 21.5\% (volume approximately 16.0\%; price approximately 5.5\%)
- EBITDA margins of 25.2
- Diluted EPS of $\$ 0.60$
- Operating cash flow of $\$ 123.2$ million
- Repurchased approximately $\$ 53$ million of LabCorp stock
- Paid down $\$ 50$ million in debt


## Six-Month Operating Results

(\$ in millions)

|  | $\begin{gathered} \text { YTD } \\ 6 / 30 / 02 \end{gathered}$ | $\begin{gathered} \text { YTD } \\ 6 / 30 / 03 \end{gathered}$ |
| :---: | :---: | :---: |
| Revenue | 1,202.4 | 1,455.9 |
| Operating Expense | 951.9 | 1,188.3 |
| Operating Income | 250.5 | 267.6 |
| Margin | 20.8\% | 18.4\% |
| EBITDA* | 294.0 | 353.1 |
| Margin | 24.4\% | 24.3\% |
| Bad Debt \% to revenue | 8.8\% | 7.7\% |
| DSO | 58 | 54 |

[^0]Principles, see Company's 2nd Quarter 2003 earnings release furnished on Form 8-K on July 22, 2003.

2003 Six-Month Financial Achievements

- Increased revenues 21.1\% (volume approximately 15\%; price approximately 6\%)
- EBITDA margin of 24.3\%
- Diluted EPS of $\$ 1.10$
- Operating cash flow of $\$ 258.2$ million
- Repurchased approximately $\$ 87$ million of LabCorp stock
- Paid down $\$ 165$ million in debt

Financial Performance
Price \& Volumes: Trends by Payor Type

|  | 2001 |  | 2002 |  | YTD JUN 2003 |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | PPA | Accessions | PPA | Accessions | PPA | Accessions |

Financial Performance
Revenue Analysis by Business Area
YTD JUN 2002

|  | Revenue \$Million | Accns $000$ | \%Accns to total | PPA |
| :---: | :---: | :---: | :---: | :---: |
| Genomic | 96.4 | 850.2 | 2.2\% | 113.38 |
| Identity/Gene Probes | 62.6 | 1,564.7 | 4. 2 \% | 39.99 |
| All Genomic | 159.0 | 2,414.9 | 6.4\% | 65.82 |
| Other Esoteric | 119.4 | 2,899.6 | 7.6\% | 41.20 |
| Histology | 47.9 | 739.1 | 2.0\% | 64.79 |
| All Genomic/ Esoteric | 326.3 | 6,053.6 | 16.0\% | 53.90 |
| Core | 876.1 | 31,890.5 | 84.0\% | 27.47 |


| Total: | 1,202.4 | 37,944.1 | 100.0\% | 31.69 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YTD JUN 20 |  |  | 03 vs 02 |
|  | Revenue \$Million | $\begin{gathered} \text { Accns } \\ 000 \end{gathered}$ | \%Accns to total | $\begin{gathered} \text { PPA } \\ \$ \end{gathered}$ | $\begin{gathered} \text { Incr/ } \\ (\text { Decr }) \end{gathered}$ |
| Genomic | 140.3 | 1,144.5 | 2.6\% | 122.58 | 8.1\% |
| Identity/Gene Probes | 76.3 | 1,742.8 | 4.0\% | 43.78 | 9.5\% |
| All Genomic | 216.6 | 2,887.3 | 6.6\% | 75.01 | 14.0\% |
| Other Esoteric | 122.6 | 3,008.1 | 7.0\% | 40.87 | (0.8) \% |
| Histology | 97.9 | 1,065.2 | 2.4\% | 91.94 | 41.9\% |
| All Genomic/ Esoteric | 437.4 | 6,960.6 | 16.0\% | 62.85 | 16.6\% |
| Core | 1,018.5 | 36,571.5 | 84.0\% | 27.85 | 1.4\% |
| Total: | 1,455.9 | 43,532.1 | 100.0\% | 33.44 | 5.5\% |

Key Second Quarter Highlights

- Genomic testing revenues increased approx. 45\% period-over-period, driven primarily by strong volume growth
- Overall pricing continues to increase, driven by both increased PPA in core and esoteric areas and by continuing mix shift to higher-priced esoteric tests

Expectations of Strategy

- Ensure long-term growth
- Shift toward higher priced tests and services
- Improve profitability

Financial Guidance for 2003

- Revenue growth of approximately 18 to 19\% compared to 2002
- Adjusted EBITDA margins of approximately $24 \%$ of sales
- EPS in the range of $\$ 2.20$ to $\$ 2.25$
- Free cash flow of approximately $\$ 380$ to $\$ 400$ million (net of Cap Ex of approximately $\$ 90$ million)
- Bad debt rate of $7.0 \%$ for the second half of 2003
- Net interest expense of approximately $\$ 35$ million

Opportunity for Investors

- Long-term industry trends appear favorable
- Visible growth drivers
- Low P/E relative to market valuations
- Significant free cash flow - multiple opportunities to increase shareholder value
- Strong balance sheet - Investment Grate ratings (S\&P, Moody's)
- Solid growth potential driven by genomic strategy

Other Financial Information
June 30, 2003
(\$ in millions)

|  | Q1 03 | Q2 03 | $\begin{aligned} & \text { YTD } \\ & \text { Jun-03 } \end{aligned}$ |
| :---: | :---: | :---: | :---: |
| Depreciation | \$ 21.9 | \$ 22.8 | \$ 44.7 |
| Amortization | \$ 8.5 | \$ 9.5 | \$ 18.0 |
| Capital expenditures | \$ 16.2 | \$ 21.3 | \$ 37.4 |
| Cash flows from operations | \$135.0 | \$123.2 | \$258.2 |
| Bad debt as a percentage of sales | $8.00 \%$ | $7.50 \%$ | $7.75 \%$ |
| Effective interest rate on debt: |  |  |  |
| Zero coupon-subordinated notes | $2.00 \%$ | $2.00 \%$ | $2.00 \%$ |
| 5 1/2\% Senior Notes (including effect of interest rate swap) | 3.98\% | 4.07\% | $4.07 \%$ |
| Revolving credit facility | $2.14 \%$ | $1.86 \%$ | $1.86 \%$ |
| Days sales outstanding | 55 | 54 | 54 |


[^0]:    * For definition of EBITDA and a reconciliation to the most comparable measure under Generally Accepted Accounting

