OFFICE DEPOT INC
Form 10-Q/A
November 20, 2007

## Table of Contents

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION <br> Washington, DC 20549 <br> FORM 10-Q/A <br> Amendment No. 1 


p
o
Transition Report Pursuant to Section 13 or 15 (d) of the
Securities Exchange Act of 1934
For the transition period from $\qquad$ to $\qquad$
Commission file number 1-10948
Office Depot, Inc.
(Exact name of registrant as specified in its charter)

## Delaware

(State or other jurisdiction of incorporation or organization)

59-2663954
(I.R.S. Employer Identification No.)

33445
(Zip Code)
(561) 438-4800
(Registrant s telephone number, including area code)
(Former name, former address and former fiscal year, if changed since last report)
Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

$$
\text { Yes } x \quad \text { No o }
$$

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act. (Check one): Large accelerated filer x Accelerated filer o Non-accelerated filer o Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes o No $x$
The number of shares outstanding of the registrant s common stock, as of the latest practicable date: At October 27, 2007 there were 272,927,896 outstanding shares of Office Depot, Inc. Common Stock, $\$ 0.01$ par value.

## OFFICE DEPOT, INC. <br> FORM 10-Q/A <br> INTRODUCTORY NOTE

This Amendment No. 1 to the quarterly report on Form 10-Q/A ( Form 10-Q/A ) is being filed to amend the company s quarterly report on Form 10-Q for the period ended March 31, 2007, which was originally filed on April 26, 2007 ( Original Form 10-Q ).
On October 29, 2007, Office Depot announced that its Audit Committee initiated an independent review principally focused on the accounting for certain vendor program funds. The review, which arose from a whistleblower complaint, was conducted with the assistance of independent legal counsel and forensic accountants. The investigation revealed errors in the timing of recognition of certain vendor program funds. The impact of these errors is to reduce previously reported gross profit, operating profit, net earnings and earnings per share in fiscal 2006 and the first two quarters of 2007 and defer recognition into future periods. Additionally, inventories and tax accounts have been adjusted on the consolidated balance sheet related to these deferrals.
As a result of the Audit Committee s review, on November 8, 2007, the Board of Directors of the company approved a decision to restate the company s 2006 financial statements including corrections to amounts previously reported in the third and fourth quarters of 2006 and the interim financial statements for the first and second quarters of 2007. The company is hereby amending its previously filed Form 10-Q for the quarterly period ended March 31, 2007 and concurrently will file an amended Form 10-K for the fiscal year 2006 and an amended Form 10-Q for the second quarter of 2007. This Form 10-Q/A amends and restates:

## Part I Item 1. Financial Statements

Condensed Consolidated Balance Sheets
Condensed Consolidated Statements of Earnings
Condensed Consolidated Statements of Cash Flows
Notes to Consolidated Financial Statements the impacts are more fully discussed in Note B Results of Audit Committee Independent Review and Restatement of Financial Statements
Part I Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations
Part I Item 4. Controls and Procedures
Part II Item 1A. Risk Factors
We are also updating the Signature Page and certifications of our Chief Executive and Chief Financial Officers on Exhibits 31.1, 31.2 and 32.
This Form 10-Q/A does not reflect events occurring after the filing of the Original Form 10-Q, other than the restatement for the matter discussed above. Such events include, among others, the events described in the company s current reports on Form 8-K filed and Forms 10-Q after the date of the Original Form 10-Q.

PART I. FINANCIAL INFORMATION

## Item 1. Financial Statements <br> NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations
Item 3. Quantitative and Oualitative Disclosures About Market Risk
Item 4. Controls and Procedures
PART II. OTHER INFORMATION
Item 1. Legal Proceedings
Item 1A. Risk Factors.
Item 2. Unregistered Sales of Equity Securities and Use of Proceeds
Item 4. Submission of Matters to a Vote of Security Holders
Item 6. Exhibits
SIGNATURES
EX-31.1 Section 302 Certification of CEO
EX-31.2 Section 302 Certification of CFO
EX-32 Section 906 Certification of CEO and CFO

## Table of Contents

## PART I. FINANCIAL INFORMATION

Item 1. Financial Statements

## OFFICE DEPOT, INC. CONDENSED CONSOLIDATED BALANCE SHEETS

(In thousands, except share and per share amounts) (Unaudited)

## Assets

Current assets:
Cash and cash equivalents
Short-term investments
Receivables, net
Inventories, net
Deferred income taxes
Prepaid expenses and other current assets

Total current assets
Property and equipment, net
Goodwill
Other assets

Total assets
As of
March 31,
2007
(Restated)
\$ 194,178
\$ 173,552

| As of <br> December | As of |
| :---: | :---: |
| 30, | April 1, |
| 2006 | 2006 |
| (Restated) |  |


|  |  | 102,350 |
| ---: | ---: | ---: |
| $1,506,592$ | $1,480,316$ | $1,300,636$ |
| $1,558,760$ | $1,539,685$ | $1,297,442$ |
| 118,831 | 131,977 | 135,912 |
| 144,295 | 116,931 | 110,738 |

522,656

## 1,449,037

3,442,461
3,394,803
1,216,525
532,538
1,424,967
1,282,904
\$ 6,720,756
1,198,886
892,950
491,124
410,991
\$ 5,981,648

## Liabilities and stockholders equity

Current liabilities:

Trade accounts payable
Accrued expenses and other current liabilities
Income taxes payable
Short-term borrowings and current maturities of long-term debt

Total current liabilities
Deferred income taxes and other long-term liabilities
\$ 1,682,696
1,153,561
\$ 1,561,784
47,899
42,121
2,926,277
503,986 403,289
568,079 570,752
Minority interest
Commitments and contingencies
Stockholders equity:
Common stock authorized 800,000,000 shares of $\$ .01$ par value; issued and outstanding shares $427,494,407$ in 2007, 426,177,619 in December 2006 and 422,313,787 in
April 2006

Additional paid-in capital
Accumulated other comprehensive income
Retained earnings

| 4,275 | 4,262 | 4,223 |
| ---: | ---: | ---: |
| $1,723,959$ | $1,700,976$ | $1,575,712$ |
| 309,769 | 295,253 | 166,047 |
| $3,541,961$ | $3,370,538$ | $2,996,594$ |

Treasury stock, at cost $152,697,854$ shares in 2007, 149,778,235 shares in December 2006 and 134,603,101 shares in April 2006

| $(2,873,652)$ | $(2,773,582)$ | $(2,198,706)$ |
| :---: | :---: | :---: |
| $2,706,312$ | $2,597,447$ | $2,543,870$ |
| $\$ 6,720,756$ | $\$ 6,557,438$ | $\$ 5,981,648$ |

This report should be read in conjunction with the Notes to Condensed Consolidated Financial Statements ( Notes ) herein and the Notes to Consolidated Financial Statements in the Office Depot, Inc. Form 10-K filed February 14, 2007, as amended on November 20, 2007 (the 2006 Form 10-K/A ).

