AEROPOSTALE INC
Form 10-Q
December 07, 2006

## Table of Contents

## UNITED STATES SECURITIES AND EXCHANGE COMMISSION <br> Washington, DC 20549

Form 10-Q
(Mark One)
b
QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the quarterly period ended October 28, 2006
OR
o TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Commission file number: 001-31314
Aéropostale, Inc.
(Exact name of registrant as specified in its charter)

Delaware<br>(State of incorporation)<br>112 W. 34th Street, New York, NY<br>10120<br>(Address of Principal Executive Offices)<br>(Zip Code)<br>(646) 485-5398<br>(Registrant s Telephone Number, Including Area Code)

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes $p$ No o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer (as defined in Rule 12b-2 of the Act).

Large accelerated filer p Accelerated filer o Non-accelerated filer o
Indicate by check mark whether the Registrant is a shell company (as defined in Exchange Act Rule 12b-2). Yes o No p

The Registrant had $52,572,819$ shares of common stock issued and outstanding as of December 1, 2006.

## AÉROPOSTALE, INC.

## TABLE OF CONTENTS

PART I FINANCIAL INFORMATION
Item 1. Financial Statements (unaudited) ..... 3
Condensed Consolidated Balance Sheets ..... 3
Condensed Consolidated Statements of Income and Comprehensive Income ..... 4
Condensed Consolidated Statements of Cash Flows ..... 5
Notes to Condensed Consolidated Financial Statements ..... 6
Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations ..... 14
Item 3. Quantitative and Qualitative Disclosures About Market Risk ..... 19
Item 4. Controls and Procedures ..... 20
PART II OTHER INFORMATION
Item 1. Legal Proceedings ..... 20
Item 1A. Risk Factors ..... 20
Item 2. Unregistered Sales of Equity Securities and Use of Proceeds ..... 25
Item 3. Defaults Upon Senior Securities ..... 25
Item 4. Submission of Matters to a Vote of Security Holders ..... 25
Item 5. Other Information ..... 25
Item 6. Exhibits ..... 25
SIGNATURES ..... 27EX-31.1: CERTIFICATIONEX-31.2: CERTIFICATIONEX-32.1: CERTIFICATIONEX-32.2: CERTIFICATION

## Table of Contents

## PART I FINANCIAL INFORMATION

Item 1. Financial Statements (unaudited)

## AÉROPOSTALE, INC. <br> CONDENSED CONSOLIDATED BALANCE SHEETS <br> (Unaudited)

| October 28, | January 28, | October 29, |
| :---: | :---: | :---: |
| 2006 | 2006 | 2005 |
|  | (In Thousands) |  |


| ASSETS |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Current Assets: |  |  |  |  |  |
| Cash and cash equivalents | $\$$ | 148,141 | $\$$ | 205,235 | $\$$ |
| Short-term investments | 55,202 |  | 20,037 | 20,062 |  |
| Merchandise inventory | 167,527 |  | 91,908 | 159,873 |  |
| Tenant allowances receivable | 9,647 | 6,510 | 10,712 |  |  |
| Prepaid expenses | 14,635 | 12,314 | 11,997 |  |  |
| Other current assets | 2,894 | 3,335 | 5,721 |  |  |
|  |  |  |  |  |  |
| Total current assets | 398,046 | 339,339 | 322,682 |  |  |
| Fixtures, equipment and improvements, net | 179,885 | 160,229 | 162,325 |  |  |
| Intangible assets | 2,455 | 2,455 | 2,529 |  |  |
| Other assets | 1,600 |  | 1,928 | 1,937 |  |
|  |  |  |  |  |  |
| TOTAL ASSETS | $\$ 581,986$ | $\$$ | 503,951 | $\$$ | 489,473 |

## LIABILITIES AND STOCKHOLDERS EQUITY

Current Liabilities:

| Accounts payable | $\$ 117,854$ | $\$$ | 57,165 | $\$$ |
| :--- | ---: | ---: | ---: | ---: |
| Accrued compensation | 11,498 |  | 10,714 | 7,818 |
| Deferred income taxes | 5,195 | 5,195 | 1,519 |  |
| Income taxes payable | 17,715 | 14,159 | 8,085 |  |
| Accrued expenses | 37,235 | 39,120 | 32,355 |  |
|  |  |  |  |  |
| Total current liabilities | 189,497 | 126,353 | 144,841 |  |
| Deferred rent and tenant allowances | 89,526 | 81,499 | 81,409 |  |
| Retirement benefit plan liability | 10,321 | 8,654 | 7,347 |  |
| Deferred income taxes | 1,605 | 2,655 | 4,321 |  |

Commitments and contingent liabilities
Stockholders Equity:
Preferred stock par value, $\$ 0.01$ per share; 5,000 shares
authorized, no shares issued or outstanding

Edgar Filing: AEROPOSTALE INC - Form 10-Q

| Common stock par value, $\$ 0.01$ per share; 200,000 shares authorized, $59,260,58,598$ and 58,558 shares issued and |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| outstanding | 593 |  | 586 | 586 |
| Additional paid-in capital | 98,512 |  | 88,213 | 87,567 |
| Accumulated other comprehensive loss | $(1,557)$ |  | $(1,557)$ | (817) |
| Deferred compensation |  |  | $(2,577)$ | $(2,968)$ |
| Retained earnings | 357,625 |  | 308,269 | 266,463 |
| Treasury stock at cost (6,688, 4,548 and 4,203 shares) | $(164,136)$ |  | $(108,144)$ | $(99,276)$ |
| Total stockholders equity | 291,037 |  | 284,790 | 251,555 |
| TOTAL LIABILITIES AND STOCKHOLDERS EQUITY | \$ 581,986 | \$ | 503,951 | 489,473 |

See notes to unaudited condensed consolidated financial statements.

3

## Table of Contents

## AÉROPOSTALE, INC. <br> CONDENSED CONSOLIDATED STATEMENTS OF INCOME AND COMPREHENSIVE INCOME (Unaudited)

| 13 weeks ended | 39 weeks ended |  |  |
| :---: | :---: | :---: | :---: |
| October 28, | October 29, | October 28, | October 29, |
| 2006 | 2005 | 2006 | 2005 |
|  | (In Thousands, | Except per Share Data) |  |


| Net sales | \$ | 385,455 | \$ | 324,657 | \$ | 906,371 | \$ | 769,101 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cost of sales (includes certain buying, occupancy and warehousing expenses) |  | 261,856 |  | 229,938 |  | 639,718 |  | 552,584 |
| Gross profit |  | 123,599 |  | 94,719 |  | 266,653 |  | 216,517 |
| Selling, general and administrative expenses |  | 71,840 |  | 52,411 |  | 192,327 |  | 149,455 |
| Other income |  |  |  |  |  | 2,085 |  |  |
| Income from operations |  | 51,759 |  | 42,308 |  | 76,411 |  | 67,062 |
| Interest income |  | 1,632 |  | 781 |  | 4,500 |  | 2,362 |
| Income before income taxes |  | 53,391 |  | 43,089 |  | 80,911 |  | 69,424 |
| Income taxes |  | 20,821 |  | 17,004 |  | 31,555 |  | 27,276 |
| Net income and comprehensive income | \$ | 32,570 | \$ | 26,085 | \$ | 49,356 | \$ | 42,148 |
| Basic earnings per share | \$ | 0.62 | \$ | 0.48 | \$ | 0.92 | \$ | 0.76 |
| Diluted earnings per share | \$ | 0.61 | \$ | 0.47 | \$ | 0.91 | \$ | 0.75 |
| Weighted average basic shares |  | 52,743 |  | 54,913 |  | 53,592 |  | 55,243 |
| Weighted average diluted shares |  | 53,189 |  | 55,711 |  | 54,080 |  | 56,217 |

See notes to unaudited condensed consolidated financial statements.

## Table of Contents

## AÉROPOSTALE, INC. <br> CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited)

|  | 39 weeks ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { October } 28, \\ 2006 \end{gathered}$ |  | $\begin{gathered} \text { October 29, } \\ 2005 \end{gathered}$ |  |
| CASH FLOWS FROM OPERATING ACTIVITIES: |  |  |  |  |
| Net income | \$ | 49,356 | \$ | 42,148 |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |  |  |
| Depreciation and amortization |  | 21,227 |  | 15,046 |
| Stock-based compensation |  | 4,465 |  | 1,282 |
| Excess tax benefits from stock options |  | $(6,968)$ |  |  |
| Other |  | $(3,932)$ |  | 2,164 |
| Changes in operating assets and liabilities: |  |  |  |  |
| Merchandise inventory |  | $(75,619)$ |  | $(78,635)$ |
| Accounts payable |  | 60,689 |  | 50,206 |
| Other assets and liabilities |  | 15,876 |  | 3,070 |
| Net cash provided by operating activities |  | 65,094 |  | 35,281 |
| CASH FLOWS FROM INVESTING ACTIVITIES: |  |  |  |  |
| Purchases of fixtures, equipment and improvements |  | $(39,452)$ |  | $(48,783)$ |
| Purchase of short-term investments |  | $(294,510)$ |  | $(166,376)$ |
| Proceeds from sale of short-term investments |  | 259,345 |  | 222,538 |
| Net cash (used in) provided by investing activities |  | $(74,617)$ |  | 7,379 |
| CASH FLOWS FROM FINANCING ACTIVITIES: |  |  |  |  |
| Purchase of treasury stock |  | $(55,992)$ |  | $(35,650)$ |
| Proceed from exercise of stock options |  | 1,453 |  | 1,179 |
| Excess tax benefits from stock options |  | 6,968 |  |  |
| Net cash used in financing activities |  | $(47,571)$ |  | $(34,471)$ |
| Net (decrease) increase in cash and cash equivalents |  | $(57,094)$ |  | 8,189 |
| Cash and cash equivalents, beginning of year |  | 205,235 |  | 106,128 |
| Cash and cash equivalents, end of period | \$ | 148,141 | \$ | 114,317 |
| Supplemental Disclosure of Cash Flow Information: |  |  |  |  |
| Non-cash operating and investing activities | \$ | 2,973 | \$ | 5,916 |

See notes to unaudited condensed consolidated financial statements.

