# Edgar Filing: KOHLS CORPORATION - Form 10-Q 

## KOHLS CORPORATION

Form 10-Q
September 16, 2002


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| August 3, | February 2, |
| :---: | :---: |
| 2002 | 2002 |
| $----------------------1 ~$ | (Audited) |
| (Unaudited) |  |
| (In thousands) |  |

Assets
$\qquad$

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| Short-term investments | 113,230 | 229,377 |
| :---: | :---: | :---: |
| Accounts receivable, net | 828,649 | 835,946 |
| Merchandise inventories | 1,454,419 | 1,198,307 |
| Deferred income taxes | 40,593 | 52,292 |
| Other | 56,182 | 41,400 |
| Total current assets | 2,578,112 | 2,464,044 |
| Property and equipment, net | 2,425,389 | 2,199,494 |
| Other assets | 89,945 | 81,850 |
| Favorable lease rights | 171,007 | 174,860 |
| Goodwill | 9,338 | 9,338 |
| Total assets | \$ 5,273,791 | \$ 4,929,586 |
| Liabilities and Shareholders' Equity |  |  |
| Current liabilities: |  |  |
| Accounts payable | 590,942 | 478,870 |
| Accrued liabilities | 246,148 | 259,598 |
| Income taxes payable | 69,253 | 125,085 |
| Short-term debt | - | - |
| Current portion of long-term debt | 11,141 | 16,418 |
| Total current liabilities | 917,484 | 879,971 |
| Long-term debt | 1,089,695 | 1,095,420 |
| Deferred income taxes | 134,847 | 114,228 |
| Other long-term liabilities | 52,251 | 48,561 |
| Shareholders' equity: |  |  |
| Common stock | 3,368 | 3,351 |
| Paid-in capital | 1,062,251 | 1,005,169 |
| Retained earnings | 2,013,895 | 1,782,886 |
| Total shareholders' equity | 3,079,514 | 2,791,406 |
| Total liabilities and shareholders' equity | \$ 5,273,791 | \$ 4,929,586 |

Three Months (13 Weeks) Ended
August 3,
2002


(In thousands

## Operating activities

| Net income | \$231,009 |
| :---: | :---: |
| Adjustments to reconcile net income to net cash |  |
| provided by operating activities |  |
| Depreciation and amortization | 91,810 |
| Amortization of debt discount | 4,658 |
| Deferred income taxes | 32,318 |
| Changes in operating assets and liabilities: |  |
| Accounts receivable | 7,297 |
| Merchandise inventories | $(256,112)$ |
| Other current assets | $(14,782)$ |
| Accounts payable | 112,072 |
| Accrued and other long-term liabilities | $(8,119)$ |
| Income taxes | $(20,557)$ |
| Net cash provided by operating activities | 179,594 |

Investing activities

Acquisition of property and equipment and favorable lease rights, net
$(310,096)$
Net sales (purchases) of short-term investments 116,147
Other
$(12,556)$
Net cash used in investing activities
$(206,505)$

Financing activities
Proceeds from public debt offering, net
Payments of other long-term debt, net
$(15,660)$
Payments of financing fees on debt
(936)

Proceeds from stock option exercises
21,824

Net cash provided by financing activities 5,228

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| Net decrease in cash and cash equivalents | $(21,683)$ |
| :---: | :---: |
| Cash and cash equivalents at beginning of period | 106,722 |
| Cash and cash equivalents at end of period | \$ 85,039 |

See accompanying Notes to Condensed Consolidated Financial Statements

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KOHL'S CORPORATION<br>NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

1. Basis of Presentation

The accompanying financial statements have been prepared in accordance with accounting principles generally accepted in the United States for interim financial information. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for fiscal year end financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation have been included. For further information, refer to the financial statements and footnotes thereto included in the Company's Form 10-K (Commission File No. 1-11084) filed with the Securities and Exchange Commission.

## 2. Reclassifications

Certain reclassifications have been made to the prior periods' financial statements to conform to the fiscal 2002 presentation.