## Table of Contents

| OFFICE DEPOT, INC. <br> CONDENSED CONSOLIDATED STATEMENTS OF EARNINGS <br> (In thousands, except per share amounts) <br> (Unaudited) |  |  |
| :---: | :---: | :---: |
|  | 13 Weeks Ended |  |
|  | $\begin{aligned} & \text { March 31, } \\ & 2007 \\ & \text { (Restated) } \end{aligned}$ | $\begin{gathered} \text { April 1, } \\ 2006 \end{gathered}$ |
| Sales | \$ 4,093,600 | \$ 3,815,700 |
| Cost of goods sold and occupancy costs | 2,824,492 | 2,613,794 |
| Gross profit | 1,269,108 | 1,201,906 |
| Store and warehouse operating and selling expenses | 885,692 | 843,521 |
| General and administrative expenses | 161,530 | 166,553 |
| Amortization of deferred gain on building sale | $(1,873)$ |  |
| Operating profit | 223,759 | 191,832 |
| Other income (expense): |  |  |
| Interest income | 860 | 6,259 |
| Interest expense | $(12,640)$ | $(11,066)$ |
| Miscellaneous income, net | 9,821 | 7,464 |
| Earnings before income taxes | 221,800 | 194,489 |
| Income taxes | 68,029 | 64,959 |
| Net earnings | \$ 153,771 | \$ 129,530 |
| Earnings per common share: |  |  |
| Basic | \$ 0.56 | \$ 0.44 |
| Diluted | 0.55 | 0.43 |
| Weighted average number of common shares outstanding: |  |  |
| Basic | 275,501 | 291,552 |
| Diluted | 280,130 | 298,338 |
| This report should be read in conjunction with the Notes herein and the Notes to Consolidated Financial Statements in the 2006 Form 10-K/A. |  |  |

## Table of Contents

| OFFICE DEPOT, INC. <br> CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS <br> (In thousands) <br> (Unaudited) |  |  |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |

This report should be read in conjunction with the Notes herein and the Notes to Consolidated Financial Statements in the 2006 Form 10-K/A.

## Table of Contents

## OFFICE DEPOT, INC. <br> NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

## Note A Basis of Presentation

Office Depot, Inc., including consolidated subsidiaries, is a global supplier of office products and services. Fiscal years are based on a 52- or 53-week period ending on the last Saturday in December. The condensed consolidated balance sheet at December 30, 2006 has been derived from audited financial statements at that date. The condensed interim financial statements as of March 31, 2007 and April 1, 2006, and for the 13-week periods ended March 31, 2007 (also referred to as the first quarter of 2007 ) and April 1, 2006 (also referred to as the first quarter of 2006 ) are unaudited. However, in our opinion, these financial statements reflect adjustments (consisting only of normal, recurring items) necessary to provide a fair presentation of our financial position, results of operations and cash flows for the periods presented. In addition to the normal, recurring items recorded for interim financial statement presentation, we recognized expenses associated with exit and other activities because the related accounting criteria were met during the period. Certain prior period amounts have been reclassified to conform to current year presentation. We have included the balance sheet from April 1, 2006 to assist in analyzing our company. These interim results are not necessarily indicative of the results that should be expected for the full year. For a better understanding of Office Depot, Inc. and its financial statements, we recommend reading these condensed interim financial statements in conjunction with the audited financial statements for the year ended December 30, 2006, which are included in our 2006 Annual Report on Form 10-K, as amended (the 2006 Form 10-K/A ), filed with the U. S. Securities and Exchange Commission ( SEC ).
Our cash management process generally utilizes zero balance accounts which provide for the reimbursement of the related disbursement accounts on a daily basis. Accounts payable as of March 31, 2007, December 30, 2006 and April 1, 2006 included $\$ 179$ million, $\$ 97$ million and $\$ 104$ million, respectively, of disbursements not yet presented for payment drawn in excess of our bank deposit balances which contain legal right to offset provisions.

## New Accounting Pronouncements

In September 2006, the FASB issued Statement of Financial Accounting Standards No. 157, Fair Value
Measurements ( FAS 157 ). This Standard defines fair value, establishes a framework for measuring fair value in generally accepted accounting principles and expands disclosures about fair value measurements. FAS 157 is effective for financial statements issued for fiscal years beginning after November 15, 2007 and interim periods within those fiscal years. The adoption of FAS 157 is not expected to have a material impact on the company s financial position, results of operations or cash flows.
The FASB also issued in September 2006 Statement of Financial Accounting Standards No. 158, Employers Accounting for Defined Benefit Pension and Other Postretirement Plans an amendment of FASB Statement No. 87, 88, 106 and $132(R)$ ( FAS 158 ). This Standard includes two phases of implementation. In the first phase adopted in 2006, we reported approximately $\$ 6$ million of deferred pension losses in accumulated other comprehensive income. The second phase of FAS 158 requires that the valuation date of plan accounts be as of the end of the fiscal year, with that change required to be implemented by fiscal years ending after December 15, 2008. We will change the valuation date relating to our foreign plan, but have not yet analyzed the impact this change will have on our financial condition, results of operations or cash flows.
In February 2007, the FASB issued Statement of Financial Accounting Standards No. 159, The Fair Value Option for Financial Assets and Financial Liabilities ( FAS 159 ). This Standard allows companies to elect to follow fair value accounting for certain financial assets and liabilities in an effort to mitigate volatility in earnings without having to apply complex hedge accounting provisions. FAS 159 is applicable only to certain financial instruments and is effective for fiscal years beginning after November 15, 2007. We have not yet completed our assessment of what impact, if any, FAS 159 will have on our financial condition, results of operations or cash flows.

## Table of Contents

Note B Results of Audit Committee Independent Review and Restatement of Financial Statements
On October 29, 2007, the company announced that its Audit Committee initiated an independent review principally focused on the accounting for certain vendor program funds. The Audit Committee, with the assistance of independent legal counsel and forensic accountants, assessed the timing of recognition of certain vendor program arrangements. The review, which arose from a whistleblower complaint, revealed that during the period beginning in the third quarter of 2006 through the second quarter of 2007 funds due or received from vendors previously recognized in the current quarter should have been deferred into later periods.
The investigation revealed errors in timing of vendor program recognition and included evidence that some individuals within the company s merchandising organization failed to provide Office Depot saccounting staff with complete or accurate documentation of future purchase or performance conditions in certain vendor programs that would have otherwise required recognition of the related vendor funds to be deferred into future periods in accordance with the company s established practices and accounting principals generally accepted in the United States of America. Based on both qualitative and quantitative factors, the company concluded that the errors were material and the Board of Directors approved a restatement of the company s consolidated financial statement for the periods from the third quarter of 2006 through the second quarter of 2007. As a result, the company has restated the accompanying financial statements as of March 31, 2007 and for the 13-week period then ended. In addition to this Amendment No. 1 on Form 10-Q/A, the company will file concurrently Amendment No. 1 on Form 10-K/A for fiscal year 2006 and Form $10-\mathrm{Q} / \mathrm{A}$ for the second quarter of 2007.
The effects of the restatement on the condensed consolidated balance sheet as of March 31, 2007 are summarized in the following table:
(In thousands)
Previously
Inventories, net
Deferred income taxes
Total current assets
Total assets
Retained earnings
Total stockholders equity
Total liabilities and stockholders equity
(1) The adjustments
include the
effects of a
restatement of
the company s
consolidated
financial
statements for
the fiscal year
ended
December 30,
2006, as
reflected in our
2006 Form
$10-\mathrm{K} / \mathrm{A}$. Of the