## Table of Contents

## AÉROPOSTALE, INC. <br> NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

## 1. Basis of Presentation

References to the Company, we, us, or our means Aéropostale, Inc. and its subsidiaries, except as expressly indicat to the contrary or unless the context otherwise requires. We are a mall-based, specialty retailer of casual apparel and accessories for young women and men. We design, market and sell our own brand of merchandise principally targeting 14 to 17 year-old young women and men. Jimmy Z Surf Co., Inc., a wholly owned subsidiary of Aéropostale, Inc., is a California lifestyle-oriented brand targeting trend-aware young women and men aged 18 to 25 . As of October 28, 2006, we operated 738 stores in 47 states, consisting of 724 Aeropostale stores and 14 Jimmy Z stores, in addition to our Aeropostale e-commerce website, www.aeropostale.com (this and any other references in this Quarterly Report on Form 10-Q to aeropostale.com is solely a reference to a uniform resource locator, or URL, and is an inactive textual reference only, not intended to incorporate the website into this Quarterly Report on Form 10-Q).

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with Rule 10-01 of Regulation S-X and do not include all of the information and footnotes required by accounting principles generally accepted in the United States. However, in the opinion of our management, all known adjustments necessary for a fair presentation of the results of the interim periods have been made. These adjustments consist primarily of normal recurring accruals and estimates that impact the carrying value of assets and liabilities. Actual results may materially differ from these estimates.

Our business is highly seasonal, and historically we have realized a significant portion of our sales, net income, and cash flow in the second half of the year, driven by the impact of the back-to-school selling season in the third quarter and the holiday selling season in the fourth quarter. Therefore, our interim period consolidated financial statements will not be indicative of our full-year results of operations, financial condition or cash flows. These financial statements should be read in conjunction with our Annual Report on Form 10-K for our fiscal year ended January 28, 2006.

References to 2006 mean the 53-week period ending February 3, 2007, and references to 2005 mean the 52-week period ended January 28, 2006. References to the third quarter of 2006 mean the thirteen-week period ended October 28, 2006, and references to the third quarter of 2005 mean the thirteen-week period ended October 29, 2005.

## 2. Stock Based Compensation

On January 29, 2006, the first day of our 2006 fiscal year, we adopted the provisions of Statement of Financial Accounting Standards No. 123(R), Share-Based Payment, a revision of SFAS No. 123, Accounting for Stock-Based Compensation, or SFAS No. 123(R), as interpreted by SEC Staff Accounting Bulletin No. 107. Under SFAS No. 123(R), all forms of share-based payment to employees and directors, including stock options, must be treated as compensation and recognized in the income statement. We recognized $\$ 1.0$ million ( $\$ 0.6$ million after-tax, or $\$ 0.01$ per diluted share) in compensation expense related to stock options during the third quarter of 2006, and $\$ 2.7$ million ( $\$ 1.7$ million after-tax, or $\$ 0.03$ per diluted share) during the first thirty-nine weeks of 2006. Previous to the adoption of SFAS No. 123(R), we accounted for stock options under the provisions of Accounting Principles Board Opinion No. 25, Accounting for Stock Issued to Employees, and, accordingly, did not recognize compensation expense in our consolidated financial statements. We adopted the modified prospective transition method provided under SFAS No. 123(R), and consequently, have not retroactively adjusted results from prior periods. Under this transition method, compensation cost associated with stock options recognized in the third quarter of 2006 includes: 1) quarterly amortization related to the remaining unvested portion of all stock option awards granted prior to

## Edgar Filing: AEROPOSTALE INC - Form 10-Q

January 29, 2006, based on the grant-date fair value estimated in accordance with the original provisions of SFAS No. 123; and 2) quarterly amortization related to all stock option awards granted subsequent to January 29, 2006, based on the grant-date fair value estimated in accordance with the provisions of SFAS No. 123(R).

Under SFAS No. 123(R), we are required to select a valuation technique or option-pricing model that meets the criteria as stated in the standard, which include a binomial model and the Black-Scholes model. At the present time, we will continue to use the Black-Scholes model, which requires the input of subjective assumptions. These

## Table of Contents


#### Abstract

AÉROPOSTALE, INC. NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued) assumptions include estimating the length of time employees will retain their vested stock options before exercising them ( expected term ), the estimated volatility of our common stock price over the expected term and the number of options that will ultimately not complete their vesting requirements ( forfeitures). Changes in the subjective assumptions can materially affect the estimate of fair value of stock based compensation and consequently, the related amount recognized in the consolidated statements of income.


In November 2005, the FASB issued FASB Staff Position No. FAS 123R-3 Transition Election Related to Accounting for Tax Effects of Share-Based Payment Awards. We have elected to adopt the alternative transition method provided in the FASB Staff Position for calculating the tax effects of stock-based compensation pursuant to SFAS No. 123(R). The alternative transition method includes simplified methods to establish the beginning balance of the additional paid-in capital pool ( APIC pool ) related to the tax effects of employee stock-based compensation, and to determine the subsequent impact on the APIC pool and Consolidated Statements of Cash Flows of the tax effects of employee stock-based compensation awards that are outstanding upon adoption of SFAS No. 123(R).

Prior to the adoption of SFAS No. 123(R), we presented all tax benefits resulting from the exercise of stock options as operating cash flows in the Condensed Consolidated Statement of Cash Flows. SFAS No. 123(R) requires that cash flows resulting from tax deductions in excess of the cumulative compensation cost recognized for options exercised be classified as financing cash flows. Previously, all tax benefits from stock options had been reported as an operating activity. For the first thirty-nine weeks of 2006, net cash provided by operating activities, and net cash used for financing activities, was decreased by $\$ 7.0$ million related to excess tax benefits realized from the exercise of stock options.

We have stock option plans under which we may grant qualified and non-qualified stock options to purchase shares of our common stock to executives, consultants, directors, or other key employees. As of October 28, 2006, 679,367 shares were available for future grant under our plans. Stock options may not be granted at less than the fair market value at the date of grant. Stock options generally vest over four years on a pro rata basis and expire after eight years. All outstanding stock options immediately vest upon change in control.

As of October 28, 2006, there was $\$ 7.4$ million of total unrecognized compensation cost related to non-vested options that we expect to be recognized over the remaining weighted-average vesting period of 2.5 years. The weighted-average grant-date fair value of options granted was $\$ 15.10$ during the third quarter of 2006 and $\$ 9.88$ during the third quarter of 2005. The weighted-average grant-date fair value of options granted was $\$ 14.58$ during the first thirty-nine weeks of 2006 and $\$ 13.39$ during the first thirty-nine weeks of 2005.

The following table summarizes stock options outstanding at October 28, 2006:

Weighted-Average
Aggregate

|  | Weighted <br> Average | Remaining <br> Contractual | Intrinsic |
| :---: | :---: | :---: | :---: |
| Shares | Exercise Price | Term | Value |
| (In |  | (In Years) | Millions) |


| Outstanding as of beginning of year | 2,041 | $\$$ | 12.63 |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | :--- |
| Granted | 314 | $\$$ | 28.87 |  | $\$$ | 17.8 |
| Exercised | $(649)$ | $\$$ | 2.24 |  |  |  |
|  |  | $(74)$ | $\$$ | 23.78 |  |  |
| Cancelled | 1,632 | $\$$ | 19.38 |  |  |  |
|  |  |  |  |  |  |  |
| Outstanding as of October 28, 2006 | 770 | $\$$ | 12.23 | $\$$ | 13.2 |  |

## Table of Contents

## AÉROPOSTALE, INC. <br> NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS <br> (Continued)

| Non-vested as of beginning of year | 935 | $\$$ | 12.11 |
| :--- | :---: | :---: | :---: |
| Granted | 314 | $\$$ | 14.58 |
| Vested | $(319)$ | $\$$ | 11.43 |
| Cancelled | $(68)$ | $\$$ | 12.57 |
|  |  |  |  |
| Non-vested as of October 28, 2006 | 862 | $\$$ | 13.23 |

Certain of our employees and all of our directors have been awarded restricted stock, pursuant to restricted stock agreements. The restricted stock awarded to employees vests at the end of three years of continuous service with us. Initial grants of restricted stock awarded to directors vest, pro-rata, over a three-year period, based upon continuous service. Subsequent grants of restricted stock awarded to directors vest in full one year after the grant-date. Total compensation expense is being amortized over the vesting period. Amortization expense was $\$ 0.6$ million for the third quarter of 2006 and $\$ 0.5$ million for the third quarter of 2005. Amortization expense was $\$ 1.8$ million for the first thirty-nine weeks of 2006 and $\$ 1.3$ million for the first thirty-nine weeks of 2005. As of October 28, 2006, there was $\$ 4.7$ million of unrecognized compensation cost related to restricted stock awards that is expected to be recognized over the weighted average period of 1.7 years.

The following table summarizes restricted stock outstanding at October 28, 2006:

|  | Weighted- <br> Average <br> Grant-Date |
| :---: | :---: |
| Shares | Fair Value |


| Outstanding as of beginning of year | 168 | $\$$ | 28.48 |
| :--- | :---: | :---: | :---: |
| Granted | 159 | $\$$ | 28.87 |
| Vested | $(13)$ | $\$$ | 31.12 |
| Cancelled | $(20)$ | $\$$ | 28.53 |
|  |  |  |  |
| Outstanding as of October 28, 2006 | 294 | $\$$ | 28.57 |

In the fourth quarter of 2006, we expect to record a reduction of previously recorded compensation expense of $\$ 0.3$ million, resulting from the termination with cause of Christopher L. Finazzo, our then Executive Vice President
and Chief Merchandising Officer on November 8, 2006.

## Table of Contents


#### Abstract

AÉROPOSTALE, INC. NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued) Prior to the first quarter of 2006, no compensation expense was recognized for stock options. Had compensation cost for our stock option plans been determined consistent with SFAS No. 123(R), our net income and earnings per share for the third quarter and first thirty-nine weeks of 2005 would have been reduced to the following pro forma amounts (in thousands, except per share data):


| 13 weeks | 39 weeks |
| :---: | :---: |
| ended | ended |
| October 29,2005 |  |

Net income:
As reported $\quad \$ 26,085 \quad \$ 42,148$
Add: Restricted stock amortization, net of taxes 306
Less: Total stock based compensation expense determined under the fair value method, net of taxes

| Pro-forma | $\$ 25,645$ | $\$$ | 40,876 |  |
| :--- | :--- | :--- | :--- | :--- |
| Basic earnings per share: | $\$$ | 0.48 | $\$$ | 0.76 |
| As reported | $\$$ | 0.47 | $\$$ | 0.74 |
| Pro-forma |  |  |  |  |
| Diluted earnings per share: <br> As reported <br> Pro-forma$\$ 80.47$ | $\$$ | 0.75 |  |  |
|  | $\$$ | 0.46 | $\$$ | 0.73 |

The weighted average fair value of stock options was calculated with the following weighted average assumptions used for grants in their respective periods. For 2006: no dividend yield; expected volatility of $50 \%$; risk free interest rate of $4.87 \%$; and expected life of 5.25 years. For 2005: no dividend yield; expected volatility of $40 \%$; risk free interest rate of $4.10 \%$; and expected life of 5 years.