## 3. New Accounting Pronouncements

During June 2001, the Financial Accounting Standards Board issued Statement of Financial Accounting Standards ("SFAS") No. 142, "Goodwill and Other Intangible Assets," effective for fiscal years beginning after December 15, 2001. The Company adopted this statement on February 3, 2002. Under SFAS No. 142, goodwill and intangible assets deemed to have indefinite lives will no longer be amortized. Goodwill is now subject to fair value based impairment tests. In addition, a transitional goodwill impairment test is required as of the adoption date. The Company completed the transitional impairment test during the first quarter of 2002 and determined there was no impairment losses on existing goodwill. The remaining balance of goodwill is $\$ 9.3$ million. In accordance with SFAS No. 142, the Company ceased amortization of its remaining goodwill. Under SFAS No. 142, the Company would have had $\$ 1.3$ million of additional pretax income and net income in the second quarter of fiscal 2001 and $\$ 2.6$ million for the six months ended August 4, 2001. The impact on basic and diluted earnings per share would have been less than $\$ 0.01$.

In August 2001, The Financial Accounting Standards Board issued SFAS No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets," effective for fiscal years beginning after December 15, 2001. SFAS No. 144 addresses financial accounting and reporting for impairment or disposal of long-lived assets and supersedes SFAS No. 121. The Company adopted SFAS No. 144 on February 3, 2002. The adoption of this statement did not have an impact on the Company's results of operations or financial position.

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## 4. Merchandise Inventories

The Company uses the last-in, first-out (LIFO) method of accounting for merchandise inventory. The following information is provided to show the effects of the LIFO provision on each quarter, as well as to provide users with the information to compare to other companies not on LIFO.

| Quarter | LIFO Expense |  |
| :---: | :---: | :---: |
|  | Fiscal 2002 | Fiscal 2001 |
|  | (In Thousands) |  |
| First | \$2,243 | \$1,786 |
| Second | 2,305 | 1,819 |
| Year to Date | \$4,548 | \$3,605 |

Inventories would have been $\$ 11,658,000, \$ 7,110,000$, and $\$ 8,456,000$ higher at August 3, 2002, February 2, 2002, and August 4, 2001, respectively, if they had been valued using the first-in, first-out (FIFO) method.

## 5. Debt

During the quarter, the Company executed two new unsecured revolving bank credit facilities. The first agreement consists of a $\$ 532$ million facility maturing July 10, 2007. The second agreement consists of a $\$ 133$ million facility maturing July 10,2003 . These agreements replace a $\$ 300$ million unsecured revolving bank credit facility which would have matured on June 13, 2003. Depending on the type of advance under the new facilities, amounts borrowed bear interest at competitive bid rates; the LIBOR plus a margin, based on the Company's long-term unsecured debt rating; or the agent bank's base rate. No amounts were outstanding under any of these facilities as of August 3, 2002, or August 4, 2001.

## 6. Contingencies

The Company is involved in various legal matters arising in the normal course of business. In the opinion of management, the outcome of such proceedings and litigation will not have a material adverse impact on the Company's financial position or results of operations.

## 7. Net Income Per Share

The numerator for the calculation of basic and diluted net income per share is net income. The denominator is summarized as follows:
(In Thousands)

| Denominator for basic earnings per share | 336,260 |
| :--- | ---: |
| - weighted average shares | 6,682 |
| Impact of dilutive employee stock options | 333,472 |
| Denominator for dilutive earnings per share | 342,942 <br> $=======$ |

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Item 2

> MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL
> CONDITIONS AND RESULTS OF OPERATIONS
> THREE MONTHS AND SIX MONTHS ENDED AUGUST 3,2002

Results of Operations

During the first half of the year, the Company successfully opened 38 new stores including entering the Houston market with 12 stores; the Boston market with 13 stores and the Nashville market with four stores along with three additional stores in New York; two stores in Dallas, TX; two stores in New Jersey; and a store each in Huntsville, AL and Indianapolis, IN.

