

SCHLUMBERGER LTD /NV/  
Form 10-K  
February 05, 2010  
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UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

## Form 10-K

(Mark One)

☒ ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended December 31, 2009

OR

☐ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_  
\_\_\_\_\_

Commission File Number 1-4601

### Schlumberger N.V. (Schlumberger Limited)

(Exact name of registrant as specified in its charter)

Netherlands Antilles  
(State or other jurisdiction of

incorporation or organization)

42, rue Saint-Dominique

Paris, France

5599 San Felipe, 17<sup>th</sup> Floor

52-0684746  
(IRS Employer Identification No.)

75007

77056

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Houston, Texas, United States of America

Parkstraat 83, The Hague,

The Netherlands

(Addresses of principal executive offices)

2514 JG

(Zip Codes)

Registrant's telephone number in the United States, including area code, is:

(713) 513-2000

Securities registered pursuant to Section 12(b) of the Act:

| <u>Title of each class</u>               | <u>Name of each exchange on which registered</u> |
|------------------------------------------|--------------------------------------------------|
| Common Stock, par value \$0.01 per share | New York Stock Exchange                          |
|                                          | Euronext Paris                                   |
|                                          | The London Stock Exchange                        |
|                                          | SIX Swiss Exchange Ltd.                          |

Securities registered pursuant to Section 12(g) of the Act:

None

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. YES ☐ NO ☒

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. YES ☐ NO ☒

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. YES ☒ NO ☐

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files. YES ☒ NO ☐

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of the registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K. ☐

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Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer", "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer ☒ Accelerated filer ☐ Non-accelerated filer ☐ Smaller reporting company ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). YES ☐ NO ☒

As of June 30, 2009, the aggregate market value of the common stock of the registrant held by non-affiliates of the registrant was approximately \$64.7 billion.

As of January 31, 2010, the number of shares of common stock outstanding was 1,196,589,089.

### DOCUMENTS INCORPORATED BY REFERENCE

Portions of the following document have been incorporated herein by reference into Part III of this Form 10-K to the extent described therein: the definitive proxy statement relating to Schlumberger's 2010 Annual General Meeting of Stockholders ( "2010 Proxy Statement" ).

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SCHLUMBERGER LIMITED

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Part 1, Item 1

### **PART I**

#### **Item 1. Business.**

All references in this report to Registrant, Company, Schlumberger, we or our are to Schlumberger Limited and its consolidated subsidiaries.

Founded in 1926, Schlumberger is the world's leading supplier of technology, integrated project management and information solutions to the international oil and gas exploration and production industry. Having invented wireline logging as a technique for obtaining downhole data in oil and gas wells, the company today provides the industry's widest range of products and services from exploration through production. As of December 31, 2009, the Company employed approximately 77,000 people of over 140 nationalities operating in approximately 80 countries. Schlumberger has principal executive offices in Paris, Houston and The Hague, and consists of two business segments—Schlumberger Oilfield Services and WesternGeco. Schlumberger Oilfield Services provides the industry's widest range of products and services from exploration to production, while WesternGeco is the world's most technologically advanced surface seismic acquisition and processing company.

**Schlumberger Oilfield Services** operates in each of the major oilfield service markets, managing its business through its GeoMarket\* regions, which are grouped into four geographic areas: North America, Latin America, Europe/CIS/Africa and Middle East & Asia. The GeoMarket structure offers customers a single point of contact at the local level for field operations and brings together geographically focused teams to meet local needs and deliver customized solutions. Within this business structure, Schlumberger Oilfield Services products and services are developed by a number of technology-based product lines, or Technologies, to capitalize on technical synergies. These products and services cover the entire life cycle of the reservoir and correspond to a number of markets in which Schlumberger Oilfield Services holds leading positions. The Technologies are also responsible for overseeing operational processes, resource allocation, personnel, and quality, health, safety and environmental matters in the GeoMarkets.

The Technologies are:

- Wireline provides the information necessary to evaluate the subsurface formation rocks and fluids to plan and monitor well construction, and to monitor and evaluate well production. Wireline offers both open-hole and cased-hole services.
- Drilling & Measurements supplies directional-drilling, measurement-while-drilling and logging-while-drilling services for all well profiles.
- Testing Services provides exploration and production pressure and flow-rate measurement services both at the surface and downhole. The Technology also provides tubing-conveyed perforating services.
- Well Services provides services used during oil and gas well drilling and completion as well as those used to maintain optimal production throughout the life of a well. The services include pressure pumping, well cementing and stimulation operations as well as intervention activities. The Technology also develops coiled-tubing equipment and services.

- Completions supplies well completion services and equipment that include gas-lift and safety valves as well as a range of intelligent well completions technology and equipment.
- Artificial Lift provides production optimization services using electrical submersible pumps and associated equipment.

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### Part 1, Item 1

- **Data & Consulting Services** supplies interpretation and integration of all exploration and production data types, as well as expert consulting services for reservoir characterization, production enhancement, field development planning and multi-disciplinary reservoir and production solutions.
- **Schlumberger Information Solutions (SIS)** provides consulting, software, information management and IT infrastructure services that support core oil and gas industry operational processes.

Supporting the Technologies are 22 research and engineering centers. Through this organization, Schlumberger is committed to advanced technology programs that enhance oilfield efficiency, lower finding and producing costs, improve productivity, maximize reserve recovery and increase asset value while accomplishing these goals in a safe and environmentally sound manner.

Schlumberger Oilfield Services also offers customers its services through a business model known as Integrated Project Management (IPM). IPM combines the required services and products of the Technologies with drilling rig management expertise and project management skills to provide a complete solution to well construction and production improvement. IPM projects are typically of multi-year duration and include start-up costs and significant third-party components that cover services that Schlumberger does not provide directly. Some projects may be fixed price in nature and may contain penalties for non-performance.

Schlumberger Oilfield Services uses its own personnel to market its services and products. The customer base, business risks and opportunities for growth are essentially uniform across all services. There is a sharing of manufacturing and engineering facilities as well as research centers, and the labor force is interchangeable. Technological innovation, quality of service, and price differentiation are the principal methods of competition, which varies geographically with respect to the different services offered. While there are numerous competitors, both large and small, Schlumberger believes that it is an industry leader in providing wireline logging, well testing, measurement-while-drilling, logging-while-drilling and directional-drilling services, as well as fully computerized logging and geoscience software and computing services. A large proportion of Schlumberger offerings are non-rig related; consequently, revenue does not necessarily correlate to rig count fluctuations.

Schlumberger is a 40% owner in M-I SWACO a joint venture with Smith International, Inc. which offers the drilling and completion fluids used to stabilize subsurface rock strata during the drilling process and minimize formation damage during completion and workover operations.

**WesternGeco**, the world's most technologically advanced surface seismic company, provides comprehensive reservoir imaging, monitoring and development services with the most extensive seismic crews and data processing centers in the industry as well as a leading multiclient seismic library. Services range from 3D and time-lapse (4D) seismic surveys to multi-component surveys for delineating prospects and reservoir management. WesternGeco benefits from full access to the Schlumberger research, development and technology organization and shares similar business risks, opportunities for growth, principal methods of competition and means of marketing as Schlumberger Oilfield Services. Seismic solutions include proprietary Q\* technology for enhanced reservoir description, characterization and monitoring throughout the life of the field from exploration through enhanced recovery. Other WesternGeco solutions include development of controlled-source electromagnetic and magneto-telluric surveys and their integration with seismic data.

Positioned for meeting a full range of customer needs in land, marine and shallow-water transition-zone services, WesternGeco offers a wide scope of technologies and services:

- **Land Seismic** provides comprehensive resources for seismic data acquisition on land and across shallow-water transition zones.

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Marine Seismic provides industry-standard marine seismic acquisition and processing systems as well as a unique industry-leading, fully calibrated single-sensor marine seismic system that delivers the seismic technology needed for new-generation reservoir management.



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Part 1, Item 1

- Multiclient Services supplies high-quality seismic data from the multiclient library, including industry-leading Q technology data.
- Reservoir Services provides people, tools and technology to help customers capture the benefits of a completely integrated approach to locating, defining and monitoring the reservoir.
- Data Processing offers extensive seismic data processing centers for complex data processing projects.
- Electromagnetics provides controlled-source electromagnetic and magneto-telluric data acquisition and processing.

### ***Acquisitions***

Information about acquisitions made by Schlumberger appears in Note 4 of the *Consolidated Financial Statements*.

## **GENERAL**

### ***Research Centers***

Research to support the engineering and development efforts of Schlumberger activities is principally conducted at Cambridge, Massachusetts, United States; Cambridge, England; Stavanger, Norway; Moscow, Russia; and Dhahran, Saudi Arabia.

### ***Patents***

While Schlumberger seeks and holds numerous patents covering various products and processes, no particular patent or group of patents is considered material to Schlumberger's business.

### ***Seasonality***

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Although weather and natural phenomena can temporarily affect delivery of oilfield services, the widespread geographic location of such services precludes the overall business from being characterized as seasonal.

### ***Customers and Backlog of Orders***

No single customer exceeded 10% of consolidated revenue. Oilfield Services has no significant backlog due to the nature of its business. The WesternGeco backlog, which is based on signed contracts with customers, was \$1.0 billion at December 31, 2009 (\$1.8 billion at December 31, 2008).

### ***Employees***

As of December 31, 2009, Schlumberger had approximately 77,000 employees.

### ***Financial Information***

Financial information by business segment for the years ended December 31, 2009, 2008 and 2007 is provided in Note 18 of the *Consolidated Financial Statements*.

### ***Available Information***

The Schlumberger Internet website is [www.slb.com](http://www.slb.com). Schlumberger uses its Investor Relations website, [www.slb.com/ir](http://www.slb.com/ir), as a channel for routine distribution of important information, including news releases, analyst presentations, and financial information. Schlumberger makes available free of charge on or through its Investor Relations website at [www.slb.com/ir](http://www.slb.com/ir) access to its Annual Reports on Form 10-K, Quarterly Reports

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### Part 1, Item 1, 1A

on Form 10-Q, Current Reports on Form 8-K, its proxy statements and Forms 3, 4 and 5 filed on behalf of directors and executive officers, and amendments to each of those reports, as soon as reasonably practicable after such material is filed with or furnished to the Securities and Exchange Commission ( SEC ). Alternatively, you may access these reports at the SEC 's Internet website at [www.sec.gov](http://www.sec.gov).

Schlumberger 's corporate governance materials, including Board Committee Charters, Corporate Governance Guidelines and Code of Ethics, may also be found at [www.slb.com/ir](http://www.slb.com/ir). From time to time, corporate governance materials on our website may be updated to comply with rules issued by the SEC and the New York Stock Exchange ( NYSE ) or as desirable to promote the effective governance of Schlumberger.

Any stockholder wishing to receive, without charge, a copy of any of Schlumberger 's SEC filings should write to the Secretary, Schlumberger Limited, 5599 San Felipe, 17<sup>th</sup> Floor, Houston, Texas 77056, USA.

Schlumberger has filed the required certifications under Section 302 of the Sarbanes-Oxley Act of 2002 as Exhibits 31.1 and 31.2 to this Form 10-K.

The information on our website or any other website is not incorporated by reference in this Report and should not be considered part of this Report or any other filing Schlumberger makes with the SEC.

### **Item 1A. Risk Factors.**

The following discussion of risk factors contains forward-looking statements which are discussed immediately following Item 7A of this Form 10-K. These risk factors may be important to understanding any statement in this Form 10-K or elsewhere. The following information should be read in conjunction with Item 7. Management 's Discussion and Analysis of Financial Condition and Results of Operations, and the consolidated financial statements and related notes included in this Form 10-K.

*We urge you to carefully consider the risks described below, as well as in other reports and materials that we file with the SEC and the other information included or incorporated by reference in Form 10-K. If any of the risks described below or elsewhere in this Form 10-K were to materialize, our business, financial condition, results of operations, cash flows or prospects could be materially adversely affected. In such case, the trading price of our common stock could decline and you could lose part or all of your investment. Additional risks and uncertainties not currently known to us or that we currently deem immaterial may also materially adversely affect our financial condition, results of operations and cash flows.*

**Demand for the majority of our services is substantially dependent on the levels of expenditures by the oil and gas industry. Our customers' capital expenditures may decline in 2010 and beyond if current global economic conditions continue or worsen. This could have a material adverse effect on our financial condition, results of operations and cash flows.**

The current global economic downturn has reduced worldwide demand for oil and natural gas and resulted in significantly lower crude oil and natural gas prices compared to their record highs in July 2008. It is difficult to predict how long the global economic downturn will continue, or to what extent this will continue to affect us. The significant decline in oil and natural gas prices reduced many of our customers' activities and spending on our services and products in 2009; this reduction in our customers' activities and spending could continue through 2010 and beyond. Demand for the majority of our services depends substantially on the level of expenditures by the oil and gas industry for the exploration,

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development and production of oil and natural gas reserves. These expenditures are sensitive to the industry's view of future economic growth and the resulting impact on demand for oil and natural gas. The worldwide deterioration in the financial and credit markets, which began in the second half of 2008, resulted in diminished demand for oil and gas and significantly lower oil and natural gas prices. This caused many of our customers to reduce or delay their oil and gas exploration and production spending in 2009, which consequently reduced the demand for our services, and exerted downward pressure on the prices of our services and products. If the economic downturn

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### Part 1, Item 1A

continues for a prolonged period or if there is little or no economic growth, it will likely result in further reductions of exploration and production expenditures by our customers, causing further declines in the demand for, and prices of, our services and products. This could result in a material adverse effect on our financial condition, results of operations and cash flows.

The reduction in cash flows being experienced by our customers resulting from declines in commodity prices, together with the reduced availability of credit and increased costs of borrowing, could have significant adverse effects on the financial condition of some of our customers. This could result in project modifications, delays or cancellations, general business disruptions, and delay in, or nonpayment of, amounts that are owed to us, which could have a material adverse effect on our results of operations and cash flows.

The prices for oil and natural gas are subject to a variety of factors, including:

- demand for hydrocarbons, which is affected by worldwide population growth, economic growth rates and general economic and business conditions;
- the ability of the Organization of Petroleum Exporting Countries ( OPEC ) to set and maintain production levels for oil;
- oil and gas production by non-OPEC countries;
- the level of excess production capacity;
- political and economic uncertainty and sociopolitical unrest;
- the level of worldwide oil and gas exploration and production activity;
- the cost of exploring for, producing and delivering oil and gas;
- technological advances affecting energy consumption; and
- weather conditions.

**A significant portion of our revenue is derived from our non-United States operations, which exposes us to risks inherent in doing business in each of the approximately 80 countries in which we operate.**

Our non-United States operations accounted for approximately 84% of our consolidated revenue in 2009, 78% in 2008 and 76% in 2007. Operations in countries other than the United States are subject to various risks, including:

- unsettled political and economic conditions in certain areas;
- exposure to possible expropriation of our assets or other governmental actions;
- social unrest, acts of terrorism, war or other armed conflict;
- confiscatory taxation or other adverse tax policies;
- deprivation of contract rights;
- trade restrictions or embargoes imposed by the United States or other countries;
- restrictions under the United States Foreign Corrupt Practices Act or similar legislation in other countries;
- restrictions on the repatriation of income or capital;
- currency exchange controls;
- inflation; and
- currency exchange rate fluctuations and devaluations.

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### Part 1, Item 1A

In addition, we are subject to risks associated with our operations in countries, including Iran, Syria, Sudan and Cuba, which are subject to trade and economic sanctions or other restrictions imposed by the United States or other governments or organizations. United States law enforcement authorities are currently conducting a grand jury investigation and an associated regulatory inquiry related to our operations in certain of these countries.

If any of the risks described above materialize, or if any governmental investigation results in criminal or civil penalties or other remedial measures, it could reduce our earnings and our cash available for operations.

We are also subject to risks related to investment in our common stock in connection with certain US state divestment or investment limitation legislation applicable to companies with operations in these countries, and similar actions by some private investors, which could adversely affect the market price of our common stock.

#### **Environmental compliance costs and liabilities could reduce our earnings and cash available for operations.**

We are subject to increasingly stringent laws and regulations relating to importation and use of hazardous materials, radioactive materials and explosives, environmental protection, including laws and regulations governing air emissions, water discharges and waste management. We incur, and expect to continue to incur, capital and operating costs to comply with environmental laws and regulations. The technical requirements of these laws and regulations are becoming increasingly complex, stringent and expensive to implement. These laws may provide for strict liability for damages to natural resources or threats to public health and safety. Strict liability can render a party liable for damages without regard to negligence or fault on the part of the party. Some environmental laws provide for joint and several strict liability for remediation of spills and releases of hazardous substances.

We use and generate hazardous substances and wastes in our operations. In addition, many of our current and former properties are, or have been, used for industrial purposes. Accordingly, we could become subject to potentially material liabilities relating to the investigation and cleanup of contaminated properties, and to claims alleging personal injury or property damage as the result of exposures to, or releases of, hazardous substances. In addition, stricter enforcement of existing laws and regulations, new laws and regulations, the discovery of previously unknown contamination or the imposition of new or increased requirements could require us to incur costs or become the basis of new or increased liabilities that could reduce our earnings and our cash available for operations. We believe we are currently in substantial compliance with environmental laws and regulations.

#### **We could be subject to substantial liability claims, which would adversely affect our financial condition, results of operations and cash flows.**

Certain equipment used in the delivery of oilfield services, such as directional drilling equipment, perforating systems, subsea completion equipment, radioactive materials and explosives and well completion systems, are used in hostile environments, such as exploration, development and production applications. An accident or a failure of a product could cause personal injury, loss of life, damage to property, equipment or the environment, and suspension of operations. Our insurance may not adequately protect us against liability for some kinds of events, including events involving pollution, or against losses resulting from business interruption. Moreover, in the future we may not be able to maintain insurance at levels of risk coverage or policy limits that we deem adequate. Substantial claims made under our policies could cause our premiums to increase. Any future damages caused by our products that are not covered by insurance, or are in excess of policy limits or are subject to substantial deductibles, could adversely affect our financial condition, results of operations and cash flows.





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Part 1, Item 1A

**If we are unable to maintain technology leadership in the form of services and products, this could adversely affect any competitive advantage we hold.**

If we are unable to develop and produce competitive technology or deliver it to our clients in the form of services and products in a timely and cost-competitive manner in the various markets we serve, it could adversely affect our financial condition, results of operations and cash flows.

**Limitations on our ability to protect our intellectual property rights, including our trade secrets, could cause a loss in revenue and any competitive advantage we hold.**

Some of our products or services, and the processes we use to produce or provide them, have been granted patent protection, have patent applications pending or are trade secrets. Our business may be adversely affected if our patents are unenforceable, the claims allowed under our patents are not sufficient to protect our technology, our patent applications are denied, or our trade secrets are not adequately protected. Our competitors may be able to develop technology independently that is similar to ours without infringing on our patents or gaining access to our trade secrets.

**We may be subject to litigation if another party claims that we have infringed upon its intellectual property rights.**

The tools, techniques, methodologies, programs and components we use to provide our services may infringe upon the intellectual property rights of others. Infringement claims generally result in significant legal and other costs and may distract management from running our core business. Royalty payments under licenses from third parties, if available, would increase our costs. If a license were not available we might not be able to continue providing a particular service or product, which could adversely affect our financial condition, results of operations and cash flows. Additionally, developing non-infringing technologies would increase our costs.

**Failure to obtain and retain skilled technical personnel could impede our operations.**

We require highly skilled personnel to operate and provide technical services and support for our business. Competition for the personnel required for our businesses intensifies as activity increases. In periods of high utilization it may become more difficult to find and retain qualified individuals. This could increase our costs or have other adverse effects on our operations.

**Severe weather conditions may affect our operations.**

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Our business may be materially affected by severe weather conditions in areas where we operate. This may entail the evacuation of personnel and stoppage of services. In addition, if particularly severe weather affects platforms or structures, this may result in a suspension of activities until the platforms or structures have been repaired. Any of these events could adversely affect our financial condition, results of operations and cash flows.

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Part 1, Item 1B, 2, 3, 4

### **Item 1B. Unresolved Staff Comments.**

None.

### **Item 2. Properties.**

Schlumberger owns or leases manufacturing facilities, administrative offices, service centers, research centers, data processing centers, sales offices and warehouses throughout the world. No significant lease is scheduled to terminate in the near future, and we believe comparable space is readily obtainable should any lease expire without renewal. We believe our properties are generally well maintained and adequate for their intended use.

Outside the United States the principal owned or leased facilities of Oilfield Services are located in Beijing, China; Clamart and Abbeville, France; Fuchinobe, Japan; Oslo, Norway; Singapore; Abingdon, Cambridge and Stonehouse, United Kingdom; and Novosibirsk, Russia.

Within the United States, the principal owned or leased facilities of Oilfield Services are located in Boston, Massachusetts; Houston, Rosharon, and Sugar Land, Texas; and Lawrence, Kansas.

The principal owned or leased facilities of WesternGeco are located in Bergen and Oslo, Norway; Gatwick, United Kingdom; Houston, Texas, United States; and Mumbai, India.

### **Item 3. Legal Proceedings.**

The information with respect to this Item 3 is set forth in Note 17 of the *Consolidated Financial Statements*.

### **Item 4. Submission of Matters to a Vote of Security Holders.**

No matters were submitted to a vote of Schlumberger's security holders during the fourth quarter of the fiscal year covered by this Form 10-K.

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Part 1, Item 4

**Executive Officers of Schlumberger**

The following table sets forth, as of January 31, 2010, the names and ages of the executive officers of Schlumberger, including all offices and positions held by each for at least the past five years.

| <b>Name</b>      | <b>Age</b> | <b>Present Position and Five-Year Business Experience</b>                                                                                                                                                                                                                    |
|------------------|------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Andrew Gould     | 63         | Chairman and Chief Executive Officer, since February 2003.                                                                                                                                                                                                                   |
| Simon Ayat       | 55         | Executive Vice President and Chief Financial Officer, since March 2007; Vice President Treasurer, February 2005 to March 2007; and Vice President, Controller and Business Processes, December 2002 to February 2005.                                                        |
| Chakib Sbiti     | 55         | Executive Vice President, since February 2003.                                                                                                                                                                                                                               |
| Alexander Juden  | 49         | Secretary and General Counsel, since April 2009; Director of Compliance Schlumberger Limited, February 2005 to April 2009; and WesternGeco General Counsel, May 2004 to February 2005.                                                                                       |
| Ashok Belani     | 51         | Vice President and Chief Technology Officer, since April 2006; Senior Advisor, Technology, January 2006 to April 2006; Director, President and Chief Executive Officer NPTest, May 2002 to December 2005.                                                                    |
| Stephanie Cox    | 41         | Vice President Personnel, since May 2009; North Gulf Coast GeoMarket Manager, April 2006 to May 2009; and North & South America Personnel Manager, May 2004 to April 2006.                                                                                                   |
| Mark Danton      | 53         | Vice President - Director of Taxes, since January 1999.                                                                                                                                                                                                                      |
| Howard Guild     | 38         | Chief Accounting Officer, since July 2005; and Director of Financial Reporting, October 2004 to July 2005.                                                                                                                                                                   |
| Paal Kibsgaard   | 42         | President Reservoir Characterization Group since May 2009; Vice President Engineering, Manufacturing and Sustaining, November 2007 to May 2009; Vice President Personnel, April 2006 to November 2007; and President, Drilling and Measurements, January 2003 to April 2006. |
| Rodney Nelson    | 51         | Vice President Communications, since October 2007; Vice President Innovation and Collaboration, July 2006 to October 2007; Vice President Strategic Marketing, July 2004 to July 2006; and Vice President Marketing Oilfield Services, February 2003 to July 2004.           |
| H. Sola Oyinlola | 54         | Vice President Treasurer, since March 2007; Deputy Treasurer, July 2006 to March 2007; and Oilfield Services GeoMarket General Manager, Nigeria, April 2001 to July 2006.                                                                                                    |
| Satish Pai       | 48         | Vice President, Operations, Oilfield Services, since May 2008, President Europe Africa & Caspian, March 2006 to May 2008; and Vice President Oilfield Technologies, March 2002 to March 2006.                                                                                |
| Malcolm Theobald | 48         | Vice President Investor Relations, since June 2007; and Global Account Director, September 2001 to June 2007.                                                                                                                                                                |
| Charles Woodburn | 38         | Vice President Engineering Manufacturing and Sustaining since May 2009; Wireline President, April 2006 to May 2009; and Product Development Manager, June 2004 to April 2006.                                                                                                |

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Part II, Item 5

## PART II

**Item 5. Market for Schlumberger's Common Stock, Related Stockholder Matters and Issuer Purchases of Equity Securities.**

As of January 31, 2010, there were 1,196,589,089 shares of common stock of Schlumberger outstanding, exclusive of 137,623,075 shares held in treasury, and approximately 21,151 stockholders of record. The principal United States market for Schlumberger's common stock is the NYSE, where it is traded under the symbol "SLB".

Schlumberger's common stock is also traded on the Euronext Paris, Euronext Amsterdam, London and SIX Swiss stock exchanges.

***Common Stock, Market Prices and Dividends Declared per Share***

Quarterly high and low prices for Schlumberger's common stock as reported by the NYSE (composite transactions), together with dividends declared per share in each quarter of 2009 and 2008, were:

|             | Price Range |          | Dividends |
|-------------|-------------|----------|-----------|
|             | High        | Low      | Declared  |
| <b>2009</b> |             |          |           |
| QUARTERS    |             |          |           |
| First       | \$ 49.25    | \$ 35.05 | \$ 0.210  |
| Second      | 63.78       | 39.11    | 0.210     |
| Third       | 63.00       | 48.13    | 0.210     |
| Fourth      | 71.10       | 56.00    | 0.210     |
| <b>2008</b> |             |          |           |
| QUARTERS    |             |          |           |
| First       | \$ 102.71   | \$ 72.30 | \$ 0.210  |
| Second      | 110.11      | 88.02    | 0.210     |
| Third       | 111.95      | 73.53    | 0.210     |
| Fourth      | 78.00       | 37.07    | 0.210     |

There are no legal restrictions on the payment of dividends or ownership or voting of such shares, except as to shares held as treasury stock. Under current legislation, stockholders are not subject to any Netherlands Antilles withholding or other Netherlands Antilles taxes attributable to the ownership of such shares.

The following graph compares the yearly percentage change in the cumulative total stockholder return on Schlumberger common stock, assuming reinvestment of dividends on the last day of the month of payment into common stock of Schlumberger, with the cumulative total return on the Standard & Poor's 500 Index (S&P 500 Index) and the cumulative total return on both the Philadelphia Oil Service Index (OSX) and the Value Line Oilfield Services Industry Index over the five-year period ending on December 31, 2009. Schlumberger is using the Philadelphia Oil Service Index (OSX) to replace the Value Line Oilfield Services Industry Index used in prior years. Schlumberger determined that the new index includes a greater concentration of our most direct competitors. The stockholder return set forth below is not necessarily

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indicative of future performance. The following graph and related information shall not be deemed soliciting material or to be filed with the SEC, nor shall such information be incorporated by reference into any future filing under the Securities Act of 1933 or the Securities Exchange Act of 1934, except to the extent that Schlumberger specifically incorporates it by reference into such filing.

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Part II, Item 5

COMPARISON OF FIVE-YEAR CUMULATIVE TOTAL RETURN AMONG  
SCHLUMBERGER COMMON STOCK, THE S&P 500 INDEX, THE  
PHILADELPHIA OIL SERVICE INDEX (OSX) AND THE VALUE LINE  
OILFIELD SERVICES INDUSTRY INDEX

Assumes \$100 invested on December 31, 2004 in Schlumberger common stock, in the S&P 500 Index, in the Philadelphia Oil Service Index (OSX), and in the Value Line Oilfield Services Industry Index. Reflects reinvestment of dividends on the last day of the month of payment.