Under the provisions of SFAS No. 123(R), the recognition of deferred compensation at the date that restricted stock is granted, representing the amount of unrecognized restricted stock expense that is reduced as expense is recognized, is no longer required. Therefore, as of the date of adoption, the amount that had been in Deferred compensation in the Condensed Consolidated Balance Sheet was reclassified to Additional paid in capital.

## 3. Cost of Sales and Selling, General and Administrative Expenses

Cost of sales includes costs related to: merchandise sold, including inventory valuation adjustments, distribution and warehousing; freight from the distribution center and warehouse to the stores; payroll for our design, buying and merchandising departments, and occupancy costs. Occupancy costs include: rent, contingent rents, common area
maintenance, real estate taxes, utilities, repairs, maintenance and all depreciation.
Selling, general and administrative expenses, or SG\&A , include costs related to: selling expenses, store management and corporate expenses such as payroll and employee benefits, marketing expenses, employment taxes, maintenance costs and expenses, insurance and legal expenses, and store pre-opening and other corporate level expenses. Store pre-opening expenses include store level payroll, grand opening event marketing, travel, supplies and other store pre-opening expenses.

## 4. Recent Accounting Developments

In September 2006, The Financial Accounting Standards Board, or FASB, issued SFAS No. 158, Employer s Accounting for Defined Benefit Pension and Other Postretirement Plans an amendment of FASB Statements No. 87, 88, 106, and $132(R)$. This statement requires an employer to recognize the overfunded or underfunded status

## Table of Contents

## AÉROPOSTALE, INC.

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued) of a defined benefit postretirement plan as an asset or liability in its statement of financial position and to recognize changes in that funded status in the year in which the changes occur through comprehensive income of a business entity. This statement also requires an employer to measure the funded status of a plan as of the date of its year-end statement of financial position, with limited exceptions. SFAS No. 158 is effective for fiscal years ending after December 15, 2006. We expect that the adoption of SFAS No. 158 will not have a material impact on our consolidated balance sheets or consolidated statement of cash flows.

In September 2006, the FASB issued SFAS No. 157, Fair Value Measurements. This statement defines fair value, establishes a framework for measuring fair value in generally accepted accounting principles, and expands disclosures about fair value measurements. This statement applies under other accounting pronouncements that require or permit fair value measurements, the Board having concluded in those other accounting pronouncements that fair value is the relevant measurement attribute. This statement is effective for financial statements issued for fiscal years beginning after November 15, 2007, and interim periods within those fiscal years. We expect that the adoption of SFAS No. 157 will not have a material impact on our consolidated balance sheets or consolidated statement of cash flows.

In September 2006, the Securities and Exchange Commission issued Staff Accounting Bulletin No. 108, or SAB 108, Considering the Effects of Prior Year Misstatements when Quantifying Misstatements in Current Year Financial Statements. SAB 108 provides guidance on the consideration of effects of prior year misstatements in quantifying current year misstatements for the purpose of a materiality assessment. SAB No. 108 is effective for the first annual period ending after November 15, 2006. We are currently evaluating the impact of adopting SAB No. 108 on our consolidated financial statements.

In July 2006, The FASB issued Interpretation No. 48, or FIN 48, Accounting for Uncertainty in Income Taxes, which clarifies the accounting for uncertainty in income taxes recognized in the financial statements in accordance with SFAS No. 109, Accounting for Income Taxes. FIN 48 provides guidance on the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. FIN 48 also provides guidance on de-recognition, classification interest and penalties, accounting in interim periods, disclosures and transition. FIN 48 is effective for fiscal years beginning after December 15, 2006. We are currently evaluating the impact of this standard on our consolidated financial statements.

## 5. Earnings Per Share

The following table sets forth the computations of basic and diluted earnings per share:

| 13 weeks ended |  | 39 weeks ended |  |
| :---: | :---: | :---: | :---: |
| October 28, | October 29, | October 28, | October 29, |
| 2006 | 2005 | 2006 | 2005 |
|  | (In Thousands, Except per Share Data) |  |  |


| Net income | $\$ 32,570$ | $\$$ | 26,085 | $\$ 49,356$ | $\$$ | 42,148 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Weighted average basic shares |  |  |  |  |  |  |
| Impact of dilutive securities | 52,743 |  | 54,913 | 53,592 |  | 55,243 |
|  | 446 | 798 | 488 |  | 974 |  |


| Weighted average diluted shares |  | 53,189 |  | 55,711 |  | 54,080 |  | 56,217 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Earnings per basic share | $\$$ | 0.62 | $\$$ | 0.48 | $\$$ | 0.92 | $\$$ | 0.76 |
| Earnings per diluted share | $\$$ | 0.61 | $\$$ | 0.47 | $\$$ | 0.91 | $\$$ | 0.75 |

Options to purchase 562,392 shares during the third quarter of 2006 and 765,394 shares during the third quarter of 2005 were not included in the computation of diluted earnings per share because the exercise price of the options was greater than the average market price of the common shares. Options to purchase 479,395 shares during the first thirty-nine weeks of 2006 and 410,681 shares during the first thirty-nine weeks of 2005 were not included in the


#### Abstract

AÉROPOSTALE, INC. NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued) computation of diluted earnings per share because the exercise price of the options was greater than the average market price of the common shares.


## 6. Revolving Credit Facility

We have a revolving credit facility (the credit facility ) with Bank of America, N.A., which allows us to borrow or obtain letters of credit up to an aggregate of $\$ 50.0$ million, with letters of credit having a sub-limit of $\$ 15.0$ million. The amount of available credit can be increased to an aggregate of $\$ 75.0$ million if we so request. The credit facility matures in April 2010, and our assets collateralize indebtedness under the credit facility. Borrowings under the credit facility bear interest at our option, either at (a) the lender s prime rate or (b) the Euro Dollar Rate plus $0.75 \%$ to $1.25 \%$, dependent upon our financial performance. There are no covenants in the credit facility requiring us to achieve certain earnings levels and there are no capital spending limitations. There are certain negative covenants under the credit facility including, but not limited to, limitations on our ability to incur other indebtedness, encumber our assets, or undergo a change of control. Additionally, we are required to maintain a ratio of $2: 1$ for the value of our inventory to the amount of the loans under the credit facility. As of October 28, 2006, we were in compliance with all covenants under the credit facility. Events of default under the credit facility include, subject to grace periods and notice provisions in certain circumstances, failure to pay principal amounts when due, breaches of covenants, misrepresentation, default of leases or other indebtedness, excess uninsured casualty loss, excess uninsured judgment or restraint of business, business failure or application for bankruptcy, indictment of or institution of any legal process or proceeding under federal, state, municipal or civil statutes, legal challenges to loan documents, and a change in control. If an event of default occurs, the lenders under the credit facility will be entitled to take various actions, including the acceleration of amounts due thereunder and requiring that all such amounts be immediately paid in full as well as possession and sale of all assets that have been used as collateral. At October 28, 2006, we had no amount outstanding under the credit facility, and no stand-by or commercial letters of credit issued under the credit facility. In addition, we have not had outstanding borrowings under the credit facility since November 2002.

## 7. Retirement Benefit Plans

We maintain a qualified, defined contribution retirement plan with a $401(\mathrm{k})$ salary deferral feature that covers substantially all of our employees who meet certain requirements. Under the terms of the plan, employees may contribute up to $14 \%$ of gross earnings and we will provide a matching contribution of $50 \%$ of the first $5 \%$ of gross earnings contributed by the participants. We also have the option to make additional contributions. Matching contributions vest over a five-year service period with $20 \%$ vesting after two years and $50 \%$ vesting after year three. Vesting increases thereafter at a rate of $25 \%$ per year so that participants will be fully vested after year five.

We maintain a supplemental executive retirement plan, or SERP, which is a nonqualified defined benefit plan for certain officers. The plan is non-contributory and not funded and provides benefits based on years of service and compensation during employment. Participants are vested upon entrance in the plan. Pension expense is determined using various actuarial cost methods to estimate the total benefits ultimately payable to officers and this cost is allocated to service periods. The actuarial assumptions used to calculate pension costs are reviewed annually.

## Table of Contents


#### Abstract

AÉROPOSTALE, INC. NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)


The components of net periodic pension benefit cost are as follows:

|  | 13 weeks ended |  |  |  | 39 weeks ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { October 28, } \\ 2006 \end{gathered}$ |  | $\begin{gathered} \text { October } 29, \\ 2005 \end{gathered}$ |  | $\begin{gathered} \text { October 28, } \\ 2006 \end{gathered}$ |  | $\begin{gathered} \text { October 29, } \\ 2005 \end{gathered}$ |  |
| Service cost | \$ | 123 | \$ | 106 | \$ | 369 | \$ | 316 |
| Interest cost |  | 233 |  | 183 |  | 699 |  | 549 |
| Amortization of prior service cost |  | 19 |  | 19 |  | 57 |  | 56 |
| Amortization of net loss |  | 142 |  | 138 |  | 426 |  | 413 |
| Net periodic pension benefit cost | \$ | 517 | \$ | 446 | \$ | 1,551 | \$ | 1,334 |

We maintain a long-term incentive deferred compensation plan for the purpose of providing long-term incentive to a select group of management. The plan is a non-qualified, defined contribution plan and is not funded. Participants in this plan include all employees designated by us as Vice President, or other higher-ranking position that are not participants in the SERP. Annual monetary credits are recorded to each participant s account based on compensation levels and years as a participant in the plan. Annual interest credits are applied to the balance of each participant s account based upon established benchmarks. Each annual credit is subject to a three-year cliff-vesting schedule, and participant s accounts will be fully vested upon retirement after completing five years of service and attaining age 55 .

We maintain a postretirement benefit plan for certain officers. At October 28, 2006, we had a liability of $\$ 0.1$ million in connection with this plan.

