### LABORATORY CORP OF AMERICA HOLDINGS

Form 8-K July 22, 2003

UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

July 22, 2003

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(Date of earliest event reported)

LABORATORY CORPORATION OF AMERICA HOLDINGS

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(Exact name of registrant as specified in its charter)

358 SOUTH MAIN STREET, BURLINGTON, NORTH CAROLINA 27215

(Address of principal executive offices)

336-229-1127

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(Registrant's telephone number, including area code)

ITEM 9. Regulation FD Disclosure.

Summary information of the Company dated July 22, 2003.

## SIGNATURES

Pursuant to the requirements of the Securities and Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

By:/s/ BRADFORD T. SMITH

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Bradford T. Smith

Executive Vice President and Secretary

Date: July 22, 2003

This information contains forward-looking statements which are subject to change based on various important factors, including without limitation, competitive actions in the marketplace and adverse actions of governmental and other third-party payors. Actual results could differ materially from those suggested by these forward-looking statements. Further information on potential factors that could affect the Company's financial results is included in the Company's Form 10-K for the year ended December 31, 2002 and subsequent filings.

LabCorp's Industry-leading Financial Indicators

- EBITDA Percentage of Sales: 24.3% through June 30, 2003
- Strong Balance Sheet
- Investment Grade Credit Ratings

The Clinical Laboratory Testing Market US Clinical Laboratory testing market is \$34-\$36 billion

- Represents 3% 4% of all health care spending
- Grew at a CAGR of 5.5% from 1998-2001
- Influences/directs approximately 80% of health care spending
- Role and importance of testing are increasing
- Rapidly evolving technology, emphasis on preventative medicine and aging of population are all driving growth

#### CLINICAL LABORATORY TESTING INDEPENDENT CLINICAL LABORATORIES

Hospitals	49%	All others	82%
Independent Clinical Labs	39%	LabCorp	18%
Physician Offices	12%		

Source: Company estimates, industry reports & 2002 revenue for LabCorp and Dynacare

# Profile of LabCorp

- Second-largest clinical laboratory company in North America and the leader in the specialty testing market
- Offers more than 4,000 routine and specialty tests and conducts testing on more than 340,000 specimens daily
- Serves more than 200,000 physicians and other health care providers
- Approximately 24,000 employees nationwide

#### LabCorp's Strategy

Be a national core laboratory servicing all geographic areas, and the

leading esoteric, genomic testing laboratory in North America

Strategic Approach

- 1) CORE TESTING
  - Managed Care
  - Selected Internal Expansion
  - Acquisitions (Dynacare)
- 2) GENOMIC/ESOTERIC
  - Internal Development
  - Licensing
  - Acquisitions (DIANON)

MAP OF PRIMARY TESTING LOCATIONS & PSC's

Demonstrated Genomic Strategy Execution

- Targeted introduction of new tests
- Acquire innovative technology
- License/partner to expand testing menu

INTERNAL	ACQUISITION	LICENSE/PARTNER
CMBP - Cancer - Genetics (Cystic Fibrosis) - Infectious Disease   (GENOSURE)	NGI - Infectious Disease: Hepatitis C	MYRIAD GENETICS Predictive Tests: - Breast/Ovarian and     Colon Cancer - Melanoma - Hypertension
CLINICAL TRIALS - Drug Metabolism	VIROMED - Infectious Disease: HIV, Hepatitis West Nile - Real-time PCR	CORRELOGIC SYSTEMS - Ovarian Cancer  CELERA DIAGNOSTICS - Breast and     Prostate Cancer - Alzheimer's Disease
	- Hospital Esoteric  DIANON - Cancer/Anatomic Pathology	EXACT SCIENCES - Colorectal Cancer  ALPHA THERAPEUTICS - PCR Plasma  VIROLOGICS
		- HIV Phenotyping

#### Genomic/Cancer Strategy

- LabCorp has identified cancer testing as its most important growth opportunity over the next 3--5 years
- Diagnostic testing for cancer is expected to increase substantially— DIANON complements LabCorp's capabilities in anatomic and gene-based testing
- DIANON's broad testing menu (anatomic and esoteric) is supported by its strong scientific expertise and its innovative, proprietary reporting

format, CarePath-trademark-

 LabCorp's genomic and esoteric testing can be offered through DIANON, expanding access to these tests

Second Quarter Operating Results
 (\$ in millions)

	6/30/02	6/30/03
Revenue Operating Expense	612.4 478.3	743.7 600.8
Operating Income	134.1	142.9
Margin EBITDA*	21.9% 156.4	19.2% 187.4
Margin	25.5%	25.2%
Bad Debt % to revenue DSO	8.8% 58	7.5% 54

\* For definition of EBITDA and a reconciliation to the most comparable measure under Generally Accepted Accounting Principles, see Company's 2nd Quarter 2003 earnings release furnished on Form 8-K on July 22, 2003.