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Part II, Item 5

**Share Repurchases**

On April 17, 2008, the Schlumberger Board of Directors approved an \$8 billion share repurchase program for Schlumberger common stock, to be acquired in the open market before December 31, 2011.

Schlumberger's common stock repurchase program activity for the three months ended December 31, 2009 was as follows:

(Stated in thousands, except per share amounts)

|                                      | Total number<br>of shares<br>purchased | Average price<br>paid per<br>share | Total<br>number of<br>shares<br>purchased<br>as part of<br>publicly<br>announced<br>program | Maximum<br>value<br><br>of shares<br>that may<br>yet be<br>purchased<br>under the<br>program |
|--------------------------------------|----------------------------------------|------------------------------------|---------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------|
| October 1 through October 31, 2009   |                                        | \$                                 |                                                                                             | \$ 7,065,715                                                                                 |
| November 1 through November 30, 2009 | 3,925.0                                | \$ 64.84                           | 3,925.0                                                                                     | \$ 6,811,212                                                                                 |
| December 1 through December 31, 2009 | 3,900.0                                | \$ 62.97                           | 3,900.0                                                                                     | \$ 6,565,618                                                                                 |
|                                      | <u>7,825.0</u>                         | <u>\$ 63.91</u>                    | <u>7,825.0</u>                                                                              |                                                                                              |

In connection with the exercise of stock options under Schlumberger's incentive compensation plans, Schlumberger routinely receives shares of its common stock from optionholders in consideration of the exercise price of the stock options. Schlumberger does not view these transactions as requiring disclosure under this Item 5 as the number of shares of Schlumberger common stock received from optionholders is not material.

***Unregistered Sales of Equity Securities***

None.



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Part II, Item 6

**Item 6. Selected Financial Data.**

The following selected consolidated financial data should be read in conjunction with both Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations and Item 8. Financial Statements and Supplementary Data, of this Form 10-K:

(Stated in millions except per share and employee data)

| Year Ended December 31,                        | 2009      | 2008      | 2007      | 2006      | 2005      |
|------------------------------------------------|-----------|-----------|-----------|-----------|-----------|
| <b>SUMMARY OF OPERATIONS</b>                   |           |           |           |           |           |
| Revenue:                                       |           |           |           |           |           |
| Oilfield Services                              | \$ 20,518 | \$ 24,282 | \$ 20,306 | \$ 16,762 | \$ 12,647 |
| WesternGeco                                    | 2,122     | 2,838     | 2,963     | 2,476     | 1,663     |
| Eliminations and other                         | 62        | 43        | 8         | (8)       | (1)       |
| Total revenue                                  | \$ 22,702 | \$ 27,163 | \$ 23,277 | \$ 19,230 | \$ 14,309 |
| % increase (decrease) over prior year          | (16)%     | 17%       | 21%       | 34%       | 25%       |
| Pretax Segment income:                         |           |           |           |           |           |
| Oilfield Services                              | \$ 4,326  | \$ 6,505  | \$ 5,959  | \$ 4,644  | \$ 2,827  |
| WesternGeco                                    | 326       | 836       | 1,060     | 812       | 295       |
| Eliminations and other                         | (344)     | (268)     | (312)     | (346)     | (233)     |
| Pretax Segment income                          | \$ 4,308  | \$ 7,073  | \$ 6,707  | \$ 5,110  | \$ 2,889  |
| % increase (decrease) over prior year          | (39)%     | 5%        | 31%       | 77%       | 68%       |
| Interest income <sup>1</sup>                   | 52        | 112       | 160       | 113       | 98        |
| Interest expense <sup>1</sup>                  | 188       | 217       | 268       | 229       | 187       |
| Charges (credits), net <sup>2</sup>            | 238       | 116       | (25)      | 46        | (172)     |
| Taxes on income <sup>2</sup>                   | 770       | 1,430     | 1,448     | 1,190     | 682       |
| Income from Continuing Operations <sup>3</sup> | 3,164     | 5,422     | 5,177     | 3,759     | 2,290     |
| Income (Loss) from Discontinued Operations     | (22)      | 38        |           |           | 8         |
| Net Income                                     | 3,142     | 5,460     | 5,177     | 3,759     | 2,298     |
| Noncontrolling interests <sup>2</sup>          | (8)       | (25)      |           | (49)      | (91)      |
| Net Income attributable to Schlumberger        | \$ 3,134  | \$ 5,435  | \$ 5,177  | \$ 3,710  | \$ 2,207  |
| Basic earnings per share of Schlumberger       |           |           |           |           |           |
| Income from Continuing Operations              | \$ 2.63   | \$ 4.51   | \$ 4.36   | \$ 3.14   | \$ 1.87   |
| Income (Loss) from Discontinued Operations     | (0.02)    | 0.03      |           |           | 0.01      |
| Net Income per share <sup>3</sup>              | \$ 2.62   | \$ 4.54   | \$ 4.36   | \$ 3.14   | \$ 1.87   |
| Diluted earnings per share of Schlumberger     |           |           |           |           |           |
| Income from Continuing Operations              | \$ 2.61   | \$ 4.42   | \$ 4.20   | \$ 3.01   | \$ 1.81   |

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|                                            |         |         |         |         |         |
|--------------------------------------------|---------|---------|---------|---------|---------|
| Income (Loss) from Discontinued Operations | (0.02)  | 0.03    |         |         | 0.01    |
| Net Income per share                       | \$ 2.59 | \$ 4.45 | \$ 4.20 | \$ 3.01 | \$ 1.82 |
| Cash dividends declared per share          | \$ 0.84 | \$ 0.84 | \$ 0.70 | \$ 0.50 | \$ 0.42 |

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(Stated in millions except number of employees)

| Year Ended December 31,                   | 2009      | 2008      | 2007      | 2006      | 2005      |
|-------------------------------------------|-----------|-----------|-----------|-----------|-----------|
| <b>SUMMARY OF FINANCIAL DATA</b>          |           |           |           |           |           |
| Capital expenditures                      | \$ 2,395  | \$ 3,723  | \$ 2,931  | \$ 2,457  | \$ 1,593  |
| Depreciation expense                      | \$ 2,132  | \$ 1,904  | \$ 1,526  | \$ 1,232  | \$ 1,092  |
| Avg. number of shares outstanding:        |           |           |           |           |           |
| Basic                                     | 1,198     | 1,196     | 1,188     | 1,182     | 1,179     |
| Assuming dilution                         | 1,214     | 1,224     | 1,239     | 1,242     | 1,230     |
| <b>AT DECEMBER 31</b>                     |           |           |           |           |           |
| Net Debt <sup>4</sup>                     | \$ 126    | \$ 1,129  | \$ 1,857  | \$ 2,834  | \$ 532    |
| Working capital                           | \$ 6,391  | \$ 4,811  | \$ 3,551  | \$ 2,731  | \$ 3,121  |
| Total assets                              | \$ 33,465 | \$ 32,094 | \$ 27,853 | \$ 22,832 | \$ 18,077 |
| Long-term debt                            | \$ 4,355  | \$ 3,694  | \$ 3,794  | \$ 4,664  | \$ 3,591  |
| Schlumberger stockholders' equity         | \$ 19,120 | \$ 16,862 | \$ 14,876 | \$ 10,420 | \$ 7,592  |
| Number of employees continuing operations | 77,000    | 87,000    | 80,000    | 70,000    | 60,000    |

1. Excludes amounts which are included in the segments.

2. For details of Charges and Credits and the related income taxes and noncontrolling interests, see Note 3 of the *Consolidated Financial Statements*.

3. Amounts may not add due to rounding.

4. Net Debt represents gross debt less cash, short-term investments and fixed income investments, held to maturity. Management believes that Net Debt provides useful information regarding the level of Schlumberger's indebtedness by reflecting cash and investments that could be used to repay debt.

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Part II, Item 7

### **Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations.**

The following discussion and analysis contains forward-looking statements, including, without limitation, statements relating to our plans, strategies, objectives, expectations, intentions and resources. Such forward-looking statements should be read in conjunction with our disclosures under Item 1A. Risk Factors of this Report.

#### **Executive Overview**

As 2009 progressed, oil prices recovered gradually from levels under \$40 per barrel at the beginning of the year to over \$70 per barrel by year-end. The large drop in oil demand in 2009 that resulted from the global economic recession, together with increased production capacity in spite of significant delays in new development projects, led to spare oil production capacity reaching its highest level in nearly two decades. However, the decisions by the Organization of Petroleum Exporting Countries (OPEC) at the end of 2008 to cut production, the adherence of the majority of OPEC countries to production quotas, and the improving economic outlook contributed to rising prices with stabilization at current levels. During 2009, the demand forecasts of the major energy organizations evolved with economic projections falling to a low of nearly 83 million barrels of oil per day (BOPD) in May, then increasing gradually by 1.5 million BOPD toward the end of the year. The final forecast figure of 84.4 million BOPD represented the second consecutive year-on-year drop in oil demand for the first time in 25 years. For 2010, economic projections for world real GDP growth are converging towards a median estimate of 3%, but with a significant level of uncertainty. A large gap exists between GDP growth rates of Organization for Economic Cooperation and Development (OECD) and non-OECD countries particularly in China and in other developing Asian economies. Overall OECD country demand will remain at its lowest level in over a decade, but this will be compensated by growth in China, South East Asia and the Middle East. From a supply standpoint, the level of uncertainty in oil demand and oil prices led E&P customers to cut investment in 2009 particularly in projects with the highest production costs but forecasts published at the end of the year indicated a likely rise in investment in 2010.

The natural gas markets behaved differently from oil markets in 2009. The combination of the drop in gas demand that resulted from reduced industrial activity; the rise in production of unconventional gas resources in North America; and the commissioning of a number of new large LNG (Liquefied Natural Gas) exporting facilities around the world contributed to an over-supplied market with consequent pressure on spot gas prices. On a per-British Thermal Unit basis, the ratio of oil to Henry Hub gas prices increased to its highest level in the last four decades, threatening the linkage mechanisms in future long-term supply contracts. Within the United States, the world's largest natural gas market, and despite some fuel switching in power generation from coal to gas and lower Canadian gas imports, natural gas storage levels have been significantly above the five-year range consistently since April 2009. Consequently, natural gas wellhead prices have reached their lowest levels since 2002. This has translated into the largest sustained drop in gas-related drilling and service activity since the 2001-2002 period. Nevertheless, the technological success associated with production from unconventional gas reservoirs in the United States is leading to an increasing level of interest in similar formations outside North America, particularly in Europe, which could lead to an expansion in activity when natural gas prices rebound.

Within this market, Schlumberger Oilfield Services full-year revenue in 2009 declined 16% versus 2008, falling to \$20.52 billion. Lower natural gas prices and unfavorable market fundamentals led to a 37% decline in North America revenue, primarily in the US Land and Canada GeoMarkets. Europe/CIS/Africa revenue fell 13% mainly due to the weakening of local currencies against the US dollar and reduced activity in the Russia, North Sea, West & South Africa and Caspian GeoMarkets as well as at Framo Engineering. This decline however was partially offset by increased activity in the North Africa GeoMarket. Middle East & Asia revenue dropped 9% primarily due to decreases in the East Asia, East Mediterranean, Arabian and Australia/Papua New Guinea GeoMarkets. Latin America revenue was only marginally lower than last year as the impact of the weakening of



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local currencies against the US dollar and much lower activity in Venezuela/Trinidad & Tobago and Peru/ Colombia/Ecuador was nearly offset by stronger activity in Mexico/Central America and Brazil. Weakening of local currencies against the US dollar reduced 2009 revenue by approximately 4%. Across the Areas, all of the Technologies recorded revenue declines except Testing Services. IPM recorded revenue growth compared to 2008.

While customers spent less on new technology in 2009 versus the previous year, a number of recently introduced Schlumberger services made further market progress. PowerDrive\* family rotary-steerable drilling systems extended their market reach, entering new markets in the North and Latin America. Scanner Family\* services for advanced formation evaluation saw success in Mexico and Canada, and Well Services recorded market penetration in Saudi Arabia, Abu Dhabi and Malaysia with the range of ACTive\* real-time coiled-tubing services that improve operating efficiency and well performance through the innovative use of fiber-optic cable to convey downhole information to the surface.

Investment in Oilfield Services infrastructure continued throughout the year. Significant events included the opening of a new reservoir completions manufacturing center in Damman, Saudi Arabia. Representing an investment of \$25 million, the center houses a team of design and manufacturing engineers specialized in the production of downhole reservoir completions equipment. The center also provides a collaborative environment in which joint oil company and Schlumberger teams can develop and manufacture completions solutions for application across Saudi Arabia and the Middle East. In Brazil, we announced the signing of a joint cooperation agreement with the Universidade Federal do Rio de Janeiro to build a key international research center on the university's campus. This new center will focus on research and development activities in the deepwater subsalt environment, with emphasis on the development of geosciences software for the exploration and production sector; new technologies to meet reservoir challenges in subsalt environments; and the creation of a geophysical processing and interpretation Center of Excellence covering time-lapse seismic and combined electromagnetic and seismic measurements.

A number of technology agreements and acquisitions were completed during the year to enable future product development or improve geographical reach. In May, Schlumberger acquired Techsia SA, a supplier of petrophysical software based in Montpellier, France. Techsia will become the Schlumberger Petrophysics Software Center of Excellence for the development of state-of-the-art solutions for the oil and gas exploration and production industry. In September, Schlumberger and National Oilwell Varco announced the creation of a joint venture to provide high-speed drill string telemetry systems to improve the efficiency and safety of oil and gas operations. The venture is expected to accelerate development and delivery of intelligent drilling solutions through the expanded use of the IntelliServ® Broadband Network, a patented technology that provides high resolution data in real time to and from the bottom of oil and gas wells as they are being drilled. In November, Schlumberger acquired Lonkar Services – a company providing slickline, cased-hole wireline and surface well testing services in Western Canada and Northern USA. Also in November Schlumberger signed a global cooperation agreement with Technip to jointly develop subsea integrity and surveillance solutions for the flexible pipes used in deep offshore oil and gas production. This agreement will initially focus on surveillance systems activities for new and challenging flexible pipe applications such as those required in the deepwater subsalt environment in Brazil.

Full-year 2009 revenue of WesternGeco was, at \$2.12 billion, 25% lower than 2008. Revenue decreased across all product lines, with the largest declines seen in Marine and Multiclient activity. Marine revenue fell on lower activity combined with reduced pricing as a result of weak market conditions. Multiclient revenue decreased primarily in North America, as customers continued to reduce discretionary spending. Land revenue fell on lower crew utilization, while Data Processing revenue decreased reflecting lower activity primarily in Europe/Africa and in North America.

Towards the end of the year, WesternGeco announced the deployment of the next-generation UniQ\* integrated point-receiver land seismic acquisition and processing system in Kuwait for the Kuwait Oil Company. The new system, designed for greater operational efficiency and flexibility, offers up to four times

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the capability of existing Q-Land\* systems and is currently acquiring data from 53,000 live point-receiver channels in conjunction with the WesternGeco DX-80\* Desert Explorer with MD Sweep\* technology introduced the previous year.

The outlook for 2010 remains largely dependent on the prospects for the general economy. At the end of the third quarter of 2009, we indicated that we were encouraged that signs were emerging that demand for oil and gas would begin to increase. Consensus forecasts now predict that oil demand in 2010 will increase, particularly in the developing world, for the first time since 2007.

As a result we feel that oil prices are likely to be sustained at current levels and that as our customers' confidence grows, their exploration and production budgets will increase. We feel that considerable leverage to increase investment exists in offshore markets, in Russia, as well as in certain emerging investment opportunities such as Iraq. These events will be dependent on continued increases in economic growth in the second half of the year beyond the current government stimulus packages.

For natural gas activity we remain a great deal more cautious. Despite signs of some recovery in industrial demand as well as the recent cold weather, we consider that markets remain generally oversupplied. Increased LNG flows together with further capacity being added in 2010, as well as the general uncertainty over the decline rates of unconventional gas production, have the potential to limit the current increase in the North American gas drilling rig count.

We anticipate that 2010 will be a better year for multiclient seismic, and for activity in land seismic particularly in Middle East and North Africa. While Marine activity is expected to be reasonably robust, pricing improvements will be limited due to continued new capacity additions.

Longer term we remain confident that considerably increased spending will be necessary to maintain sufficient reserves and production of hydrocarbons to meet the world's needs. Our technology portfolio and worldwide infrastructure mean we are strongly positioned to capture growth opportunities as our customers begin to increase their investment.

The following discussion and analysis of results of operations should be read in conjunction with the *Consolidated Financial Statements*.

**Fourth Quarter 2009 Results**

(Stated in millions)

|                          | <b>Fourth Qtr.<br/>2009</b> | Third Qtr.<br>2009 | % change |
|--------------------------|-----------------------------|--------------------|----------|
| <b>OILFIELD SERVICES</b> |                             |                    |          |
| Revenue                  | <b>\$ 5,170</b>             | \$ 4,953           | 4%       |
| Pretax Operating Income  | <b>\$ 1,006</b>             | \$ 1,042           | (3)%     |
| <b>WESTERNGECO</b>       |                             |                    |          |
| Revenue                  | <b>\$ 549</b>               | \$ 463             | 19%      |
| Pretax Operating Income  | <b>\$ 115</b>               | \$ 61              | 89%      |

Pretax operating income represents the segments' income before taxes and noncontrolling interests. The pretax operating income excludes such items as corporate expenses and interest income and interest expense not allocated to the segments as well as the charges described in detail in Note 3 to the *Consolidated Financial Statements*, interest on postretirement medical benefits and stock-based compensation costs.

Fourth-quarter revenue was \$5.74 billion versus \$5.43 billion in the third quarter of 2009. Income from continuing operations attributable to Schlumberger was \$817 million – an increase of 4% sequentially.

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Oilfield Services fourth-quarter revenue of \$5.17 billion was up 4% compared to the third quarter of 2009. Sequential pretax segment operating income of \$1.01 billion was down 3%.

WesternGeco fourth-quarter revenue of \$549 million was up 19% sequentially. Fourth-quarter pretax segment operating income of \$115 million was up 89% compared to the third quarter of 2009.



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### ***Oilfield Services***

Fourth-quarter revenue of \$5.17 billion increased 4% sequentially, with all Areas, except Europe/CIS/Africa, contributing to the improvement. Sequential growth was driven by increased deepwater and exploration-related activity leading to demand for Wireline, Testing Services and Drilling & Measurements technologies, while growth was also recorded on land in North America, primarily from increased Well Services activity. In addition, seasonal year-end strength was seen in software and product sales in a number of GeoMarkets in particular for SIS software and Artificial Lift products. These increases, however, were partially offset by lower activity in Russia and in the Mexico/Central America GeoMarket.

Fourth-quarter pretax operating income of \$1.01 billion was down 3% sequentially. Pretax operating margin decreased 157 basis points (bps) sequentially to 19.5% primarily due to lower activity coupled with a less favorable revenue mix in Russia and in the Mexico/Central America GeoMarket. Pricing concessions made earlier in the year also contributed to the sequential decrease in margins.

### **North America**

Fourth-quarter revenue of \$873 million was 6% higher sequentially. Pretax operating income of \$18.0 million was down 35% sequentially.

Sequentially, US Land GeoMarket revenue grew on increased drilling activity, the impact of which was partially diluted by lower pricing for Well Services technologies. US Gulf of Mexico GeoMarket revenue was up marginally as improved shelf activity and the beginning of a build-up in deepwater activity were hampered by downtime associated with Hurricane Ida as well as by some pricing pressure. Canada revenue was flat while Alaska GeoMarket revenue fell sequentially due to a slowdown in activity resulting from operator budget constraints.

Pretax operating margin decreased 129 bps sequentially to 2.1% as the increased activity in the US Land and Gulf of Mexico GeoMarkets was insufficient to offset the impact of a less favorable revenue mix in Canada and lower activity in the Alaska GeoMarket.

### **Latin America**

Fourth-quarter revenue of \$1.13 billion increased 5% sequentially. Pretax operating income of \$178 million was down 9% sequentially.

Sequentially, Peru/Colombia/Ecuador GeoMarket revenue grew primarily on greater demand for Drilling & Measurements, Wireline and Testing Services technologies resulting from increased drilling activity. Higher SIS software and Artificial Lift product sales also contributed to this growth. Brazil revenue was higher due to increased offshore exploration activity as well as to SIS software and Completions product sales. Venezuela/Trinidad & Tobago GeoMarket recorded growth mainly from Integrated Project Management (IPM) activity while Argentina/Bolivia/Chile revenue was higher due to increased activity and SIS product sales. These increases were partially offset by a decrease in Mexico/Central America revenue as a result of reduced activity.

Pretax operating margin decreased 254 bps sequentially to 15.8% primarily as the result of the reduced activity and a less favorable revenue mix in the Mexico/Central America GeoMarket, which was only partly offset by the impact of increased activity and software and product sales in the rest of the Area.

**Europe/CIS/Africa**

Fourth-quarter revenue of \$1.78 billion was flat sequentially. Pretax operating income of \$385 million was down 9% sequentially.

Sequentially, Nigeria & Gulf of Guinea GeoMarket revenue grew as the result of strong Testing Services product sales and an increase in exploration activity that led to greater demand for Wireline services. In the West & South Africa GeoMarket revenue increased on high demand for Drilling & Measurements services. The

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North Sea GeoMarket also recorded growth from increased Well Services stimulation activity while Libya GeoMarket revenue increased on higher deepwater Testing Services and Wireline exploration activity. These increases, however, were partially offset by lower revenue in Russia as a result of client budgetary constraints which mainly affected IPM activity. Revenue was also lower in the North Africa GeoMarket on reduced Testing Services product sales and in the Caspian GeoMarket on the completion of drilling campaigns.

Pretax operating margin decreased 208 bps sequentially to 21.6% largely as the result of the lower activity in Russia.

**Middle East & Asia**

Fourth-quarter revenue of \$1.31 billion increased 7% sequentially. Pretax operating income of \$426 million was 9% higher sequentially.

Sequentially, revenue growth was driven by an increase in deepwater and exploration-related activity that led to strong demand for Wireline services. Seasonal year-end SIS software and Artificial Lift product sales also contributed to the increase in revenue.

Pretax operating margin improved 66 bps sequentially to 32.4% primarily as the result of the more favorable mix of deepwater and exploration-related activity in addition to year-end SIS software sales.

**WesternGeco**

Fourth-quarter revenue of \$549 million increased 19% sequentially. Pretax operating income of \$115 million increased 89% sequentially.

Sequential revenue growth was led by Multiclient which recorded strong year-end sales of wide-azimuth surveys in the US Gulf of Mexico. Land revenue also grew due to increased activity in the Middle East and North Africa. These increases, however, were partially offset by a significant decrease in Marine as the result of weaker pricing, project start-up delays and vessel transits.

Pretax operating margin improved 776 bps sequentially to 20.9% primarily as a result of the high Multiclient sales that were partially offset by the impact of the lower pricing and project delays in Marine.

**Full-Year 2009 Results**

(Stated in millions)

|                          | Total Year<br>2009 | Total Year<br>2008 | % Change |
|--------------------------|--------------------|--------------------|----------|
| <b>OILFIELD SERVICES</b> |                    |                    |          |
| Revenue                  | \$ 20,518          | \$ 24,282          | (16)%    |
| Pretax Operating Income  | \$ 4,326           | \$ 6,505           | (33)%    |

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|                         |          |          |       |
|-------------------------|----------|----------|-------|
| Revenue                 | \$ 2,122 | \$ 2,838 | (25)% |
| Pretax Operating Income | \$ 326   | \$ 836   | (61)% |

## *Oilfield Services*

Full-year 2009 revenue of \$20.52 billion declined 16% versus 2008. Lower natural gas prices and unfavorable market fundamentals resulted in a 37% decline in North America revenue, primarily in the US Land and Canada GeoMarkets. Europe/CIS/Africa revenue decreased 13% mainly due to the weakening of local currencies against the US dollar and reduced activity in the Russia, North Sea, West & South Africa and Caspian GeoMarkets as well as in Framo, which was partially offset by increased activity in the North Africa GeoMarket. Middle East & Asia revenue also fell by 9% primarily due to decreases in the East Asia, East Mediterranean, Arabian and Australia/Papua New Guinea GeoMarkets. Latin America revenue was only marginally lower than last year as the impact of the weakening of local currencies against the US dollar and

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much lower activity in Venezuela/Trinidad & Tobago and Peru/Colombia/Ecuador were nearly offset by stronger activity in Mexico/Central America and Brazil. Weakening of local currencies against the US dollar reduced 2009 revenue by approximately 4%. Across the Areas, all of the Technologies recorded revenue declines except Testing Services. IPM recorded revenue growth compared to the same period last year.

Full-year 2009 pretax operating margin decreased 5.7 percentage points to 21.1%, on the significant drop in activity and pricing pressure experienced across all the Areas, but most notably in North America.

### **North America**

Revenue of \$3.71 billion was 37% lower than last year with reductions across the entire Area. The decreases were highest in US Land and Canada, where lower natural gas prices resulted in a steep drop in activity and consequent pressure on pricing. Canada revenue was also lower as the result of the weakening of the Canadian dollar against the US dollar. Revenue in the US Gulf of Mexico GeoMarket was severely impacted by weaker shelf drilling activity and strong pricing pressure.

Pretax operating margin fell 17.3 percentage points to 5.8% due to the significant decline in activity levels across the Area, combined with the severe pricing erosion.

### **Latin America**

Revenue of \$4.22 billion was marginally lower compared to 2008. The weakening of local currencies against the US dollar reduced 2009 revenue by approximately 3%. In addition, Venezuela/Trinidad & Tobago revenue fell due to significantly reduced customer spending while Peru/Colombia/Ecuador revenue was lower due to reduced gain share in IPM projects. These decreases were mostly offset by higher IPM activity in Mexico/Central America and increased offshore activity in Brazil.

Pretax operating margin decreased 245 bps to 17.8% primarily as the result of the sharp activity decline in Venezuela/Trinidad & Tobago and the lower gain share in Peru/Colombia/Ecuador.

### **Europe/CIS/Africa**

Revenue of \$7.15 billion was 13% lower than last year largely due to the weakening of local currencies against the US dollar, which reduced revenue by approximately 7%. In addition, revenue was negatively impacted by reduced customer spending that resulted in significantly lower activity and pricing erosion in Russia and the North Sea. Revenue in the West & South Africa and Caspian GeoMarkets and in Framo was also negatively impacted by lower activity levels. These decreases were partially offset by a revenue increase in the North Africa GeoMarket due to strong Testing Services product sales.

Pretax operating margins declined 357 bps to 23.9% on a combination of the overall lower activity and heavy pricing pressure across the Area.

## **Middle East & Asia**

Revenue of \$5.23 billion was 9% below 2008. Revenue was down across much of the Middle East, especially in the East Mediterranean and Arabian GeoMarkets, due to reduced demand for Drilling & Measurements, Wireline and Testing Services technologies. Revenue in Asia also fell, primarily due to a decrease in offshore exploration activity, which was most significant in the East Asia and Australia/Papua New Guinea GeoMarkets, resulting in lower demand for Testing Services and Wireline technologies as well as Completion Systems products.

Pretax operating margin decreased 268 bps to 32.4% primarily as a result of the lower overall activity and a less favorable revenue mix across the Area.