## 8. Stock Repurchase Program

We repurchase our common stock from time to time under a stock repurchase program. In June 2006, our Board of Directors approved a $\$ 100$ million increase in repurchase availability under the program, bringing total repurchase authorization, since inception of the program, to $\$ 250$ million. The repurchase program may be modified or terminated by the Board of Directors at any time, and there is no expiration date for the program. The extent and timing of repurchases will depend upon general business and market conditions, stock prices, opening and closing of our stock trading window, and liquidity and capital resource requirements going forward. We repurchased 308,000 shares of our common stock for $\$ 8.3$ million during the third quarter of 2006 and $1,069,000$ shares of our common stock for $\$ 24.4$ million during the third quarter of 2005 . We repurchased $2,139,400$ shares of our common stock for $\$ 56.0$ million during the thirty-nine weeks of 2006 and $1,454,000$ shares of our common stock for $\$ 35.6$ million during the first thirty-nine weeks of 2005 . We repurchased $6,687,650$ shares for $\$ 164.1$ million since the inception of the repurchase program through October 28,2006 , with $\$ 85.9$ million of repurchase availability remaining under the program as of October 28, 2006.

## 9. Other Income:

During the second quarter of 2006, we resolved a dispute with a vendor regarding the enforcement of our intellectual property rights. In connection with the resolution of this dispute, we received net proceeds of $\$ 2.1$ million from this vendor, which has been recorded in other income during the second quarter of 2006. There are no future obligations or commitments connected with this matter.

## 10. Commitments and Contingent Liabilities

We are party to various litigation matters and proceedings in the ordinary course of business. In the opinion of our management, dispositions of these matters are not expected to have a material adverse affect on our financial position, results from operations or cash flows. As of October 28, 2006 we have not issued any third party guarantees other than the unauthorized, unenforceable and subsequently terminated guaranty which Christopher Finazzo, our prior Chief Merchandising Officer, executed in March 1999, as described in note 11.

## Table of Contents

## AÉROPOSTALE, INC. <br> NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## 11. Subsequent Events

On November 8, 2006, we announced that Christopher L. Finazzo, who had been our Executive Vice President and Chief Merchandising Officer, had been terminated for cause, effective immediately, based upon information uncovered by management and after an independent investigation was conducted at the direction, and under the supervision, of a special committee of our Board of Directors. The investigation, being carried out by our outside legal counsel and a third-party investigation firm, revealed that Mr. Finazzo:
concealed from management and the company s Board of Directors, and failed to disclose in corporate disclosure documents, his personal ownership interests in and officer positions of, certain corporate entities affiliated with one of our primary vendors at the time, South Bay Apparel, Inc.,
without the knowledge or authorization of Aeropostale management, executed a corporate Guaranty Agreement in March 1999, that, had it been enforceable, would have obligated us to guarantee any payments due from South Bay Apparel, Inc. to Tricot Richelieu, Inc., an apparel manufacturer and vendor to South Bay Apparel, Inc., and
failed to disclose unauthorized business relationships and transactions between immediate and extended family members of Mr. Finazzo and certain other of our vendors.

These activities, and their concealment, constituted numerous instances of conflicts of interest that were in breach of, among other things, the Company s Code of Business Conduct and Ethics, as well as numerous violations of Mr. Finazzo semployment agreement.

South Bay Apparel, Inc. had been a vendor to Aeropostale since 1996, providing apparel products including women s and men s graphic tee shirts, fleece and other tops. At least one affiliate of South Bay Apparel, Inc. involved in this matter has received orders from us aggregating approximately $\$ 2.4$ million in 2004, approximately $\$ 1.0$ million in 2005 and approximately $\$ 0.6$ million during the first thirty-nine weeks of 2006.

Our management and our Board of Directors had no prior knowledge of any of these unauthorized activities by Mr. Finazzo, including the unauthorized Guaranty Agreement discussed above. On December 5, 2006 we entered into a Confirmatory Termination and Revocation Agreement with South Bay Apparel, Inc. and Tricot Richelieu, Inc., whereby all parties agreed that the Guaranty Agreement was thereby and has been permanently, irrevocably and absolutely terminated, revoked and expired in all respects. Therefore, the Guaranty Agreement was not recorded in the accompanying unaudited condensed consolidated financial statements.

Also on December 5, 2006, we entered into an agreement with South Bay Apparel, Inc. and Douglas Dey, South Bay Apparel, Inc. s President, whereby the parties agreed to resolve certain outstanding matters between them. As such, South Bay Apparel, Inc. agreed to pay us $\$ 8.0$ million, representing (i) a concession by South Bay Apparel, Inc. and Mr. Dey concerning prior purchases of merchandise by us and (ii) reimbursement by South Bay Apparel, Inc. of professional fees that we incurred associated with the negotiation of the Agreement and the investigation of the underlying facts surrounding this Agreement. In addition, South Bay Apparel, Inc. and Mr. Dey agreed to a reduction in the price of merchandise sold to us. We have agreed to purchase this merchandise for a total of $\$ 24.2$ million between December 5, 2006 and July 2, 2007. The agreement terminates on July 2, 2007.

Due to the numerous undisclosed conflicts of interests discussed above, we determined that transactions initiated or authorized by Mr. Finazzo, during his employment with us, with the above mentioned related parties cannot be presumed to have been carried out on an arm s-length basis, as the requisite conditions of competitive, free-market dealings may not have existed. However, we believe that our historical consolidated financial statements were fairly stated in all material respects. In addition, we believe that our historical trend of earnings would not have been materially impacted by any of these items.

## Table of Contents

## Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations

## Cautionary Note Regarding Forward-Looking Statements

This Quarterly Report on Form 10-Q contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. Such forward-looking statements involve certain risks and uncertainties, including statements regarding the company s strategic direction, prospects and future results. Certain factors, including factors outside of our control, may cause actual results to differ materially from those contained in the forward-looking statements. The risk factors included in Item 1A should be read in connection with evaluating the Company s business and future prospects. All forward looking statements included in this report are based on information available to us as of the date hereof, and we assume no obligation to update or revise such forward-looking statements to reflect events or circumstances that occur after such statements are made.

## Introduction

Aéropostale, Inc. is a mall-based specialty retailer of casual apparel and accessories in the United States. Our target customers are both young women and young men from age 14 to 17 , and we provide our customers with a selection of high-quality, active-oriented, fashion basic merchandise at compelling values in a high-energy store environment. Jimmy Z Surf Co., Inc., a wholly owned subsidiary of Aéropostale, Inc., is a California lifestyle-oriented brand targeting trend-aware young women and men aged 18 to 25 . We opened our first Jimmy $Z$ stores in July 2005. In addition, we launched our Aeropostale e-commerce business in May 2005. As of October 28, 2006, we operated 738 stores in 47 states, consisting of 724 Aeropostale stores and 14 Jimmy Z stores, in addition to our e-commerce website, www.aeropostale.com.

Management s Discussion and Analysis of Financial Condition and Results of Operations, or MD\&A, is intended to provide information to help you better understand our financial condition and results of operations. Our business is highly seasonal, and historically we realize a significant portion of our sales, net income, and cash flow in the second half of the year, driven by the impact of the back-to-school selling season in our third quarter and the holiday selling season in our fourth quarter. Therefore, our interim period consolidated financial statements will not be indicative of our full-year results of operations, financial condition or cash flows. We recommend that you read this section along with our condensed consolidated financial statements included in this report and along with our Annual Report on Form 10-K for the year ended January 28, 2006.

The discussion in the following section is on a consolidated basis, unless indicated otherwise.

## Overview

We achieved net sales of $\$ 385.5$ million for the third quarter of 2006 , or an $18.7 \%$ increase over the third quarter of 2005. The sales increase was driven by average square footage growth of $12 \%$ and a $5.6 \%$ comparable store sales increase. On a year-to-date basis, we achieved net sales of $\$ 906.4$ million for the first thirty-nine weeks of 2006, or a $17.8 \%$ increase over the same period in 2005. Comparable store sales increased $1.8 \%$ during the first thirty-nine weeks of 2006. Gross profit, as a percentage of net sales, increased 2.9 percentage points for the third quarter of 2006 and increased 1.2 percentage points for the first thirty-nine weeks of 2006. Merchandise margin increased 3.0 percentage points for the third quarter of 2006, primarily due to decreased promotional activity. SG\&A, as a percentage of net sales, increased 2.5 percentage points for the third quarter of 2006 and 1.8 percentage points for the first thirty-nine weeks of 2006. The increase in SG\&A was primarily attributable to increased store payroll and transaction costs; an increase in incentive compensation, reflecting the reversal of previously accrued incentive
compensation during the third quarter of 2005; and increased marketing expense. Interest income increased by $\$ 0.9$ million for the third quarter of 2006 and by $\$ 2.1$ million on a year-to-date basis versus the same periods in the prior year. Increases in interest rates and cash and cash equivalents were the primary drivers of the increase in net interest income. Net income for the third quarter of 2006 was $\$ 32.6$ million, or $\$ 0.61$ per diluted share, versus net income of $\$ 26.1$ million, or $\$ 0.47$ per diluted share for the third quarter of 2005 . Net income for the first thirty-nine weeks of 2006 was $\$ 49.4$ million, or $\$ 0.91$ per diluted share, versus net income of $\$ 42.2$ million, or $\$ 0.75$ per diluted share for the first thirty-nine weeks of 2005.

## Table of Contents

As of October 28, 2006, we had working capital of $\$ 208.5$ million, cash and cash equivalents of $\$ 148.1$ million, short-term investments of $\$ 55.2$ million, and no third party debt outstanding. Merchandise inventories increased by $5 \%$, and decreased by $5 \%$ on a square foot basis, at October 28,2006 , compared to the third quarter of 2005 . We operated 738 stores at October 28, 2006, an increase of $10 \%$ from the same period last year.