The Company plans to open another 33 prototype stores in the second half of the year, five in August and 28 in October. In August, the Company opened two new stores in the Columbia, SC market; one store in the Detroit, MI market; one store in the Toledo, OH market; and an additional store in Manchester, CT. In October, the Company plans to enter the Providence, RI market with four stores and add three stores in the Milwaukee, WI market; two stores in the Boston, MA market; two stores in the Philadelphia, PA market; five stores in Ohio; three stores in New Jersey; two stores in Minnesota; and one additional store each in New York, Virginia, North Carolina, Iowa, Illinois, Indiana and Texas.

In addition, the Company plans to open 4 stores as a small market test. These stores will average 62,000 square feet and are designed to take the Kohl's concept into a smaller footprint for lower population markets. Three of these stores opened in August: one in Wisconsin, one in Iowa and one in Michigan. The fourth will open in October in North Carolina. That will bring the total number of stores the Company plans to open this year to 75 and the Company anticipates ending the fiscal year with 457 stores.

In 2003, the Company plans to open approximately 80 new stores. The Company anticipates opening $30-35$ stores in the first quarter including the Company's entry into the Los Angeles, CA market. In the fall season, the Company plans to open approximately 45-50 new stores including entries into the Phoenix, AZ and Las Vegas, NV markets. A distribution center, located in San Bernardino, CA, is currently under construction and will be opened at the end of fiscal 2002 to support the Company's growth in the southwest.

Net sales increased $\$ 406.1$ million or $26.8 \%$ to $\$ 1,921.8$ million for the three months ended August 3, 2002, from $\$ 1,515.7$ million for the three months

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ended August 4, 2001. Net sales increased $\$ 245.3$ million due to the opening of 38 new stores in the first half of 2002 and the inclusion of 28 new stores opened in 2001. The remaining $\$ 160.8$ million is attributable to comparable store sales growth of $10.6 \%$.

Net sales increased $\$ 788.3$ million or $26.2 \%$ to $\$ 3,792.4$ million for the six months ended August 3, 2002, from $\$ 3,004.1$ million for the six months ended August 4, 2001. Net sales increased $\$ 518.5$ million due to the opening of 38 new stores in the first half of 2002 and the inclusion of 62 new stores opened in 2001. The remaining $\$ 269.8$ million is attributable to comparable store sales growth of $9.6 \%$.

Gross margin for the three months ended August 3, 2002, was $\$ 687.1$ million, or $35.8 \%$ compared to $\$ 536.8 \mathrm{million}$, or $35.4 \%$ for the three months ended August 4, 2001. Gross margin for the six months ended August 3, 2002, was \$1,343.8 million, or $35.4 \%$ compared to $\$ 1,057.6$ million, or $35.2 \%$ for the six months ended August 4, 2001. The increase in gross margin was primarily due to the growth in sales and improved margin rate by merchandise category for the three months and six months ended August 3, 2002.

Selling, general and administrative (S,G\&A) expenses include all direct store expenses such as payroll, occupancy and store supplies and all costs associated with the Company's distribution centers, advertising and corporate functions, but exclude depreciation and amortization. The $S, G \& A$ expenses declined to $22.0 \%$ of net sales for the three months ended August 3, 2002, from $22.7 \%$ of net sales for the three months ended August 4, 2001. Of the 64 basis points of rate improvement, 38 basis points are due to leverage of store operating expenses while the remainder is due to leverage of other $S, G \& A \operatorname{costs}$. The $S, G \& A$ expenses declined to $22.0 \%$ of net sales for the six months ended August 3, 2002, from 22.7\% of net sales for the six months ended August 4, 2001. Of the 68 basis points of rate improvement, 33 basis points are due to leverage of store operating expenses while the remainder is due to the leverage of other S,G\&A costs.

Depreciation and amortization for the three months ended August 3, 2002, was $\$ 47.4$ million compared to $\$ 38.4$ million for the three months ended August 4, 2001. Depreciation and amortization for the six months ended August 3, 2002, was $\$ 91.4$ million compared to $\$ 75.2$ million for the six months ended August 4, 2001. The increase is primarily attributable to the addition of new stores, the opening of two new distribution centers and the remodeling and expansion of existing stores.