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***WesternGeco***

Full-year revenue of \$2.12 billion was 25% lower than 2008. Revenue decreased across all product lines, with the largest declines experienced in Marine and Multiclient. Marine revenue declined due to lower activity combined with reduced pricing as the result of weak market conditions. Multiclient revenue decreased primarily in North America, as customers continued to reduce discretionary spending. Land revenue fell on lower crew utilization, while Data Processing revenue was down reflecting lower activity primarily in Europe/Africa and in North America.

Pretax margin decreased 14.1 percentage points to 15.4% primarily due to the weaker Marine activity and pricing as well as lower Multiclient sales.

Revenue backlog was \$1.0 billion at December 31, 2009, compared to \$1.8 billion at December 31, 2008.

**Full-Year 2008 Results**

(Stated in millions)

|                                 | Total Year<br>2008 | Total Year<br>2007 | % Change |
|---------------------------------|--------------------|--------------------|----------|
| <b><i>OILFIELD SERVICES</i></b> |                    |                    |          |
| Revenue                         | \$ 24,282          | \$ 20,306          | 20%      |
| Pretax Operating Income         | \$ 6,505           | \$ 5,959           | 9%       |
| <b><i>WESTERNGECO</i></b>       |                    |                    |          |
| Revenue                         | \$ 2,838           | \$ 2,963           | (4)%     |
| Pretax Operating Income         | \$ 836             | \$ 1,060           | (21)%    |

***Oilfield Services***

Full-year 2008 revenue of \$24.28 billion increased 20% versus 2007 driven by Area growth of 28% in Latin America, 24% in Europe/CIS/Africa, 18% in Middle East & Asia and 11% in North America. All Technologies experienced double-digit growth, most notably in Well Services, Drilling & Measurements and Wireline.

Pretax operating income of \$6.50 billion in 2008 was 9% higher than 2007. However, pretax operating margin declined 256 bps to 26.8% primarily due to reduced pricing for well stimulation services in the US land GeoMarkets, a higher mix of low-margin third-party managed services in the Mexico/Central America GeoMarket and cost inflation across all Areas.

**North America**

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Revenue of \$5.91 billion grew 11% versus 2007. Growth was led by the US land West GeoMarket mostly due to increased gas shale activity that resulted in robust demand for Well Services and Drilling & Measurements technologies and by the US land Central GeoMarket on higher rig activity and strong Artificial Lift product sales. The Canada GeoMarket revenue was higher from demand for Well Services and Drilling & Measurements technologies while the US Gulf of Mexico GeoMarket grew on increased deepwater activity the resulted in strong demand for Drilling & Measurements and Wireline services in addition to Completion Systems products.

Pretax operating margin decreased 557 bps to 23.2% primarily as the result of lower pricing for well stimulation services in the US land GeoMarkets and cost inflation across the Area.

### **Latin America**

Revenue of \$4.23 billion was 28% higher than 2007 on double-digit growth across all GeoMarkets. The Mexico/Central America GeoMarket increased on significantly higher IPM activity while the Peru/Colombia/Ecuador GeoMarket also experienced increased IPM activity in addition to robust demand for Wireline services and for Artificial Lift products and SIS software. The Brazil GeoMarket grew on higher offshore activity that resulted in stronger demand for Well Testing, Wireline and Well Services technologies. The Venezuela/Trinidad and Tobago GeoMarket experienced increased demand for Wireline, Drilling & Measurements and Well Services activities.



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Pretax operating margin of 20.3% declined 262 bps versus 2007 as a result of an increased mix of low-margin third-party managed services in the Mexico/Central America GeoMarket and cost inflation across the Area.

### **Europe/CIS/Africa**

Revenue of \$8.18 billion increased 24% versus the same period last year. Growth was led by Russia which experienced strong demand for Wireline, Well Services and Drilling & Measurements technologies. The West & South Africa, North Sea and Caspian GeoMarkets grew on increased exploration-related services as well as strong demand for Well Services technologies. The Continental Europe GeoMarket was higher due to strong drilling-related activities and demand for SIS offerings. The consolidation of Framo also contributed to the increase.

Pretax operating margin decreased 112 bps to 27.4% primarily as a result of reduced pricing in the Libya GeoMarket and a less favorable revenue mix in the Nigeria & Gulf of Guinea GeoMarket and Russia. The consolidation of Framo also reduced total Area margin.

### **Middle East & Asia**

Revenue of \$5.72 billion was 18% higher than the prior year. All GeoMarkets experienced growth, most notably in the Arabian, Australia/Papua New Guinea/New Zealand, Gulf, and East Mediterranean GeoMarkets. Among the Technologies, growth was strongest in Wireline, Drilling & Measurements, Well Services and Well Testing.

Pretax operating margin was nearly flat at 35.0% as the positive impact of the higher overall activity level was offset by cost inflation.

### ***WesternGeco***

Full-year 2008 revenue of \$2.84 billion was 4% lower than 2007. Multiclient revenue was down primarily as the result of significantly lower client discretionary spending in the fourth quarter of 2008, while Land decreased on lower crew utilization. These decreases were partially offset by increases in Marine, as a result of additional vessel capacity and higher pricing, and in Data Processing, which experienced a growth in activity in all geographic areas.

Pretax operating margin of 29.5% decreased 634 bps due to significantly lower Multiclient sales, reduced Land activity and cost inflation that affected Marine operations.

Revenue backlog was \$1.8 billion at December 31, 2008, compared to \$1.2 billion at December 31, 2007.

### ***Interest and Other Income***

Interest and other income consisted of the following:

(Stated in millions)

|                                                | 2009          | 2008          | 2007          |
|------------------------------------------------|---------------|---------------|---------------|
| Interest income                                | \$ 61         | \$ 119        | \$ 162        |
| Equity in net earnings of affiliated companies | 209           | 293           | 244           |
| Other <sup>1</sup>                             | 3             | (10)          | 25            |
|                                                | <b>\$ 273</b> | <b>\$ 402</b> | <b>\$ 431</b> |

<sup>1</sup>. Refer to Note 3 to the *Consolidated Financial Statements* for details.

### ***Interest Income***

The average return on investments decreased to 1.4% in 2009 from 3.5% in 2008 and the weighted average investment balance of \$4.5 billion in 2009 increased \$1.1 billion compared to 2008.

The average return on investments decreased to 3.5% in 2008 from 5.2% in 2007 and the weighted average investment balance of \$3.4 billion in 2008 increased \$286 million compared to 2007.

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***Equity in Net Earnings of Affiliated Companies***

The equity in net earnings of affiliated companies primarily represents Schlumberger's share of the results of its 40% interest in the M-I SWACO drilling fluids joint venture with Smith International, Inc. Schlumberger's equity income from this joint venture was \$131 million in 2009, \$210 million in 2008 and \$178 million in 2007. The decrease in equity income relating to this joint venture from 2008 to 2009 was attributable to a significant decline in M-I SWACO activity levels, primarily in its United States and Europe/Africa regions, as well as increased pricing pressures.

***Interest Expense***

Interest expense of \$221 million in 2009 decreased by \$26 million compared to 2008 due to a decline in the weighted average borrowing rates, from 4.5% to 3.9%. The weighted average debt balance of \$5.6 billion in 2009 increased \$148 million compared to 2008.

Interest expense of \$247 million in 2008 decreased by \$28 million compared to 2007 due to a decline in the weighted average borrowing rates, from 5.0% to 4.5%. The weighted average debt balance of \$5.5 billion in 2008 was essentially flat compared to 2007.

***Other***

Gross margin was 23.4%, 30.2% and 33.5% in 2009, 2008 and 2007, respectively.

The decline in gross margin in 2009 compared to 2008 was primarily attributable to lower activity coupled with the impact of a significant reduction in pricing across all of Oilfield Services, most notably in North America and Europe/CIS/Africa. Weaker Marine activity and pricing and reduced Multiclient sales in WesternGeco also contributed to the margin decline.

The decline in gross margin percentage in 2008, compared to 2007, was primarily attributable to the following factors: reduced pricing for well stimulation services in the US Land GeoMarkets, a higher mix of low-margin third-party managed services in the Mexico/Central America GeoMarket, significantly lower Multiclient sales in WesternGeco and the impact of cost inflation across all Areas within Oilfield Services as well as the Marine operations of WesternGeco.

*Research & engineering, Marketing and General & administrative expenses, as a percentage of Revenue, were as follows:*

|                          | 2009 | 2008 | 2007 |
|--------------------------|------|------|------|
| Research & engineering   | 3.5% | 3.0% | 3.1% |
| Marketing                | 0.4% | 0.4% | 0.4% |
| General & administrative | 2.4% | 2.2% | 2.2% |

Research & engineering expenditures, by segment, were as follows:

(Stated in millions)

|                   | 2009   | 2008   | 2007   |
|-------------------|--------|--------|--------|
| Oilfield Services | \$ 679 | \$ 686 | \$ 595 |
| WesternGeco       | 108    | 118    | 120    |
| Other             | 15     | 15     | 13     |
|                   | <hr/>  | <hr/>  | <hr/>  |
|                   | \$ 802 | \$ 819 | \$ 728 |
|                   | <hr/>  | <hr/>  | <hr/>  |

### *Income Taxes*

The Schlumberger effective tax rate was 19.6% in 2009, 20.9% in 2008, and 21.9% in 2007.

The Schlumberger effective tax rate is sensitive to the geographic mix of earnings. When the percentage of pretax earnings generated outside of North America increases, the Schlumberger effective tax rate will generally decrease. Conversely, when the percentage of pretax earnings generated outside of North America decreases, the Schlumberger effective tax rate will generally increase.

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The decrease in the Schlumberger effective tax rate over the past two years has been primarily attributable to the geographic mix of earnings. Schlumberger has generated a lower proportion of its pretax earnings in North America in each of the last two years. In addition, outside North America, various GeoMarkets with lower tax rates have contributed a greater percentage to pretax earnings.

**Charges and Credits**

Schlumberger recorded significant charges and credits in continuing operations during 2009, 2008 and 2007. These charges and credits, which are summarized below, are more fully described in Note 3 to the *Consolidated Financial Statements*.

The following is a summary of the 2009 charges:

(Stated in millions)

|                                     |               |                | Non-<br>controlling<br>Interests | Net           | Income Statement Classification |
|-------------------------------------|---------------|----------------|----------------------------------|---------------|---------------------------------|
|                                     | Pretax        | Tax            |                                  |               |                                 |
| Workforce reductions                | \$ 102        | \$ (17)        | \$                               | \$ 85         | Cost of revenue                 |
| Postretirement benefits curtailment | 136           | (14)           |                                  | 122           | Cost of revenue                 |
|                                     | <u>\$ 238</u> | <u>\$ (31)</u> | <u>\$</u>                        | <u>\$ 207</u> |                                 |

The following is a summary of the 2008 charges:

(Stated in millions)

|                                 |               |                | Non-<br>controlling<br>Interests | Net          | Income Statement Classification |
|---------------------------------|---------------|----------------|----------------------------------|--------------|---------------------------------|
|                                 | Pretax        | Tax            |                                  |              |                                 |
| Workforce reduction             | \$ 74         | \$ (9)         | \$                               | \$ 65        | Cost of revenue                 |
| Provision for doubtful accounts | 32            | (8)            | (6)                              | 18           | Cost of revenue                 |
| Other                           | 10            |                |                                  | 10           | Interest and other income, net  |
|                                 | <u>\$ 116</u> | <u>\$ (17)</u> | <u>\$ (6)</u>                    | <u>\$ 93</u> |                                 |

The following is a summary of the 2007 credits:

(Stated in millions)

Non-

|                               | Pretax            | Tax               | controlling<br>Interests | Net               | Income Statement Classification       |
|-------------------------------|-------------------|-------------------|--------------------------|-------------------|---------------------------------------|
| Gain on sale of workover rigs | \$ (24)           | \$ 7              | \$                       | \$ (17)           | <i>Interest and other income, net</i> |
|                               | <u>          </u> | <u>          </u> | <u>          </u>        | <u>          </u> |                                       |

***Cash Flow***

Net Debt represents gross debt less cash, short-term investments and fixed income investments, held to maturity. Management believes that Net Debt provides useful information regarding the level of Schlumberger's indebtedness by reflecting cash and investments that could be used to repay debt.

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Details of Net Debt follow:

(Stated in millions)

|                                                               | 2009       | 2008       | 2007       |
|---------------------------------------------------------------|------------|------------|------------|
| Net Debt, beginning of year                                   | \$ (1,129) | \$ (1,857) | \$ (2,834) |
| Net income                                                    | 3,142      | 5,460      | 5,177      |
| Depreciation and amortization <sup>1</sup>                    | 2,476      | 2,269      | 1,954      |
| Pension and other postretirement benefits expense             | 306        | 127        | 155        |
| Pension and other postretirement benefits curtailment charge  | 136        |            |            |
| Pension and other postretirement benefits funding             | (1,149)    | (318)      | (294)      |
| Excess of equity income over dividends received               | (103)      | (235)      | (189)      |
| Stock -based compensation expense                             | 186        | 172        | 136        |
| Increase in working capital                                   | (204)      | (592)      | (541)      |
| Capital expenditures                                          | (2,395)    | (3,723)    | (2,931)    |
| Multiclient seismic data capitalized                          | (230)      | (345)      | (260)      |
| Dividends paid                                                | (1,006)    | (964)      | (771)      |
| Stock repurchase program                                      | (500)      | (1,819)    | (1,355)    |
| Proceeds from employee stock plans                            | 206        | 351        | 622        |
| Eastern Echo acquisition                                      |            |            | (699)      |
| Other business acquisitions and minority interest investments | (514)      | (345)      | (281)      |
| Conversion of debentures                                      |            | 448        | 656        |
| Translation effect on net debt                                | (59)       | 166        | (128)      |
| Other                                                         | 711        | 76         | (274)      |
| Net Debt, end of year                                         | \$ (126)   | \$ (1,129) | \$ (1,857) |

1. Includes multiclient seismic data costs.

(Stated in millions)

|                                                             | Dec. 31<br>2009 | Dec. 31<br>2008 | Dec. 31<br>2007 |
|-------------------------------------------------------------|-----------------|-----------------|-----------------|
| <b>Components of Net Debt</b>                               |                 |                 |                 |
| Cash                                                        | \$ 243          | \$ 189          | \$ 197          |
| Short-term investments                                      | 4,373           | 3,503           | 2,972           |
| Fixed income investments, held to maturity                  | 738             | 470             | 440             |
| Short-term borrowings and current portion of long-term debt | (804)           | (1,598)         | (1,318)         |
| Convertible debentures                                      | (321)           | (321)           | (769)           |
| Other long-term debt                                        | (4,355)         | (3,372)         | (3,379)         |
|                                                             | \$ (126)        | \$ (1,129)      | \$ (1,857)      |

Key liquidity events during 2009, 2008 and 2007 included:

- During the third quarter of 2009, Schlumberger issued \$450 million of 3.00% Guaranteed Notes due 2013. The proceeds from these notes were used to refinance existing debt obligations.

- During the first quarter of 2009, Schlumberger entered into a 3.0 billion Euro Medium Term Note program. This program provides for the issuance of various types of debt instruments such as fixed or floating rate notes in Euro, US dollar or other currencies.

During the first quarter of 2009, Schlumberger issued 1.0 billion 4.50% Guaranteed Notes due 2014 under this program. Schlumberger entered into agreements to swap these euro notes for US dollars on the date of issue until maturity, effectively making this a US dollar denominated debt on which Schlumberger will pay interest in US dollars at a rate of 4.95%. The proceeds from these notes were used to refinance existing debt obligations and for general corporate purposes.

- In September 2008, Schlumberger issued 500 million 5.25% Guaranteed Notes due 2013. Schlumberger entered into agreements to swap these Euro notes for US dollars on the date of issue



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until maturity, effectively making this a US dollar denominated debt on which Schlumberger will pay interest in US dollars at a rate of 4.74%. The proceeds from these notes were used to repay commercial paper borrowings.

- On April 20, 2006, the Schlumberger Board of Directors approved a share repurchase program of up to 40 million shares of common stock to be acquired in the open market before April 2010, subject to market conditions. This program was completed during the second quarter of 2008.

On April 17, 2008, the Schlumberger Board of Directors approved an \$8 billion share repurchase program for shares of Schlumberger common stock, to be acquired in the open market before December 31, 2011, of which \$1.43 billion had been repurchased as of December 31, 2009.

The following table summarizes the activity under these share repurchase programs during 2009, 2008 and 2007:

(Stated in thousands except per share amounts and prices)

|      | <b>Total cost<br/>of shares<br/>purchased</b> | <b>Total number<br/>of shares<br/>purchased</b> | <b>Average<br/>price paid<br/>per share</b> |
|------|-----------------------------------------------|-------------------------------------------------|---------------------------------------------|
| 2009 | \$ 500,097                                    | 7,825.0                                         | \$ 63.91                                    |
| 2008 | \$ 1,818,841                                  | 21,064.7                                        | \$ 86.35                                    |
| 2007 | \$ 1,355,000                                  | 16,336.1                                        | \$ 82.95                                    |

- Cash flow provided by operations was \$5.3 billion in 2009, \$6.9 billion in 2008 and \$6.3 billion in 2007. The decline in cash flow from operations in 2009 as compared to 2008 was primarily driven by the decrease in net income experienced in 2009 and the significant pension plan contributions made during 2009, offset by an improvement in working capital requirements. The improvement in 2008 as compared to 2007 was driven by the net income increase experienced in 2008 offset by required investments in working capital.

The reduction in cash flows experienced by some of Schlumberger's customers as a result of global economic conditions could have significant adverse effects on their financial condition. This could result in, among other things, delay in, or nonpayment of, amounts that are owed to Schlumberger, which could have a material adverse effect on Schlumberger's results of operations and cash flows. At times in recent quarters, Schlumberger has experienced delays in payments from certain of its customers. Schlumberger operates in approximately 80 countries. At December 31, 2009, only three of those countries individually accounted for greater than 5% of Schlumberger's accounts receivable balance of which only one represented greater than 10%.

- During 2008 and 2007, Schlumberger announced that its Board of Directors had approved increases in the quarterly dividend of 20% and 40%, respectively. Total dividends paid during 2009, 2008 and 2007 were \$1.0 billion, \$964 million and \$771 million, respectively.

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- Capital expenditures were \$2.4 billion in 2009, \$3.7 billion in 2008 and \$2.9 billion in 2007. Capital expenditures in 2008 and 2007 reflected the record activity levels experienced in those years. The decrease in capital expenditures in 2009 as compared to 2008 is primarily due to the significant activity decline during 2009.

Oilfield Services capital expenditures are expected to approach \$2.4 billion for the full year 2010 as compared to \$1.9 billion in 2009 and \$3.0 billion in 2008.

WesternGeco capital expenditures are expected to approach \$0.3 billion for the full year 2010 as compared to \$0.5 billion in 2009 and \$0.7 billion in 2008.

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- During 2009, 2008 and 2007 Schlumberger made contributions of \$1.1 billion, \$290 million and \$250 million, respectively, to its defined benefit pension plans. The US pension plans were 92% funded at December 31, 2009 based on the projected benefit obligation. This compares to 69% funded at December 31, 2008.

Schlumberger's international defined benefit pension plans are a combined 85% funded at December 31, 2009 based on the projected benefit obligation. This compares to 69% funded at December 31, 2008.

Schlumberger currently anticipates contributing approximately \$500 million to \$600 million to its defined benefit pension plans in 2010, subject to market and business conditions.

- Schlumberger repaid approximately \$1.9 billion of debt during 2009 compared to \$0.8 billion during 2008 and \$0.7 billion during 2007.
- During 2008 and 2007, certain holders of Schlumberger Limited 1.5% Series A Convertible Debentures due June 1, 2023 and 2.125% Series B Convertible Debentures due June 1, 2023 converted their debentures into Schlumberger common stock. The following table summarizes these conversions:

(Stated in millions)

|                            | 2008        |               | 2007        |               |
|----------------------------|-------------|---------------|-------------|---------------|
|                            | Conversions | Shares issued | Conversions | Shares issued |
| 1.5% Series A debentures   | \$ 353      | 9.76          | \$ 622      | 17.19         |
| 2.125% Series B debentures | 95          | 2.36          | 34          | 0.85          |
|                            | \$ 448      | 12.12         | \$ 656      | 18.04         |

At December 31, 2008, there were no outstanding Series A debentures. There were \$321 million outstanding Series B debentures at both December 31, 2009 and 2008.

- On December 10, 2007, Schlumberger completed the acquisition of Eastern Echo for \$838 million in cash. Net assets acquired included \$320 million of cash and investments and \$182 million of long-term debt.

As of December 31, 2009, Schlumberger had approximately \$4.6 billion of cash and short-term investments on hand. Schlumberger had separate committed debt facility agreements aggregating \$3.8 billion with commercial banks, of which \$2.8 billion was available and unused as of December 31, 2009. This included \$2.5 billion of committed facilities which support commercial paper borrowings in the United States and Europe. Schlumberger believes that these amounts are sufficient to meet future business requirements for at least the next twelve months.

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Schlumberger's total outstanding debt at December 31, 2009 was \$5.5 billion and included approximately \$0.4 billion of commercial paper borrowings. The total outstanding debt increased approximately \$0.2 billion compared to December 31, 2008.

### *Summary of Major Contractual Obligations*

(Stated in millions)

|                                   |          | Payment Period |          |          |      |      |            |
|-----------------------------------|----------|----------------|----------|----------|------|------|------------|
| Contractual Obligations           | Total    | 2010           | 2011     | 2012     | 2013 | 2014 | After 2014 |
| Debt <sup>1</sup>                 | \$ 5,479 | \$ 1,125       | \$ 1,680 | \$ 2,674 | \$   |      |            |
| Operating Leases                  | \$ 958   | \$ 247         | \$ 313   | \$ 140   | \$   |      | \$ 258     |
| Purchase Obligations <sup>2</sup> | \$ 925   | \$ 737         | \$ 178   | \$ 10    | \$   |      |            |
|                                   |          |                |          |          |      |      |            |
|                                   | \$ 7,362 | \$ 2,109       | \$ 2,171 | \$ 2,824 | \$   |      | \$ 258     |

- <sup>1.</sup> Excludes future payments for interest. Includes, in 2010, amounts relating to the \$321 million of 2.125% Series B Convertible Debentures which are described in Note 11 of the *Consolidated Financial Statements*.

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2. Represents an estimate of contractual obligations in the ordinary course of business. Although these contractual obligations are considered enforceable and legally binding, the terms generally allow Schlumberger the option to reschedule and adjust their requirements based on business needs prior to the delivery of goods.

Refer to Note 19 of the *Consolidated Financial Statements* for details regarding Schlumberger's pension and other postretirement benefit obligations.

As discussed in Note 15 of the *Consolidated Financial Statements*, included in the Schlumberger *Consolidated Balance Sheet* at December 31, 2009 is approximately \$1.03 billion of liabilities associated with uncertain tax positions in the over 100 jurisdictions in which Schlumberger conducts business. Due to the uncertain and complex application of tax regulations, combined with the difficulty in predicting when tax audits throughout the world may be concluded, Schlumberger cannot make reliable estimates of the timing of cash outflows relating to these liabilities.

Schlumberger has outstanding letters of credit/guarantees which relate to business performance bonds, custom/excise tax commitments, facility lease/rental obligations, etc. These were entered into in the ordinary course of business and are customary practices in the various countries where Schlumberger operates.

### ***Critical Accounting Policies and Estimates***

The preparation of financial statements and related disclosures in conformity with accounting principles generally accepted in the United States requires Schlumberger to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities and the reported amounts of revenue and expenses. The following accounting policies involve critical accounting estimates because they are particularly dependent on estimates and assumptions made by Schlumberger about matters that are inherently uncertain. A summary of all of Schlumberger's significant accounting policies is included in Note 2 to the *Consolidated Financial Statements*.

Schlumberger bases its estimates on historical experience and on various assumptions that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions.

### ***Multiclient Seismic Data***

The WesternGeco segment capitalizes the costs associated with obtaining multiclient seismic data. The carrying value of the multiclient seismic data library at December 31, 2009 and 2008 was \$288 million and \$287 million, respectively. Such costs are charged to *Cost of revenue* based on the percentage of the total costs to the estimated total revenue that Schlumberger expects to receive from the sales of such data. However, under no circumstances will an individual survey carry a net book value greater than a 4-year straight-line amortized value.

The carrying value of surveys is reviewed for impairment annually as well as when an event or change in circumstance indicates an impairment may have occurred. Adjustments to the carrying value are recorded when it is determined that estimated future revenues, which involve significant judgment on the part of Schlumberger, would not be sufficient to recover the carrying value of the surveys. Significant adverse changes in Schlumberger's estimated future cash flows could result in impairment charges in a future period. For purposes of performing the annual impairment test of the multiclient library, future cash flows are analyzed primarily based on two pools of surveys: United States and non-United States. The United States and non-United States pools were determined to be the most appropriate level at which to perform the

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impairment review based upon a number of factors including (i) various macroeconomic factors that influence the ability to successfully market surveys and (ii) the focus of the sales force and related costs. Certain larger surveys, which are typically prefunded by customers, are analyzed for impairment on a survey by survey basis.

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#### *Allowance for Doubtful Accounts*

Schlumberger maintains an allowance for doubtful accounts in order to record accounts receivable at their net realizable value. A significant amount of judgment is involved in recording and making adjustments to this reserve. Allowances have been recorded for receivables believed to be uncollectible, including amounts for the resolution of potential credit and other collection issues such as disputed invoices. Depending on how such potential issues are resolved, or if the financial condition of Schlumberger customers were to deteriorate resulting in an impairment of their ability to make payments, adjustments to the allowance may be required.

#### *Goodwill, Intangible Assets and Long-Lived Assets*

Schlumberger records the excess of purchase price over the fair value of the tangible and identifiable intangible assets acquired as goodwill. Goodwill is tested for impairment annually as well as when an event or change in circumstance indicates an impairment may have occurred. Goodwill is tested for impairment by comparing the fair value of Schlumberger's individual reporting units to their carrying amount to determine if there is a potential goodwill impairment. If the fair value of the reporting unit is less than its carrying value, an impairment loss is recorded to the extent that the implied fair value of the goodwill of the reporting unit is less than its carrying value.

For purposes of performing the impairment test for goodwill, Schlumberger's reporting units are primarily the geographic areas comprising the Oilfield Services segment in addition to the WesternGeco segment. Schlumberger estimates the fair value of these reporting units using a discounted cash flow analysis and/or applying various market multiples. Determining the fair value of a reporting unit is a matter of judgment and often involves the use of significant estimates and assumptions. Schlumberger's estimates of the fair value of each of its reporting units were significantly in excess of their respective carrying values at the time of the annual goodwill impairment tests for 2009, 2008 and 2007.

Long-lived assets, including fixed assets and intangible assets, are reviewed for impairment whenever events or changes in circumstances indicate that the carrying value may not be recoverable. In reviewing for impairment, the carrying value of such assets is compared to the estimated undiscounted future cash flows expected from the use of the assets and their eventual disposition. If such cash flows are not sufficient to support the asset's recorded value, an impairment charge is recognized to reduce the carrying value of the long-lived asset to its estimated fair value. The determination of future cash flows as well as the estimated fair value of long-lived assets involves significant estimates on the part of management. If there is a material change in economic conditions or other circumstances influencing the estimate of future cash flows or fair value, Schlumberger could be required to recognize impairment charges in the future. Schlumberger evaluates the remaining useful life of its intangible assets on a periodic basis to determine whether events and circumstances warrant a revision to the remaining estimated amortization period.