We use a number of key indicators of financial condition and operating performance to evaluate the performance of our business, some of which are set forth in the following table:

|  | 13 weeks ended |  |  |  | 39 weeks ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { October 28, } \\ 2006 \end{gathered}$ |  | $\begin{gathered} \text { October } 29, \\ 2005 \end{gathered}$ |  | $\begin{gathered} \text { October 28, } \\ 2006 \end{gathered}$ |  | $\begin{gathered} \text { October } 29, \\ 2005 \end{gathered}$ |  |
| Net sales (in millions) | \$ | 385.5 | \$ | 324.7 | \$ | 906.4 | \$ | 769.1 |
| Total store count at end of period |  | 738 |  | 668 |  | 738 |  | 668 |
| Comparable store count at end of period |  | 620 |  | 508 |  | 620 |  | 508 |
| Net sales growth |  | 18.7\% |  | 18.2\% |  | 17.8\% |  | 20.7\% |
| Increase (decrease) in comparable store sales |  | 5.6\% |  | (1.5)\% |  | 1.8\% |  | (0.1)\% |
| Increase (decrease) in comparable average unit retail |  | 5.0\% |  | (11.0)\% |  | 4.3\% |  | (10.1)\% |
| (Decrease) increase in comparable units per sales transaction |  | (0.1)\% |  | 1.5\% |  | (1.9)\% |  | 3.1\% |
| Increase (decrease) in comparable sales transaction |  | 0.6\% |  | 9.2\% |  | (0.5)\% |  | 7.8\% |
| Net sales per average square foot | \$ | 146 | \$ | 140 | \$ | 353 | \$ | 351 |
| Gross profit (in millions) | \$ | 123.6 | \$ | 94.7 | \$ | 266.7 | \$ | 216.5 |
| Income from operations (in millions) | \$ | 51.8 | \$ | 42.3 | \$ | 76.4 | \$ | 67.1 |
| Diluted earnings per share | \$ | 0.61 | \$ | 0.47 | \$ | 0.91 | \$ | 0.75 |
| Average square footage growth |  | 12\% |  | 21\% |  | 16\% |  | 22\% |
| Increase in total inventory over comparable period |  | 5\% |  | 40\% |  | 5\% |  | 40\% |
| (Decrease) increase in inventory per square foot over comparable period |  | (5)\% |  | 17\% |  | (5)\% |  | 17\% |
| Percentages of net sales by category: |  |  |  |  |  |  |  |  |
| Women s |  | 65\% |  | 66\% |  | 60\% |  | 62\% |
| Men s |  | 24\% |  | 23\% |  | 25\% |  | 25\% |
| Accessories |  | 11\% |  | 11\% |  | 15\% |  | 13\% |

The following table sets forth our results of operations as a percentage of net sales. We also use this information to evaluate the performance of our business:

| Net sales | $100.0 \%$ | $100.0 \%$ | $100.0 \%$ | $100.0 \%$ |
| :--- | ---: | ---: | ---: | ---: |
| Gross profit | $32.1 \%$ | $29.2 \%$ | $29.4 \%$ | $28.2 \%$ |
| Selling, general and administrative expenses | $18.6 \%$ | $16.1 \%$ | $21.2 \%$ | $19.4 \%$ |

Edgar Filing: AEROPOSTALE INC - Form 10-Q

| Other income |  |  | $0.2 \%$ |  |
| :--- | ---: | ---: | ---: | ---: |
| Income from operations | $13.5 \%$ | $13.1 \%$ | $8.4 \%$ | $8.8 \%$ |
| Interest income, net | $0.4 \%$ | $0.1 \%$ | $0.5 \%$ | $0.2 \%$ |
| Income before income taxes | $13.9 \%$ | $13.2 \%$ | $8.9 \%$ | $9.0 \%$ |
| Income taxes | $5.4 \%$ | $5.2 \%$ | $3.5 \%$ | $3.5 \%$ |
| Net income | $8.5 \%$ | $8.0 \%$ | $5.4 \%$ | $5.5 \%$ |

## Table of Contents

## Results of Operations

Sales Net sales consist of sales from comparable stores and non-comparable stores. A store is included in comparable store sales after fourteen months of operation. We consider a remodeled or relocated store with more than a $25 \%$ change in square feet to be a new store. Prior period sales from stores that have closed are not included in comparable store sales, nor are sales from our e-commerce business or sales from our temporary arrangements with colleges and universities.

Net sales for the third quarter of 2006 increased by $\$ 60.8$ million, or by $18.7 \%$ versus the same period last year. Average square footage growth of $12 \%$ drove the net sales increase for the quarter, as well as an increase in comparable store sales. Comparable store sales increased by $\$ 17.1$ million, or by $5.6 \%$ for the third quarter of 2006, versus a comparable store sales decrease of $1.5 \%$ for the third quarter of 2005. Comparable store sales increased in our young men s, young women sand accessories categories. The overall comparable store sales increase reflected a $5.0 \%$ increase in average unit retail, a $0.6 \%$ increase in the number of sales transactions, and a $0.1 \%$ decrease in units per sales transaction. The increase in the average unit retail reflects lower promotional activity this year. Non-comparable store sales increased by $\$ 43.7$ million, or by $13.1 \%$, primarily due to 70 more stores open at the end of the third quarter of 2006 versus the end of the third quarter of 2005.

Net sales for the first thirty-nine weeks of 2006 increased by $\$ 137.3$ million, or by $17.8 \%$, driven by average square footage growth of $16 \%$, as well as an increase in comparable store sales. Comparable store sales increased by $\$ 13.3$ million, or by $1.8 \%$ for the year-to-date period, versus a comparable store sales decrease of $0.1 \%$ for the first thirty-nine weeks of 2005 . Non-comparable store sales increased by $\$ 124.0$ million, or by $17.9 \%$, primarily due to the new store openings discussed above.

Gross profit Cost of sales includes costs related to: merchandise sold, including inventory valuation adjustments, distribution and warehousing; freight from the distribution center and warehouse to the stores; payroll for our design, buying and merchandising departments, and occupancy costs. Occupancy costs include: rent, contingent rents, common area maintenance, real estate taxes, utilities, repairs, maintenance and all depreciation.

Gross profit, as a percentage of net sales, increased 2.9 percentage points for the third quarter of 2006 versus the same period last year. Merchandise margin increased 3.0 percentage points, reflecting decreased promotional activity.

Gross profit, as a percentage of net sales, increased 1.2 percentage points for the first thirty-nine weeks of 2006 versus the same period last year. Merchandise margin increased 2.0 percentage points, reflecting lower promotional activity, and was partially offset by a 0.6 percentage points increase in depreciation and amortization and a 0.2 percentage point increase in occupancy costs.
$\underline{S G \& A}$ SG\&A includes costs related to: selling expenses, store management and corporate expenses such as payroll and employee benefits, marketing expenses, employment taxes, maintenance costs and expenses, insurance and legal expenses, and store pre-opening and other corporate level expenses. Store pre-opening expenses include store level payroll, grand opening event marketing, travel, supplies and other store pre-opening expenses.

SG\&A increased by $\$ 19.4$ million, or 2.5 percentage points, as a percentage of net sales, for the third quarter of 2006 versus the third quarter of 2005. The increase in SG\&A was attributable to a $\$ 10.2$ million increase in store payroll and benefits and store transaction costs resulting primarily from new store growth; a $\$ 4.7$ million increase in incentive compensation, reflecting the reversal of previously accrued incentive compensation during the third quarter of 2005; and a $\$ 1.8$ million increase in marketing costs. As a percentage of net sales, the increase in incentive compensation contributed to 1.3 percentage points of the increase in SG\&A, store transaction related expenses contributed to 0.6 percentage points of the increase, the adoption of SFAS No. 123(R)contributed to 0.3 percentage points of the
increase, and marketing expense contributed to 0.3 percentage points of the increase.
SG\&A, as a percentage of net sales, increased 1.8 percentage points for the first thirty-nine weeks of 2006 versus the same period last year. As a percentage of net sales, store payroll and transaction costs contributed to 0.4 percentage points of the increase in SG\&A, and marketing expense contributed to 0.4 percentage points of the increase. In addition, the adoption of SFAS No. 123(R) contributed to 0.3 percentage points of the increase in SG\&A.

## Table of Contents

Other income We recognized $\$ 2.1$ million in other income during the second quarter of 2006 in connection with the resolution of a dispute with a vendor regarding the enforcement of our intellectual property rights.

Interest income and income taxes Interest income increased by $\$ 0.9$ million for the third quarter of 2006, and by $\$ 2.1$ million for the first thirty-nine weeks of 2006, versus the same periods in 2005. Increases in cash and cash equivalents and interest rates were the primary drivers of the increase in net interest income.

The effective income tax rate was $39.0 \%$ for $2006,39.5 \%$ for the third quarter of 2005 , and $39.3 \%$ for the first thirty-nine weeks of 2005.

Net income Net income was $\$ 32.6$ million, or $\$ 0.61$ per diluted share, for the third quarter of 2006, versus net income of $\$ 26.1$ million, or $\$ 0.47$ per diluted share, for the third quarter of 2005 . The previously discussed adoption of SFAS No. 123(R) unfavorably impacted net income for the third quarter of 2006 by $\$ 1.0$ million, or $\$ 0.01$ per diluted share.

Net income was $\$ 49.4$ million, or $\$ 0.91$ per diluted share, for the first thirty-nine weeks of 2006, versus net income of $\$ 42.1$ million, or $\$ 0.75$ per diluted share, for the first thirty-nine weeks of 2005 . The previously discussed adoption of SFAS No. 123(R) unfavorably impacted net income for the first thirty-nine weeks of 2006 by $\$ 2.7$ million, or $\$ 0.03$ per diluted share.

Consolidated net income included net losses from the Company s Jimmy Z subsidiary of $\$ 1.6$ million, or $\$ 0.03$ per diluted share, for the third quarter of 2006 and $\$ 4.6$ million, or $\$ 0.9$ per diluted share, for the first thirty-nine weeks of 2006. Consolidated net income included net losses from the Company s Jimmy Z subsidiary of $\$ 1.5$ million, or $\$ 0.03$ per diluted share, for the third quarter of 2005 and $\$ 3.3$ million, or $\$ 0.6$ per diluted share, for the first thirty-nine weeks of 2005.

## Liquidity and Capital Resources

Our cash requirements are primarily for working capital, construction of new stores, remodeling of existing stores, and the improvement and enhancement of our information technology systems. Due to the seasonality of our business, we have historically realized a significant portion of our cash flows from operations during the second half of the year. Most recently, our cash requirements have been met primarily through cash and cash equivalents on hand during the first half of the year, and through cash flows from operations during the second half of the year. We expect to continue to meet our cash requirements for the next twelve months primarily through cash flows from operations and existing cash and cash equivalents. In addition, we have a revolving credit facility (the credit facility ) that provides for a $\$ 50.0$ million base borrowing availability, and can be increased to an aggregate of $\$ 75.0$ million if we so request (see note 6 to the notes to unaudited condensed consolidated financial statements for a further description). We have not had outstanding borrowings under the credit facility since November 2002. At October 28, 2006, we had working capital of $\$ 208.5$ million, cash and cash equivalents of $\$ 148.1$ million, short-term investments of $\$ 55.2$ million, and no third party debt outstanding.