Preopening expenses are expensed as incurred and relate to the costs associated with new store openings including advertising, hiring and training costs for new employees, and processing and transporting initial merchandise. Preopening expense for the three months ended August 3, 2002, was $\$ 2.9$ million compared to $\$ 2.2$ million for the three months ended August 4, 2001. Preopening expense for the six months ended August 3, 2002, was $\$ 19.9$ million compared to $\$ 15.4$ million for the six months ended August 4, 2001 . The increase is primarily due to an increase in the number of new stores opened and the timing of related expenses.

As a result of the above factors, operating income for the three months ended August 3, 2002, increased $\$ 60.6$ million or $39.8 \%$ over the three months ended August 4,
2001. Operating income for the six months ended August 3, 2002, increased $\$ 112.2$ million or $39.4 \%$ over the six months ended August 4, 2001.

Net interest expense for the three months ended August 3, 2002, was $\$ 13.0$ million compared to $\$ 12.8$ million for the three months ended August 4, 2001. Net interest expense for the six months ended August 3, 2002 , was $\$ 25.6$ million compared to $\$ 23.3$ million for the six months ended August 4, 2001. The Company incurred incremental interest expense as a result of the $\$ 300$ million of non-callable unsecured notes issued March 2001.

Net income for the three months ended August 3, 2002, increased 43.8\% to $\$ 124.4$ million from $\$ 86.5$ million for the three months ended August 4, 2001. Earnings were $\$ 0.36$ per diluted share for the three months ended August 3 , 2002 , compared to $\$ 0.25$ per diluted share for the three months ended August 4, 2001 . Net income for the six months ended August 3, 2002, increased 42.9\% to $\$ 231.0$ million from $\$ 161.6$ million for the six months ended August 4, 2001. Earnings were $\$ 0.67$ per diluted share for the six months ended August 3, 2002, compared to $\$ 0.47$ per diluted share for the six months ended August 4, 2001.

## Seasonality \& Inflation

The Company's business, like that of most retailers, is subject to seasonal influences, with the major portion of sales and income typically realized during the last half of each fiscal year, which includes the back-to-school and holiday seasons. Approximately $16 \%$ and $31 \%$ of sales typically occur during the back-to-school and holiday seasons, respectively. Because of the seasonality of the Company's business, results for any quarter are not necessarily indicative of the results that may be achieved for a full fiscal year. In addition, quarterly results of operations depend significantly upon the timing and amount of revenues and costs associated with the opening of new stores.

The Company does not believe that inflation has had a material effect on the results during the periods presented. However, there can be no assurance that the Company's business will not be affected in the future.

Financial Condition and Liquidity
The Company's primary ongoing cash requirements are for seasonal and new store inventory purchases, the growth in credit card accounts receivable and capital expenditures in connection with expansion and remodeling programs. The Company's primary sources of funds for its business activities are cash flow from operations, $\$ 225$ million of available financing secured by its proprietary accounts receivable, seasonal borrowings under its $\$ 665$ million revolving credit facilities and short-term trade credit. Short-term trade credit, in the form of extended payment terms for inventory purchases, represents a significant source of financing for merchandise inventories. The Company's working capital and inventory levels typically build throughout the fall, peaking during
the holiday selling season. In addition, the Company periodically accesses the capital markets, as needed, to finance its growth. The Company expects to generate adequate cash flows from operating activities to sustain current levels of operations.

During the quarter, the Company executed two new unsecured revolving bank credit facilities. The new agreements consist of a $\$ 532$ million facility

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maturing July 10, 2007, and an additional $\$ 133$ million facility maturing July 10, 2003. The credit facilities will be used for general corporate purposes, including continued store growth.

In March 2002, the Company filed a shelf registration statement on Form S-3 with the SEC, which was effective June 6, 2002 . The registration statement allows the Company to publicly offer and sell securities from time to time for an aggregate offering price of up to $\$ 300$ million. As of August 3, 2002, no amounts were sold under this registration statement.