As of March 31, 2007

| Previously <br> Reported | Adjustments(1) |  | Restated |
| :---: | ---: | ---: | ---: |
| $\$ 1,582,430$ | $\$$ | $(23,670)$ | $\$ 1,558,760$ |
| 109,898 |  | 8,933 | 118,831 |
| $3,537,393$ |  | $(14,737)$ | $3,522,656$ |
| $6,735,493$ |  | $(14,737)$ | $6,720,756$ |
|  |  |  |  |
| $3,556,698$ |  | $(14,737)$ | $3,541,961$ |
| $2,721,049$ |  | $(14,737)$ | $2,706,312$ |
| $6,735,493$ |  | $(14,737)$ | $6,720,756$ |

$\$ 14.7$ million
reduction in
retained
earnings
reflected above,
$\$ 12.6$ million
reflects the
cumulative
impact of the
restatement of
periods prior to
the quarter
ended
March 31, 2007.
Earnings before income taxes was reduced by $\$ 3.4$ million for the first quarter. These adjustments resulted from increases made to cost of goods sold and occupancy costs. The after-tax impact of these corrections was a reduction in net earnings of $\$ 2.1$ million in the first quarter. The effects of the restatements on the condensed consolidated statements of earnings for the first quarter of 2007 is summarized in the following table:
(In thousands)

13 Weeks Ended March 31, 2007
Previously

| Reported | Adjustments |  | Restated |  |
| :---: | :---: | :---: | :---: | :---: |
| \$2,821,118 | \$ | 3,374 |  |  |
| 1,272,482 |  | $(3,374)$ |  | ,108 |
| 227,133 |  | $(3,374)$ |  | ,759 |
| 225,174 |  | $(3,374)$ |  | 1,800 |
| 69,330 |  | $(1,301)$ |  | ,029 |
| 155,844 |  | $(2,073)$ |  | 3,771 |
| 0.57 | \$ | (0.01) | \$ | 0.56 |
| 0.56 | \$ | (0.01) | \$ | 0.5 |

## Table of Contents

The effects of the restatements on the condensed consolidated statement of cash flows for year-to-date 2007 are summarized in the following table:
(In thousands)
13 Weeks Ended March 31, 2007 Previously

Cash flow from operating activities:
Net earnings
Changes in working capital and other

| Reported | Adjustments | Restated |  |
| :---: | :---: | :---: | :---: |
|  |  | $(2,073)$ | $\$ 153,771$ |
| $\$ 155,844$ | $\$$ | 2,073 | $(19,100)$ |

There was no impact to net cash provided by operating activities, net cash used in investing activities and net cash used in financing activities for the 13-week period ended March 31, 2007.
The following notes to the condensed consolidated financial statements have been restated to reflect the correction of the accounting error described above: Note D Comprehensive Income, Note E Earnings Per Share ( EPS ), and Note F

Division Information.

## Note C Accounting for Uncertainty in Income Taxes

Effective at the beginning of the first quarter of 2007, we adopted FASB Interpretation No. 48, Accounting for Uncertainty in Income Taxes ( FIN 48 ). The impact upon adoption was to increase retained earnings by approximately $\$ 17.7$ million and to decrease our accruals for uncertain tax positions and related interest by a corresponding amount. Additionally, we increased goodwill and accruals for uncertain tax positions by approximately $\$ 3.8$ million to reflect the measurement under the rules of FIN 48 of an uncertain tax position related to previous business combinations. After recognizing these impacts at adoption of FIN 48, the total unrecognized tax benefits were approximately $\$ 90$ million. Of this amount, approximately $\$ 69$ million would impact our effective tax rate if recognized. The difference of $\$ 21$ million primarily results from federal tax impacts on state issues and items that would impact goodwill and would not impact the effective rate if it were subsequently determined that such liability were not required. Additionally, adoption of FIN 48 resulted in the accruals for uncertain tax positions being reclassified from Income taxes payable to Accrued expenses and other long-term liabilities in our Condensed Consolidated Balance Sheet.
We regularly evaluate the legal organizational structure of our entities and adjust tax attributes to enhance planning opportunities. While we are evaluating certain transactions that could reduce the need for certain accruals during fiscal year 2007, those considerations are not yet sufficiently developed to allow further adjustment to existing balances. We file income tax returns in the U.S. federal jurisdiction and various states and foreign jurisdictions. With few exceptions, we are no longer subject to U.S. federal, state and local, or non-U.S. income tax examinations for years before 2000. Our U.S. federal filings for the years 2000 and 2002 through 2006 are under routine examination and that process is anticipated to be completed before the end of 2008. Additionally, the U.S. federal tax return for 2007 is under concurrent year processing and the review should be complete in early 2008. Also, significant international tax jurisdictions include the United Kingdom, the Netherlands, France and Germany. Generally, we are subject to routine examination for years 2000 and forward in these jurisdictions.
We recognize interest related to unrecognized tax benefits in interest expense and penalties in the provision for income taxes. During 2006, we recognized approximately $\$ 5$ million in interest and penalties. During 2005, because of a release of previously accrued amounts upon settlement, we recognized a net interest and penalty credit of $\$ 1$ million. The company had approximately $\$ 29$ million accrued for the payment of interest and penalties as of the date of adoption.

## Note D Comprehensive Income

Comprehensive income represents all non-owner changes in stockholders
(In thousands)
equity and consists of the following:

Net earnings ..... \$ 153,771 \$ 129,530
Other comprehensive income (loss):Foreign currency translation adjustments, net13,886 25,509Amortization of gain on cash flow hedge(415) (414)
Unrealized gain on cash flow hedge1,045207
Total comprehensive income ..... \$ 168,287 \$ 154,832

## Edgar Filing: OFFICE DEPOT INC - Form 10-Q/A

## Table of Contents

Note E Earnings Per Share ( EPS )
The information related to our basic and diluted EPS is as follows:
(In thousands, except per share amounts)

| First Quarter |  |
| :---: | :---: |
| 2007 | $\mathbf{2 0 0 6}$ |
| (Restated) |  |

Numerator:
Net earnings
\$ 153,771 \$ 129,530
Denominator:
Weighted average shares outstanding:

| Basic | 275,501 | 291,552 |
| :--- | ---: | ---: |
| Effect of dilutive stock options and restricted stock | 4,629 | 6,786 |
| Diluted | 280,130 | 298,338 |

EPS:

| Basic | $\$$ | 0.56 | $\$$ | 0.44 |
| :--- | :--- | :--- | :--- | :--- |
| Diluted |  | 0.55 |  | 0.43 |

## Note F Division Information

We continually assess our financial reporting practices and strive to provide meaningful and transparent communication of our results. In the third quarter of 2006, we modified our measurement of Division operating profit for segment reporting purposes to exclude the impact of costs related to asset impairments, exit costs and other charges, which resulted from a wide-ranging assessment of assets and commitments which began during the latter half of 2005 (the Charges see Note G). Prior period Division operating profit has been recast to conform to the current presentation.
The following is a summary of our significant accounts and balances by reportable segment (or Division ), reconciled to consolidated totals.