The following table sets forth our cash flows for the period indicated:

| 39 weeks ended |  |
| :---: | :---: |
| October 28, | October 29, |
| 2006 | 2005 |
| (In Thousands) |  |

Net cash provided by operating activities
Net cash (used in) provided by investing activities
Net cash used in financing activities
Net (decrease) increase in cash and cash equivalents
\$ 65,094 \$ 35,281
$(74,617) \quad 7,379$
$(47,571) \quad(34,471)$
\$ $(57,094) \quad \$ \quad 8,189$

Operating activities Cash flows from operating activities, our primary form of liquidity on a full-year basis, increased by $\$ 29.8$ million for the first thirty-nine weeks of 2006, versus the first thirty-nine weeks of 2005. Cash provided by net income, as adjusted for non-cash items, increased by $\$ 16.6$ million for the first thirty-nine weeks of 2006, versus the third quarter of 2005. Cash used for merchandise inventories, net of accounts payable, decreased by $\$ 13.5$ million. Merchandise inventories decreased by $5 \%$ on a square foot basis, as of October 28, 2006, as

## Table of Contents

compared to October 29, 2005. Merchandise inventories increased by $17 \%$ on a square foot basis, as of October 29, 2005, as compared to October 30, 2004. In accordance with the provisions of SFAS No. 123(R), excess tax benefits from stock options of $\$ 7.0$ million were reported as a financing activity for the first thirty-nine weeks of 2006 . For the first thirty-nine weeks of 2005, tax benefits from stock options of $\$ 4.3$ million were reported as an operating activity.

Due to the seasonality of our business, we have historically generated a significant portion of our cash flows from operating activities in the second half of the year, and we expect this trend to continue through the balance of this year.

Capital requirements Investments in capital expenditures are principally for the construction of new stores, remodeling of existing stores, and investments in information technology. Our future capital requirements will depend primarily on the number of new stores we open, the number of existing stores we remodel and the timing of these expenditures. We opened 70 new Aeropostale stores through October 28, 2006, and we plan to open five additional Aeropostale stores during the fourth quarter of 2006. In addition, we have remodeled 15 existing Aeropostale stores during 2006. Capital expenditures for the full year of 2006 are expected to approximate $\$ 49$ million for these new and remodeled stores, to update our existing point-of-sale systems, and for certain other information technology investments.

We had $\$ 55.2$ million in short-term investments at October 28, 2006, consisting of auction rate debt and preferred stock securities. Auction rate securities are term securities that earn income at a rate that is periodically reset, typically within 35 days, to reflect current market conditions through an auction process. These securities have long-term contractual maturities and are classified as available-for-sale securities in the current asset section of our condensed consolidated balance sheets.

Financing activities and capital resources We repurchase our common stock from time to time under a stock repurchase program. In June 2006, our Board of Directors approved a $\$ 100$ million increase in repurchase authorization under the program, bringing total repurchase availability, since inception of the program, to $\$ 250$ million. The repurchase program may be modified or terminated by the Board of Directors at any time, and there is no expiration date for the program. The extent and timing of repurchases will depend upon general business and market conditions, stock prices, opening and closing of our stock trading window, and liquidity and capital resource requirements going forward. We repurchased 308,000 shares of our common stock for $\$ 8.3$ million during the third quarter of 2006 and $1,069,000$ shares of our common stock for $\$ 24.4$ million during the third quarter of 2005 . We repurchased $2,139,400$ shares of our common stock for $\$ 56.0$ million during the thirty-nine weeks of 2006 and $1,454,000$ shares of our common stock for $\$ 35.6$ million during the first thirty-nine weeks of 2005 . We repurchased $6,687,650$ shares for $\$ 164.1$ million since the inception of the repurchase program through October 28, 2006, with $\$ 85.9$ million of repurchase availability remaining under the program as of October 28, 2006.

We have a credit facility that provides for a $\$ 50.0$ million base borrowing availability, and can be increased to an aggregate of $\$ 75.0$ million if we so request (see note 6 to the notes to unaudited condensed consolidated financial statements for a further description). At October 28, 2006, we had no amounts outstanding under the credit facility, and no stand-by or commercial letters of credit issued under the credit facility. As of October 28, 2006, we were in compliance with all covenants under the credit facility. In addition, we have not had outstanding borrowings under the credit facility since November 2002.

In accordance with the provisions of SFAS No. 123(R), excess tax benefits from stock options of $\$ 6.9$ million were reported as a financing activity for the third quarter of 2006. Previously, all tax benefits from stock options were reported as an operating activity.

## Table of Contents

## Contractual Obligations

The following table summarizes our contractual obligations as of October 28, 2006:

|  | Total |  | $\begin{gathered} \text { Balance } \\ \text { of } \\ 2006 \end{gathered}$ |  | Payments Due |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | In | In 2007 <br> and 2008 <br> Thousan |  | $\begin{gathered} \text { In } 2009 \\ \text { and } 2010 \end{gathered}$ |  | $\begin{gathered} \text { After } \\ 2010 \end{gathered}$ |
| Contractual Obligations |  |  |  |  |  |  |  |  |  |  |
| Employment agreements | \$ | 1,496 |  |  | \$ | 569 | \$ | 927 | \$ |  | \$ |  |
| Sponsorship and advertising contracts |  | 2,910 |  | 300 |  | 1,886 |  | 724 |  |  |
| Operating leases |  | 542,842 |  | 18,824 |  | 149,385 |  | 139,907 |  | 234,726 |
| Total contractual obligations | \$ | 547,248 | \$ | 19,693 | \$ | 152,198 | \$ | 140,631 | \$ | 234,726 |

The operating leases included in the above table do not include contingent rent based upon sales volume, which represented approximately $17 \%$ of minimum lease obligations in fiscal 2005 , or variable costs such as maintenance, insurance and taxes, which represented approximately $56 \%$ of minimum lease obligations in fiscal 2005. Our open purchase orders are cancelable without penalty and are therefore not included in the above table.

On December 5, 2006, we entered into a $\$ 24.2$ million purchase commitment with South Bay Apparel, Inc. through July 2, 2007, as discussed in note 11 to the notes to the unaudited condensed consolidated financial statements. We have not provided any financial guarantees, other than the unauthorized guaranty that was revoked and terminated on December 5, 2006, as discussed in note 11 to the notes to the unaudited condensed consolidated financial statements.

## Off-Balance Sheet Arrangements

We have not created, and are not party to, any special-purpose or off-balance sheet entities for the purpose of raising capital, incurring debt or operating our business. We do not have any arrangements or relationships with entities that are not consolidated into the financial statements that are reasonably likely to materially affect our liquidity or the availability of capital resources. As of October 28, 2006, we have not issued any letters of credit for the purchase of merchandise inventory or any capital expenditures.

## Critical Accounting Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires the appropriate application of certain accounting policies, many of which require us to make estimates and assumptions about future events and their impact on amounts reported in our financial statements and related notes. We believe the application of our accounting policies, and the estimates inherently required therein, are reasonable. These accounting policies and estimates are constantly reevaluated, and adjustments are made when facts and circumstances dictate a change. However, since future events and their impact cannot be determined with certainty, actual results may differ from our estimates, and such differences could be material to the consolidated financial statements. Historically, we have found our application of accounting policies to be appropriate, and actual results have not differed materially from those determined using necessary estimates. A summary of our significant accounting policies and a description of accounting policies that we believe are most critical may be found in the

MD\&A included in our Annual Report on Form 10-K for the year ended January 28, 2006.

## Item 3. Quantitative and Qualitative Disclosures About Market Risk

At October 28, 2006, we had no borrowings outstanding under our credit facility and we have not had any borrowings outstanding under our credit facility since November 2002. To the extent that we may borrow pursuant to our credit facility in the future, we may be exposed to market risk related to interest rate fluctuations. Additionally, we have not entered into financial instruments for hedging purposes.

## Table of Contents

## Item 4. Controls and Procedures

(a) Evaluation of Disclosure Controls and Procedures: Pursuant to Exchange Act Rule 13a-15(b) under the Securities Exchange Act of 1934, as amended (the Exchange Act ), our management carried out an evaluation, under the supervision and with the participation of our Chairman and Chief Executive Officer along with our Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls (as defined in Rule 13a-15(e) of the Exchange Act) and procedures. Based upon that evaluation, our Chief Executive Officer along with our Chief Financial Officer concluded that as of the end of our 2006 third quarter, ended October 28, 2006, our disclosure controls and procedures (1) are effective in timely alerting them to material information relating to our company (including its consolidated subsidiaries) required to be included in our periodic SEC filings and (2) are adequate to ensure that information required to be disclosed by us in the reports filed or submitted by us under the Exchange Act is recorded, processed and summarized and reported within the time periods specified in the SEC s rules and forms.
(b) Changes in internal controls: During the period covered by this quarterly report, there have been no changes in our internal controls over our financial reporting that have materially affected, or are reasonably likely to materially affect, our internal controls over our financial reporting.

## PART II OTHER INFORMATION

## Item 1. Legal Proceedings

We are party to various litigation matters and proceedings in the ordinary course of business. In the opinion of our management, dispositions of these matters are not expected to have a material adverse affect on our financial position, results from operations or cash flows.

## Item 1A. Risk factors

## Cautionary Note Regarding Forward-Looking Statements

This Quarterly Report on Form 10-Q contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. Such forward-looking statements involve certain risks and uncertainties, including statements regarding the company s strategic direction, prospects and future results. Certain factors, including factors outside of our control, may cause actual results to differ materially from those contained in the forward-looking statements. The following risk factors should be read in connection with evaluating the Company s business and future prospects. All forward looking statements included in this report are based on information available to us as of the date hereof, and we assume no obligation to update or revise such forward-looking statements to reflect events or circumstances that occur after such statements are made. Such uncertainties include, among others, the following factors:

## Fluctuations in comparable store sales and quarterly results of operations may cause the price of our common stock to decline substantially.