Cash provided by operating activities was $\$ 179.6$ million for the six months ended August 3, 2002, compared to $\$ 2.3$ million for the six months ended August 4, 2001. Excluding changes in operating assets and liabilities, cash provided by operating activities was $\$ 359.8$ million for the six months ended August 3, 2002, compared to $\$ 252.6$ million for the six months ended August 4, 2001.

The following table summarizes information related to the Company's proprietary credit card receivables:


* Calculated as credit card sales divided by average quarterly gross accounts receivable

Proprietary credit card sales increased to $\$ 1.268 .0$ million, or $33.4 \%$ of net sales, for the six months ended August 3, 2002, from $\$ 942.0$ million, or $31.3 \%$ of net sales, for the six months ended August 4, 2001. The Company's payment percent of billed balances ranged from $27 \%$ to $28 \%$ for the six months ended August 3, 2002, versus $24 \%$ to $25 \%$ for the six months ended August 4, 2001. The increase in the allowance for doubtful accounts as a percent of gross receivables is attributable to the increase in the rate of write-offs related to customer bankruptcies and delinquent accounts due to the economic environment in fiscal 2001.

The Company's merchandise inventories increased $\$ 286.8$ million over the August 4, 2001 balance and $\$ 256.1$ million over the February 2, 2002 balance. The increases were primarily the result of higher merchandise levels required to support existing stores and new store locations. Accounts payable increased $\$ 193.6$ million from August 4, 2001 and $\$ 112.1$ from February 2, 2002. Fluctuations in the level of accounts payable are primarily attributable to the timing of inventory receipts and invoice dating arrangements with vendors.

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Capital expenditures for the six months ended August 3, 2002, were $\$ 310.1$ million compared to the $\$ 299.1$ million for the same period a year ago. The increase in expenditures is primarily attributable to the timing of spending related to new stores.

Total capital expenditures for fiscal 2002 are expected to be approximately $\$ 750$ million. This estimate includes new store spending as well as base capital needs. The actual amount of the Company's future annual capital expenditures will depend primarily on the number of new stores opened, whether such stores are owned or leased by the Company and the number of existing stores remodeled or refurbished. During fiscal 2002, the Company plans to open 75 new stores. In fiscal 2003, the Company plans to open approximately 80 additional stores.

## Item 4. Controls and Procedures

In the quarter ended August 3, 2002, there were no significant changes in the Company's internal controls or in other factors that could significantly affect these controls, including any corrective actions with regard to significant deficiencies and material weaknesses. Management periodically reviews the Company's internal controls for effectiveness and plans to conduct quarterly evaluations of its disclosure controls and procedures.

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Forward Looking Statements
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Item 2 of this form $10-\mathrm{Q}$ contains "forward looking statements," subject to protections under federal law. The Company intends words such as "believes", "anticipates", "plans", "may", "will", "should", "expects", and similar expressions to identify forward-looking statements. In addition, statements covering the Company's future sales or financial performance and the Company's plans, objectives, expectations or intentions are forward-looking statements, such as statements regarding the Company's liquidity, debt service requirements, planned capital expenditures, future store openings and adequacy and capital resources and reserves. Such statements are subject to certain risks and uncertainties that could cause actual results to differ materially from those anticipated by the forward looking statements. These risks and uncertainties include but are not limited to those described in Exhibit 99.1 to the Company's annual report on Form 10-K filed with the SEC on April 15, 2002, which is expressly incorporated herein by reference, and such other factors as may periodically be described in the Company's filings with the SEC.

## PART II. OTHER INFORMATION

Item 4. Submission of Matters to a Vote of Security Holders

The Annual Meeting of Stockholders of Kohl's Corporation was held on May 21, 2002:

1. To elect four directors to serve for a three-year term;
2. To ratify the appointment of Ernst \& Young LLP as independent auditors;

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3. To vote on a shareholder proposal; and
4. To act upon any other business that may properly come before the meeting or any adjournment thereof.