#### *Income Taxes*

Schlumberger's tax filings are subject to regular audit by the tax authorities in most of the over 100 jurisdictions in which it conducts business. These audits may result in assessments for additional taxes which are resolved with the authorities or, potentially, through the courts. Tax liabilities are recorded based on estimates of additional taxes which will be due upon the conclusion of these audits. Estimates of these tax liabilities are made based upon prior experience and are updated in light of changes in facts and circumstances. However, due to the uncertain and complex application of tax regulations, it is possible that the ultimate resolution of audits may result in liabilities which could be materially different from these estimates. In such an event, Schlumberger will record additional tax expense or tax benefit in the period in which such

resolution occurs.



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### *Pension and Postretirement Benefits*

Schlumberger's pension and postretirement benefit obligations are described in detail in Note 19 to the *Consolidated Financial Statements*. The obligations and related costs are calculated using actuarial concepts, which include critical assumptions related to the discount rate, expected return on plan assets and medical cost trend rates. These assumptions are important elements of expense and/or liability measurement and are updated on an annual basis, or upon the occurrence of significant events.

The discount rate Schlumberger uses reflects the prevailing market rate of a portfolio of high-quality debt instruments with maturities matching the expected timing of the payment of the benefit obligations. The following summarizes the discount rates utilized by Schlumberger for its various pension and postretirement benefit plans:

- The discount rate utilized to determine the liability for Schlumberger's United States pension plans and postretirement medical plans was 6.00% at December 31, 2009 and 6.50% at December 31, 2008.
- The weighted-average discount rate utilized to determine the liability for Schlumberger's international pension plans was 5.89% at December 31, 2009 and 6.48% at December 31, 2008.
- The weighted-average discount rate utilized to determine expense for Schlumberger's United States pension plans and postretirement medical plans increased from 6.50% in 2008 to 6.94% in 2009.
- The weighted-average discount rate utilized to determine expense for Schlumberger's international pension plans was increased from 5.80% in 2008 to 6.81% in 2009.

A higher discount rate decreases the present value of benefit obligations and decreases expense.

The expected rate of return for our retirement benefit plans represents the average rate of return expected to be earned on plan assets over the period that benefits included in the benefit obligation are expected to be paid. The expected rate of return for Schlumberger's United States pension plans has been determined based upon expectations regarding future rates of return for the investment portfolio, with consideration given to the distribution of investments by asset class and historical rates of return for each individual asset class. The expected rate of return on plan assets for the United States pension plans was 8.50% in both 2009 and 2008. The weighted average expected rate of return on plan assets for the international plans was 8.35% in 2009 and 8.00% in 2008. A lower expected rate of return would increase pension expense.

Schlumberger's medical cost trend rate assumptions are developed based on historical cost data, the near-term outlook and an assessment of likely long-term trends. The overall medical cost trend rate assumption utilized to determine both the 2009 postretirement medical expense as well as the postretirement medical liability as of December 31, 2009 was 8% graded to 5% over the next six years.

The following illustrates the sensitivity to changes in certain assumptions, holding all other assumptions constant, for the United States and international pension plans:

(Stated in millions)

| <b>Change in Assumption</b>                               | <b>Effect on 2009<br/>Pretax Pension<br/>Expense</b> | <b>Effect on<br/>Dec. 31, 2009<br/>Liability</b> |
|-----------------------------------------------------------|------------------------------------------------------|--------------------------------------------------|
| 25 basis point decrease in discount rate                  | +\$13                                                | +\$226                                           |
| 25 basis point increase in discount rate                  | - \$13                                               | - \$210                                          |
| 25 basis point decrease in expected return on plan assets | +\$11                                                |                                                  |
| 25 basis point increase in expected return on plan assets | - \$11                                               |                                                  |

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The following illustrates the sensitivity to changes in certain assumptions, holding all other assumptions constant, for Schlumberger's United States postretirement medical plans:

(Stated in millions)

| Change in Assumption                                          | Effect on 2009<br>Pretax Postretirement<br>Medical Expense | Effect on<br>Dec. 31, 2009<br>Liability |
|---------------------------------------------------------------|------------------------------------------------------------|-----------------------------------------|
| 25 basis point decrease in discount rate                      | +\$3                                                       | +\$35                                   |
| 25 basis point increase in discount rate                      | -\$2                                                       | -\$33                                   |
| 100 basis point decrease per annum in medical cost trend rate | -\$14                                                      | -\$126                                  |
| 100 basis point increase per annum in medical cost trend rate | +\$21                                                      | +\$154                                  |

**Item 7A. Quantitative and Qualitative Disclosures About Market Risk.**

Schlumberger is subject to market risks primarily associated with changes in foreign currency exchange rates, commodity prices and interest rates.

As a multinational company, Schlumberger conducts business in approximately 80 countries. Schlumberger's functional currency is primarily the US dollar, which is consistent with the oil and gas industry. Approximately 80% of Schlumberger's revenue in 2009 was denominated in US dollars. However, outside the United States, a significant portion of Schlumberger's expenses is incurred in foreign currencies. Therefore, when the US dollar weakens in relation to the foreign currencies of the countries in which Schlumberger conducts business, the US dollar-reported expenses will increase.

A 5% increase or decrease in the average exchange rates of all the foreign currencies in 2009 would have changed revenue by approximately 1%. If the 2009 average exchange rates of the US dollar against all foreign currencies had strengthened by 5%, Schlumberger's income from continuing operations would have increased by approximately 4%. Conversely, a 5% weakening of the US dollar average exchange rates would have decreased income from continuing operations by approximately 4%.

Although the functional currency of Schlumberger's operations in Venezuela is the US dollar, a portion of the transactions are denominated in local currency. For financial reporting purposes, such transactions are remeasured into US dollars at the official exchange rate, which until January 2010 was fixed at 2.15 Venezuelan bolivares fuertes per US dollar, despite significant inflation in recent periods. In January 2010, Venezuela's currency was devalued and a new currency exchange rate system was announced. Schlumberger is in the process of evaluating what exchange rate will apply to Schlumberger's local currency denominated transactions. Such rate is expected to be between 2.6 and 4.3 Venezuelan bolivars fuertes per US dollar. Schlumberger does not expect the immediate impact of this devaluation to have a significant impact on its first quarter 2010 results of operations. Going forward, although this devaluation will result in a reduction in the US dollar reported amount of local currency denominated revenues and expenses, the impact will not be material to Schlumberger's consolidated financial statements.

Schlumberger maintains a foreign-currency risk management strategy that uses derivative instruments to protect its interests from unanticipated fluctuations in earnings and cash flows caused by volatility in currency exchange rates. Foreign currency forward contracts and foreign currency options to provide a hedge against currency fluctuations either on monetary assets/liabilities denominated in other than a functional currency or on expenses.

At December 31, 2009, contracts were outstanding for the US dollar equivalent of \$4.3 billion in various foreign currencies.

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Schlumberger is subject to the risk of market price fluctuations of certain commodities, such as metals and fuel. Schlumberger utilizes forward contracts to manage a small percentage of the price risk associated with forecast metal purchases. As of December 31, 2009, \$4 million of commodity forward contracts were outstanding.

Schlumberger is subject to interest rate risk on its debt and its investment portfolio. Schlumberger maintains an interest rate risk management strategy that uses a mix of variable and fixed rate debt combined with its investment portfolio and interest rate swaps to mitigate the exposure to changes in interest rates. At

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## Part II, Item 7A

December 31, 2009, Schlumberger had fixed rate debt aggregating approximately \$4.2 billion and variable rate debt aggregating approximately \$1.3 billion. Schlumberger has entered into interest rate swaps relating to \$1.1 billion of its fixed rate debt as of December 31, 2009 whereby Schlumberger will receive interest at a fixed rate and pay interest at a variable rate.

Schlumberger's exposure to interest rate risk associated with its debt is also partially mitigated by its investment portfolio. Both *Short-term investments* and *Fixed income investments, held to maturity*, which totaled approximately \$5.1 billion at December 31, 2009, are comprised primarily of money market funds, eurodollar time deposits, certificates of deposit, commercial paper, euro notes and Eurobonds and are substantially all denominated in US dollars. The average return on investment was 1.4% in 2009.

The following table represents principal amounts of Schlumberger's debt at December 31, 2009 by year of maturity:

(Stated in millions)

|                                        | Expected Maturity Dates |               |                 |                 |                 | Total           |
|----------------------------------------|-------------------------|---------------|-----------------|-----------------|-----------------|-----------------|
|                                        | 2010                    | 2011          | 2012            | 2013            | 2014            |                 |
| <b>Fixed rate debt</b>                 |                         |               |                 |                 |                 |                 |
| 2.125% Series B Convertible Debentures | \$ 321                  |               |                 |                 |                 | \$ 321          |
| 5.14% Guaranteed Notes                 | 238                     |               |                 |                 |                 | 238             |
| 5.875% Guaranteed Bonds                |                         | \$ 362        |                 |                 |                 | 362             |
| 6.5% Notes                             |                         |               | \$ 649          |                 |                 | 649             |
| 5.25% Guaranteed Bonds                 |                         |               |                 | \$ 727          |                 | 727             |
| 3.00% Guaranteed Notes                 |                         |               |                 | 449             |                 | 449             |
| 4.50% Guaranteed Bonds                 |                         |               |                 |                 | \$ 1,449        | 1,449           |
| <b>Total fixed rate debt</b>           | <b>\$ 559</b>           | <b>\$ 362</b> | <b>\$ 649</b>   | <b>\$ 1,176</b> | <b>\$ 1,449</b> | <b>\$ 4,195</b> |
| <b>Variable rate debt</b>              | <b>\$ 567</b>           | <b>\$ 294</b> | <b>\$ 375</b>   | <b>\$ 20</b>    | <b>\$ 29</b>    | <b>\$ 1,285</b> |
| <b>Total</b>                           | <b>\$ 1,126</b>         | <b>\$ 656</b> | <b>\$ 1,024</b> | <b>\$ 1,196</b> | <b>\$ 1,478</b> | <b>\$ 5,480</b> |

The fair market value of the outstanding fixed rate debt was approximately \$4.6 billion as of December 31, 2009. The weighted average interest rate on the variable rate debt as of December 31, 2009 was approximately 1.7%.

Schlumberger does not enter into derivatives for speculative purposes.

**Forward-looking Statements**

This Form 10-K and other statements we make contain forward-looking statements within the meaning of the federal securities laws, which include any statements that are not historical facts, such as our forecasts or expectations regarding business outlook; growth for Schlumberger as a whole and for each of Oilfield Services and WesternGeco (and for specified products or geographic areas within each segment); oil and natural gas demand and production growth; oil and gas prices; operating margins; capital expenditures by Schlumberger and the oil and gas industry; the

business strategies of Schlumberger's customers; future global economic conditions expected pension and post-retirement funding; expected stock compensation costs; and future results of operations. These statements are subject to risks and uncertainties, including, but not limited to, the current global economic downturn; changes in exploration and production spending by Schlumberger's customers and changes in the level of oil and natural gas exploration and development; general economic and business conditions in key regions of the world; pricing erosion; seasonal factors; and other risks and uncertainties described elsewhere in this Form 10-K, including under Item 1A. Risk Factors. If one or more of these risks or uncertainties materialize (or the consequences of such a development changes), or should underlying assumptions prove incorrect, actual outcomes may vary materially from those forecasted or expected. Schlumberger disclaims any intention or obligation to update publicly or revise such statements, whether as a result of new information, future events or otherwise.

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**Item 8. Financial Statements and Supplementary Data.**

SCHLUMBERGER LIMITED AND SUBSIDIARIES

## CONSOLIDATED STATEMENT OF INCOME

(Stated in millions, except per share amounts)  
Year Ended December 31,

|                                                       | 2009             | 2008      | 2007      |
|-------------------------------------------------------|------------------|-----------|-----------|
| <i>Revenue</i>                                        | <b>\$ 22,702</b> | \$ 27,163 | \$ 23,277 |
| <i>Interest and other income, net</i>                 | 273              | 402       | 431       |
| <i>Expenses</i>                                       |                  |           |           |
| Cost of revenue                                       | 17,395           | 18,968    | 15,481    |
| Research & engineering                                | 802              | 819       | 728       |
| Marketing                                             | 88               | 95        | 82        |
| General & administrative                              | 535              | 584       | 517       |
| Interest                                              | 221              | 247       | 275       |
| <i>Income from Continuing Operations before taxes</i> | <b>3,934</b>     | 6,852     | 6,625     |
| Taxes on income                                       | 770              | 1,430     | 1,448     |
| <i>Income from Continuing Operations</i>              | <b>3,164</b>     | 5,422     | 5,177     |
| <i>Income (Loss) from Discontinued Operations</i>     | (22)             | 38        |           |
| <i>Net Income</i>                                     | <b>3,142</b>     | 5,460     | 5,177     |
| Net income attributable to noncontrolling interests   | (8)              | (25)      |           |
| <i>Net Income attributable to Schlumberger</i>        | <b>\$ 3,134</b>  | \$ 5,435  | \$ 5,177  |
| <b>Schlumberger amounts attributable to:</b>          |                  |           |           |
| Income from Continuing Operations                     | <b>\$ 3,156</b>  | \$ 5,397  | \$ 5,177  |
| Income (Loss) from Discontinued Operations            | (22)             | 38        |           |
| <i>Net Income</i>                                     | <b>\$ 3,134</b>  | \$ 5,435  | \$ 5,177  |
| <b>Basic earnings per share of Schlumberger:</b>      |                  |           |           |
| Income from Continuing Operations                     | <b>\$ 2.63</b>   | \$ 4.51   | \$ 4.36   |
| Income (Loss) from Discontinued Operations            | (0.02)           | 0.03      |           |
| <i>Net Income<sup>(1)</sup></i>                       | <b>\$ 2.62</b>   | \$ 4.54   | \$ 4.36   |
| <b>Diluted earnings per share of Schlumberger:</b>    |                  |           |           |
| Income from Continuing Operations                     | <b>\$ 2.61</b>   | \$ 4.42   | \$ 4.20   |
| Income (Loss) from Discontinued Operations            | (0.02)           | 0.03      |           |

|                                   |         |         |         |
|-----------------------------------|---------|---------|---------|
| Net Income                        | \$ 2.59 | \$ 4.45 | \$ 4.20 |
| <b>Average shares outstanding</b> |         |         |         |
| Basic                             | 1,198   | 1,196   | 1,188   |
| Assuming dilution                 | 1,214   | 1,224   | 1,239   |

(1) Amounts may not add due to rounding

See the *Notes to Consolidated Financial Statements*



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SCHLUMBERGER LIMITED AND SUBSIDIARIES

## CONSOLIDATED BALANCE SHEET

(Stated in millions)

December 31,

2009

2008

**ASSETS***Current Assets*

|                                                                              |        |        |
|------------------------------------------------------------------------------|--------|--------|
| Cash                                                                         | \$ 243 | \$ 189 |
| Short-term investments                                                       | 4,373  | 3,503  |
| Receivables less allowance for doubtful accounts<br>(2009 \$160; 2008 \$133) | 6,088  | 6,258  |
| Inventories                                                                  | 1,866  | 1,919  |
| Deferred taxes                                                               | 154    | 184    |
| Other current assets                                                         | 926    | 933    |

13,650 12,986

*Fixed Income Investments, held to maturity*

738 470

*Investments in Affiliated Companies*

2,306 1,870

*Fixed Assets less accumulated depreciation*

9,660 9,690

*Multiclient Seismic Data*

288 287

*Goodwill*

5,305 5,189

*Intangible Assets*

786 820

*Deferred Taxes*

376 565

*Other Assets*

356 217

\$ 33,465 \$ 32,094

**LIABILITIES AND EQUITY***Current Liabilities*

|                                          |          |          |
|------------------------------------------|----------|----------|
| Accounts payable and accrued liabilities | \$ 5,003 | \$ 5,318 |
| Estimated liability for taxes on income  | 878      | 1,007    |
| Dividend payable                         | 253      | 252      |
| Long-term debt - current portion         | 444      | 1,139    |
| Short-term borrowings                    | 360      | 459      |
| Convertible debentures                   | 321      |          |

7,259 8,175

*Convertible Debentures*

321

*Other Long-term Debt*

4,355 3,372

*Postretirement Benefits*

1,660 2,369

*Other Liabilities*

962 923

14,236 15,160

*Equity*

|                   |         |         |
|-------------------|---------|---------|
| Common stock      | 4,777   | 4,668   |
| Treasury stock    | (5,002) | (4,796) |
| Retained earnings | 22,019  | 19,891  |

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|                                      |           |           |
|--------------------------------------|-----------|-----------|
| Accumulated other comprehensive loss | (2,674)   | (2,901)   |
| Schlumberger stockholders' equity    | 19,120    | 16,862    |
| Noncontrolling interests             | 109       | 72        |
|                                      | 19,229    | 16,934    |
|                                      | \$ 33,465 | \$ 32,094 |

See the *Notes to Consolidated Financial Statements*

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Part II, Item 8

SCHLUMBERGER LIMITED AND SUBSIDIARIES

### CONSOLIDATED STATEMENT OF CASH FLOWS

(Stated in millions)

Year Ended December 31,

|                                                                                   | 2009           | 2008           | 2007           |
|-----------------------------------------------------------------------------------|----------------|----------------|----------------|
| Cash flows from operating activities:                                             |                |                |                |
| Net Income                                                                        | \$ 3,142       | \$ 5,460       | \$ 5,177       |
| Adjustments to reconcile net income to net cash provided by operating activities: |                |                |                |
| Depreciation and amortization <sup>1</sup>                                        | 2,476          | 2,269          | 1,954          |
| Earnings of companies carried at equity, less dividends received                  | (103)          | (235)          | (183)          |
| Deferred income taxes                                                             | 373            | (6)            | 22             |
| Stock-based compensation expense                                                  | 186            | 172            | 136            |
| Pension and other postretirement benefits expense                                 | 306            | 127            | 155            |
| Pension and other postretirement benefits curtailment charge                      | 136            |                |                |
| Pension and other postretirement benefits funding                                 | (1,149)        | (318)          | (294)          |
| Other non-cash items                                                              | 162            | 128            | 33             |
| Change in operating assets and liabilities: <sup>2</sup>                          |                |                |                |
| Decrease (increase) in receivables                                                | 155            | (944)          | (1,017)        |
| Decrease (increase) in inventories                                                | 64             | (299)          | (356)          |
| Decrease (increase) in other current assets                                       | 9              | (198)          | (92)           |
| (Decrease) increase in accounts payable and accrued liabilities                   | (293)          | 683            | 502            |
| (Decrease) increase in estimated liability for taxes on income                    | (361)          | (94)           | 328            |
| Increase in other liabilities                                                     | 43             | 97             | 16             |
| Other net                                                                         | 165            | 57             | (94)           |
| <b>NET CASH PROVIDED BY OPERATING ACTIVITIES</b>                                  | <b>5,311</b>   | <b>6,899</b>   | <b>6,287</b>   |
| Cash flows from investing activities:                                             |                |                |                |
| Capital expenditures                                                              | (2,395)        | (3,723)        | (2,931)        |
| Multiclient seismic data capitalized                                              | (230)          | (345)          | (260)          |
| Acquisition of Eastern Echo, net of cash acquired                                 |                |                | (838)          |
| Other business acquisitions and investments, net of cash acquired                 | (514)          | (345)          | (281)          |
| Purchase of investments, net                                                      | (1,113)        | (598)          | (89)           |
| Other                                                                             | 228            | (132)          | (230)          |
| <b>NET CASH USED IN INVESTING ACTIVITIES</b>                                      | <b>(4,024)</b> | <b>(5,143)</b> | <b>(4,629)</b> |
| Cash flows from financing activities:                                             |                |                |                |
| Dividends paid                                                                    | (1,006)        | (964)          | (771)          |
| Proceeds from employee stock purchase plan                                        | 96             | 177            | 148            |
| Proceeds from exercise of stock options                                           | 110            | 174            | 474            |
| Tax benefit on stock options                                                      | 4              | 137            | 75             |
| Stock repurchase program                                                          | (500)          | (1,819)        | (1,355)        |
| Proceeds from issuance of long-term debt                                          | 1,973          | 1,281          | 455            |
| Repayment of long-term debt                                                       | (1,754)        | (601)          | (584)          |
| Net (decrease) increase in short-term borrowings                                  | (111)          | (210)          | (72)           |
| <b>NET CASH USED IN FINANCING ACTIVITIES</b>                                      | <b>(1,188)</b> | <b>(1,825)</b> | <b>(1,630)</b> |

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|                                                           |                      |        |        |        |
|-----------------------------------------------------------|----------------------|--------|--------|--------|
| Cash flow from discontinued operations                    | operating activities | (45)   | 63     |        |
| <hr/>                                                     |                      |        |        |        |
| Net increase (decrease) in cash before translation effect |                      | 54     | (6)    | 28     |
| Translation effect on cash                                |                      |        | (2)    | 3      |
| Cash, beginning of year                                   |                      | 189    | 197    | 166    |
| <hr/>                                                     |                      |        |        |        |
| Cash, end of year                                         |                      | \$ 243 | \$ 189 | \$ 197 |
| <hr/>                                                     |                      |        |        |        |

1. Includes multiclient seismic data costs.
2. Net of the effect of business acquisitions.

See the *Notes to Consolidated Financial Statements*

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Part II, Item 8

## SCHLUMBERGER LIMITED AND SUBSIDIARIES

## CONSOLIDATED STATEMENT OF STOCKHOLDERS' EQUITY

(Stated in millions)

|                                                  | Common Stock |             | Retained Earnings | Accumulated Other Comprehensive Income (Loss) | Noncontrolling Interests | Total     |
|--------------------------------------------------|--------------|-------------|-------------------|-----------------------------------------------|--------------------------|-----------|
|                                                  | Issued       | In Treasury |                   |                                               |                          |           |
| Balance, January 1, 2007                         | \$ 3,381     | \$ (2,911)  | \$ 11,118         | \$ (1,169)                                    | \$ 2                     | \$ 10,421 |
| Comprehensive income:                            |              |             |                   |                                               |                          |           |
| Net income                                       |              |             | 5,177             |                                               | 2                        |           |
| Currency translation adjustments                 |              |             |                   | (33)                                          |                          |           |
| Changes in fair value of derivatives             |              |             |                   | 11                                            |                          |           |
| Deferred employee benefits liabilities           |              |             |                   | 18                                            |                          |           |
| Total comprehensive income                       |              |             |                   |                                               |                          | 5,175     |
| Shares sold to optionees less shares exchanged   | 195          | 279         |                   |                                               |                          | 474       |
| Shares granted to Directors                      | 1            |             |                   |                                               |                          | 1         |
| Shares issued under employee stock purchase plan | 87           | 46          |                   |                                               |                          | 133       |
| Stock repurchase program                         |              | (1,355)     |                   |                                               |                          | (1,355)   |
| Stock-based compensation cost                    | 136          |             |                   |                                               |                          | 136       |
| Shares issued on conversions of debentures       | 263          | 392         |                   |                                               |                          | 655       |
| Acquisition of noncontrolling interest           |              |             |                   |                                               | 58                       | 58        |
| Other                                            | (2)          |             |                   |                                               |                          | (2)       |
| Dividends declared (\$0.70 per share)            |              |             | (833)             |                                               |                          | (833)     |
| Tax benefit on stock options                     | 75           |             |                   |                                               |                          | 75        |
| Balance, December 31, 2007                       | 4,136        | (3,549)     | 15,462            | (1,173)                                       | 62                       | 14,938    |
| Comprehensive income:                            |              |             |                   |                                               |                          |           |
| Net income                                       |              |             | 5,435             |                                               | 25                       |           |
| Currency translation adjustments                 |              |             |                   | (82)                                          | (1)                      |           |
| Changes in fair value of derivatives             |              |             |                   | (135)                                         |                          |           |
| Deferred employee benefits liabilities           |              |             |                   | (1,511)                                       |                          |           |
| Total comprehensive income                       |              |             |                   |                                               |                          | 3,731     |
| Shares sold to optionees less shares exchanged   | 20           | 154         |                   |                                               |                          | 174       |
| Shares granted to Directors                      | 1            |             |                   |                                               |                          | 1         |
| Shares issued under employee stock purchase plan | 115          | 57          |                   |                                               |                          | 172       |
| Stock repurchase program                         |              | (1,819)     |                   |                                               |                          | (1,819)   |
| Stock-based compensation cost                    | 172          |             |                   |                                               |                          | 172       |
| Shares issued on conversions of debentures       | 86           | 361         |                   |                                               |                          | 447       |
| Other                                            | 1            |             |                   |                                               | (14)                     | (13)      |
| Dividends declared (\$0.84 per share)            |              |             | (1,006)           |                                               |                          | (1,006)   |
| Tax benefit on stock options                     | 137          |             |                   |                                               |                          | 137       |
| Balance, December 31, 2008                       | 4,668        | (4,796)     | 19,891            | (2,901)                                       | 72                       | 16,934    |
| Comprehensive income:                            |              |             |                   |                                               |                          |           |
| Net income                                       |              |             | 3,134             |                                               | 8                        |           |
| Currency translation adjustments                 |              |             |                   | 17                                            | 1                        |           |
| Changes in fair value of derivatives             |              |             |                   | 143                                           |                          |           |
| Deferred employee benefits liabilities           |              |             |                   | 67                                            |                          |           |
| Total comprehensive income                       |              |             |                   |                                               |                          | 3,370     |

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|                                                  |          |            |           |            |        |           |
|--------------------------------------------------|----------|------------|-----------|------------|--------|-----------|
| Shares sold to optionees less shares exchanged   | (22)     | 132        |           |            |        | 110       |
| Shares granted to Directors                      |          | 1          |           |            |        | 1         |
| Vesting of restricted stock                      | (20)     | 20         |           |            |        |           |
| Shares issued under employee stock purchase plan | 25       | 141        |           |            |        | 166       |
| Stock repurchase program                         |          | (500)      |           |            |        | (500)     |
| Stock-based compensation cost                    | 186      |            |           |            |        | 186       |
| Other                                            | (64)     |            |           |            | 28     | (36)      |
| Dividends declared (\$0.84 per share)            |          |            | (1,006)   |            |        | (1,006)   |
| Tax benefit on stock options                     | 4        |            |           |            |        | 4         |
| <hr/>                                            |          |            |           |            |        |           |
| Balance, December 31, 2009                       | \$ 4,777 | \$ (5,002) | \$ 22,019 | \$ (2,674) | \$ 109 | \$ 19,229 |
|                                                  | <hr/>    | <hr/>      | <hr/>     | <hr/>      | <hr/>  | <hr/>     |

See the *Notes to Consolidated Financial Statements*

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SCHLUMBERGER LIMITED AND SUBSIDIARIES

SHARES OF COMMON STOCK

(Stated in millions)

|                                                  | Issued | In Treasury | Shares<br>Outstanding |
|--------------------------------------------------|--------|-------------|-----------------------|
| Balance, January 1, 2007                         | 1,334  | (156)       | 1,178                 |
| Shares sold to optionees less shares exchanged   |        | 14          | 14                    |
| Shares issued under employee stock purchase plan |        | 2           | 2                     |
| Stock repurchase program                         |        | (16)        | (16)                  |
| Issued on conversions of debentures              |        | 18          | 18                    |
| Balance, December 31, 2007                       | 1,334  | (138)       | 1,196                 |
| Shares sold to optionees less shares exchanged   |        | 5           | 5                     |
| Shares issued under employee stock purchase plan |        | 2           | 2                     |
| Stock repurchase program                         |        | (21)        | (21)                  |
| Issued on conversions of debentures              |        | 12          | 12                    |
| Balance, December 31, 2008                       | 1,334  | (140)       | 1,194                 |
| Shares sold to optionees less shares exchanged   |        | 4           | 4                     |
| Vesting of restricted stock                      |        | 1           | 1                     |
| Shares issued under employee stock purchase plan |        | 4           | 4                     |
| Stock repurchase program                         |        | (8)         | (8)                   |
| Balance, December 31, 2009                       | 1,334  | (139)       | 1,195                 |

See the *Notes to Consolidated Financial Statements*

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### **Notes to Consolidated Financial Statements**

#### **1. Business Description**

Schlumberger Limited (Schlumberger N.V., incorporated in the Netherlands Antilles) and its subsidiaries (collectively, "Schlumberger") form the world's leading supplier of technology, integrated project management, and information solutions to customers in the oil and gas industry worldwide, providing the industry's widest range of services and products from exploration through production. Schlumberger consists of two business segments: Oilfield Services and WesternGeco. The Oilfield Services segment provides the industry's widest range of exploration and production services required during the life of an oil and gas reservoir. WesternGeco provides comprehensive worldwide reservoir imaging, monitoring, and development services, with extensive seismic crews and data processing centers as well as a large multienterprise seismic library. Services range from 3D and time-lapse (4D) seismic surveys to multi-component surveys for delineating prospects and reservoir management.