Our comparable store sales and quarterly results of operations have fluctuated in the past and are likely to continue to fluctuate in the future. In addition, there can be no assurance that we will be able to maintain our recent levels of comparable store sales as our business continues to expand. Our comparable store sales and quarterly results of operations are affected by a variety of factors, including:
fashion trends;
changes in our merchandise mix;
the effectiveness of our inventory management;
actions of competitors or mall anchor tenants;
calendar shifts of holiday or seasonal periods;
changes in general economic conditions and consumer spending patterns;

## Table of Contents

the timing of promotional events; and
weather conditions.
If our future comparable store sales fail to meet the expectations of investors, then the market price of our common stock could decline substantially. You should refer to the section entitled Management s Discussion and Analysis of Financial Condition and Results of Operations for more information.

## If we were unable to identify and respond to consumers fashion preferences in a timely manner, our profitability would decline.

We may not be able to keep pace with the rapidly changing fashion trends and consumer tastes inherent in the apparel industry. Accordingly, we produce casual, comfortable apparel, a majority of which displays either the Aéropostale or
Aéro logo. There can be no assurance that fashion trends will not move away from casual clothing or that we will not have to alter our design strategy to reflect a consumer change. Failing to anticipate, identify or react appropriately to changes in styles, trends, desired images or brand preferences, could have a material adverse effect on the Company s sales, financial condition and results of operations.

## Our business could suffer as a result of a manufacturer s inability to produce merchandise on time and to specifications.

We do not own or operate any manufacturing facilities and therefore we depend upon independent third parties to manufacture all of our merchandise. We utilize both domestic and international manufacturers to produce our merchandise. The inability of a manufacturer to ship orders in a timely manner or meet our quality standards could cause delivery date requirements to be missed, which could result in lost sales.

## Our business could suffer if a manufacturer fails to use acceptable labor practices.

Our sourcing agents and independent manufacturers are required to operate in compliance with all applicable foreign and domestic laws and regulations. While our vendor operating guidelines promote ethical business practices for our vendors and suppliers, we do not control these manufacturers or their labor practices. The violation of labor or other laws by an independent manufacturer, or by one of the sourcing agents, or the divergence of an independent manufacturer s or sourcing agent s labor practices from those generally accepted as ethical in the United States, could interrupt, or otherwise disrupt the shipment of finished products or damage the Company s reputation. Any of these, in turn, could have a material adverse effect on the Company s financial condition and results of operations. To help mitigate this risk, we engage a third party independent contractor to visit the production facilities from which we receive our products. This independent contractor assesses the compliance of the facility with, among other things, local and United States labor laws and regulations as well as foreign and domestic fair trade and business practices.

## We rely on a small number of vendors to supply a significant amount of our merchandise.

In fiscal 2005, we sourced approximately $33 \%$ of our merchandise from our top three suppliers; one company supplied approximately $15 \%$ of our merchandise, and two others each supplied approximately $9 \%$ of our merchandise. In addition, approximately $67 \%$ of our merchandise was directly sourced from our top ten suppliers, and one company acted as our agent with respect to the sourcing of approximately $21 \%$ of our merchandise. Our relationships with our suppliers generally are not on a long-term contractual basis and do not provide assurances on a long-term basis as to adequate supply, quality or acceptable pricing. Most of our suppliers could discontinue selling to us at any time. If one or more of our significant suppliers were to sever their relationship with us, we could be unable to obtain replacement
products in a timely manner, which could have a material adverse effect on our sales, financial condition and results of operations.

Foreign suppliers manufacture most of our merchandise and the availability and costs of these products may be negatively affected by risks associated with international trade.

Trade restrictions such as increased tariffs or quotas, or both, could affect the importation of apparel generally and increase the cost and reduce the supply of merchandise available to us. Much of our merchandise is sourced directly from foreign vendors in Europe, Asia and Central America. In addition, many of our domestic vendors maintain production facilities overseas. Some of these facilities are also located in regions that may be affected by

## Table of Contents

political instability that could cause a disruption in trade. Any reduction in merchandise available to us or any increase in its cost due to tariffs, quotas or local political issues could have a material adverse effect on our results of operations.

## Our growth strategy relies on the continued addition of a significant number of new stores each year, which could strain our resources and cause the performance of our existing stores to suffer.

Our growth will largely depend on our ability to open and operate new stores successfully. We opened 105 Aéropostale and 14 Jimmy Z stores in fiscal 2005, 103 Aéropostale stores in fiscal 2004, and 95 Aéropostale stores in fiscal 2003. Additionally, we have opened 70 new Aeropostale stores during the first thirty-nine weeks of fiscal 2006, and plan to open five additional Aeropostale stores during the fourth quarter of fiscal 2006. We expect to continue to open a significant number of new stores in future years while also remodeling a portion of our existing store base. Our planned expansion will place increased demands on our operational, managerial and administrative resources. These increased demands could cause us to operate our business less effectively, which in turn could cause deterioration in the financial performance of our individual stores. In addition, to the extent that our new store openings are in existing markets, we may experience reduced net sales volumes in previously existing stores in those same markets.

Our continued expansion plan is dependent on a number of factors which, if not implemented, could delay or prevent the successful opening of new stores and penetration into new markets.

Unless we continue to do the following, we may be unable to open new stores successfully and, if so, our continued growth would be impaired:
identify suitable markets and sites for new store locations;
negotiate acceptable lease terms;
hire, train and retain competent store personnel;
foster current relationships and develop new relationships with vendors that are capable of supplying a greater volume of merchandise;
manage inventory effectively to meet the needs of new and existing stores on a timely basis;
expand our infrastructure to accommodate growth; and
generate sufficient operating cash flows or secure adequate capital on commercially reasonable terms to fund our expansion plans.

In addition, we will open new stores in markets in which we currently have few or no stores. Our experience in these markets is limited and there can be no assurance that we will be able to develop our brand in these markets or adapt to competitive, merchandising and distribution challenges that may be different from those in our existing markets. Our inability to open new stores successfully and/or penetrate new markets would have a material adverse effect on our revenue and earnings growth.

The loss of the services of key personnel could have a material adverse effect on our business.
The Company s key executive officers have substantial experience and expertise in the retail business and have made significant contributions to the growth and success of the Company s brands. The unexpected loss of the services of
one or more of these individuals could adversely affect the Company. Specifically, if we were to lose the services of Julian R. Geiger, our Chairman and Chief Executive Officer, our business could be adversely affected. In addition, Mr. Geiger maintains many of our vendor relationships, and the loss of Mr. Geiger could negatively impact present vendor relationships.

## Failure of new business concepts would have an effect on our results of operations.

We expect that the introduction of new brand concepts and other business opportunities will play an important role in our overall growth strategy. In particular, we have and will continue to open our Jimmy Z brand stores. The operation of the Jimmy Z store is subject to numerous risks, including unanticipated operating problems; lack of prior experience; lack of customer acceptance; new vendor relationships; competition from existing and new

## Table of Contents

retailers; and could be a diversion of management s attention from the Company s core Aéropostale business. The Jimmy Z concept involves, among other things, implementation of a retail apparel concept which is subject to many of the same risks as Aéropostale, as well as additional risks inherent with a more fashion driven concept, including risks of difficulty in merchandising, uncertainty of customer acceptance, fluctuations in fashion trends and customer tastes, as well as the attendant mark-down risks. Risks inherent in any new concept are particularly acute with respect to Jimmy Z because this is the first significant new venture by us, and the nature of the Jimmy Z business differs in certain respects from that of our core Aéropostale business. There can be no assurance that the Jimmy Z stores will achieve sales and profitability levels justifying our investments in this business. If those sales levels are not achieved we may be forced to recognize impairments in the carrying value of our investments, which would have a negative impact on our results of operations.

## Our net sales and inventory levels fluctuate on a seasonal basis.

Our net sales and net income are disproportionately higher from August through January each year due to increased sales from back-to-school and holiday shopping. Sales during this period cannot be used as an accurate indicator for our annual results. Our net sales and net income from February through July are typically lower due to, in part, the traditional retail slowdown immediately following the winter holiday season. Any significant decrease in sales during the back-to-school and winter holiday seasons would have a material adverse effect on our financial condition and results of operations. In addition, in order to prepare for the back-to-school and holiday shopping seasons, we must order and keep in stock significantly more merchandise than we would carry during other parts of the year. Any unanticipated decrease in demand for our products during these peak shopping seasons could require us to sell excess inventory at a substantial markdown, which could reduce our net sales and gross margins and negatively impact our profitability.

## A downturn in the United States economy may affect consumer spending habits.

Consumer purchases of discretionary items and retail products, including the Company s products, may decline during recessionary periods and also may decline at other times when disposable income is lower. A downturn in the economy may adversely affect our sales.

## Our ability to attract customers to our stores depends heavily on the success of the shopping malls in which we are located.

In order to generate customer traffic, we must locate our stores in prominent locations within successful shopping malls. We cannot control the development of new shopping malls, the availability or cost of appropriate locations within existing or new shopping malls, or the success of individual shopping malls. A significant decrease in shopping mall traffic would have a material adverse effect on our results of operations.

## We rely on a single distribution center.

We maintain one distribution center to receive, store and distribute merchandise to all of our stores. Any significant interruption in the operation of the distribution center due to natural disasters, accidents, system failures or other unforeseen causes could have a material adverse effect on the Company s financial condition and results.

## We rely on a third party to manage our distribution center.

The efficient operation of our stores is dependent on our ability to distribute, in a timely manner, merchandise to our store locations throughout the United States. An independent third party operates our distribution and warehouse facility. We depend on this third party to receive, sort, pack and distribute substantially all of our merchandise. This
third party employs personnel represented by a labor union. Although there have been no work stoppages or disruptions since the inception of our relationship with this third party provider beginning in 1991, there can be no assurance that work stoppages or disruptions will not occur in the future. We also use a separate third party transportation company to deliver our merchandise from our warehouse to our stores. Any failure by either of these third parties to respond adequately to our warehousing and distribution needs would disrupt our operations and negatively impact our profitability.

## Table of Contents

## We rely on a third party to manage the warehousing and order fulfillment for our E-Commerce business.

We rely on one third party, GSI Commerce, pursuant to an E-Commerce Agreement, to warehouse all of the inventory sold through our e-commerce website, as well as to fulfill all of our e-commerce sales to our customers. Any significant interruption in the operations of GSI Commerce, of which we have no control, would have a material adverse effect on our e-commerce business.

Failure to protect our trademarks adequately could negatively impact our brand image and limit our ability to penetrate new markets.