| (In thousands) | Sales <br> First Quarter |  |
| :---: | :---: | :---: |
|  | 2007 | 2006 |
| North American Retail Division | \$ 1,848,600 | \$ 1,790,728 |
| North American Business Solutions Division | 1,162,350 | 1,129,997 |
| International Division | 1,082,650 | 894,975 |
| Total | \$ 4,093,600 | \$3,815,700 |
| (In thousands) | Division Operating Profit First Quarter |  |
|  | $\begin{gathered} 2007 \\ \text { (Restated) } \end{gathered}$ | 2006 |
| North American Retail Division | \$ 152,348 | \$ 134,825 |

Edgar Filing: OFFICE DEPOT INC - Form 10-Q/A

| North American Business Solutions Division | 72,216 | 93,641 |
| :--- | ---: | ---: |
| International Division | 82,063 | 68,734 |
| Total reportable segments | 306,627 | 297,200 |
| Eliminations | $(73)$ | $(128)$ |
|  |  |  |
| Total | $\$ 306,554$ | $\$ 297,072$ |

## Table of Contents

A reconciliation of the measure of Division operating profit to consolidated earnings before income taxes is as follows:
(In thousands)

First Quarter
20072006 (Restated)

Total division operating profit
Charges, as defined above
Corporate general and administrative expenses (excluding Charges)
Amortization of deferred gain
Interest income
Interest expense
Miscellaneous income, net
Earnings before income taxes
\$ 306,554 \$ 297,072
$(12,064) \quad(18,757)$
$(72,604) \quad(86,483)$
1,873

| 860 | 6,259 |
| :---: | :---: |
| $(12,640)$ | $(11,066)$ |
| 9,821 | 7,464 |

\$ 221,800 \$ 194,489

Goodwill by division is as follows:
(In thousands)
Goodwill
December
March 31,
2007

| North American Retail Division | $\$$ | 1,964 | $\$$ | 1,961 | $\$$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| 1,959 |  |  |  |  |  |
| North American Business Solutions |  |  |  |  |  |
| Division | 359,520 |  | 359,417 | 190,532 |  |
| International Division | 855,041 |  | 837,508 | 700,459 |  |
| Total | $\$ 1,216,525$ | $\$$ | $1,198,886$ | $\$ 892,950$ |  |

The change in goodwill for 2007 results from resolution of fair value estimates on certain acquisitions made in 2006, impacts from the adoption of FIN 48 relating to tax uncertainties associated with an earlier period acquisition and from changes in foreign currency exchange rates on goodwill balances recorded in local functional currencies. The changes in goodwill balances from the first quarter of last year also reflect the 2006 acquisitions, adoption of FIN 48 and foreign currency impacts.

## Note G Asset Impairments, Exit Costs and Other Charges

During the third quarter of 2005, we announced a number of material charges relating to asset impairments, exit costs and other operating decisions. This announcement followed a wide-ranging assessment of assets and commitments which began in the second quarter of 2005 . From inception through the end of the first quarter of 2007, we had recorded $\$ 357$ million of Charges. Expenses associated with future activities will be recognized as the individual plans are implemented and the related accounting recognition criteria are met. As with any estimate, the amounts may change when expenses are incurred.
During the first quarter of 2007, we recognized approximately $\$ 12$ million of Charges associated with these projects as the previously-identified plans were implemented and the related accounting recognition criteria were met. Approximately $\$ 9$ million is included in store and warehouse operating and selling expenses and $\$ 3$ million is included in general and administrative expenses on our Condensed Consolidated Statement of Earnings.

## Edgar Filing: OFFICE DEPOT INC - Form 10-Q/A

Implementation of projects during the quarter resulted in charges for severance-related expenses and accelerated depreciation.
During the first quarter of 2006, we recognized approximately $\$ 19$ million of Charges, which related primarily to centralizing and consolidating activities in our International Division and included one-time severance costs and related accruals. Approximately $\$ 16$ million is included in store and warehouse operating and selling expenses and $\$ 3$ million is included in general and administrative expenses on our Condensed Consolidated Statement of Earnings.

## Table of Contents

The following table summarizes the Charges recognized in the first quarter of 2007 by type of activity as well as changes in the related accrual balances.

| (In millions) | Beginning |  |  |  |  |  |  |  | Currency and Other Adjustments | Ending Balance at 3/31/07 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Balance at $1 / 1 / 07$ |  | Charge incurred |  | Cash payments |  | Non-cash settlements |  |  |  |  |
| One-time termination benefits | \$ | 7 | \$ | 3 | \$ | (5) | \$ |  | \$ | \$ | 5 |
| Lease and contract obligations |  | 22 |  |  |  | (2) |  |  |  |  | 20 |
| Accelerated depreciation |  |  |  | 9 |  |  |  | (9) |  |  |  |
| Other associated costs |  | 2 |  |  |  |  |  |  |  |  | 2 |
| Total | \$ | 31 | \$ | 12 | \$ | (7) | \$ | (9) | \$ | \$ | 27 |

## Note H Pension Disclosures

The components of net periodic pension cost for our foreign defined benefit plans are as follows:

| (In millions) | First Quarter |  |
| :--- | :---: | :---: |
|  | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 6}$ |
| Service cost | $\$ 1.8$ | $\$ 1.9$ |
| Interest cost | 2.9 | 2.8 |
| Expected return on plan assets | $(2.2)$ | $(1.9)$ |
| Net periodic pension cost | $\$ 2.5$ | $\$ 2.8$ |

For the quarter ended March 31, 2007, we have contributed approximately $\$ 1$ million to our foreign pension plans. We currently anticipate making annual contributions in a range of $\$ 3$ million to $\$ 5$ million to our foreign pension plans in 2007.

## Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations GENERAL

Office Depot, Inc., together with our subsidiaries, is a global supplier of office products and services. We sell to consumers and businesses of all sizes through our three reportable segments (or Divisions ): North American Retail Division, North American Business Solutions Division, and International Division.
Management s Discussion and Analysis of Financial Condition and Results of Operations ( MD\&A ) is intended to provide information to assist in better understanding and evaluating our financial condition and results of operations. We recommend that you read this MD\&A in conjunction with our condensed consolidated financial statements and the notes to those statements included in Item 1 of this Quarterly Report on Form 10-Q/A, as well as our 2006 Annual Report on Form 10-K, as amended (the 2006 Form 10-K/A ), filed with the U.S. Securities and Exchange Commission (the SEC ).
This MD\&A contains significant amounts of forward-looking information. Without limitation, when we use the words believe, estimate, plan, expect, intend, anticipate, continue, may, project, probably, should, similar expressions in this Quarterly Report on Form 10-Q/A, we are identifying forward-looking statements (as such term is defined in the Private Securities Litigation Reform Act of 1995). Our discussion of Risk Factors, found in Item 1A of this Form 10-Q/A and our 2006 Form 10-K/A, and Forward-Looking Statements, found immediately following the MD\&A in our 2006 Form 10-K/A, apply to these forward-looking statements.