#### **2. Summary of Accounting Policies**

The *Consolidated Financial Statements* of Schlumberger have been prepared in accordance with accounting principles generally accepted in the United States of America.

##### ***Principles of Consolidation***

The accompanying *Consolidated Financial Statements* include the accounts of Schlumberger, its wholly-owned subsidiaries, and subsidiaries over which it exercises a controlling financial interest. All significant intercompany transactions and balances have been eliminated. Investments in entities in which Schlumberger does not have a controlling financial interest, but over which it has significant influence are accounted for using the equity method. Schlumberger's share of the after-tax earnings of equity method investees is included in *Interest and other income*. Investments in which Schlumberger does not have the ability to exercise significant influence are accounted for using the cost method. Both equity and cost method investments are classified in *Investments in Affiliated Companies*.

##### ***Reclassifications***

Certain items from prior years have been reclassified to conform to the current year presentation.

##### ***Use of Estimates***



The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. On an on-going basis, Schlumberger evaluates its estimates, including those related to collectibility of accounts receivable; valuation of inventories and investments; recoverability of goodwill, intangible assets and investments in affiliates; income taxes; multiclient seismic data; contingencies and actuarial assumptions for employee benefit plans. Schlumberger bases its estimates on historical experience and on various other assumptions that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions.

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### ***Revenue Recognition***

#### *Oilfield Services*

#### *Services and Products Revenue*

Schlumberger recognizes revenue for services and products based upon purchase orders, contracts or other persuasive evidence of an arrangement with the customer that include fixed or determinable prices. Revenue is recognized for services when they are rendered and collectibility is reasonably assured. Revenue is recognized for products upon delivery, customer acceptance and when collectibility is reasonably assured.

#### *Software Revenue*

Revenue derived from the sale of licenses of Schlumberger software may include installation, maintenance, consulting and training services.

If services are not essential to the functionality of the software, the revenue for each element of the contract is recognized separately based on its respective vendor specific objective evidence of fair value when all of the following conditions are met: a signed contract is obtained, delivery has occurred, the fee is fixed or determinable and collectibility is probable.

If an ongoing vendor obligation exists under the license arrangement, or if any uncertainties with regard to customer acceptance are significant, revenue for the related element is deferred based on its vendor specific objective evidence of fair value. Vendor specific objective evidence of fair value is determined as being the price for the element when sold separately. If vendor specific objective evidence of fair value does not exist for all undelivered elements, all revenue is deferred until sufficient evidence exists or all elements have been delivered.

The percentage of completion method of accounting is applied to contracts whereby software is being customized to a customer's specifications.

#### *WesternGeco*

Revenue from all services is recognized when persuasive evidence of an arrangement exists, the price is fixed or determinable and collectibility is reasonably assured. Revenue from contract services performed on a dayrate basis is recognized as the service is performed. Revenue from other contract services, including pre-funded multiclient surveys, is recognized as the seismic data is acquired and/or processed on a proportionate basis as work is performed. This method requires revenue to be recognized based upon quantifiable measures of progress, such as square kilometers acquired. Multiclient data surveys are licensed or sold to customers on a non-transferable basis. Revenue on completed multiclient data surveys is recognized upon obtaining a signed licensing agreement and providing customers with access to such data.

*Multiple Deliverable Arrangements*

Revenue in both segments may be generated from contractual arrangements that include multiple deliverables. Revenue from these arrangements is recognized as each item is delivered based on their relative fair value and when the delivered items have stand-alone value to the customer.

*Other*

Taxes assessed by governmental authorities that are imposed concurrently on specific revenue-producing transaction, such as sales and value added taxes, are excluded from revenue in the *Consolidated Statement of Income*.

*Translation of Non-United States Currencies*

The functional currency of Schlumberger is primarily the US dollar. All assets and liabilities recorded in functional currencies other than US dollars are translated at current exchange rates. The resulting

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adjustments are charged or credited directly to the *Stockholders' Equity* section of the *Consolidated Balance Sheet*. Revenue and expenses are translated at the weighted-average exchange rates for the period. All realized and unrealized transaction gains and losses are included in income in the period in which they occur. Transaction gains, net of hedging activities, of \$73 million, \$8 million and \$17 million were recognized in 2009, 2008 and 2007 respectively.

### ***Investments***

The *Consolidated Balance Sheet* reflects the Schlumberger investment portfolio separated between current and long term, based on maturity. Under normal circumstances it is the intent of Schlumberger to hold the investments until maturity, with the exception of investments that are considered trading (December 31, 2009 \$184 million; December 31, 2008 \$194 million). Both *Short-term investments* and *Fixed Income Investments, held to maturity* are comprised primarily of money market funds, eurodollar time deposits, certificates of deposit, commercial paper, euro notes and Eurobonds, and are substantially denominated in US dollars. They are stated at cost plus accrued interest, which approximates market. Short-term investments that are designated as trading are stated at fair value, which is estimated using quoted market prices for those or similar investments. The unrealized gains/losses on investments designated as trading were not significant at both December 31, 2009 and 2008.

For purposes of the *Consolidated Statement of Cash Flows*, Schlumberger does not consider short-term investments to be cash equivalents as a significant portion have original maturities in excess of three months.

*Fixed Income Investments, held to maturity* at December 31, 2009 of \$738 million mature as follows: \$274 million in 2011, \$289 million in 2012, \$60 million in 2013 and \$115 million in 2014.

### ***Inventories***

Inventories are stated at average cost or at market, whichever is lower. Inventory consists of materials, supplies and finished goods. Costs included in inventories consist of materials, direct labor and manufacturing overhead.

### ***Fixed Assets and Depreciation***

Fixed assets are stated at cost less accumulated depreciation, which is provided for by charges to income over the estimated useful lives of the assets using the straight-line method. Fixed assets include the manufacturing cost of oilfield technical equipment manufactured or assembled by subsidiaries of Schlumberger. Expenditures for replacements and improvements are capitalized. Maintenance and repairs are charged to operating expenses as incurred. Upon sale or other disposition, the applicable amounts of asset cost and accumulated depreciation are removed from the accounts and the net amount, less proceeds from disposal, is charged or credited to income.

***Multiclient Seismic Data***

The multiclient library consists of completed and in-process seismic surveys that are licensed on a nonexclusive basis. This data may be acquired and/or processed by Schlumberger or subcontractors. Multiclient surveys are primarily generated utilizing Schlumberger resources. Schlumberger capitalizes costs directly incurred in acquiring and processing the multiclient seismic data. Such costs are charged to *Cost of revenue* based on the percentage of the total costs to the estimated total revenue that Schlumberger expects to receive from the sales of such data. However, under no circumstance will an individual survey carry a net book value greater than a 4- year straight-line amortized value.

The carrying value of the multiclient library is reviewed for impairment annually as well as when an event or change in circumstance indicating impairment may have occurred. Adjustments to the carrying value are recorded when it is determined that estimated future cash flows, which involves significant judgment on the

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part of Schlumberger, would not be sufficient to recover the carrying value of the surveys. Significant adverse changes in Schlumberger's estimated future cash flows could result in impairment charges in a future period.

### ***Goodwill, Other Intangibles and Long-lived Assets***

Schlumberger records the excess of purchase price over the fair value of the tangible and identifiable intangible assets acquired as goodwill. Goodwill is tested for impairment annually as well as when an event or change in circumstance indicates an impairment may have occurred. Goodwill is tested for impairment by comparing the fair value of Schlumberger's individual reporting units to their carrying amount to determine if there is a potential goodwill impairment. If the fair value of the reporting unit is less than its carrying value, an impairment loss is recorded to the extent that the implied fair value of the goodwill of the reporting unit is less than its carrying value.

For purposes of performing the impairment test for goodwill, the Schlumberger reporting units are primarily the geographic areas comprising the Oilfield Services segment in addition to the WesternGeco segment. Schlumberger estimates the fair value of these reporting units using a discounted cash flow analysis and/or applying various market multiples. Determining the fair value of a reporting unit is a matter of judgment and involves the use of significant estimates and assumptions. Schlumberger's estimates of the fair value of each of its reporting units were significantly in excess of their respective carrying values for 2009, 2008 and 2007. Schlumberger performs the annual goodwill impairment test of its WesternGeco reporting unit on October 1<sup>st</sup> of every year while the reporting units comprising the Oilfield Services segment are tested as of December 31<sup>st</sup>.

Long-lived assets, including fixed assets and intangible assets, are reviewed for impairment whenever events or changes in circumstances indicate that the carrying value may not be recoverable. In reviewing for impairment, the carrying value of such assets is compared to the estimated undiscounted future cash flows expected from the use of the assets and their eventual disposition. If such cash flows are not sufficient to support the asset's recorded value, an impairment charge is recognized to reduce the carrying value of the long-lived asset to its estimated fair value. The determination of future cash flows as well as the estimated fair value of long-lived assets involve significant estimates on the part of management. If there is a material change in economic conditions or other circumstances influencing the estimate of future cash flows or fair value, Schlumberger could be required to recognize impairment charges in the future.

Schlumberger capitalizes certain costs of internally developed software. Capitalized costs include purchased materials and services, payroll and payroll related costs. The costs of internally developed software are amortized on a straight-line basis over the estimated useful life, which is principally 5 to 7 years. Other intangible assets consist primarily of technology and customer relationships acquired in business combinations. Acquired technology is generally amortized over periods ranging from 5 to 15 years and acquired customer relationships are generally amortized over periods ranging from 7 years to 20 years.

### ***Taxes on Income***

Schlumberger computes taxes on income in accordance with the tax rules and regulations of the many taxing authorities where the income is earned. The income tax rates imposed by these taxing authorities vary substantially. Taxable income may differ from pretax income for financial accounting purposes. To the extent that differences are due to revenue or expense items reported in one period for tax purposes and in another period for financial accounting purposes, an appropriate provision for deferred income taxes is made. Any effect of changes in income tax rates or tax laws are included in the provision for income taxes in the period of enactment. When it is more likely than not that a portion or all of the deferred tax asset will not be realized in the future, Schlumberger provides a corresponding valuation allowance against deferred tax assets.

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Schlumberger's tax filings are subject to regular audit by the tax authorities in most of the jurisdictions in which it conducts business. These audits may result in assessments for additional taxes which are resolved

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with the authorities or, potentially, through the courts. Schlumberger recognizes the impact of a tax position in its financial statements if that position is more likely than not of being sustained on audit, based on the technical merits of the position. Tax liabilities are recorded based on estimates of additional taxes which will be due upon the conclusion of these audits. Estimates of these tax liabilities are made based upon prior experience and are updated in light of changes in facts and circumstances. However, due to the uncertain and complex application of tax regulations, it is possible that the ultimate resolution of audits may result in liabilities which could be materially different from these estimates. In such an event, Schlumberger will record additional tax expense or tax benefit in the year in which such resolution occurs.

At December 31, 2009, approximately \$18 billion of consolidated income retained for use in the business represented undistributed earnings of consolidated subsidiaries and Schlumberger's share of equity method investees. Schlumberger has not recorded deferred taxes relating to any of its undistributed earnings as they are all considered to be either indefinitely reinvested or earnings that would not be taxed when remitted.

### ***Concentration of Credit Risk***

Schlumberger's assets that are exposed to concentrations of credit risk consist primarily of cash, short-term investments, fixed income investments held to maturity, receivables from clients and derivative financial instruments. Schlumberger places its cash, short-term investments and fixed income investments held to maturity with financial institutions and corporations, and limits the amount of credit exposure with any one of them. Schlumberger regularly evaluates the creditworthiness of the issuers in which it invests. The receivables from clients are spread over many countries and customers. Schlumberger maintains an allowance for uncollectible accounts receivable based on expected collectibility and performs ongoing credit evaluations of its customers' financial condition. By using derivative financial instruments to hedge exposure to changes in exchange rates and, commodity prices, Schlumberger exposes itself to some credit risk. Schlumberger minimizes this credit risk by entering into transactions with high-quality counterparties, limiting the exposure to each counterparty and monitoring the financial condition of its counterparties.

### ***Research & Engineering***

All research and engineering expenditures are expensed as incurred.

### ***Earnings per Share***

Basic earnings per share is calculated by dividing net income by the weighted average number of common shares outstanding during the year. Diluted earnings per share is calculated by first adding back to net income the interest expense on the convertible debentures and then dividing this adjusted net income attributable to Schlumberger by the sum of (i) unvested restricted stock units; and (ii) the weighted average number of common shares outstanding assuming dilution. The weighted average number of common shares outstanding assuming dilution assumes (a) that all stock options which are in the money are exercised at the beginning of the period and that the proceeds are used by Schlumberger to purchase shares at the average market price for the period, and (b) the conversion of the convertible debentures.





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The following is a reconciliation from basic earnings per share to diluted earnings per share from continuing operations for each of the last three years:

(Stated in million except per share amounts)

|                                   | Schlumberger<br>Income from<br>Continuing<br>Operations | Weighted<br>Average<br>Shares<br>Outstanding | Earnings<br>Per Share<br>from<br>Continuing<br>Operations |
|-----------------------------------|---------------------------------------------------------|----------------------------------------------|-----------------------------------------------------------|
| <b>2009:</b>                      |                                                         |                                              |                                                           |
| Basic                             | \$ 3,156                                                | 1,198                                        | \$ 2.63                                                   |
| Assumed conversion of debentures  | 8                                                       | 8                                            |                                                           |
| Assumed exercise of stock options |                                                         | 7                                            |                                                           |
| Unvested restricted stock         |                                                         | 1                                            |                                                           |
| <b>Diluted</b>                    | <b>\$ 3,164</b>                                         | <b>1,214</b>                                 | <b>\$ 2.61</b>                                            |
| <b>2008:</b>                      |                                                         |                                              |                                                           |
| Basic                             | \$ 5,397                                                | 1,196                                        | \$ 4.51                                                   |
| Assumed conversion of debentures  | 12                                                      | 13                                           |                                                           |
| Assumed exercise of stock options |                                                         | 13                                           |                                                           |
| Unvested restricted stock         |                                                         | 2                                            |                                                           |
| <b>Diluted</b>                    | <b>\$ 5,409</b>                                         | <b>1,224</b>                                 | <b>\$ 4.42</b>                                            |
| <b>2007:</b>                      |                                                         |                                              |                                                           |
| Basic                             | \$ 5,177                                                | 1,188                                        | \$ 4.36                                                   |
| Assumed conversion of debentures  | 24                                                      | 29                                           |                                                           |
| Assumed exercise of stock options |                                                         | 21                                           |                                                           |
| Unvested restricted stock         |                                                         | 1                                            |                                                           |
| <b>Diluted</b>                    | <b>\$ 5,201</b>                                         | <b>1,239</b>                                 | <b>\$ 4.20</b>                                            |

Employee stock options to purchase approximately 17.1 million, 5.8 million and 0.8 million shares of common stock at December 31, 2009, 2008 and 2007, respectively, were outstanding but not included in the computation of diluted earnings per share because the option exercise price was greater than the average market price of the common stock, and therefore, the effect on diluted earnings per share would have been anti-dilutive.

**Recently Issued Accounting Pronouncements**

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Effective, January 1, 2009, Schlumberger adopted newly issued accounting guidance that changed the accounting for, and reporting of, minority interest (now referred to as noncontrolling interests). Noncontrolling interests are now classified as *Equity* in the Schlumberger *Consolidated Balance Sheet*.

The new guidance also changed the way the consolidated income statement is presented by requiring net income to include the net income for both the parent and the noncontrolling interests, with disclosure of both amounts on the consolidated statement of income. The calculation of earnings per share continues to be based on income amounts attributable to the parent.

Prior period amounts related to noncontrolling interests have been reclassified to conform to the current period presentation.

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**3. Charges and Credits**

Schlumberger recorded the following Charges and Credits in continuing operations during 2009, 2008 and 2007:

**2009**

Second quarter of 2009:

- Schlumberger continued to reduce its global workforce as a result of the slowdown in oil and gas exploration and production spending and its effect on activity in the oilfield services sector. As a result of these actions, Schlumberger recorded a pretax charge of \$102 million (\$85 million after-tax), which is classified in *Cost of revenue* in the *Consolidated Statement of Income*. These workforce reductions were completed by the end of 2009.
- As a consequence of these workforce reductions, Schlumberger recorded pretax non-cash pension and other postretirement benefit curtailment charges of \$136 million (\$122 million after-tax). These costs are classified in *Cost of revenue* in the *Consolidated Statement of Income*. Refer to Note 19 *Pension and Other Benefit Plans* for further details.

The following is a summary of these charges:

(Stated in millions)

|                                       | Pretax        | Tax            | Net           |
|---------------------------------------|---------------|----------------|---------------|
| - Workforce reductions                | \$ 102        | \$ (17)        | \$ 85         |
| - Postretirement benefits curtailment | 136           | (14)           | 122           |
|                                       | <u>\$ 238</u> | <u>\$ (31)</u> | <u>\$ 207</u> |

**2008**

Fourth quarter of 2008:

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- Due to the continuing slowdown in oil and gas exploration and production spending and its effect on activity in the oilfield services sector, Schlumberger took actions to reduce its global workforce. As a result of these actions, Schlumberger recorded a pretax charge of \$74 million (\$65 million after-tax), which is classified in *Cost of revenue* in the *Consolidated Statement of Income*.
- Schlumberger wrote off certain assets, primarily accounts receivable relating to one client with liquidity issues. Accordingly, Schlumberger recorded a pretax charge of \$42 million (\$28 million after-tax and noncontrolling interest). \$32 million of the pretax charge is classified in *Cost of revenue* in the *Consolidated Statement of Income*, with the remaining \$10 million classified in *Interest and other income, net*.

The following is a summary of these charges:

(Stated in millions)

|                                   | Pretax        | Tax            | Non-controlling<br>Interests | Net          |
|-----------------------------------|---------------|----------------|------------------------------|--------------|
| - Workforce reduction             | \$ 74         | \$ (9)         | \$                           | \$ 65        |
| - Provision for doubtful accounts | 32            | (8)            | (6)                          | 18           |
| - Other                           | 10            |                |                              | 10           |
|                                   | <u>\$ 116</u> | <u>\$ (17)</u> | <u>\$ (6)</u>                | <u>\$ 93</u> |

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**2007**

Fourth quarter of 2007:

- Schlumberger sold certain workover rigs for \$32 million, resulting in a pretax gain of \$24 million (\$17 million after-tax) which is classified in *Interest and other income, net* in the *Consolidated Statement of Income*.

**4. Acquisitions*****Acquisition of Eastern Echo Holding Plc***

On December 10, 2007, Schlumberger completed the acquisition of Eastern Echo Holding Plc ( Eastern Echo ) for \$838 million in cash. Eastern Echo was a Dubai-based marine seismic company that did not have any operations at the time of acquisition, but had signed contracts for the construction of six seismic vessels.

The purchase price has been allocated to the net assets acquired based upon their estimated fair values as follows:

**(Stated in millions)**

|                                            |        |
|--------------------------------------------|--------|
| Cash and short-term investments            | \$ 266 |
| Other current assets                       | 23     |
| Fixed income investments, held to maturity | 54     |
| Vessels under construction                 | 694    |
| Accounts payable and accrued liabilities   | (17)   |
| Long-term debt                             | (182)  |
| <hr/>                                      |        |
| Total purchase price                       | \$ 838 |

***Other Acquisitions***

Schlumberger has made other acquisitions and minority interest investments, none of which were significant on an individual basis, for cash payments, net of cash acquired, of \$514 million during 2009, \$345 million during 2008, and \$281 million during 2007.

Pro forma results pertaining to the above acquisitions are not presented as the impact was not significant.

## 5. Drilling Fluids Joint Venture

The MI-SWACO drilling fluids joint venture is owned 40% by Schlumberger and 60% by Smith International, Inc. Schlumberger records income relating to this venture using the equity method of accounting. The carrying value of Schlumberger's investment in the joint venture on December 31, 2009 and 2008 was \$1.4 billion and \$1.3 billion, respectively, and is included within *Investments in Affiliated Companies* on the *Consolidated Balance Sheet*. Schlumberger's equity income from this joint venture was \$131 million in 2009, \$210 million in 2008 and \$178 million in 2007. Schlumberger received cash distributions from the joint venture of \$106 million in 2009, \$57 million in 2008 and \$46 million in 2007.

The joint venture agreement contains a provision under which either party to the joint venture may offer to sell its entire interest in the venture to the other party at a cash purchase price per percentage interest specified in an offer notice. If the offer to sell is not accepted, the offering party will be obligated to purchase the entire interest of the other party at the same price per percentage interest as the prices specified in the offer notice.

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**6. Inventory**

A summary of inventory follows:

(Stated in millions)

| As at December 31,              | 2009         | 2008         |
|---------------------------------|--------------|--------------|
| Raw materials & field materials | \$ 1,646     | \$ 1,674     |
| Work in process                 | 74           | 113          |
| Finished goods                  | 146          | 132          |
|                                 | <b>1,866</b> | <b>1,919</b> |

**7. Fixed Assets**

A summary of fixed assets follows:

(Stated in millions)

| As at December 31,                    | 2009            | 2008            |
|---------------------------------------|-----------------|-----------------|
| Land                                  | \$ 141          | \$ 119          |
| Buildings & improvements              | 1,806           | 1,611           |
| Machinery & equipment                 | 17,939          | 16,916          |
| Seismic vessels and related equipment | 924             | 544             |
| Seismic vessels under construction    | 695             | 962             |
|                                       | <b>21,505</b>   | <b>20,152</b>   |
| Less accumulated depreciation         | 11,845          | 10,462          |
|                                       | <b>\$ 9,660</b> | <b>\$ 9,690</b> |

The estimated useful lives of Buildings & improvements are primarily 30 to 40 years. The estimated useful lives of Machinery & equipment are primarily 5 to 10 years. Seismic vessels are depreciated over periods ranging from 20 to 30 years with the related equipment generally depreciated over 5 years.

Depreciation expense relating to fixed assets was \$2.1 billion, \$1.9 billion and \$1.5 billion in 2009, 2008 and 2007, respectively.



## 8. Multiclient Seismic Data

The change in the carrying amount of multiclient seismic data is as follows:

(Stated in millions)

|                              | 2009          | 2008          |
|------------------------------|---------------|---------------|
| Balance at beginning of year | \$ 287        | \$ 182        |
| Capitalized in year          | 230           | 345           |
| Charged to cost of revenue   | (229)         | (240)         |
|                              | <b>\$ 288</b> | <b>\$ 287</b> |

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**9. Goodwill**

The changes in the carrying amount of goodwill by business segment were as follows:

(Stated in millions)

|                                    | Oilfield<br>Services | Western<br>Geco | Total    |
|------------------------------------|----------------------|-----------------|----------|
| Balance, January 1, 2008           | \$ 4,185             | \$ 957          | \$ 5,142 |
| Additions                          | 49                   | 58              | 107      |
| Impact of change in exchange rates | (60)                 |                 | (60)     |
| Balance, December 31, 2008         | 4,174                | 1,015           | 5,189    |
| Additions                          | 121                  |                 | 121      |
| Impact of change in exchange rates | (5)                  |                 | (5)      |
| Balance, December 31, 2009         | \$ 4,290             | \$ 1,015        | \$ 5,305 |

**10. Intangible Assets**

Intangible assets principally comprise software, technology and customer relationships. At December 31, the gross book value and accumulated amortization of intangible assets were as follows:

(Stated in millions)

|                        | 2009                |                             |                   | 2008                |                             |                   |
|------------------------|---------------------|-----------------------------|-------------------|---------------------|-----------------------------|-------------------|
|                        | Gross<br>Book Value | Accumulated<br>Amortization | Net Book<br>Value | Gross<br>Book Value | Accumulated<br>Amortization | Net Book<br>Value |
| Software               | \$ 339              | \$ 262                      | \$ 77             | \$ 337              | \$ 233                      | \$ 104            |
| Technology             | 527                 | 163                         | 364               | 465                 | 117                         | 348               |
| Customer Relationships | 355                 | 80                          | 275               | 345                 | 56                          | 289               |
| Other                  | 121                 | 51                          | 70                | 124                 | 45                          | 79                |
|                        | <b>\$ 1,342</b>     | <b>\$ 556</b>               | <b>\$ 786</b>     | <b>\$ 1,271</b>     | <b>\$ 451</b>               | <b>\$ 820</b>     |

Amortization expense was \$114 million in 2009, \$124 million in 2008 and \$124 million in 2007.

The weighted average amortization period for all intangible assets is approximately 12 years.

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Amortization expense for the subsequent five years is estimated to be as follows: 2010 \$109 million, 2011 \$101 million, 2012 \$96 million, 2013 \$77 million and 2014 \$72 million.

### 11. Long-term Debt and Debt Facility Agreements

#### *Series A Convertible Debentures*

During 2003, Schlumberger Limited issued \$975 million aggregate principal amount of 1.5% Series A Convertible Debentures due June 1, 2023. The Series A debentures were convertible, at the holders' option, into shares of common stock of Schlumberger Limited at a conversion rate of 27.651 shares for each \$1,000 of principal amount (equivalent to an initial conversion price of \$36.165 per share).

During 2007, \$622 million of the Series A debentures were converted into 17.2 million shares of Schlumberger common stock. During 2008, all of the remaining \$353 million of outstanding Series A debentures were converted into 9.8 million shares of Schlumberger common stock.

#### *Series B Convertible Debentures*

During 2003, Schlumberger Limited issued \$450 million aggregate principal amount of 2.125% Series B Convertible Debentures due June 1, 2023. The Series B debentures are convertible, at the holders' option, into shares of common stock of Schlumberger Limited. Holders of the Series B debentures may convert their debentures into common stock at a conversion rate of 25.000 shares for each \$1,000 of principal (equivalent to

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an initial conversion price of \$40.00 per share). The conversion rate may be adjusted for certain events, but it will not be adjusted for accrued interest.

On or after June 6, 2010, Schlumberger may redeem for cash all or part of the debentures, upon notice to the holders, at the redemption prices of 100% of the principal amount of the debentures, plus accrued and unpaid interest to the date of redemption. On June 1, 2010, June 1, 2013 and June 1, 2018, holders may require Schlumberger to repurchase their Series B debentures. The repurchase price will be 100% of the principal amount of the debentures plus accrued and unpaid interest to the repurchase date. The repurchase price for repurchases on June 1, 2010 will be paid in cash. On the other repurchase dates, Schlumberger may choose to pay the repurchase price in cash or common stock or any combination of cash and common stock. In addition, upon the occurrence of a Fundamental Change (defined as a change in control or a termination of trading of Schlumberger's common stock), holders may require Schlumberger to repurchase all or a portion of their debentures for an amount equal to 100% of the principal amount of the debentures plus accrued and unpaid interest to the repurchase date. The repurchase price may be paid in cash, Schlumberger common stock (or if Schlumberger is not the surviving entity in a merger, the securities of the surviving entity) or a combination of cash and the applicable securities, at Schlumberger's option. The applicable securities will be valued at 99% of their market price.