2003 Second Quarter Financial Achievements

- Increased revenues 21.5% (volume approximately 16.0%; price approximately 5.5%)
- EBITDA margins of 25.2
- Diluted EPS of \$0.60
- Operating cash flow of \$123.2 million
- Repurchased approximately \$53 million of LabCorp stock
- Paid down \$50 million in debt

Six-Month Operating Results
 (\$ in millions)

	YTD 6/30/02	YTD 6/30/03
Revenue Operating Expense	1,202.4 951.9	1,455.9 1,188.3
Operating Income	250.5	267.6
Margin EBITDA*	20.8% 294.0	18.4% 353.1
Margin	24.4%	24.3%
Bad Debt % to revenue DSO	8.8% 58	7.7% 54

<sup>\*</sup> For definition of EBITDA and a reconciliation to the most comparable measure under Generally Accepted Accounting

Principles, see Company's 2nd Quarter 2003 earnings release furnished on Form 8-K on July 22, 2003.

#### 2003 Six-Month Financial Achievements

- Increased revenues 21.1% (volume approximately 15%; price approximately 6%)
- EBITDA margin of 24.3%
- Diluted EPS of \$1.10
- Operating cash flow of \$258.2 million
- Repurchased approximately \$87 million of LabCorp stock
- Paid down \$165 million in debt

### Financial Performance

Price & Volumes: Trends by Payor Type

	2001 PPA Accessions		2002 PPA Accessions		YTD JUN 2003 PPA Accessions	
	\$	millions	\$	millions	\$ mi	llions
Client (Physicians)	24.46	27.9	26.27	29.6	27.20	15.9
Patient	111.28	2.5	119.93	2.3	115.87	1.3
Third Party (MC/MD/Insurance)	31.59	12.2	31.87	14.8	34.80	8.8
Managed Care						
- Capitated	8.90	11.9	9.28	13.1	9.80	6.5
- Fee for service	43.45	17.2	44.79	19.3	45.74	11.0
Total	29.27	29.1	30.45	32.4	32.40	17.5
LabCorp Total	\$30.69	71.7	\$31.71 =====		\$33.44	43.5

#### Financial Performance

Revenue Analysis by Business Area

#### YTD JUN 2002

	Revenue \$Million	Accns 000 	%Accns to total	PPA \$ 
Genomic	96.4	850.2	2.2%	113.38
Identity/Gene Probes	62.6	1,564.7	4.2%	39.99
All Genomic	159.0	2,414.9	6.4%	65.82
Other Esoteric	119.4	2,899.6	7.6%	41.20
Histology	47.9	739.1	2.0%	64.79
All Genomic/ Esoteric	326.3	6,053.6	16.0%	53.90
Core	876.1	31,890.5	84.0%	27.47

Total: 1,202.4 37,944.1 100.0% 31.69

		03 vs 02 PPA			
			%Accns to total		Incr/
Genomic	140.3	1,144.5	2.6%	122.58	8.1%
Identity/Gene Probes	76.3	1,742.8		43.78	9.5%
All Genomic				75.01	14.0%
Other Esoteric	122.6	3,008.1	7.0%	40.87	(0.8)%
Histology	97.9	1,065.2	2.4%	91.94	41.9%
All Genomic/ Esoteric	437.4	6,960.6	16.0%	62.85	16.6%
Core	1,018.5	36,571.5		27.85	1.4%
Total:	1,455.9				5.5%

### Key Second Quarter Highlights

- Genomic testing revenues increased approx. 45% period-over-period, driven primarily by strong volume growth
- Overall pricing continues to increase, driven by both increased PPA in core and esoteric areas and by continuing mix shift to higher-priced esoteric tests

#### Expectations of Strategy

- Ensure long-term growth
- Shift toward higher priced tests and services
- Improve profitability

#### Financial Guidance for 2003

- Revenue growth of approximately 18 to 19% compared to 2002
- Adjusted EBITDA margins of approximately 24% of sales
- EPS in the range of \$2.20 to \$2.25
- Free cash flow of approximately \$380 to \$400 million (net of Cap Ex of approximately \$90 million)
- Bad debt rate of 7.0% for the second half of 2003
- Net interest expense of approximately \$35 million

#### Opportunity for Investors

- Long-term industry trends appear favorable

- Visible growth drivers
- Low  ${\mbox{P/E}}$  relative to market valuations
- Significant free cash flow multiple opportunities to increase shareholder value
- Strong balance sheet Investment Grate ratings (S&P, Moody's)
- Solid growth potential driven by genomic strategy

Other Financial Information June 30, 2003 (\$ in millions)

			YTD
	Q1 03	Q2 03	Jun-03
Depreciation	\$ 21.9	\$ 22.8	\$ 44.7
Amortization	\$ 8.5	\$ 9.5	\$ 18.0
Capital expenditures	\$ 16.2	\$ 21.3	\$ 37.4
Cash flows from operations	\$135.0	\$123.2	\$258.2
Bad debt as a percentage of sales	8.00%	7.50%	7.75%
Effective interest rate on debt:			
Zero coupon-subordinated notes	2.00%	2.00%	2.00%
5 1/2% Senior Notes (including			
effect of interest rate swap)	3.98%	4.07%	4.07%
Revolving credit facility	2.14%	1.86%	1.86%
Days sales outstanding	55	54	54