## Table of Contents

## RESULTS OF AUDIT COMMITTEE INDEPENDENT REVIEW AND RESTATEMENT OF FINANCIAL STATEMENTS

On October 29, 2007, the company announced that its Audit Committee initiated an independent review principally focused on accounting for certain vendor program funds. The Audit Committee, with the assistance of independent legal counsel and forensic accountants, assessed the timing of recognition of certain vendor program arrangements. The review, which arose from a whistleblower complaint, revealed that during the period beginning in the third quarter of 2006 through the second quarter of 2007 funds due or received from vendors previously recognized in the current quarter should have been deferred into later periods.
The investigation revealed errors in timing of vendor program recognition and included evidence that some individuals within the company s merchandising organization failed to provide Office Depot s accounting staff with complete or accurate documentation of future purchase or performance conditions in certain vendor programs that would have otherwise required recognition of the related vendor funds to be deferred into future periods in accordance with the company s established practices.
Based on both qualitative and quantitative factors, the company concluded that the errors were material and the Board of Directors approved a restatement of the periods from the third quarter of 2006 through the second quarter of 2007. In addition to this Amendment No. 1 on Form 10-Q/A, the company will file concurrently Amendment No. 1 on Form 10-K/A for fiscal year 2006 and Form 10-Q/A for the second quarter of 2007.
The impact of these errors is to reduce previously reported gross profit, operating profit, net earnings and earnings per share in prior quarters and recognize related amounts into future periods. The company s amended reports reflect a reduction in diluted earnings per share of $\$ 0.02$ in the quarter ended September 30, 2006, $\$ 0.03$ in the quarter ended December 30, 2006, $\$ 0.01$ in the quarter ended March 31, 2007, and $\$ 0.02$ in the quarter ended June 30, 2007 as compared to amounts previously reported. Because of rounding and changes in share count, the diluted EPS impact over the period aggregates to $\$ 0.04$ for fiscal year 2006 and a total of $\$ 0.07$ per share over the period from the third quarter of 2006 through the second quarter of 2007. The future impact of the deferrals related to one period were considered in determining net deferrals in subsequent periods. The net deferral becomes a positive impact beginning in the later part of 2007 and extending through the years from 2008 through 2010. The financial restatements have resulted in reductions of previously reported company gross profit of approximately $\$ 7$ million in the quarter ended September 30, 2006, $\$ 14$ million in the quarter ended December 30, 2006 (an aggregate of $\$ 20$ million for fiscal year 2006), $\$ 3$ million in the quarter ended March 31, 2007, and $\$ 6$ million in the quarter ended June 30, 2007. Approximately $\$ 4$ million of vendor program funds in the quarter ended September 29, 2007 will also be deferred as a result of this review. The aggregate deferrals will be recognized in decreasing amounts through 2010, with approximately $\$ 12$ million expected to be recognized in the quarter ending December 29, 2007, $\$ 15$ million in fiscal year 2008 and the remainder in the future periods.
These restatements are non-cash charges and the reduction in net earnings has been offset in the consolidated statement of cash flows by a change in working capital and other items such that net cash provided by operating activities has not changed for the periods restated. The impact to the balance sheet has been to reduce inventories by the amounts deferred and to increase short-term deferred tax assets for the tax impacts of the change in pre-tax earnings.

## Edgar Filing: OFFICE DEPOT INC - Form 10-Q/A

## Table of Contents

The following Management s Discussion and Analysis gives effect to the restatement.

## RESULTS OF OPERATIONS

## OVERVIEW

A summary of factors important to understanding the results for the first quarter of 2007 is provided below and further discussed in the narrative that follows this overview.

First quarter sales increased $7 \%$ to $\$ 4.1$ billion when compared to the first quarter of 2006. Sales in North America were up $3 \%$, while International sales increased $21 \%$ in U.S. dollars and $11 \%$ in local currencies. North American Retail Division comparable store sales decreased 3\% for the quarter.
Sales in North American during the first quarter were depressed early in the quarter by the launch of the Microsoft ${ }^{\circledR}$ Windows Vista ${ }^{\text {TM }}$ operating system and the related lack of available PC inventory, and later in the quarter by a softening in spending by small businesses.
As part of our previously announced streamlining activities, we recorded $\$ 12$ million of charges in the first quarter of 2007 and $\$ 19$ million of charges in the first quarter of 2006 (the Charges ) These projects are expected to continue throughout 2007 and future periods. Additional Charges related to these projects will be recorded when the related accounting recognition criteria are met.
Gross profit as a percentage of sales for the first quarter of 2007, as restated, was $31.0 \%$, compared to $31.5 \%$ for the same period in 2006. The comparison reflects lower margins from acquisitions, higher paper costs and a shift in mix in our North American Business Solutions and International Divisions, partially offset by higher private brand sales and higher warranty commission income in North America.
Total operating expenses as a percent of sales for the first quarter of 2007 were $25.5 \%$ compared to $26.5 \%$
for the same quarter of the prior year. Charges were recognized in the first quarter of both years. After considering the effect of the Charges, the 70 basis point improvement reflects leverage from increased sales and cost efficiencies.
Net earnings for the quarter, as restated, were $\$ 154$ million compared to $\$ 130$ million in the same quarter of the prior year, and diluted earnings per share, as restated, were $\$ 0.55$ in the first quarter of 2007 versus $\$ 0.43$ in the same period a year ago. After-tax first quarter Charges negatively impacted EPS by $\$ 0.04$ in 2007 and $\$ 0.05$ in 2006.

During the first quarter of 2007, we acquired 2.6 million shares of our common stock under publicly announced share repurchase programs.

## Charges and Division Results

Charges
The Charges recognized during the first quarter of 2007 and 2006 are included in the following lines in our Condensed Consolidated Statements of Earnings.

|  | First |  | Quarter |
| :--- | :---: | :---: | :---: |
| (In millions) | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 6}$ |  |
| Store and warehouse operating and selling expenses | $\$ 9$ | $\$$ | 16 |
| General and administrative expenses |  | 3 |  |
|  |  |  |  |
| Total Charges | $\$ 12$ | $\$$ | 19 |

Charges incurred since this program began in the third quarter of 2005 total approximately $\$ 357$ million. We anticipate recognizing an additional $\$ 60$ million in 2007 and $\$ 37$ million in 2008, bringing the total currently estimated to $\$ 454$ million. As with any estimate, the timing and amounts may change when projects are implemented. Additionally, changes in foreign currency exchange rates may impact amounts reported in U.S. dollars related to foreign operations.

## Table of Contents

## Other

The portion of General and Administrative ( G\&A ) expenses considered directly or closely related to unit activity is included in the measurement of Division operating profit. Other companies may charge more or less G\&A expenses to their divisions, and our results therefore may not be comparable to similarly titled measures used by some other entities. Our measure of Division operating profit should not be considered as an alternative to operating income or net earnings determined in accordance with accounting principles generally accepted in the United States of America. We continually assess our financial reporting practices and strive to provide meaningful and transparent communication of our results. As noted in previous disclosures, our measurement of Division operating profit excludes the Charges because they are evaluated internally at the corporate level. We will continue to review our internal financial reporting measures and modify our disclosures as appropriate. For example, we are currently evaluating the merits of presenting distribution costs as operating expenses or cost of sales.