Schlumberger's option to pay the repurchase price with securities is subject to certain conditions. The debentures will mature on June 1, 2023 unless earlier redeemed or repurchased.

During 2008 and 2007, \$95 million and \$34 million of the Series B debentures were converted into 2.4 million and 0.9 million shares of Schlumberger common stock, respectively.

There were \$321 million of the Series B debentures outstanding at both December 31, 2009 and December 31, 2008. The fair value of the Series B debentures at December 31, 2009 and December 31, 2008 was \$527 million and \$398 million, respectively, and was based on quoted market prices.

*Other Long-term Debt*

*Other Long-term Debt* consists of the following:

(Stated in millions)

As at December 31,

|                                  | 2009            | 2008            |
|----------------------------------|-----------------|-----------------|
| 5.25% Guaranteed Notes due 2013  | \$ 727          | \$ 714          |
| 6.5% Notes due 2012              | 649             | 647             |
| 5.875% Guaranteed Bonds due 2011 | 362             | 355             |
| 4.50% Guaranteed Notes due 2014  | 1,449           |                 |
| 3.00% Guaranteed Notes due 2013  | 449             |                 |
| 5.14% Guaranteed Notes due 2010  |                 | 203             |
| Commercial paper borrowings      | 358             | 771             |
| Other variable rate debt         | 360             | 682             |
|                                  | <b>4,354</b>    | <b>3,372</b>    |
| Fair value adjustment – hedging  | 1               |                 |
|                                  | <b>\$ 4,355</b> | <b>\$ 3,372</b> |

The fair value adjustment presented above represents changes in the fair value of the portion of Schlumberger's fixed rate debt that is hedged through the use of interest rate swaps.

During the third quarter of 2009, Schlumberger issued \$450 million of 3.00% Guaranteed Notes due 2013.

During the first quarter of 2009, Schlumberger entered into a 3.0 billion Euro Medium Term Note program. This program provides for the issuance of various types of debt instruments such as fixed or floating rate notes in euro, US dollar or other currencies. Schlumberger issued 1.0 billion 4.50% Guaranteed Notes due 2014 in the first quarter of 2009 under this program. Schlumberger entered into agreements to swap these euro notes

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for US dollars on the date of issue until maturity, effectively making this a US dollar denominated debt on which Schlumberger will pay interest in US dollars at a rate of 4.95%.

In September 2008, Schlumberger issued 500 million 5.25% Guaranteed Notes due 2013. Schlumberger entered into agreements to swap these euro notes for US dollars on the date of issue until maturity, effectively making this a US dollar denominated debt on which Schlumberger will pay interest in US dollars at a rate of 4.74%.

Commercial paper borrowings outstanding at December 31, 2009 and 2008 include certain notes issued in currencies other than the US dollar which were swapped for US dollars and pounds sterling on the date of issue until maturity. Commercial paper borrowings are classified as long-term debt to the extent of their backup by available and unused committed credit facilities maturing in more than one year and to the extent it is Schlumberger's intent to maintain these obligations for longer than one year.

At December 31, 2009, Schlumberger had separate committed debt facility agreements aggregating \$3.8 billion with commercial banks, of which \$2.8 billion was available and unused. This included \$2.5 billion of committed facilities which support commercial paper programs in the United States and Europe, and mature in April 2012. Interest rates and other terms of borrowing under these lines of credit vary from country to country. Borrowings under the commercial paper programs at December 31, 2009 were \$0.4 billion (\$1.1 billion at December 31, 2008). At December 31, 2008 \$0.4 billion of the commercial paper borrowings were classified within *Long-term debt - current portion* in the *Consolidated Balance Sheet*.

A summary of *Other Long-term Debt* by currency, analyzed by Bonds and Notes, Commercial Paper (CP) and Other, at December 31 follows. As described in further detail above, the currencies are presented after taking into account currency swaps entered into on the date of issuance until maturity.

(Stated in millions)

|                  | 2009               |               |               |                 | 2008               |               |               |                 |
|------------------|--------------------|---------------|---------------|-----------------|--------------------|---------------|---------------|-----------------|
|                  | Bonds and<br>Notes | CP            | Other         | Total           | Bonds and<br>Notes | CP            | Other         | Total           |
| US dollar        | \$ 3,274           | \$            | \$ 59         | \$ 3,333        | \$ 1,361           | \$ 525        | \$ 188        | \$ 2,074        |
| Euro             | 362                | 135           | 231           | 728             | 355                |               | 106           | 461             |
| Pound sterling   |                    | 223           | 51            | 274             |                    | 246           | 46            | 292             |
| Norwegian kroner |                    |               | 19            | 19              |                    |               | 342           | 342             |
| Canadian dollar  |                    |               |               |                 | 203                |               |               | 203             |
|                  | <u>\$ 3,636</u>    | <u>\$ 358</u> | <u>\$ 360</u> | <u>\$ 4,354</u> | <u>\$ 1,919</u>    | <u>\$ 771</u> | <u>\$ 682</u> | <u>\$ 3,372</u> |

The weighted average interest rate on variable rate debt as of December 31, 2009 was 1.7%.

*Other Long-term Debt* as of December 31, 2009, is due as follows: \$656 million in 2011, \$1.024 billion in 2012, \$1.196 billion in 2013 and \$1.478 billion in 2014.

The fair value of Schlumberger's *Other Long-term Debt* at December 31, 2009 and December 31, 2008 was \$4.6 billion and \$3.4 billion, respectively, and was estimated based on quoted market prices.

**12. Derivative Instruments and Hedging Activities**

Schlumberger is exposed to market risks related to fluctuations in foreign currency exchange rates, commodity prices and interest rates. To mitigate these risks, Schlumberger utilizes derivative instruments. Schlumberger does not enter into derivatives for speculative purposes.

*Foreign Currency Exchange Rate Risk*

As a multinational company, Schlumberger conducts its business in approximately 80 countries. Schlumberger's functional currency is primarily the US dollar, which is consistent with the oil and gas industry. Approximately 80% of Schlumberger's revenue in 2009 was denominated in US dollars. However,

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outside the United States, a significant portion of Schlumberger's expenses is incurred in foreign currencies. Therefore, when the US dollar weakens (strengthens) in relation to the foreign currencies of the countries in which Schlumberger conducts business, the US dollar reported expenses will increase (decrease).

Schlumberger is exposed to risks on future cash flows to the extent that local currency expenses exceed revenues denominated in local currency that are other than the functional currency. Schlumberger uses foreign currency forward contracts and foreign currency options to provide a hedge against a portion of these cash flow risks. These contracts are accounted for as cash flow hedges, with the effective portion of changes in the fair value of the hedge recorded on the *Consolidated Balance Sheet* and in *Other Comprehensive Income (Loss)*. Amounts recorded in *Other Comprehensive Income (Loss)* are reclassified into earnings in the same period or periods that the hedged item is recognized in earnings. The ineffective portion of changes in the fair value of hedging instruments, if any, is recorded directly to earnings.

At December 31, 2009, Schlumberger recognized a cumulative net \$40 million gain in *Accumulated other comprehensive loss* relating to revaluation of foreign currency forward contracts and foreign currency options designated as cash flow hedges, the majority of which is expected to be reclassified into earnings within the next twelve months.

Schlumberger is also exposed to changes in the fair value of assets and liabilities, including certain of its long-term debt, which are denominated in currencies other than the functional currency. Schlumberger uses foreign currency forward contracts and foreign currency options to hedge this exposure as it relates to certain currencies. These contracts are accounted for as fair value hedges with the fair value of the contracts recorded on the *Consolidated Balance Sheet* and changes in the fair value recognized in the *Consolidated Statement of Income* along with the change in fair value of the hedged item.

At December 31, 2009, contracts were outstanding for the US dollar equivalent of \$4.3 billion in various foreign currencies.

### *Commodity Price Risk*

Schlumberger is exposed to the impact of market fluctuations in the price of certain commodities, such as metals and fuel. Schlumberger utilizes forward contracts to manage a small percentage of the price risk associated with forecasted metal purchases. The objective of these contracts is to reduce the variability of cash flows associated with the forecasted purchase of those commodities. These contracts do not qualify for hedge accounting treatment and therefore, changes in the fair value of the forward contracts are recorded directly to earnings.

At December 31, 2009, \$4 million of commodity forward contracts were outstanding.

### *Interest Rate Risk*

Schlumberger is subject to interest rate risk on its debt and its investment portfolio. Schlumberger maintains an interest rate risk management strategy that uses a mix of variable and fixed rate debt combined with its investment portfolio and interest rate swaps to mitigate the exposure to changes in interest rates.

During the third quarter of 2009, Schlumberger entered into interest rate swaps relating to two of its debt instruments. The first swap was for a notional amount of \$600 million in order to hedge a portion of the changes in fair value of Schlumberger's \$650 million 6.50% Notes due 2012. Under the terms of this swap agreement, Schlumberger will receive interest at a fixed rate of 6.5% semi-annually and will pay interest



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semi-annually at a floating rate of one-month LIBOR plus a spread of 4.84%. The second swap was for a notional amount of \$450 million in order to hedge changes in the fair value of Schlumberger's \$450 million 3.00% Notes due 2013. Under the terms of this swap, Schlumberger will receive interest at a fixed rate of 3.00% annually and will pay interest quarterly at a floating rate of three-month LIBOR plus a spread of 0.765%.

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These interest rate swaps are designated as fair value hedges of the underlying debt. These derivative instruments are marked to market with gains and losses recognized currently in income to offset the respective losses and gains recognized on changes in the fair value of the hedged debt. This results in no net gain or loss being recognized in the *Consolidated Statement of Income*.

At December 31, 2009, Schlumberger had fixed rate debt aggregating approximately \$3.2 billion and variable rate debt aggregating approximately \$2.3 billion, after taking into account the effects of the interest rate swaps.

The fair values of outstanding derivative instruments are summarized as follows:

(Stated in millions)

|                                      | Fair Value of<br>Derivatives |                 | Classification                           |
|--------------------------------------|------------------------------|-----------------|------------------------------------------|
|                                      | Dec. 31<br>2009              | Dec. 31<br>2008 |                                          |
| <b>Derivative assets</b>             |                              |                 |                                          |
| Derivative designated as hedges:     |                              |                 |                                          |
| Foreign exchange contracts           | \$ 14                        | \$ 62           | Other current assets                     |
| Foreign exchange contracts           | 81                           | 3               | Other Assets                             |
|                                      | <u>\$ 95</u>                 | <u>\$ 65</u>    |                                          |
| Derivative not designated as hedges: |                              |                 |                                          |
| Commodity contracts                  | \$ 1                         | \$              | Other current assets                     |
| Foreign exchange contracts           | 11                           | 30              | Other current assets                     |
| Foreign exchange contracts           | 28                           | 8               | Other Assets                             |
|                                      | <u>\$ 40</u>                 | <u>\$ 38</u>    |                                          |
|                                      | <u>\$ 135</u>                | <u>\$ 103</u>   |                                          |
| <b>Derivative Liabilities</b>        |                              |                 |                                          |
| Derivative designated as hedges:     |                              |                 |                                          |
| Foreign exchange contracts           | \$ 15                        | \$ 148          | Accounts payable and accrued liabilities |
| Foreign exchange contracts           | 51                           | 53              | Other Liabilities                        |
|                                      | <u>\$ 66</u>                 | <u>\$ 201</u>   |                                          |
| Derivative not designated as hedges: |                              |                 |                                          |
| Commodity contracts                  | \$ 3                         | \$ 4            | Accounts payable and accrued liabilities |
| Foreign exchange contracts           |                              | 5               | Accounts payable and accrued liabilities |
| Foreign exchange contracts           | 25                           |                 | Other Liabilities                        |
|                                      | <u>\$ 28</u>                 | <u>\$ 9</u>     |                                          |
|                                      | <u>\$ 94</u>                 | <u>\$ 210</u>   |                                          |

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The fair value of all outstanding derivatives is determined using a model with inputs that are observable in the market or can be derived from or corroborated by observable data.

The effect of derivative instruments designated as fair value hedges and not designated as hedges on the *Consolidated Statement of Income* was as follows:

(Stated in millions)

|                                              | Gain/(Loss) Recognized<br>in Income |                 |                  |
|----------------------------------------------|-------------------------------------|-----------------|------------------|
|                                              | 2009                                | 2008            | Classification   |
| Derivatives designated as fair value hedges: |                                     |                 |                  |
| Foreign exchange contracts                   | \$ 105                              | \$ (122)        | Cost of revenue  |
| Interest rate swaps                          | 6                                   |                 | Interest expense |
|                                              | <u>\$ 111</u>                       | <u>\$ (122)</u> |                  |
| Derivatives not designated as hedges:        |                                     |                 |                  |
| Foreign exchange contracts                   | \$ 32                               | \$ (11)         | Cost of revenue  |
| Commodity contracts                          | 2                                   | (6)             | Cost of revenue  |
|                                              | <u>\$ 34</u>                        | <u>\$ (17)</u>  |                  |

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The effect of derivative instruments in cash flow hedging relationships on income and other comprehensive income (OCI) was as follows:

(Stated in millions)

|                            | <b>Gain (Loss) Reclassified from<br/>Accumulated OCI into Income</b> |                | <b>Classification</b>             |
|----------------------------|----------------------------------------------------------------------|----------------|-----------------------------------|
|                            | <b>2009</b>                                                          | <b>2008</b>    |                                   |
| Foreign exchange contracts | <b>\$ 95</b>                                                         | <b>\$ (19)</b> | <i>Cost of revenue</i>            |
| Foreign exchange contracts | <b>(15)</b>                                                          | <b>5</b>       | <i>Research &amp; engineering</i> |
|                            | <b>\$ 80</b>                                                         | <b>\$ (14)</b> |                                   |

(Stated in millions)

|                            | <b>Gain (Loss)<br/>Recognized in<br/>OCI</b> |                 |
|----------------------------|----------------------------------------------|-----------------|
|                            | <b>2009</b>                                  | <b>2008</b>     |
| Foreign exchange contracts | <b>\$ 223</b>                                | <b>\$ (149)</b> |

**13. Stockholders Equity**

Schlumberger is authorized to issue 3,000,000,000 shares of common stock, par value \$0.01 per share, of which 1,194,812,901 and 1,194,100,845 shares were outstanding on December 31, 2009 and 2008, respectively. Schlumberger is also authorized to issue 200,000,000 shares of preferred stock, par value \$0.01 per share, which may be issued in series with terms and conditions determined by the Board of Directors. No shares of preferred stock have been issued. Holders of common stock are entitled to one vote for each share of stock held.

The following is a reconciliation of *Accumulated Other Comprehensive Income (Loss)*:

(Stated in millions)

|                                      | <b>Accumulated Other Comprehensive Income (Loss)</b> |                                      |                                                           |              |
|--------------------------------------|------------------------------------------------------|--------------------------------------|-----------------------------------------------------------|--------------|
|                                      | <b>Currency<br/>Translation<br/>Adjustments</b>      | <b>Fair Value of<br/>Derivatives</b> | <b>Deferred<br/>Employee<br/>Benefits<br/>Liabilities</b> | <b>Total</b> |
| Balance, January 1, 2007             | \$ (788)                                             | \$ 21                                | \$ (402)                                                  | \$ (1,169)   |
| Currency translation adjustments     | (33)                                                 |                                      |                                                           | (33)         |
| Changes in fair value of derivatives |                                                      | 11                                   |                                                           | 11           |
| Amortization of prior service cost   |                                                      |                                      | (20)                                                      | (20)         |

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|                                                     |          |       |            |            |
|-----------------------------------------------------|----------|-------|------------|------------|
| Amortization of actuarial net loss                  |          |       | 56         | 56         |
| Unrecognized prior service cost arising in the year |          |       | (32)       | (32)       |
| Actuarial net gains arising in the year             |          |       | 120        | 120        |
| Deferred taxes                                      |          |       | (106)      | (106)      |
| <hr/>                                               |          |       |            |            |
| Balance, December 31, 2007                          | (821)    | 32    | (384)      | (1,173)    |
| Currency translation adjustments                    | (82)     |       |            | (82)       |
| Changes in fair value of derivatives                |          | (135) |            | (135)      |
| Amortization of prior service cost                  |          |       | (20)       | (20)       |
| Amortization of actuarial net loss                  |          |       | 34         | 34         |
| Unrecognized prior service cost arising in the year |          |       | (1,077)    | (1,077)    |
| Actuarial net losses arising in the year            |          |       | (725)      | (725)      |
| Deferred taxes                                      |          |       | 277        | 277        |
| <hr/>                                               |          |       |            |            |
| Balance, December 31, 2008                          | (903)    | (103) | (1,895)    | (2,901)    |
| Currency translation adjustments                    | 17       |       |            | 17         |
| Changes in fair value of derivatives                |          | 143   |            | 143        |
| Amortization of prior service cost                  |          |       | 97         | 97         |
| Amortization of actuarial net loss                  |          |       | 32         | 32         |
| Impact of curtailment                               |          |       | 96         | 96         |
| Unrecognized prior service cost arising in the year |          |       | 27         | 27         |
| Actuarial net losses arising in the year            |          |       | (237)      | (237)      |
| Deferred taxes                                      |          |       | 52         | 52         |
| <hr/>                                               |          |       |            |            |
| Balance, December 31, 2009                          | \$ (886) | \$ 40 | \$ (1,828) | \$ (2,674) |
|                                                     | <hr/>    | <hr/> | <hr/>      | <hr/>      |

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**14. Stock Compensation Plans**

Schlumberger has three types of stock-based compensation programs: stock options, a restricted stock and restricted stock unit program (collectively referred to as "restricted stock") and a discounted stock purchase plan ("DSPP").

**Stock Options**

Key employees are granted stock options under Schlumberger stock option plans. For all of the stock options granted, the exercise price equals the average of the high and low sales prices of Schlumberger stock on the date of grant; an option's maximum term is generally ten years, and options generally vest in increments over four or five years. The gain on the awards granted during the period from July 2003 to January 2006 is capped at 125% of the exercise price. Awards granted subsequent to January 2006 do not have a cap on any potential gain and generally vest in increments over five years.

The fair value of each stock option grant was estimated on the date of grant using the Black-Scholes option-pricing model with the following weighted-average assumptions and resulting weighted-average fair value per share:

|                                       | 2009     | 2008     | 2007     |
|---------------------------------------|----------|----------|----------|
| Dividend yield                        | 1.2%     | 1.0%     | 1.1%     |
| Expected volatility                   | 34%      | 31%      | 33%      |
| Risk free interest rate               | 2.2%     | 3.2%     | 4.7%     |
| Expected option life in years         | 6.9      | 7.0      | 6.9      |
| Weighted-average fair value per share | \$ 13.92 | \$ 29.33 | \$ 25.94 |

The following table summarizes information concerning outstanding and options exercisable by five ranges of exercise prices as of December 31, 2009:

(Shares stated in thousands)

| Exercise prices range | OPTIONS OUTSTANDING |                                                        |                                 | OPTIONS EXERCISABLE |                                 |
|-----------------------|---------------------|--------------------------------------------------------|---------------------------------|---------------------|---------------------------------|
|                       | Options Outstanding | Weighted-average remaining contractual life (in years) | Weighted-average exercise price | Options Exercisable | Weighted-average exercise price |
| \$19.035-\$32.455     | 7,081               | 3.15                                                   | \$ 28.35                        | 7,081               | \$ 28.35                        |
| \$32.618-\$37.845     | 8,300               | 7.92                                                   | \$ 36.79                        | 2,038               | \$ 33.56                        |
| \$38.532-\$54.235     | 9,431               | 5.45                                                   | \$ 50.48                        | 6,644               | \$ 50.11                        |
| \$56.605-\$73.995     | 5,129               | 7.27                                                   | \$ 60.69                        | 1,757               | \$ 60.88                        |
| \$84.930-\$110.775    | 5,559               | 8.05                                                   | \$ 88.56                        | 1,153               | \$ 89.96                        |

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|        |      |          |        |          |
|--------|------|----------|--------|----------|
| 35,500 | 6.24 | \$ 50.30 | 18,673 | \$ 43.53 |
|--------|------|----------|--------|----------|

The weighted average remaining contractual life of stock options exercisable as of December 31, 2009 was 4.47 years.

The following table summarizes stock option activity during the years ended December 31, 2009, 2008 and 2007:

(Shares stated in thousands)

|                                  | 2009    |                                 | 2008    |                                 | 2007     |                                 |
|----------------------------------|---------|---------------------------------|---------|---------------------------------|----------|---------------------------------|
|                                  | Shares  | Weighted-average exercise price | Shares  | Weighted-average exercise price | Shares   | Weighted-average exercise price |
| Outstanding at beginning of year | 32,301  | \$ 50.36                        | 35,719  | \$ 41.02                        | 48,679   | \$ 36.36                        |
| Granted                          | 7,981   | \$ 40.87                        | 5,422   | \$ 84.95                        | 4,399    | \$ 66.48                        |
| Exercised                        | (3,851) | \$ 29.00                        | (5,444) | \$ 32.69                        | (13,789) | \$ 34.89                        |
| Forfeited                        | (931)   | \$ 58.82                        | (3,396) | \$ 42.68                        | (3,570)  | \$ 31.74                        |
| Outstanding at year-end          | 35,500  | \$ 50.30                        | 32,301  | \$ 50.36                        | 35,719   | \$ 41.02                        |

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The aggregate intrinsic value of stock options outstanding as of December 31, 2009 was approximately \$660 million. The aggregate intrinsic value of stock options exercisable as of December 31, 2009 was approximately \$430 million.

The total intrinsic value of options exercised during the years ended December 31, 2009, 2008 and 2007, was \$103 million, \$119 million and \$607 million, respectively.

***Restricted Stock***

Schlumberger began granting restricted stock in 2006. Restricted stock awards generally vest at the end of three years, with the exception of certain grants which vest over a two-year period with a subsequent two-year holding period. There have not been any grants to date that are subject to performance-based vesting.

The following table summarizes information about restricted stock transactions:

(Shares stated in thousands)

|                               | 2009                |                                                    | 2008                |                                                    | 2007                |                                                    |
|-------------------------------|---------------------|----------------------------------------------------|---------------------|----------------------------------------------------|---------------------|----------------------------------------------------|
|                               | Restricted<br>Stock | Weighted<br>Average<br>Grant Date<br>Fair<br>Value | Restricted<br>Stock | Weighted<br>Average<br>Grant Date<br>Fair<br>Value | Restricted<br>Stock | Weighted<br>Average<br>Grant Date<br>Fair<br>Value |
| Unvested at beginning of year | 1,701               | \$ 66.49                                           | 885                 | \$ 65.14                                           | 637                 | \$ 65.21                                           |
| Granted                       | 304                 | 48.14                                              | 863                 | 68.04                                              | 286                 | 64.71                                              |
| Vested                        | (580)               | 65.15                                              | (18)                | 65.35                                              |                     |                                                    |
| Forfeited                     | (82)                | 69.23                                              | (29)                | 72.44                                              | (38)                | 63.12                                              |
| Unvested at end of year       | 1,343               | \$ 62.75                                           | 1,701               | \$ 66.49                                           | 885                 | \$ 65.14                                           |

***Discounted Stock Purchase Plan***

Under the terms of the DSPP, employees can choose to have a portion of their earnings withheld, subject to certain restrictions, to purchase Schlumberger common stock. The purchase price of the stock is 92.5% of the lower of the stock price at the beginning or end of the plan period at six-month intervals.

The fair value of the employees' purchase rights under the DSPP was estimated using the Black-Scholes model with the following assumptions and resulting weighted average fair value per share:



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|                                       | 2009    | 2008     | 2007     |
|---------------------------------------|---------|----------|----------|
| Dividend yield                        | 1.1%    | 0.9%     | 0.9%     |
| Expected volatility                   | 44%     | 34%      | 34%      |
| Risk free interest rate               | 0.3%    | 2.7%     | 5.0%     |
| Weighted average fair value per share | \$ 9.76 | \$ 17.21 | \$ 11.52 |

## *Total Stock-based Compensation Expense*

The following summarizes stock-based compensation expense recognized in income:

(Stated in millions)

|                  | 2009          | 2008          | 2007          |
|------------------|---------------|---------------|---------------|
| Stock options    | \$ 118        | \$ 111        | \$ 94         |
| Restricted stock | 32            | 31            | 19            |
| DSPP             | 36            | 30            | 23            |
|                  | <b>\$ 186</b> | <b>\$ 172</b> | <b>\$ 136</b> |

At December 31, 2009, there was \$275 million of total unrecognized compensation cost related to nonvested stock-based compensation arrangements. Approximately \$107 million is expected to be recognized in 2010, \$88 million is expected to be recognized in 2011, \$56 million in 2012, \$21 million in 2013 and \$3 million in 2014.

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**15. Income Tax Expense**

Schlumberger operates in more than 100 jurisdictions, where statutory tax rates generally vary from 0% to 50%.

*Income from Continuing Operations before taxes* which were subject to United States and non-United States income taxes for each of the three years ended December 31, was as follows:

(Stated in millions)

|                       | 2009            | 2008            | 2007            |
|-----------------------|-----------------|-----------------|-----------------|
| United States         | \$ 86           | \$ 1,432        | \$ 1,754        |
| Outside United States | 3,848           | 5,420           | 4,871           |
| Pretax income         | <u>\$ 3,934</u> | <u>\$ 6,852</u> | <u>\$ 6,625</u> |

Schlumberger recorded \$238 million of pretax charges in 2009 (\$73 million in the US and \$165 million outside the US) and \$116 million in 2008 (\$15 million in the US and \$101 million outside the US). Schlumberger recorded a pretax credit outside the US of \$25 million in 2007. These charges and credits are included in the table above and are more fully described in Note 3 *Charges and Credits*.

The components of net deferred tax assets were as follows:

(Stated in millions)

|                          | 2009          | 2008          |
|--------------------------|---------------|---------------|
| Postretirement benefits  | \$ 447        | \$ 556        |
| Multiclient seismic data | 104           | 121           |
| Intangible assets        | (122)         | (106)         |
| Other, net               | 101           | 178           |
|                          | <u>\$ 530</u> | <u>\$ 749</u> |

The above deferred tax assets at December 31, 2009 and 2008 are net of valuation allowances relating to net operating losses in certain countries of \$251 million and \$197 million, respectively. The deferred tax assets are also net of valuation allowances relating to a capital loss carryforward of \$17 million at December 31, 2009 (\$140 million at December 31, 2008) which expires in 2010 and a foreign tax credit carryforward of \$30 million at December 31, 2009 (\$49 million at December 31, 2008) which expires in 2012.