Proxies for the meeting were solicited pursuant to Section $14(a)$ of the Securities Exchange Act of 1934 and there was no solicitation in opposition to management's solicitations. All of management's nominees for directors as listed in the proxy statement were elected, the appointment of Ernst \& Young LLP as independent auditors was ratified and the shareholder proposal was rejected.

The results of the voting were as follows:

1. Election of directors:

James D. Ericson

$$
\begin{aligned}
& \text { For }-300,382,964 \text { shares } \\
& \text { Withheld - 7,405,127 shares }
\end{aligned}
$$

William S. Kellogg

$$
\begin{aligned}
& \text { For }-299,108,764 \text { shares } \\
& \text { Withheld }-8,679,327 \text { shares }
\end{aligned}
$$

Arlene Meier

$$
\begin{aligned}
& \text { For }-298,950,365 \text { shares } \\
& \text { Withheld - }-837,726 \text { shares }
\end{aligned}
$$

R. Elton White

$$
\text { For } \quad-298,668,683 \text { shares }
$$

Withheld - 9,119,408 shares
2. Ratification of Ernst \& Young LLP as independent auditors:

$$
\begin{array}{ll}
\text { For } & -295,405,333 \text { shares } \\
\text { Against }-11,256,193 \text { shares } \\
\text { Abstain }-1,126,565 \text { shares }
\end{array}
$$

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3. Shareholder proposal:

| For | $-11,434,824$ shares |
| :--- | :--- |
| Against | $-263,604,607$ shares |
| Abstain | $-9,958,659$ shares |
| Broker Non-Votes | $-22,790,001$ shares |

Item 6. Exhibits and Reports on Form 8-K
a) Exhibits
10.1 364-Day Credit Agreement dated as of July 10, 2002 among Kohl's Corporation, the lenders party thereto, Bank One, NA, as Syndication Agent, U.S. Bank, National Association, Wachovia Bank, National Association and Fleet National Bank, as Co-Documentation Agents and The Bank of New York, as Administrative Agent.
10.2 Five-Year Credit Agreement dated as of July 10, 2002 among Kohls Corporation, the lenders party thereto, Bank One, NA,

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as Syndication Agent, U.S. Bank, National Association, Wachovia Bank, National Association and Fleet National Bank, as Co-Documentation Agents, and The Bank of New York as Issuing Bank, Swing Line Lender and Administrative Agent.
12.1 Statement regarding calculation of ratio of earnings to fixed charges.
99.1 Certification of Periodic Report by Chief Financial Officer
99.2 Certification of Periodic Report by Chief Executive Officer
b) Reports on Form 8-K

There were no reports on form $8-K$ filed for three months ended August 3, 2002.

## SIGNATURES

Pursuant to the requirements of the Securities and Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: September 13, 2002

Date: September 13, 2002

Kohl's Corporation
(Registrant)
/s/ R. Lawrence Montgomery
----------------------------
R. Lawrence Montgomery Chief Executive Officer and Director
/s/ Patricia Johnson
-----------------------
Patricia Johnson
Chief Financial Officer

## CERTIFICATIONS

I, R. Lawrence Montgomery, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Kohl's Corporation;
2. Based on my knowledge, this quarterly report does not contain any untrue statement of material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report; and
3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report.

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Dated: September 13, 2002
/s/ R. LAWRENCE MONTGOMERY
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R. Lawrence Montgomery Chief Executive Officer (Principal Executive Officer)

I, Patricia Johnson, certify that:

1. I have reviewed this quarterly report on Form $10-Q$ of Kohl's Corporation;
2. Based on my knowledge, this quarterly report does not contain any untrue statement of material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report; and
3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report.

Dated: September 13, 2002

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/s/ PATRICIA JOHNSON
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Patricia Johnson
Chief Financial Officer
(Principal Financial Officer)
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EXPLANATORY NOTE REGARDING CERTIFICATIONS: Representations 4, 5 and 6 of the Certifications as set forth in Form 10-Q have been omitted, consistent with the Transition Provisions of SEC Exchange Act Release No. 34-46427, because this Quarterly Report on Form 10-Q covers a period ending before the Effective Date of Rules 13a-14 and 15d-14.