## North American Retail Division

|  | First Quarter |  |
| :--- | :---: | :---: |
| (Dollars in millions) | 2007 | $\mathbf{2 0 0 6}$ |
| (Restated) |  |  |
| Sales | $\$ 1,848.6$ | $\$ 1,790.7$ |
| \% change | $\$ 3 \%$ | $5 \%$ |
| Division operating profit | 152.3 | $\$$ |
| \% of sales | $8.2 \%$ | 7.8 |

First quarter sales in the North American Retail Division increased 3\% compared to the same period last year. Comparable store sales in the 1,042 stores in the U.S. and Canada that have been open for more than one year decreased $3 \%$ in the first quarter. Comp sales were significantly negatively impacted during the quarter by the disruption in PC sales caused by the launch of the Microsoft ${ }^{\circledR}$ Windows Vista ${ }^{\mathrm{TM}}$ operating system, as well as a softening in business spending particularly in furniture sales to small and home office customers. January computer sales were reduced as manufacturers depleted supplies of pre-Vista units. Technology sales improved after the product launch on January $31^{\text {st }}$, but did not make up for the significant shortfall experienced during the month. While there is considered to be some consumer reluctance to upgrade systems, it is expected that over time this operating system will result in many existing computers being replaced or upgraded to accommodate the enhanced processing and security features. The lack of traffic due to the Vista launch also had a negative impact on sales of products in other categories. Furniture continued to experience soft sales that significantly impacted our overall comp sales by over 150 basis points.
Private brand penetration for the North American Retail Division increased to the mid-20 s as a percentage of sales. While increased private brand penetration improved product margins in the first quarter, the lower selling prices negatively impacted comp sales by over 30 basis points. Higher product margins, expense leverage from higher sales, cost management initiatives and slightly lower remodeling costs also contributed to the 70 basis point increase in Division operating profit margin, as restated, to $8.2 \%$ from $7.5 \%$.
Inventory per store was $\$ 946$ thousand as of the end of the first quarter of 2007, up slightly from the end of the first quarter of 2006 due to early stocking of next generation PC s and laptops equipped with the Microsofe Windows Vista ${ }^{\mathrm{TM}}$ operating system at the end of the quarter.
At the end of the first quarter 2007, Office Depot operated a total of 1,174 office products stores throughout the U.S. and Canada as we opened 16 stores in the quarter. Our current plans are to open approximately 150 stores this year. We also anticipate opening approximately 200 stores in 2008. Most of these stores will be opened as fill-ins in markets in which we currently operate. The opening of such stores are likely to impact sales of existing stores in their respective markets. As an example, comp sales were negatively impacted by approximately 50 basis points in the quarter by the

## Table of Contents

effect of these fill-ins. In the first quarter, we remodeled 80 stores with a goal of remodeling all remaining stores in the next few years. These remodeling activities affect the performance of the North American Retail Division from both acceleration of depreciation of store assets, as well as from the costs associated with the specific remodel efforts, some of which are not capitalizable. We exclude the brief remodel period from our comp store calculation.
North American Business Solutions Division

|  | First Quarter |  |
| :--- | :---: | :---: |
| (Dollars in millions) | 2007 <br> (Restated) | $\mathbf{2 0 0 6}$ |
| Sales | $\$ 1,162.4$ | $\$ 1,130.0$ |
| \% change | $\$ 3 \%$ | $8 \%$ |
| Division operating profit | 72.2 | $\$$ |
| \% of sales | $6.2 \%$ | 93.6 |

First quarter sales in the North American Business Solutions Division increased 3\% compared to the same period last year. First quarter 2007 revenue reflects growth in the contract channel of $10 \%$, including our recent Allied acquisition, which more than offset expected declines in the direct channel from our brand consolidation in which we deliberately reduced unprofitable business. As with the North American Retail Division, sales in this Division were impacted by a softening in business spending, particularly in the small and medium businesses, and this softness is continuing into the second quarter. Sales from Allied were below their levels prior to the acquisition as we encountered some service issues from warehouse integration and turnover in sales personnel. As of now, we have resolved most of the service issues, and we have added sales personnel.
Operating profit margin declined as expected versus a year ago from the continuation of the temporarily higher expense levels associated with the investment in the expansion of both our contract sales force and the implementation costs associated with a new furniture delivery program. These expenses, which significantly raised operating costs in the first quarter, are expected to continue in the second quarter and moderate over the next few quarters.

## International Division

(Dollars in millions)
Sales
\% change
Division operating profit
$\%$ of sales

## First Quarter

| $\mathbf{2 0 0 7}$ |  | $\mathbf{2 0 0 6}$ |
| :---: | :---: | :---: |
| $\$ 1,082.7$ | $\$ 895.0$ |  |
|  | $21 \%$ | $(6) \%$ |
| $\$$ | 82.1 | $\$ 68.7$ |
|  | $7.6 \%$ | $7.7 \%$ |

First quarter sales in the International Division of $\$ 1.1$ billion increased $21 \%$ in U.S. dollars compared to the same period last year. Local currency sales including 2006 acquisitions increased $11 \%$ compared to the first quarter of 2006, reflecting increases in all channels. Contract sales increased $9 \%$ versus the same period last year, reflecting the Division s focus on new account acquisition as well as expanding sales with existing customers.
Division operating profit increased to $\$ 82.1$ million from $\$ 68.7$ million last year. After considering the impact of acquisitions, operating margins for the Division expanded by 50 basis points due to continued cost management efforts. We anticipate that lower operating margins realized in our recent acquisitions will expand from their current levels as we execute our plans to leverage purchasing power and extract planned synergies.

## Table of Contents

## Corporate and Other

General and Administrative Expenses: As noted above, the portion of G\&A considered directly or closely related to unit activity is included in the measurement of Division operating profit. The remaining corporate G\&A includes Charges of $\$ 3$ million in the first quarter of both 2007 and 2006. During 2006, we sold our current corporate campus and leased the facility back as construction of a new facility is being completed. Amortization of the deferred gain on the sale largely offsets the rent during the leaseback period. After considering the impact of Charges recognized in the period, corporate G\&A expenses as a percentage of sales decreased approximately 50 basis points during the first quarter of 2007 compared to the same period of 2006 reflecting the impact of leverage on higher sales, lower variable pay and current cost control efforts.
Other Income Taxes: Our effective tax rate for the first quarter of 2007, as restated, was $30.7 \%$. The effective tax rate may change due to shifts in domestic and international income and other factors. We anticipate our full year base operating rate to be approximately $29 \%$ to $30 \%$, though unforeseen events, including shifts in the relative percentage of domestic and international income, may impact the actual rate experienced.
Effective at the beginning of the first quarter of 2007, we adopted FASB Interpretation No. 48, Accounting for Uncertainty in Income Taxes ( FIN 48 ). The impact upon adoption was to increase retained earnings by approximately $\$ 17.7$ million and to decrease our accruals for uncertain tax positions and related interest by a corresponding amount. Additionally, we increased goodwill and our accrual for uncertain tax positions by approximately $\$ 3.8$ million to reflect the measurement under the rules of FIN 48 of an uncertain tax position related to previous business combinations.
We regularly evaluate the legal organizational structure of our entities and adjust tax attributes to enhance planning opportunities. While we are evaluating certain transactions that could reduce the need for certain accruals during the fiscal year 2007, those considerations are not yet sufficiently developed to allow further adjustment to existing balances.
Other income (expense) Net interest costs increased in the first quarter primarily reflecting decreased interest income from lower average cash and short-term investment balances as we continued to invest in the business and repurchase our common stock. The increase in net interest expense was partially offset by higher earnings on our Office Depot joint venture operating in Mexico and Latin America.