The components of *Taxes on income* were as follows:

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(Stated in millions)

|                              | 2009          | 2008            | 2007            |
|------------------------------|---------------|-----------------|-----------------|
| Current:                     |               |                 |                 |
| United States Federal        | \$ (191)      | \$ 453          | \$ 538          |
| United States State          | (6)           | 34              | 54              |
| Outside United States        | 594           | 949             | 834             |
|                              | <u>\$ 397</u> | <u>\$ 1,436</u> | <u>\$ 1,426</u> |
| Deferred:                    |               |                 |                 |
| United States Federal        | \$ 247        | \$ 23           | \$ (3)          |
| United States State          | 13            | 1               | 8               |
| Outside United States        | 86            | (12)            | 38              |
| Valuation allowance          | 27            | (18)            | (21)            |
|                              | <u>\$ 373</u> | <u>\$ (6)</u>   | <u>\$ 22</u>    |
| Consolidated taxes on income | <u>\$ 770</u> | <u>\$ 1,430</u> | <u>\$ 1,448</u> |

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A reconciliation of the United States statutory federal tax rate (35%) to the consolidated effective tax rate is:

|                                        | 2009 | 2008 | 2007 |
|----------------------------------------|------|------|------|
| US statutory federal rate              | 35%  | 35%  | 35%  |
| US state income taxes                  |      | 1    | 1    |
| Non-US income taxed at different rates | (16) | (13) | (12) |
| Effect of equity method investment     |      | (1)  | (1)  |
| Charges                                | 1    |      |      |
| Other                                  |      | (1)  | (1)  |
| Effective income tax rate              | 20%  | 21%  | 22%  |

Schlumberger conducts business in more than 100 jurisdictions, a number of which have tax laws that are not fully defined and are evolving. Due to the geographic breadth of the Schlumberger operations, numerous tax audits may be ongoing throughout the world at any point in time. Tax liabilities are recorded based on estimates of additional taxes which will be due upon the conclusion of these audits. Estimates of these tax liabilities are made based upon prior experience and are updated in light of changes in facts and circumstances. However, due to the uncertain and complex application of tax regulations, it is possible that the ultimate resolution of audits may result in liabilities which could be materially different from these estimates. In such an event, Schlumberger will record additional tax expense or tax benefit in the period in which such resolution occurs.

A reconciliation of the beginning and ending amount of liabilities associated with uncertain tax positions for the years ended December 31, 2009, 2008 and 2007 is as follows:

(Stated in millions)

|                                                                      | 2009     | 2008   | 2007   |
|----------------------------------------------------------------------|----------|--------|--------|
| Balance at beginning of year                                         | \$ 877   | \$ 858 | \$ 730 |
| Additions based on tax positions related to the current year         | 178      | 223    | 187    |
| Additions for tax positions of prior years                           | 36       | 19     | 16     |
| Impact of changes in exchange rates                                  | 39       | (72)   | 21     |
| Settlements with tax authorities                                     | (16)     | (20)   | (8)    |
| Reductions for tax positions of prior years                          | (68)     | (111)  | (55)   |
| Reductions due to the lapse of the applicable statute of limitations | (20)     | (20)   | (33)   |
| Balance at end of year                                               | \$ 1,026 | \$ 877 | \$ 858 |

The amounts above exclude accrued interest and penalties of \$168 million, \$136 million and \$130 million at December 31, 2009, 2008 and 2007 respectively. All of the unrecognized tax benefits, if recognized, would impact the Schlumberger effective tax rate.

Schlumberger classifies interest and penalties relating to uncertain tax positions within *Taxes on income* in the *Consolidated Statement of Income*. During 2009, 2008 and 2007, Schlumberger recognized approximately \$32 million, \$25 million and \$36 million in interest and penalties, respectively.

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The following table summarizes the tax years that are either currently under audit or remain open and subject to examination by the tax authorities in the most significant jurisdictions in which Schlumberger operates:

|                |      |      |
|----------------|------|------|
| Brazil         | 2004 | 2009 |
| Canada         | 2002 | 2009 |
| Mexico         | 2004 | 2009 |
| Russia         | 2006 | 2009 |
| Saudi Arabia   | 2003 | 2009 |
| United Kingdom | 2006 | 2009 |
| United States  | 2005 | 2009 |

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In certain of the jurisdictions noted above, Schlumberger operates through more than one legal entity, each of which has different open years subject to examination. The table above presents the open years subject to examination for the most material of the legal entities in each jurisdiction. Additionally, it is important to note that tax years are technically not closed until the statute of limitations in each jurisdiction expires. In the jurisdictions noted above, the statute of limitations can extend beyond the open years subject to examination.

**16. Leases and Lease Commitments**

Total rental expense was \$1.0 billion in 2009, \$1.1 billion in 2008, and \$913 million in 2007. Future minimum rental commitments under noncancelable operating leases for each of the next five years are as follows:

(Stated in millions)

|            |        |
|------------|--------|
| 2010       | \$ 247 |
| 2011       | 187    |
| 2012       | 126    |
| 2013       | 78     |
| 2014       | 62     |
| Thereafter | 258    |
|            | <hr/>  |
|            | \$ 958 |

**17. Contingencies**

In 2007, Schlumberger received an inquiry from the United States Department of Justice ( DOJ ) related to the DOJ 's investigation of whether certain freight forwarding and customs clearance services of Panalpina, Inc., and other companies provided to oil and oilfield service companies, including Schlumberger, violated the Foreign Corrupt Practices Act. Schlumberger is cooperating with the DOJ and is currently continuing its own investigation with respect to these services.

In 2009, Schlumberger learned that United States officials began a grand jury investigation and an associated regulatory inquiry, both related to certain Schlumberger operations in specified countries that are subject to United States trade and economic sanctions. Schlumberger is cooperating with the governmental authorities and is currently unable to predict the outcome of these matters.

Schlumberger and its subsidiaries are party to various other legal proceedings from time to time. A liability is accrued when a loss is both probable and can be reasonably estimated. At this time the ultimate disposition of these proceedings is not determinable and therefore, it is not possible to estimate the amount of loss or range of possible losses that might result from an adverse judgment or settlement in any of these matters. However, in the opinion of management, any liability that might ensue would not be material in relation to Schlumberger 's consolidated liquidity, financial position or future results of operations.

**18. Segment Information**

Schlumberger operates two business segments: Oilfield Services and WesternGeco.

The Oilfield Services segment falls into four clearly defined economic and geographical areas and is evaluated on the following basis: North America, Latin America, Europe including the CIS and Africa, and Middle East & Asia. The Oilfield Services segment provides virtually all exploration and production services required during the life of an oil and gas reservoir.

The WesternGeco segment provides comprehensive worldwide reservoir imaging, monitoring and development services with extensive seismic crews and data processing centers, as well as a large multiclient seismic library. Services range from 3D and time-lapse (4D) seismic surveys to multi-component surveys for delineating prospects and reservoir management.

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Financial information for the years ended December 31, 2009, 2008 and 2007, by segment, is as follows:

(Stated in millions)

|                                | <b>2009</b>      |                                    |                  |                                    |                                |
|--------------------------------|------------------|------------------------------------|------------------|------------------------------------|--------------------------------|
|                                | <b>Revenue</b>   | <b>Income<br/>before<br/>taxes</b> | <b>Assets</b>    | <b>Depn.<br/>&amp;<br/>Amortn.</b> | <b>Capital<br/>Expenditure</b> |
| <b>OFS</b>                     |                  |                                    |                  |                                    |                                |
| North America                  | \$ 3,707         | \$ 216                             | \$ 2,264         | \$ 433                             | \$ 272                         |
| Latin America                  | 4,225            | 753                                | 3,117            | 261                                | 393                            |
| Europe/CIS/Africa              | 7,150            | 1,707                              | 4,603            | 653                                | 824                            |
| Middle East & Asia             | 5,234            | 1,693                              | 3,162            | 531                                | 417                            |
| Elims/Other                    | 202              | (43)                               | 1,630            | 1                                  | 21                             |
|                                | <b>20,518</b>    | <b>4,326</b>                       | <b>14,776</b>    | <b>1,879</b>                       | <b>1,927</b>                   |
| <b>WESTERNGECO</b>             | 2,122            | 326                                | 3,065            | 566                                | 463                            |
| Goodwill and Intangible assets |                  |                                    | 6,091            |                                    |                                |
| All other assets               |                  |                                    | 1,873            |                                    |                                |
| Corporate                      | 62               | (344)                              | 7,660            | 31                                 | 5                              |
| Interest income                |                  | 52                                 |                  |                                    |                                |
| Interest expense               |                  | (188)                              |                  |                                    |                                |
| Charges & credits              |                  | (238)                              |                  |                                    |                                |
|                                | <b>\$ 22,702</b> | <b>\$ 3,934</b>                    | <b>\$ 33,465</b> | <b>\$ 2,476</b>                    | <b>\$ 2,395</b>                |

(Stated in millions)

|                                | <b>2008</b>    |                                    |               |                                    |                                |
|--------------------------------|----------------|------------------------------------|---------------|------------------------------------|--------------------------------|
|                                | <b>Revenue</b> | <b>Income<br/>before<br/>taxes</b> | <b>Assets</b> | <b>Depn.<br/>&amp;<br/>Amortn.</b> | <b>Capital<br/>Expenditure</b> |
| <b>OFS</b>                     |                |                                    |               |                                    |                                |
| North America                  | \$ 5,914       | \$ 1,371                           | \$ 2,728      | \$ 433                             | \$ 750                         |
| Latin America                  | 4,230          | 858                                | 2,529         | 223                                | 414                            |
| Europe/CIS/Africa              | 8,180          | 2,244                              | 4,410         | 600                                | 988                            |
| Middle East & Asia             | 5,724          | 2,005                              | 3,503         | 496                                | 762                            |
| Elims/Other                    | 234            | 27                                 | 2,014         | (9)                                | 128                            |
|                                | <b>24,282</b>  | <b>6,505</b>                       | <b>15,184</b> | <b>1,743</b>                       | <b>3,042</b>                   |
| <b>WESTERNGECO</b>             | 2,838          | 836                                | 2,956         | 518                                | 680                            |
| Goodwill and Intangible assets |                |                                    | 6,009         |                                    |                                |
| All other assets               |                |                                    | 1,914         |                                    |                                |
| Corporate                      | 43             | (268)                              | 6,031         | 8                                  | 1                              |
| Interest income                |                | 112                                |               |                                    |                                |
| Interest expense               |                | (217)                              |               |                                    |                                |



|                   |           |          |           |          |          |
|-------------------|-----------|----------|-----------|----------|----------|
| Charges & credits | (116)     |          |           |          |          |
|                   | \$ 27,163 | \$ 6,852 | \$ 32,094 | \$ 2,269 | \$ 3,723 |

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(Stated in millions)

|                                | 2007             |                     |                  |                 |                     |
|--------------------------------|------------------|---------------------|------------------|-----------------|---------------------|
|                                | Revenue          | Income before taxes | Assets           | Depn. & Amortn. | Capital Expenditure |
| <b>OFS</b>                     |                  |                     |                  |                 |                     |
| North America                  | \$ 5,345         | \$ 1,537            | \$ 2,369         | \$ 367          | \$ 591              |
| Latin America                  | 3,295            | 755                 | 1,951            | 185             | 292                 |
| Europe/CIS/Africa              | 6,602            | 1,885               | 3,489            | 451             | 920                 |
| Middle East & Asia             | 4,869            | 1,707               | 2,874            | 393             | 772                 |
| Other                          | 195              | 75                  | 1,706            | 5               | (18)                |
|                                | <u>20,306</u>    | <u>5,959</u>        | <u>12,389</u>    | <u>1,401</u>    | <u>2,557</u>        |
| <b>WESTERNGECO</b>             | 2,963            | 1,060               | 2,650            | 546             | 359                 |
| Goodwill and Intangible assets |                  |                     | 6,045            |                 |                     |
| All other assets               |                  |                     | 1,748            |                 |                     |
| Corporate                      | 8                | (311)               | 5,021            | 7               | 15                  |
| Interest income                |                  | 160                 |                  |                 |                     |
| Interest expense               |                  | (268)               |                  |                 |                     |
| Charges and credits            |                  | 25                  |                  |                 |                     |
|                                | <u>\$ 23,277</u> | <u>\$ 6,625</u>     | <u>\$ 27,853</u> | <u>\$ 1,954</u> | <u>\$ 2,931</u>     |

Oilfield Services Other include certain headquarter administrative costs which are not allocated geographically, manufacturing and certain other operations, and other cost and income items maintained at the Oilfield Services level.

Corporate and Other is comprised principally of corporate expenses as well as interest income and interest expense not allocated to the segments in addition to interest on postretirement medical benefits, stock-based compensation costs and certain other nonoperating expenses. Corporate assets consist of cash, short-term investments, fixed income investments, held to maturity and investments in affiliates.

Segments assets consist of receivables, inventories, fixed assets and multiclient seismic data.

During each of the three years ended December 31, 2009, no single customer exceeded 10% of consolidated revenue.

Schlumberger did not have revenue from third-party customers in its country of domicile during the last three years. Revenue in the United States in 2009, 2008 and 2007 was \$3.7 billion, \$5.9 billion and \$5.6 billion, respectively.

Interest income excludes amounts which are included in the segments income (2009 \$10 million; 2008 \$7 million; 2007 \$2 million).

Interest expense excludes amounts which are included in the segments income (2009 \$33 million; 2008 \$30 million; 2007 \$7 million).

Depreciation & Amortization includes multiclient seismic data costs.

**19. Pension and Other Benefit Plans**

*Pension Plans*

Schlumberger sponsors several defined benefit pension plans that cover substantially all U.S. employees hired prior to October 1, 2004. The benefits are based on years of service and compensation, on a career-average pay basis.

In addition to the United States defined benefit pension plans, Schlumberger sponsors several other international defined benefit pension plans. The most significant of these international plans are the International Staff Pension Plan, which was converted from a defined contribution plan to a defined benefit

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pension plan during the fourth quarter of 2008, and the UK pension plan (collectively, the International plans). The International Staff Pension Plan covers certain international employees and is based on years of service and compensation on a career-average pay basis. The UK plan covers employees hired prior to April 1, 1999, and is based on years of service and compensation, on a final salary basis.

The weighted-average assumed discount rate, compensation increases and the expected long-term rate of return on plan assets used to determine the net pension cost for the US and International plans were as follows:

|                        | US    |       |       | International |       |       |
|------------------------|-------|-------|-------|---------------|-------|-------|
|                        | 2009  | 2008  | 2007  | 2009          | 2008  | 2007  |
| Discount rate          | 6.94% | 6.50% | 6.00% | 6.81%         | 5.80% | 5.20% |
| Compensation increases | 4.00% | 4.00% | 4.00% | 4.93%         | 4.90% | 4.50% |
| Return on plan assets  | 8.50% | 8.50% | 8.50% | 8.35%         | 8.00% | 8.00% |

Net pension cost for 2009, 2008 and 2007 included the following components:

(Stated in millions)

|                                               | US    |       |       | International |       |       |
|-----------------------------------------------|-------|-------|-------|---------------|-------|-------|
|                                               | 2009  | 2008  | 2007  | 2009          | 2008  | 2007  |
| Service cost                                  | \$ 52 | \$ 56 | \$ 58 | \$ 67         | \$ 33 | \$ 35 |
| Interest cost on projected benefit obligation | 143   | 130   | 120   | 189           | 58    | 52    |
| Expected return on plan assets                | (166) | (162) | (147) | (181)         | (75)  | (67)  |
| Amortization of net loss                      | 29    | 13    | 26    |               | 11    | 18    |
| Amortization of prior service cost            | 5     | 7     | 7     | 117           | 1     |       |
|                                               | 63    | 44    | 64    | 192           | 28    | 38    |
| Curtailment charge                            | 32    |       |       | 98            |       |       |
|                                               | \$ 95 | \$ 44 | \$ 64 | \$ 290        | \$ 28 | \$ 38 |

Due to the actions taken by Schlumberger to reduce its global workforce (See Note 3 *Charges and Credits*), Schlumberger experienced a significant reduction in the expected aggregate years of future service of its employees in certain of its pension plans and its postretirement medical plan. Accordingly, Schlumberger recorded a curtailment charge of \$136 million during the second quarter of 2009 (\$130 million relating to the pension plans and \$6 million relating to the postretirement medical plan). The curtailment charge includes recognition of the change in benefit obligations as well as a portion of the previously unrecognized prior service costs, reflecting the reduction in expected future service for the impacted plans. As a result of the curtailment, Schlumberger performed a remeasurement of the impacted plans using a discount rate of 7.25% (as compared to 6.50% at December 31, 2008). All other significant assumptions were unchanged from December 31, 2008 measurement date.

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As the International Staff Pension Plan was converted to a defined benefit pension plan during the fourth quarter of 2008, the net pension cost for this plan was not significant in 2008.

The weighted-average assumed discount rate and compensation increases used to determine the projected benefit obligations for the US and International plans were as follows:

|                        | US    |       | International |       |
|------------------------|-------|-------|---------------|-------|
|                        | 2009  | 2008  | 2009          | 2008  |
| Discount rate          | 6.00% | 6.50% | 5.89%         | 6.48% |
| Compensation increases | 4.00% | 4.00% | 4.93%         | 4.80% |

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The changes in the projected benefit obligation, plan assets and funded status of the plans were as follows:

(Stated in millions)

|                                                                     | US       |          | International |          |
|---------------------------------------------------------------------|----------|----------|---------------|----------|
|                                                                     | 2009     | 2008     | 2009          | 2008     |
| <b>Change in Projected Benefit Obligations</b>                      |          |          |               |          |
| Projected benefit obligation at beginning of year                   | \$ 2,150 | \$ 2,030 | \$ 2,767      | \$ 1,063 |
| Service cost                                                        | 52       | 56       | 67            | 33       |
| Interest cost                                                       | 143      | 131      | 189           | 58       |
| Contributions by plan participants                                  |          |          | 61            | 2        |
| Actuarial losses/(gains)                                            | 191      | 33       | 449           | (218)    |
| Currency effect                                                     |          |          | 69            | (257)    |
| Benefits paid                                                       | (110)    | (100)    | (97)          | (28)     |
| Impact of Curtailment                                               | 13       |          | (3)           |          |
| Impact of International Staff Pension Plan                          |          |          |               | 2,114    |
| Other                                                               |          |          | 16            |          |
| Projected benefit obligation at end of year                         | \$ 2,439 | \$ 2,150 | \$ 3,518      | \$ 2,767 |
| <b>Change in Plan Assets</b>                                        |          |          |               |          |
| Plan assets at fair value at beginning of year                      | \$ 1,490 | \$ 2,170 | \$ 1,913      | \$ 977   |
| Actual return/(loss) on plan assets                                 | 358      | (572)    | 444           | (103)    |
| Currency effect                                                     |          |          | 69            | (259)    |
| Company contributions                                               | 516      | 2        | 586           | 288      |
| Contributions by plan participants                                  |          |          | 61            | 2        |
| Benefits paid                                                       | (110)    | (100)    | (97)          | (28)     |
| Impact of International Staff Pension Plan                          |          |          |               | 1,037    |
| Other                                                               |          | (10)     |               | (1)      |
| Plan assets at fair value at end of year                            | \$ 2,254 | \$ 1,490 | \$ 2,976      | \$ 1,913 |
| <b>Funded status</b>                                                | \$ (185) | \$ (660) | \$ (542)      | \$ (854) |
| <b>Amounts Recognized in Balance Sheet</b>                          |          |          |               |          |
| Other Assets                                                        | \$       | \$       | \$            | \$ 23    |
| Postretirement Benefits                                             | (185)    | (660)    | (542)         | (877)    |
| Net amount recognized                                               | \$ (185) | \$ (660) | \$ (542)      | \$ (854) |
| <b>Amounts Recognized in Accumulated Other Comprehensive Income</b> |          |          |               |          |
| Actuarial losses                                                    | \$ 833   | \$ 877   | \$ 335        | \$ 141   |
| Prior service cost                                                  | 36       | 46       | 881           | 1,080    |
|                                                                     | \$ 869   | \$ 923   | \$ 1,216      | \$ 1,221 |
| Accumulated benefit obligation                                      | \$ 2,226 | \$ 1,972 | \$ 3,257      | \$ 2,317 |

The funded status position represents the difference between the plan assets and the projected benefit obligation ( PBO ). The PBO represents the actuarial present value of benefits based on employee service and compensation and includes an assumption about future compensation levels. The accumulated benefit obligation represents the actuarial present value of benefits based on employee service and compensation, but does not include an assumption about future compensation levels.

The weighted-average allocation of plan assets and the target allocation by asset category are as follows:

|                           | US     |     |      |      | International |     |      |      |
|---------------------------|--------|-----|------|------|---------------|-----|------|------|
|                           | Target |     | 2009 | 2008 | Target        |     | 2009 | 2008 |
| Equity securities         | 50     | 60% | 48%  | 57%  | 55            | 70% | 59%  | 64%  |
| Debt securities           | 28     | 38  | 38   | 33   | 20            | 35  | 32   | 28   |
| Cash and cash equivalents |        |     | 8    | 1    |               |     | 4    | 2    |
| Other investments         | 0      | 12  | 6    | 9    | 0             | 10  | 5    | 6    |
|                           | 100%   |     | 100% | 100% | 100%          |     | 100% | 100% |

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Schlumberger's investment policy includes various guidelines and procedures designed to ensure that assets are prudently invested in a manner necessary to meet the future benefit obligation of the pension plans. The policy does not permit the direct investment of plan assets in any Schlumberger security. Schlumberger's investment horizon is long-term and accordingly the target asset allocations encompass a strategic, long-term perspective of capital markets, expected risk and return behavior and perceived future economic conditions. The key investment principles of diversification, assessment of risk and targeting the optimal expected returns for given levels of risk are applied. The target asset allocation is reviewed periodically and is determined based on a

long-term projection of capital market outcomes, inflation rates, fixed income yields, returns, volatilities and correlation relationships. The inclusion of any given asset class in the target asset allocation is considered in relation to its impact on the overall risk/return characteristics as well as its impact on the overall investment return. As part of its strategy, Schlumberger may utilize certain derivative instruments, such as options, futures, swaps and forwards, within the plans to manage risks (currency, interest rate, etc.) or as a substitute for physical securities or to obtain exposure to different markets.

Asset performance is monitored frequently with an overall expectation that plan assets will meet or exceed the weighted index of its target asset allocation and component benchmark over rolling five year periods.

The expected long-term rate of return on assets assumptions reflect the average rate of earnings expected on funds invested or to be invested. The assumptions have been determined by reflecting expectations regarding future rates of return for the portfolio considering the asset allocation and related historical rates of return. The appropriateness of the assumptions is reviewed annually.

The fair value of Schlumberger's pension plan assets at December 31, 2009, by asset category, was as follows:

(Stated in millions)

|                                                                                                     | US Plan Assets  |                                                                                 |                                                    |                                                        |
|-----------------------------------------------------------------------------------------------------|-----------------|---------------------------------------------------------------------------------|----------------------------------------------------|--------------------------------------------------------|
|                                                                                                     | Total           | Quoted Prices<br>in Active<br>Markets for<br>Identical<br>Assets<br>(Level One) | Significant<br>Observable<br>Inputs<br>(Level Two) | Significant<br>Unobservable<br>Inputs<br>(Level Three) |
| <b>Asset Category:</b>                                                                              |                 |                                                                                 |                                                    |                                                        |
| <b>Cash and Cash Equivalents</b>                                                                    | \$ 191          | \$ 191                                                                          | \$                                                 | \$                                                     |
| <b>Equity Securities :</b>                                                                          |                 |                                                                                 |                                                    |                                                        |
| U.S. <sup>(a)</sup>                                                                                 | 710             | 710                                                                             |                                                    |                                                        |
| International <sup>(b)</sup>                                                                        | 355             | 280                                                                             | 75                                                 |                                                        |
| <b>Debt securities:</b>                                                                             |                 |                                                                                 |                                                    |                                                        |
| Corporate bonds <sup>(c)</sup>                                                                      | 193             |                                                                                 | 193                                                |                                                        |
| Government and government-related debt securities <sup>(d)</sup>                                    | 462             | 161                                                                             | 301                                                |                                                        |
| Government agency collateralized mortgage obligations and mortgage backed securities <sup>(e)</sup> | 136             |                                                                                 | 136                                                |                                                        |
| Other collateralized mortgage obligations and mortgage-backed securities <sup>(f)</sup>             | 71              |                                                                                 | 71                                                 |                                                        |
| <b>Other Investments:</b>                                                                           |                 |                                                                                 |                                                    |                                                        |
| Private equity <sup>(g)</sup>                                                                       | 99              |                                                                                 |                                                    | 99                                                     |
| Real estate <sup>(h)</sup>                                                                          | 37              |                                                                                 |                                                    | 37                                                     |
| <b>Total</b>                                                                                        | <b>\$ 2,254</b> | <b>\$ 1,342</b>                                                                 | <b>\$ 776</b>                                      | <b>\$ 136</b>                                          |





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(Stated in millions)

|                                                                                                     | International Plan Assets |                                                                                 |                                                    |                                                        |
|-----------------------------------------------------------------------------------------------------|---------------------------|---------------------------------------------------------------------------------|----------------------------------------------------|--------------------------------------------------------|
|                                                                                                     | Total                     | Quoted Prices<br>in Active<br>Markets for<br>Identical<br>Assets<br>(Level One) | Significant<br>Observable<br>Inputs<br>(Level Two) | Significant<br>Unobservable<br>Inputs<br>(Level Three) |
| <b>Asset Category:</b>                                                                              |                           |                                                                                 |                                                    |                                                        |
| <b>Cash and Cash Equivalents</b>                                                                    | \$ 111                    | \$ 111                                                                          | \$                                                 | \$                                                     |
| <b>Equity Securities:</b>                                                                           |                           |                                                                                 |                                                    |                                                        |
| U.S. <sup>(a)</sup>                                                                                 | 1,113                     | 1,113                                                                           |                                                    |                                                        |
| International <sup>(b)</sup>                                                                        | 643                       | 643                                                                             |                                                    |                                                        |
| <b>Debt securities:</b>                                                                             |                           |                                                                                 |                                                    |                                                        |
| Corporate bonds <sup>(c)</sup>                                                                      | 257                       | 11                                                                              | 246                                                |                                                        |
| Government and government-related <sup>(d)</sup>                                                    | 492                       | 378                                                                             | 114                                                |                                                        |
| Government agency collateralized mortgage obligations and mortgage backed securities <sup>(e)</sup> | 137                       | 20                                                                              | 117                                                |                                                        |
| Other collateralized mortgage obligations and mortgage-backed securities <sup>(f)</sup>             | 70                        |                                                                                 | 70                                                 |                                                        |
| <b>Other Investments:</b>                                                                           |                           |                                                                                 |                                                    |                                                        |
| Private equity <sup>(g)</sup>                                                                       | 87                        |                                                                                 |                                                    | 87                                                     |
| Real estate <sup>(h)</sup>                                                                          | 66                        |                                                                                 |                                                    | 66                                                     |
| <b>Total</b>                                                                                        | <b>\$ 2,976</b>           | <b>\$ 2,276</b>                                                                 | <b>\$ 547</b>                                      | <b>\$ 153</b>                                          |

The fair values presented above were determined based on valuation techniques categorized as follows:

- Level one: The use of quoted prices in active markets for identical instruments.
- Level two: The use of quoted prices for similar instruments in active markets or quoted prices for identical or similar instruments in markets that are not active or other inputs that are observable in the market or can be corroborated by observable market data.
- Level three: The use of significantly unobservable inputs and that typically require the use of management's estimates of assumptions that market participants would use in pricing.

- (a) US equities include companies that are well diversified by industry sector and equity style (i.e., growth and value strategies). Active and passive management strategies are employed. Investments are primarily in large capitalization stocks and, to a lesser extent, mid- and small-cap stocks.
- (b) International equities are invested in companies that are traded on exchanges outside the U.S. and are well diversified by industry sector, country and equity style. Active and passive strategies are employed. The vast majority of the investments are made in companies in developed markets with a small percentage in emerging markets.
- (c) Corporate bonds consist primarily of investment grade bonds from diversified industries.
- (d) Government and government-related debt securities are comprised primarily of inflation protected U.S. treasuries and, to a lesser extent, other government-related securities.