We believe that our key trademarks AÉROPOSTALE ${ }^{\circledR}$ and, to a lesser extent, AERO $^{\circledR}$ are integral to our logo-driven design strategy. We have obtained a federal registration of the AÉROPOSTALE ${ }^{\circledR}$ trademark in the United States and have applied for or obtained registrations in most foreign countries in which our vendors are located. We use the AERO mark in many constantly changing designs and logos even though we have not applied to register every variation or combination thereof for adult clothing. We also believe that the JIMMY Z and Woody Car Design marks are an important part of our growth strategy and expansion of our business. We have acquired federal registrations in the United States and in Canada and have expanded the scope of our filings in the United States Patent and Trademark Office for a greater number of apparel and accessory categories. There can be no assurance that the registrations we own and have obtained will prevent the imitation of our products or infringement of our intellectual property rights by others. If any third party imitates our products in a manner that projects lesser quality or carries a negative connotation, our brand image could be materially adversely affected. Because we have not registered the AERO mark in all forms and categories and have not registered the AÉROPOSTALE, JIMMY Z and Woody Car Design marks in all categories or in all foreign countries in which we now or may in the future source or offer our merchandise, international expansion and our merchandising of non-apparel products using these marks could be limited.

In addition, there can be no assurance that others will not try to block the manufacture, export or sale of our products as violation of their trademarks or other proprietary rights. Other entities may have rights to trademarks that contain the word AERO or may have registered similar or competing marks for apparel and accessories in foreign countries in which our vendors are located. Our applications for international registration of the AÉROPOSTALE ${ }^{\circledR}$ mark have been rejected in several countries in which our products are manufactured because third parties have already registered the mark for clothing in those countries. There may also be other prior registrations in other foreign countries of which we are not aware. In addition, we do not own the Jimmy Z brand outside of the United States and Canada. Accordingly, it may be possible, in those few foreign countries where we were not been able to register the AÉROPOSTALE ${ }^{\circledR}$ mark, or in the countries where the Jimmy $Z$ brand is owned by a third party, for a third party owner of the national trademark registration for AÉROPOSTALE, JIMMY Z or the Woody Car Design to enjoin the manufacture, sale or exportation of Aéropostale or Jimmy Z branded goods to the United States. If we were unable to reach a licensing arrangement with these parties, our vendors may be unable to manufacture our products in those countries. Our inability to register our trademarks or purchase or license the right to use our trademarks or logos in these jurisdictions could limit our ability to obtain supplies from or manufacture in less costly markets or penetrate new markets should our business plan change to include selling our merchandise in those jurisdictions outside the United States.

## The effects of war or acts of terrorism could have a material adverse effect on our operating results and financial condition.

The continued threat of terrorism, heightened security measures and military action in response to an act of terrorism has disrupted commerce and has intensified the uncertainty of the U.S. economy. Any further acts of terrorism or a future war may disrupt commerce and undermine consumer confidence, which could negatively impact our sales revenue by causing consumer spending and/or mall traffic to decline. Furthermore, an act of terrorism or war, or the
threat thereof, could negatively impact our business by interfering with our ability to obtain merchandise from foreign vendors. Inability to obtain merchandise from our foreign vendors or substitute other vendors, at similar costs and in a timely manner, could adversely affect our operating results and financial condition.

## Table of Contents

## Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

Our Board of Directors has authorized a share repurchase program of our outstanding common stock aggregating in the amount of $\$ 250.0$ million since inception. Our purchases of treasury stock for the third quarter ended October 28, 2006 pursuant to the share repurchase program, and remaining repurchase availability at that date, were as follows:

| Period | Total <br> Number of <br> Shares <br> (or <br> Units) <br> Purchased |  | rage <br> Paid <br> Share | Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs (In Thousands) |  | Approximate <br> Dollar <br> Value of Shares <br> that May Yet Be <br> Purchased Under <br> the Plans or Programs |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| August 2006 | 50,000 | \$ | 25.55 | 50,000 | \$ | 92,937 |
| September 2006 | 140,000 | \$ | 25.72 | 140,000 | \$ | 89,337 |
| October 2006 | 118,000 | \$ | 29.43 | 118,000 | \$ | 85,864 |
| Total | 308,000 | \$ | 26.95 | 308,000 |  |  |

## Item 3. Defaults Upon Senior Securities

Not applicable.
Item 4. Submission of Matters to a Vote of Security Holders
Not applicable.
Item 5. Other Information
Not applicable.
Item 6. Exhibits

## Exhibit

No.

## Description

3.1 Form of Amended and Restated Certificate of Incorporation.
3.2 Form of Amended and Restated By-Laws.

### 4.1 Specimen Common Stock Certificate.

4.2 Stockholders Agreement, dated as of August 3, 1998, by and among MSS-Delaware, Inc., MSS Acquisition Corp. II, Federated Specialty Stores, Inc., Julian R. Geiger, David R. Geltzer and John S. Mills.
10.1 Aéropostale, Inc. 1998 Stock Option Plan.
10.2 Aéropostale, Inc. 2002 Long-Term Incentive Plan.
10.3 Management Services Agreement, dated as of July 31, 1998, between MSS-Delaware, Inc. and MSS Acquisition Corp. II.
10.4 Loan and Security Agreement, dated July 31, 1998 between Bank Boston Retail Finance Inc., as agent for the lenders party thereto (the Lenders ), the Lenders and MSS-Delaware, Inc.
10.5 First Amendment to Loan and Security Agreement, dated November 8, 1999, by and between Bank Boston Retail Finance Inc., as agent for the Lenders, the Lenders and MSS-Delaware, Inc.
10.6 Second Amendment to Loan and Security Agreement, dated May 2, 2002, by and between Fleet Retail Finance Inc. ( $\mathrm{f} / \mathrm{k} / \mathrm{a}$ Bank Boston Retail Finance), as agent for the Lenders, the Lenders and Aéropostale, Inc. (f/k/a MSS-Delaware, Inc.).
10.7 Third Amendment to Loan and Security Agreement, dated June 13, 2001, by and between Fleet Retail Finance Inc. (f/k/a Bank Boston Retail Finance), as agent for the Lenders, the Lenders and Aéropostale, Inc. (f/k/a MSS-Delaware, Inc.).
10.8 Fourth Amendment to Loan and Security Agreement, dated February 2, 2002, by and between Fleet Retail Finance Inc. ( $\mathrm{f} / \mathrm{k} / \mathrm{a}$ Bank Boston Retail Finance), as agent for the Lenders, the Lenders and Aéropostale, Inc. (f/k/a MSS-Delaware, Inc.).
10.9 Sublease Agreement, dated February 5, 2002, between the United States Postal Services and Aéropostale, Inc.

## Table of Contents

## Exhibit

No.

## Description

10.10 Merchandise Servicing Agreement, dated April 1, 2002, between American Distribution, Inc. and Aeropostale, Inc.
10.11 Interim Merchandise Servicing Agreement, dated as of February 11, 2002, by and between American Consolidation Inc. and Aéropostale, Inc.
10.12 Sourcing Agreement, dated July 22, 2002, by and among Federated Department Stores, Inc., Specialty Acquisition Corporation and Aéropostale, Inc.
10.13 Fifth Amendment to Loan and Security Agreement, dated April 15, 2002, by and between Fleet Retail Finance Inc. (f/k/a Bank Boston Retail Finance), as agent for the Lenders, the Lenders and Aéropostale, Inc. (f/k/a MSS-Delaware, Inc.).
10.14 Amendment No. 1 to Stockholders Agreement, dated April 23, 2002, by and among Aéropostale, Inc., Bear Stearns MB 1998-1999 Pre-Fund, LLC and Julian R. Geiger.
10.15 Employment Agreement, dated as of February 1, 2002, between Aéropostale, Inc. and Julian R. Geiger.
10.16 Employment Agreement, dated February 1, 2002, between Aéropostale, Inc. and Christopher L. Finazzo.
10.18 Fifth Amendment to Loan and Security Agreement, dated October 7, 2003, by and between Fleet Retail Finance Inc. (f/k/a Bank Boston Retail Finance), as agent for the Lenders, the Lenders and Aéropostale, Inc. (f/k/a MSS-Delaware, Inc).
10.19 Employment Agreement, dated as of February 1, 2004, between Aéropostale, Inc. and Julian R. Geiger.
10.20 Employment Agreement, dated as of February 1, 2004, between Aéropostale, Inc. and Christopher L. Finazzo.
10.22 Employment Agreement, dated as of February 1, 2004, between Aéropostale, Inc. and Michael J. Cunningham.
10.23 Employment Agreement, dated as of February 1, 2004, between Aéropostale, Inc. and Thomas P. Johnson.
10.24 Employment Agreement, dated as of February 1, 2004, between Aéropostale, Inc. and Olivera Lazic-Zangas.
10.25 Amendment No. 1, dated as of April 11, 2005, to Employment Agreement, dated as of February 1, 2004, between Aéropostale, Inc. and Julian R. Geiger.
31.1 Certification by Julian R. Geiger, Chairman and Chief Executive Officer, pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.*
31.2 Certification by Michael J. Cunningham, Executive Vice President and Chief Financial Officer, pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.*
32.1 Certification by Julian R. Geiger pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.*
32.2 Certification by Michael J. Cunningham pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.*

* Filed herewith.

Incorporated by reference to the Registration Statement on Form S-1, originally filed by Aéropostale, Inc. on March 8, 2002 (Registration No. 333-84056).

Incorporated by reference to the Registrant s Annual Report on 10-K, for the fiscal year ended February 1, 2003 (File No. 001-31314).

Incorporated by reference to the Registrant s Quarterly Report on Form 10-Q, for the quarterly period ended November 1, 2003 (File No. 001-31314).

Incorporated by reference to the Registrant s Annual Report on Form 10-K, for the fiscal year ended January 31, 2004 (File No. 001-31314).

Incorporated by reference to the Registrant s Annual Report on Form 10-K, for the fiscal year ended January 28, 2005 (File No. 001-31314).

## Table of Contents

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Aeropostale, Inc.

/s/ Julian R. Geiger<br>Julian R. Geiger<br>Chairman of the Board and Chief Executive Officer<br>(Principal Executive Officer)<br>/s/ Michael J. Cunningham<br>Michael J. Cunningham<br>Executive Vice President Chief Financial Officer<br>(Principal Financial Officer)

Dated: December 7, 2006