## LIQUIDITY AND CAPITAL RESOURCES

At March 31, 2007, we had approximately $\$ 194$ million of cash and cash equivalents, as well as $\$ 609$ million of available credit under our revolving credit facility. The credit availability reflects outstanding borrowings, as well as coverage of $\$ 76$ million of outstanding letters of credit. We had an additional $\$ 48$ million of letters of credit outstanding under separate agreements. We anticipate having sufficient liquidity to fund operations, planned store expansion, store remodels and other capital expenditures. We continue to evaluate and expect to execute further repurchases of our common stock based on cash flow and other considerations.
We hold cash throughout our service areas, but we principally manage our cash through regional headquarters in North America and Europe. We may move cash between those regions from time to time through short-term transactions, including $\$ 158$ million that we transferred from Europe to North America and paid down our revolving line of credit at the end of the first quarter of 2007. We transferred these amounts at the end of the quarter which reduced the amount outstanding under the revolving credit facility reported at the end of the financial reporting period. During the second quarter of 2007, we borrowed a like amount under our revolving credit facility to repay the amount transferred from Europe. Similar transfers are likely at future quarterly periods, pending completion of a non-taxable distribution to the U.S. anticipated in the fourth quarter of 2007. Other distributions, including distributions of foreign earnings or changes in long-term arrangements could result in significant additional U. S. tax payments and income tax expense. There are no current plans to change our expectation of foreign earnings reinvestment or the long-term nature of our intercompany arrangements.
During the first quarter of 2007, cash provided by operating activities totaled $\$ 231$ million compared to $\$ 268$ million during the same period last year. Changes in net working capital and other components, as restated, resulted in a $\$ 19$ million use of cash in 2007, primarily reflecting an increase in inventory from store expansion and acquisitions and the timing of cash payments. The timing of payments is subject to variability quarter to quarter depending on a

## Edgar Filing: OFFICE DEPOT INC - Form 10-Q/A

variety of factors, including the flow of goods, credit terms, timing of promotions, vendor production planning, new product introductions and working capital management. The company manages the timing of accounts payable and has deferred payments to vendors near quarter-end which has the effect of reducing its working capital position. The effect of such vendor payment deferrals at quarter-end on our financial statements is to report a higher accounts payable balance and lower balance of outstanding borrowings on our revolving credit facility than would otherwise appear if the vendor payments had not been deferred. Such deferrals totaled approximately $\$ 100$ million at the end of the first quarter of 2007 and approximately $\$ 50$ million at the same period in 2006 . For the company s accounting policy on cash management, see Note A of the Notes to Condensed Consolidated Financial Statements. Deferrals may increase or decrease in future periods as conditions warrant. The adoption of FIN 48 resulted in the reclassification of certain tax-related working capital accounts from their appropriate presentation at the end of 2006, but this adoption had no cash impacts.

## Edgar Filing: OFFICE DEPOT INC - Form 10-Q/A

## Table of Contents

Cash used in investing activities was $\$ 113$ million in the first quarter of 2007, compared to $\$ 158$ million in the same period last year. The use of cash for the first quarter of 2007 reflects $\$ 104$ million of capital expenditures for our new store openings and remodels in North America, as well as distribution network infrastructure costs and investments in information technology. Additionally, we made previously accrued acquisition-related payments to former owners of entities acquired in 2006. Investing activities in 2006 included capital expenditures from our store expansion in North America as well as the net purchase of short-term investments. We anticipate capital spending for the full year 2007 to be approximately $\$ 500$ million. For 2008, we expect capital expenditures of approximately $\$ 600$ million, which reflects higher levels of store openings and remodels as well as spending on our supply chain.
Cash used in financing activities was $\$ 95$ million in the first quarter of 2007, compared to $\$ 372$ million during the same period in 2006. Under plans approved by our board of directors, we purchased 2.6 million shares of our common stock for approximately $\$ 90$ million in the first quarter of 2007, compared to repurchases of 11.8 million shares for $\$ 398$ million in the same period of 2006. Additionally, debt repayments were $\$ 10$ million and $\$ 26$ million for the first quarter of 2007 and 2006, respectively. These uses of cash were partially offset by proceeds from the issuance of common stock under our employee related plans and tax benefits from employee exercises of share-based awards.

## CRITICAL ACCOUNTING POLICIES

Our condensed consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America. Preparation of these statements requires management to make judgments and estimates. Some accounting policies have a significant impact on amounts reported in these financial statements. A summary of significant accounting policies and a description of accounting policies that are considered critical may be found in our 2006 Annual Report on Form 10-K/A, filed on November 20, 2007, in the Notes to the Consolidated Financial Statements, Note A, and the Critical Accounting Policies section, except for our accounting policy regarding FIN 48 , which is discussed in Note C of the Notes to Condensed Consolidated Financial Statements.

## New Accounting Pronouncements

In September 2006, the FASB issued Statement of Financial Accounting Standards No. 157, Fair Value
Measurements ( FAS 157 ). This Standard defines fair value, establishes a framework for measuring fair value in generally accepted accounting principles and expands disclosures about fair value measurements. FAS 157 is effective for financial statements issued for fiscal years beginning after November 15, 2007 and interim periods within those fiscal years. The adoption of FAS 157 is not expected to have a material impact on the company s financial position, results of operations or cash flows.
The FASB also issued in September 2006 Statement of Financial Accounting Standards No. 158, Employers Accounting for Defined Benefit Pension and Other Postretirement Plans an amendment of FASB Statement No. 87, 88, 106 and $132(R)$ ( FAS 158 ). This Standard includes two phases of implementation. In the first phase adopted in 2006, we reported approximately $\$ 6$ million of deferred pension losses in accumulated other comprehensive income. The second phase of FAS 158 requires that the valuation date of plan accounts be as of the end of the fiscal year, with that change required to be implemented by fiscal years ending after December 15, 2008. We will need to change the valuation date relating to one plan, but have not yet analyzed the impact this change will have on our financial condition, results of operations or cash flows.

## Table of Contents

In February 2007, the FASB issued Statement of Financial Accounting Standards No. 159, The Fair Value Option for Financial Assets and Financial Liabilities ( FAS 159 ). This Standard allows companies to elect to follow fair value accounting for certain financial assets and liabilities in an effort to mitigate volatility in earnings without having to apply complex hedge accounting provisions. FAS 159 is applicable only to certain financial instruments and is effective for fiscal years beginning after November 15, 2007. We have not yet completed our assessment of what impact, if any, FAS 159 will have on our financial condition, results of operations or cash flows.

## Item 3. Quantitative and Qualitative Disclosures About Market Risk

## Interest Rate Risks

At March 31, 2007, there had not been a material change in the interest rate risk information disclosed in the Market Sensitive Risks and Positions subsection of the Management s Discussion and Analysis of Financial Condition and Results of Operations set forth in Item 7 of our 2006 Form 10-K/A.

## Foreign Exchange Rate Risks

At March 31, 2007, there had not been a material change in any of the foreign exchange risk information disclosed in the Market Sensitive Risks and Positions subsection of the Management s Discussion and Analysis of Financial Condition and Results of Operations set forth in Item 7 of our 2006 Form 10-K/A.

## Item 4. Controls and Procedures

## Restatement

On October 29, 2007, Office Depot announced that its Audit Committee initiated an independent review principally focused on the accounting for certain vendor program funds. The Audit Committee, with the assistance of independent legal counsel and forensic accountants, assessed the timing of recognition of certain vendor program arrangements. The investigation revealed errors in timing of vendor program recognition and included evidence that some individuals within the company s merchandising organization failed to provide Office Depot saccounting staff with complete or accurate documentation of future purchase or performance conditions in certain vendor programs that would have otherwise required recognition of the related vendor funds to be deferred into future periods in accordance with the company s established practices.
As a result of the Audit Committee s review, on November 8, 2007, the Board of Directors of the company approved a restatement of the company s 2006 financial statements including corrections to amounts reported in the third and fourth quarters of 2006 and the interim financial statements for the first and second quarters of 2007, and the company is concurrently amending its Form 10-K for the fiscal year 2006 and its Forms 10-Q for the first and second quarters of 2007.
In accordance with Section 404 of the Sarbanes-Oxley Act of 2002, our management assessed the effectiveness of our internal control over financial reporting. Based on both quantitative and qualitative factors, management has concluded that the findings detected during the investigation of the accounting for certain vendor program funds has resulted in the identification of a material weakness in internal controls over financial reporting. Management is evaluating and implementing changes in internal control over financial reporting relating to the timing of the recognition of vendor program funds in order to address the identified areas of the material weakness.

## Evaluation of disclosure controls and procedures

Based upon the re-evaluation of the company s disclosure controls and procedures, as of the end of the period covered by this report, the company s principal executive officer and principal financial officer concluded that, as of such date, the company s disclosure controls and procedures were not effective at the reasonable assurance level, due to the fact that there was a material weakness in our internal control over financial reporting (which is a subset of disclosure controls and procedures) related to the timing of purchase commitments with vendors and the recognition of vendor program funds which resulted in the errors described in Note B to the consolidated financial statements. This material weakness resulted from deficiencies in the design of internal controls related to ensuring that complete and accurate documentation is provided to individuals responsible for the proper recognition of vendor program funds. The company s management recognizes that any controls and procedures, no matter how well designed and operated, can only provide reasonable assurance of achieving their objectives and management necessarily applies its judgment in evaluating the possible controls and procedures.

The company made no changes to its internal control over financial reporting for the quarter ended March 31, 2007. However, the material weakness discussed above was identified during 2007 and will result in future mitigation activities.

## Table of Contents

## PART II. OTHER INFORMATION

## Item 1. Legal Proceedings

We are involved in litigation arising in the normal course of our business. While, from time to time, claims are asserted that make demands for large sums of money (including, from time to time, actions which are asserted to be maintainable as class action suits), we do not believe that any of these matters, either individually or in the aggregate, will materially affect our financial position or the results of our operations.

## Item 1A. Risk Factors

There have been no material changes in our risk factors from those disclosed in Part 1, Item 1A of our 2006 Form $10-\mathrm{K} / \mathrm{A}$. The company has identified the following risk factors as a result of the findings of the Audit Committee s independent review of the accounting for certain vendor program funds.
Litigation Risks: Litigation and governmental investigations or proceedings arising out of or related to our Audit Committee s internal accounting review could result in substantial costs. See Part I Item 2 Management s Discussion and Analysis of Financial Condition and Results of Operations Results of Audit Committee Independent Review and Restatement of Financial Statements. In addition, we could be exposed to enforcement with respect to these matters by the SEC s Division of Enforcement or other regulatory bodies. For a description of pending litigation and governmental proceedings and investigations, see Part II Item 1 Legal Proceedings in our current reports on Form $10-\mathrm{Q} / \mathrm{A}$ or Form $10-\mathrm{Q}$ filed concurrent with or subsequent to this filing.
Restatement Risks: In July 2007, the company received a letter of informal inquiry from the SEC, looking into the company s contacts and communications with financial analysts during 2007 as well as certain other matters, including inventory receipt, timing of vendor payments and certain intercompany loans. The SEC expanded its inquiry to include the timing of recognition of vendor program funds after notification by the company of its review of this area. Prior to filing its quarterly report on Form 10-Q for the quarter ended June 30, 2007, the company completed a review of the accounting matters related to inventory receipt, timing of vendor payments and certain intercompany loans, with the assistance of independent forensic accountants. The company, however, is continuing to discuss these issues with the SEC. While it is not anticipated, it is possible that such discussions with the SEC could result in a further restatement of the company s financial statements and amendments to this report or prior annual reports and quarterly reports.
Material Weakness in Internal Controls: In connection with the Restatement and our reassessment of our internal control over financial reporting pursuant to the rules promulgated by the Commission under Section 404 of the Sarbanes-Oxley Act of 2002 and Item 308 of Regulation S-K, management has concluded that as of March 31, 2007, our disclosure controls and procedures were not effective and that we had a material weakness in our internal control over financial reporting. Please refer to Part I Item 4 of this Form 10-Q/A for further discussion of the ineffectiveness of and material weakness in our controls. Should we be unable to remediate such material weakness promptly and effectively, an unresolved weakness could have a material adverse effect on our business, results of operations and financial condition, as well as impair our ability to meet our quarterly, annual and other reporting requirements under the Securities Exchange Act of 1934 in a timely manner. These effects could in turn adversely affect the trading price of our common stock and could result in a material misstatement of our financial position or results of operations and require a further restatement of our financial statements. In addition, even if we are successful in strengthening our controls and procedures, such controls and procedures may not be adequate to prevent or identify control weaknesses.
Item 2. Unregistered Sales of Equity Securities and Use of Proceeds
The following table provides information with respect to company purchases made of Office Depot, Inc. common stock during the first quarter of the 2007 fiscal year:
(d) Maximum Number
(c) Total

Number of of Shares (or
Shares
Purchased as
Approximate
Dollar
Part of Publicly

Period
December 31, 2006 January 27, 2007
January 28, 2007 February 24, 2007
February 25, 2007 March 31, 2007
Total
(1) On May 12,

2006, the board
of directors
authorized a
common stock
repurchase
program
whereby we are
authorized to
repurchase an
additional
$\$ 500$ million of our common stock.
On April 25, 2007, the board of directors authorized a common stock repurchase program whereby we are authorized to repurchase an additional $\$ 500$ million of our common stock. Because this authorization was after the period covered by this report, this authorization is not yet included in column (d) above.
Item 4. Submission of Matters to a Vote of Security Holders
On April 2, 2007, the company filed a Proxy Statement pursuant to Section 14(a) of the Securities Exchange Act of 1934 in advance of our Annual Meeting of Shareholders, which was held on April 25, 2007.

## Item 6. Exhibits

Exhibits
31.1 Rule 13a-14(a)/15d-14(a) Certification of CEO
31.2 Rule 13a-14(a)/15d-14(a) Certification of CFO

32 Section 1350 Certification

## Table of Contents

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

OFFICE DEPOT, INC.
(Registrant)

Date: November 20, 2007

Date: November 20, 2007

Date: November 20, 2007

By: /s/ Steve Odland<br>Steve Odland<br>Chief Executive Officer and Chairman, Board of Directors (Principal Executive Officer)

By:/s/ Patricia McKay

Patricia McKay
Executive Vice President and Chief Financial Officer (Principal Financial Officer)

By: /s/ Jennifer Moline
Jennifer Moline
Senior Vice President and Controller
(Principal Accounting Officer)
19