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- (e) Government agency collateralized mortgage obligations and mortgage backed-securities are debt obligations that represent claims to the cash flows from pools of mortgage loans which are purchased from banks, mortgage companies, and other originators and then assembled into pools by governmental and quasi-governmental entities.
- (f) Other collateralized mortgage obligations and mortgage-backed securities are debt obligations that represent claims to the cash flows from pools of mortgage loans which are purchased from banks, mortgage companies, and other originators and then assembled into pools by a private entities.
- (g) Private equity includes investments in several fund of funds limited partnerships.
- (h) Real estate primarily includes investments in real estate limited partnerships, concentrated in commercial real estate.

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Part II, Item 8

The funding policy is to annually contribute amounts that are based upon a number of factors including the actuarial accrued liability, amounts that are deductible for income tax purposes, legal funding requirements and available cash flow. Schlumberger currently anticipates contributing approximately \$500 million to \$600 million to its defined benefit pension plans in 2010, subject to market and business conditions.

***Postretirement Benefits Other than Pensions***

Schlumberger and its United States subsidiary provide certain health care benefits to former US employees who have retired.

The actuarial assumptions used to determine the accumulated postretirement benefit obligation and net periodic benefit cost for the US postretirement medical plan were as follows:

|                                                    | <b>Benefit Obligation<br/>at December 31,</b> |             | <b>Net Periodic Benefit<br/>Cost for the year</b> |             |             |
|----------------------------------------------------|-----------------------------------------------|-------------|---------------------------------------------------|-------------|-------------|
|                                                    | <b>2009</b>                                   | <b>2008</b> | <b>2009</b>                                       | <b>2008</b> | <b>2007</b> |
| Discount rate                                      | <b>6.00%</b>                                  | 6.50%       | <b>6.94%</b>                                      | 6.50%       | 6.00%       |
| Return on plan assets                              |                                               |             | <b>8.00%</b>                                      | 8.00%       | 8.00%       |
| Current medical cost trend rate                    | <b>8.00%</b>                                  | 9.00%       | <b>8.00%</b>                                      | 9.00%       | 9.00%       |
| Ultimate medical cost trend rate                   | <b>5.00%</b>                                  | 5.00%       | <b>5.00%</b>                                      | 5.00%       | 5.00%       |
| Year that the rate reaches the ultimate trend rate | <b>2015</b>                                   | 2015        | <b>2015</b>                                       | 2012        | 2011        |

The net periodic benefit cost for the US postretirement medical plan included the following components:

(Stated in millions)

|                                                  | <b>2009</b>  | <b>2008</b> | <b>2007</b> |
|--------------------------------------------------|--------------|-------------|-------------|
| Service cost — benefits earned during the period | <b>\$ 19</b> | \$ 23       | \$ 22       |
| Interest cost on projected benefit obligation    | <b>56</b>    | 52          | 47          |
| Expected return on plan assets                   | <b>(2)</b>   | (3)         | (2)         |
| Amortization of prior service credit             | <b>(25)</b>  | (27)        | (27)        |
| Amortization of net loss                         | <b>3</b>     | 10          | 13          |
|                                                  | <b>51</b>    | 55          | 53          |
| Curtailment charge                               | <b>6</b>     |             |             |
|                                                  | <b>\$ 57</b> | \$ 55       | \$ 53       |

The changes in the accumulated postretirement benefit obligation, plan assets and funded status were as follows:

(Stated in millions)

|                                                                            | 2009            | 2008            |
|----------------------------------------------------------------------------|-----------------|-----------------|
| <b><i>Change in Accumulated Postretirement Benefit Obligation</i></b>      |                 |                 |
| Benefit obligation at beginning of year                                    | \$ 862          | \$ 792          |
| Service cost                                                               | 19              | 23              |
| Interest cost                                                              | 56              | 53              |
| Contributions by plan participants                                         | 5               | 5               |
| Actuarial losses                                                           | 67              | 22              |
| Benefits paid                                                              | (31)            | (33)            |
| Impact of curtailment                                                      | 13              |                 |
| <hr/>                                                                      |                 |                 |
| Benefit obligation at end of year                                          | \$ 991          | \$ 862          |
| <hr/>                                                                      |                 |                 |
| <b><i>Change in Plan Assets</i></b>                                        |                 |                 |
| Plan assets at fair value at beginning of year                             | \$ 29           | \$ 39           |
| Company contributions                                                      | 47              | 28              |
| Contributions by plan participants                                         | 5               | 5               |
| Benefits paid                                                              | (31)            | (33)            |
| Actual return/(loss) on plan assets                                        | 8               | (10)            |
| <hr/>                                                                      |                 |                 |
| Plan assets at fair value at end of year                                   | 58              | \$ 29           |
| <hr/>                                                                      |                 |                 |
| <b><i>Funded Status</i></b>                                                | <b>\$ (933)</b> | <b>\$ (833)</b> |
| <hr/>                                                                      |                 |                 |
| <b><i>Amounts Recognized in Accumulated Other Comprehensive Income</i></b> |                 |                 |
| Actuarial losses                                                           | \$ 223          | \$ 92           |
| Prior service cost                                                         | (56)            | (168)           |
| <hr/>                                                                      |                 |                 |
|                                                                            | \$ 167          | \$ (76)         |
| <hr/>                                                                      |                 |                 |

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Part II, Item 8

The underfunded position is included in *Postretirement Benefits* in the *Consolidated Balance Sheet*.

Assumed health care cost trend rates have a significant effect on the amounts reported for the U.S. postretirement medical plan. A one percentage point change in assumed health care cost trend rates would have the following effects:

(Stated in millions)

|                                                         | One percentage<br>point<br>increase | One percentage<br>point decrease |
|---------------------------------------------------------|-------------------------------------|----------------------------------|
| Effect on total service and interest cost components    | \$ 13                               | \$ (11)                          |
| Effect on accumulated postretirement benefit obligation | \$ 154                              | \$ (126)                         |

**Other Information**

The expected benefits to be paid under the US and International pension plans as well as the postretirement medical plan (which is disclosed net of the annual Medicare Part D subsidy, which ranges from \$3 million to \$10 million per year) were as follows:

(Stated in millions)

|             | Pension Benefits |               | Postretirement<br>Medical Plan |
|-------------|------------------|---------------|--------------------------------|
|             | US               | International |                                |
| 2010        | \$ 114           | \$ 118        | \$ 41                          |
| 2011        | 117              | 129           | 45                             |
| 2012        | 121              | 139           | 47                             |
| 2013        | 125              | 150           | 50                             |
| 2014        | 129              | 162           | 53                             |
| 2015 - 2019 | 733              | 976           | 309                            |

Included in *Accumulated Other Comprehensive Income* at December 31, 2009 are non-cash pretax charges which have not yet been recognized in net periodic benefit cost. The estimated amounts that will be amortized from the estimated portion of each component of *Accumulated Other Comprehensive Income* which is expected to be recognized as a component of net periodic benefit cost during the year-ending December 31, 2010 is as follows:

(Stated in millions)

|                               | Pension<br>Plans | Postretirement<br>Medical Plan |
|-------------------------------|------------------|--------------------------------|
| Net actuarial losses          | \$ 77            | \$ 11                          |
| Prior service cost / (credit) | \$ 116           | \$ (21)                        |

In addition to providing defined pension benefits and a postretirement medical plan, Schlumberger and its subsidiaries have other deferred benefit programs, primarily profit sharing and defined contribution pension plans. Expenses for these programs were \$418 million, \$482 million and \$408 million in 2009, 2008 and 2007, respectively.

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Part II, Item 8

**20. Supplementary Information**

Cash paid for interest and income taxes was as follows:

(Stated in millions)

|              | 2009   | 2008     | 2007     |
|--------------|--------|----------|----------|
| Interest     | \$ 249 | \$ 289   | \$ 269   |
| Income taxes | \$ 665 | \$ 1,158 | \$ 1,127 |

Accounts payable and accrued liabilities are summarized as follows:

(Stated in millions)

|                                         | 2009            | 2008            |
|-----------------------------------------|-----------------|-----------------|
| Payroll, vacation and employee benefits | \$ 1,047        | \$ 1,126        |
| Trade                                   | 1,793           | 1,872           |
| Other                                   | 2,163           | 2,320           |
|                                         | <b>\$ 5,003</b> | <b>\$ 5,318</b> |

Interest and other income, net includes the following:

(Stated in millions)

|                                                | 2009          | 2008          | 2007          |
|------------------------------------------------|---------------|---------------|---------------|
| Interest income                                | \$ 61         | \$ 119        | \$ 162        |
| Equity in net earnings of affiliated companies | 209           | 293           | 244           |
| Other                                          | 3             | (10)          | 25            |
|                                                | <b>\$ 273</b> | <b>\$ 402</b> | <b>\$ 431</b> |

Allowance for doubtful accounts is as follows:

(Stated in millions)

| 2009 | 2008 | 2007 |
|------|------|------|
|------|------|------|



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|                              |        |        |        |
|------------------------------|--------|--------|--------|
| Balance at beginning of year | \$ 133 | \$ 86  | \$ 115 |
| Provision                    | 54     | 65     | 9      |
| Amounts written off          | (27)   | (18)   | (38)   |
| <hr/>                        |        |        |        |
| Balance at end of year       | \$ 160 | \$ 133 | \$ 86  |
| <hr/>                        |        |        |        |

### *Discontinued Operations*

During the fourth quarter of 2009, Schlumberger recorded a net \$22 million charge related to the resolution of a customs assessment pertaining to its former offshore contract drilling business, as well as the resolution of certain contingencies associated with other previously disposed of businesses. This amount is included in *Income (Loss) from Discontinued Operations* in the *Consolidated Statement of Income*.

During the first quarter of 2008, Schlumberger recorded a gain of \$38 million related to the resolution of a contingency associated with a previously disposed of business. This gain is included in *Income (Loss) from Discontinued Operations* in the *Consolidated Statement of Income*.

### *Subsequent Events*

Subsequent events have been evaluated through February 5, 2010, which is the date the financial statements were issued.

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Part II, Item 8

**Management's Report on Internal Control Over Financial Reporting**

The management of Schlumberger Limited is responsible for establishing and maintaining adequate internal control over financial reporting as defined in Rule 13a-15(f) of the Securities Exchange Act of 1934, as amended. Schlumberger Limited's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Schlumberger Limited management assessed the effectiveness of its internal control over financial reporting as of December 31, 2009. In making this assessment, it used the criteria set forth by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) in Internal Control - Integrated Framework. Based on this assessment Schlumberger Limited management has concluded that, as of December 31, 2009, its internal control over financial reporting is effective based on those criteria.

The effectiveness of Schlumberger Limited's internal control over financial reporting as of December 31, 2009, has been audited by PricewaterhouseCoopers LLP, an independent registered public accounting firm, as stated in their report which appears herein.

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Part II, Item 8

### **Report of Independent Registered Public Accounting Firm**

To the Board of Directors and Stockholders

of Schlumberger Limited

In our opinion, the accompanying consolidated balance sheets and the related consolidated statements of income, of stockholders' equity and of cash flows present fairly, in all material respects, the financial position of Schlumberger Limited and its subsidiaries at December 31, 2009 and 2008, and the results of their operations and their cash flows for each of the three years in the period ended December 31, 2009 in conformity with accounting principles generally accepted in the United States of America. Also in our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2009, based on criteria established in *Internal Control Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). The Company's management is responsible for these financial statements, for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying Management's Report on Internal Control Over Financial Reporting. Our responsibility is to express opinions on these financial statements and on the Company's internal control over financial reporting based on our integrated audits. We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement and whether effective internal control over financial reporting was maintained in all material respects. Our audits of the financial statements included examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. Our audit of internal control over financial reporting included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audits also included performing such other procedures as we considered necessary in the circumstances. We believe that our audits provide a reasonable basis for our opinions.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (i) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (ii) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (iii) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

/s/ PRICEWATERHOUSECOOPERS LLP

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PricewaterhouseCoopers LLP

Houston, Texas  
February 5, 2010



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Part II, Item 8, 9, 9A, 9B

**Quarterly Results**

(Unaudited)

The following table summarizes Schlumberger's results by quarter for the years ended December 31, 2009 and 2008.

(Stated in millions except per share amounts)

(Stated in millions except per share amounts)

|                     |           |                                 |                                                            | Earnings per<br>share of<br>Schlumberger <sup>2</sup> |         |
|---------------------|-----------|---------------------------------|------------------------------------------------------------|-------------------------------------------------------|---------|
|                     | Revenue   | Gross<br>Margin <sup>1, 2</sup> | Net Income<br>attributable to<br>Schlumberger <sup>2</sup> | Basic                                                 | Diluted |
| Quarters-2009       |           |                                 |                                                            |                                                       |         |
| First               | \$ 6,000  | \$ 1,511                        | \$ 938                                                     | \$ 0.78                                               | \$ 0.78 |
| Second <sup>3</sup> | 5,528     | 1,119                           | 613                                                        | 0.51                                                  | 0.51    |
| Third               | 5,430     | 1,309                           | 787                                                        | 0.66                                                  | 0.65    |
| Fourth              | 5,744     | 1,367                           | 795                                                        | 0.66                                                  | 0.65    |
|                     |           |                                 |                                                            |                                                       |         |
|                     | \$ 22,702 | \$ 5,307                        | \$ 3,134                                                   | \$ 2.62                                               | \$ 2.59 |
| Quarters-2008       |           |                                 |                                                            |                                                       |         |
| First               | \$ 6,290  | \$ 1,932                        | \$ 1,338                                                   | \$ 1.12                                               | \$ 1.09 |
| Second              | 6,746     | 2,137                           | 1,420                                                      | 1.19                                                  | 1.16    |
| Third               | 7,259     | 2,292                           | 1,526                                                      | 1.27                                                  | 1.25    |
| Fourth <sup>4</sup> | 6,868     | 1,835                           | 1,150                                                      | 0.96                                                  | 0.95    |
|                     |           |                                 |                                                            |                                                       |         |
|                     | \$ 27,163 | \$ 8,195                        | \$ 5,435                                                   | \$ 4.54                                               | \$ 4.45 |

1. Gross margin equals *Revenue* less *Cost of revenue*.
2. Amounts may not add due to rounding.
3. Net income in the second quarter of 2009 includes after-tax charges of \$207 million.
4. Net income in the fourth quarter of 2008 includes after-tax charges of \$93 million.

\* Mark of Schlumberger

**Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure.**

None.

**Item 9A. Controls and Procedures.**

Schlumberger has carried out an evaluation under the supervision and with the participation of Schlumberger's management, including the Chief Executive Officer ( CEO ) and the Chief Financial Officer ( CFO ), of the effectiveness of the design and operation of Schlumberger's disclosure controls and procedures. Based upon Schlumberger's evaluation, the CEO and the CFO have concluded that, as of December 31, 2009, the disclosure controls and procedures were effective to provide reasonable assurance that information required to be disclosed in the reports Schlumberger files and submits under the Securities Exchange Act of 1934 is recorded, processed, summarized and reported within the time periods specified in SEC rules and forms.

There has been no change in Schlumberger's internal control over financial reporting that occurred during the quarter ended December 31, 2009 that has materially affected, or is reasonably likely to materially affect, Schlumberger's internal control over financial reporting.

See Management's Report on Internal Control Over Financial Reporting.

**Item 9B. Other Information.**

None.

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Part III, Item 10, 11, 12

### **PART III**

#### **Item 10. Directors, Executive Officers and Corporate Governance of Schlumberger.**

See Item 4. Submission of Matters to a Vote of Security Holders Executive Officers of Schlumberger of this Report for Item 10 information regarding executive officers of Schlumberger. The information under the captions Election of Directors, Section 16(a) Beneficial Ownership Reporting Compliance, Corporate Governance Director Nominations and Corporate Governance Board Committees Audit Committee in Schlumberger's 2010 Proxy Statement is incorporated herein by reference.

Schlumberger has adopted a Code of Ethics that applies to all of its directors, officers and employees, including its principal executive, financial and accounting officers, or persons performing similar functions. Schlumberger's Code of Ethics is posted on its corporate governance website located at [www.slb.com/ir](http://www.slb.com/ir). In addition, amendments to the Code of Ethics and any grant of a waiver from a provision of the Code of Ethics requiring disclosure under applicable SEC rules will be disclosed on Schlumberger's corporate governance website located at [www.slb.com/ir](http://www.slb.com/ir).

#### **Item 11. Executive Compensation.**

The information set forth under the captions Compensation Discussion and Analysis, Executive Compensation, Compensation Committee Report and Director Compensation in Schlumberger's 2010 Proxy Statement is incorporated herein by reference.

#### **Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder**

##### **Matters.**

The information under the captions Security Ownership by Certain Beneficial Owners and Security Ownership by Management in Schlumberger's 2010 Proxy Statement is incorporated herein by reference.

#### ***Equity Compensation Plan Information***

The table below sets forth the following information as of December 31, 2009 for (1) all compensation plans previously approved by our stockholders and (2) all compensation plans not previously approved by our stockholders.

| <b>Plan Category</b>                                          | <b>(a) Number of securities<br/>to be issued upon exercise<br/>of outstanding options,<br/>warrants and rights</b> | <b>(b) Weighted-average exercise<br/>price of such<br/>outstanding<br/>options, warrants<br/>and rights</b> | <b>(c) Number of securities<br/>remaining available for<br/>future issuance<br/>under equity<br/>compensation plans*</b> |
|---------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------|
| Equity compensation plans approved<br>by security holders     | 36,842,774                                                                                                         | \$ 48.47                                                                                                    | 18,672,633                                                                                                               |
| Equity compensation plans not<br>approved by security holders | N/A                                                                                                                | N/A                                                                                                         | N/A                                                                                                                      |
|                                                               | 36,842,774                                                                                                         | \$ 48.47                                                                                                    | 18,672,633                                                                                                               |

\* Excluding securities reflected in column (a)

Equity compensation plans approved by Schlumberger stockholders include the Schlumberger 1994 Stock Option Plan, as amended; the Schlumberger 1998 Stock Option Plan, as amended; the Schlumberger 2001 Stock Option Plan, as amended; the Schlumberger 2005 Stock Incentive Plan, as amended; the Schlumberger 2008 Stock Incentive Plan, as amended; the Schlumberger Discounted Stock Purchase Plan and the Schlumberger 2004 Stock and Deferral Plan for Non-Employee Directors.



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Part III, Item 13, 14

**Item 13. Certain Relationships and Related Transactions, and Director Independence.**

The information under the captions "Corporate Governance - Director Independence" and "Corporate Governance - Policies and Procedures for Approval of Related Person Transactions" in Schlumberger's 2010 Proxy Statement is incorporated herein by reference.

**Item 14. Principal Accounting Fees and Services.**

The information under the caption "Appointment of Independent Registered Public Accounting Firm" in Schlumberger's 2010 Proxy Statement is incorporated herein by reference.

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Part IV, Item 15

### **PART IV**

#### **Item 15. Exhibits and Financial Statement Schedules.**

(a) The following documents are filed as part of this Report:

|                                                                                                   | <b>Page(s)</b> |
|---------------------------------------------------------------------------------------------------|----------------|
| (1) Financial Statements                                                                          |                |
| <u>Consolidated Statement of Income for the three years ended December 31, 2009</u>               | 35             |
| <u>Consolidated Balance Sheet at December 31, 2009 and 2008</u>                                   | 36             |
| <u>Consolidated Statement of Cash Flows for the three years ended December 31, 2009</u>           | 37             |
| <u>Consolidated Statement of Stockholders' Equity for the three years ended December 31, 2009</u> | 38 and 39      |
| <u>Notes to Consolidated Financial Statements</u>                                                 | 40 to 68       |
| <u>Report of Independent Registered Public Accounting Firm</u>                                    | 70             |
| <u>Quarterly Results (Unaudited)</u>                                                              | 71             |

Financial statements of 20%-50% owned companies accounted for under the equity method and unconsolidated subsidiaries have been omitted because they do not meet the materiality tests for assets or income.

(2) Financial Statement Schedules not required

(3) Exhibits: the exhibits listed in the accompanying Index to Exhibits are filed or incorporated by reference as part of this Form 10-K.

**Table of Contents****SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this Report to be signed on its behalf by the undersigned, thereunto duly authorized.

Date: February 5, 2010

SCHLUMBERGER LIMITED

By: /s/ HOWARD GUILD

Howard Guild

Chief Accounting Officer

Pursuant to the requirements of the Securities Exchange Act of 1934, this Report has been signed below by the following persons on behalf of the Registrant and in the capacities and on the dates indicated.

| Name                | Title                                                |
|---------------------|------------------------------------------------------|
| *                   | Director, Chairman and Chief Executive Officer       |
| Andrew Gould        | (Principal Executive Officer)                        |
| /s/ SIMON AYAT      | Executive Vice President and Chief Financial Officer |
| Simon Ayat          | (Principal Financial Officer)                        |
| /s/ HOWARD GUILD    | Chief Accounting Officer                             |
| Howard Guild        | (Principal Accounting Officer)                       |
| *                   | Director                                             |
| Philippe Camus      |                                                      |
| *                   | Director                                             |
| Jamie S. Gorelick   |                                                      |
| *                   | Director                                             |
| Tony Isaac          |                                                      |
| *                   | Director                                             |
| Nikolay Kudryavtsev |                                                      |
| *                   | Director                                             |
| Adrian Lajous       |                                                      |

|                                                                                                                                                                                    |                  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|
| *<br><hr/> Michael E. Marks<br>*<br><hr/> Leo Rafael Reif<br>*<br><hr/> Tore Sandvold<br>*<br><hr/> Henri Seydoux<br>*<br><hr/> Linda G. Stuntz<br>/s/ ALEXANDER C. JUDEN<br><hr/> | Director         |
|                                                                                                                                                                                    | Director         |
|                                                                                                                                                                                    | Director         |
|                                                                                                                                                                                    | Director         |
|                                                                                                                                                                                    | Director         |
|                                                                                                                                                                                    | Director         |
|                                                                                                                                                                                    | February 5, 2010 |
|                                                                                                                                                                                    |                  |
| *By Alexander C. Juden Attorney-in-Fact                                                                                                                                            |                  |

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**INDEX TO EXHIBITS**

|                                                                                                                                                                                                                                                                        | <b>Exhibit</b> |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|
| Articles of Incorporation of Schlumberger Limited (Schlumberger N.V.), as last amended on April 12, 2006 (incorporated by reference to Exhibit 3.1 to Schlumberger's Quarterly Report on Form 10-Q for the quarter ended March 31, 2006)                               | 3.1            |
| Amended and Restated By-Laws of Schlumberger Limited (Schlumberger N.V.), as last amended on April 21, 2005 (incorporated by reference to Exhibit 3.1 to Schlumberger's Current Report on Form 8-K filed on April 22, 2005)                                            | 3.2            |
| Indenture dated as of June 9, 2003, by and between Schlumberger Limited and Citibank, N.A., as Trustee (incorporated by reference to Exhibit 4.3 to Schlumberger's Registration Statement on Form S-3 filed on September 12, 2003)                                     | 4.1            |
| First Supplemental Indenture dated as of June 9, 2003, by and between Schlumberger Limited and Citibank, N.A., as Trustee (incorporated by reference to Exhibit 4.4 to Schlumberger's Registration Statement on Form S-3 filed on September 12, 2003)                  | 4.2            |
| Schlumberger 1994 Stock Option Plan, as conformed to include amendments through January 1, 2009 (incorporated by reference to Exhibit 10.1 to Schlumberger's Annual Report on Form 10-K for year ended December 31, 2009) (+)                                          |                |
| Schlumberger Limited Supplementary Benefit Plan, as conformed to include amendments through January 1, 2009 (incorporated by reference to Exhibit 10.2 to Schlumberger's Annual Report on Form 10-K for year ended December 31, 2009) (+)                              |                |
| Schlumberger Limited Restoration Savings Plan, as conformed to include amendments through January 1, 2009 (incorporated by reference to Exhibit 10.3 to Schlumberger's Annual Report on Form 10-K for year ended December 31, 2009) (+)                                |                |
| Schlumberger 1998 Stock Option Plan, as conformed to include amendments through January 1, 2009 (incorporated by reference to Exhibit 10.4 to Schlumberger's Annual Report on Form 10-K for year ended December 31, 2009) (+)                                          |                |
| Schlumberger 2001 Stock Option Plan, as conformed to include amendments through January 1, 2009 (incorporated by reference to Exhibit 10.5 to Schlumberger's Annual Report on Form 10-K for year ended December 31, 2009) (+)                                          |                |
| Schlumberger 2005 Stock Incentive Plan, as conformed to include amendments through January 1, 2009 (incorporated by reference to Exhibit 10.6 to Schlumberger's Annual Report on Form 10-K for year ended December 31, 2009) (+)                                       |                |
| Schlumberger Limited 2004 Stock and Deferral Plan for Non-Employee Directors, as conformed to include amendments through January 1, 2009 (incorporated by reference to Exhibit 10.7 to Schlumberger's Annual Report on Form 10-K for year ended December 31, 2009) (+) |                |
| Schlumberger 2008 Stock Incentive Plan, as conformed to include amendments through January 1, 2009 (incorporated by reference to Exhibit 10.8 to Schlumberger's Annual Report on Form 10-K for year ended December 31, 2009) (+)                                       |                |
| Form of Option Agreement, Capped Incentive Stock Option (incorporated by reference to Exhibit 10.1 to Schlumberger's Current Report on Form 8-K filed on January 19, 2006) (+)                                                                                         | 10.9           |
| Form of Option Agreement, Capped Non-Qualified Stock Option (incorporated by reference to Exhibit 10.2 to Schlumberger's Current Report on Form 8-K filed on January 19, 2006) (+)                                                                                     | 10.10          |
| Form of Option Agreement, Uncapped Incentive Stock Option (for 2001, 2005 and 2008 stock plans) (+) (*)                                                                                                                                                                | 10.11          |

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|                                                                                                                                                                                                                                                                                                                                                                                    | <b>Exhibit</b>   |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|
| Form of Option Agreement, Uncapped Non-Qualified Stock Option (for 2001, 2005 and 2008 stock plans) (+) (*)                                                                                                                                                                                                                                                                        | 10.12            |
| Employment Agreement dated January 18, 2007 and effective as of March 1, 2007, between Schlumberger Limited and Jean-Marc Perraud (incorporated by reference to Exhibit 10.1 to Schlumberger's Current Report on Form 8-K filed on January 22, 2007) (+)                                                                                                                           | 10.13            |
| Employment Agreement dated June 9, 2009 and effective as of May 1, 2009, between Schlumberger Limited and Dalton Boutte (incorporated by reference to Exhibit 10.1 to Schlumberger's Quarterly Report on Form 10-Q for the quarter ended June 30, 2009)                                                                                                                            | 10.14            |
| Form of Indemnification Agreement (incorporated by reference to Exhibit 10.1 to Schlumberger's Current Report on Form 8-K filed on April 22, 2005)                                                                                                                                                                                                                                 | 10.15            |
| Subsidiaries (*)                                                                                                                                                                                                                                                                                                                                                                   | 21               |
| Consent of Independent Registered Public Accounting Firm (*)                                                                                                                                                                                                                                                                                                                       | 23               |
| Powers of Attorney (*)                                                                                                                                                                                                                                                                                                                                                             | dated:           |
| Philippe Camus                                                                                                                                                                                                                                                                                                                                                                     | January 21, 2010 |
| Jamie S. Gorelick                                                                                                                                                                                                                                                                                                                                                                  |                  |
| Andrew Gould                                                                                                                                                                                                                                                                                                                                                                       |                  |
| Tony Isaac                                                                                                                                                                                                                                                                                                                                                                         |                  |
| Nikolay Kudryavtsev                                                                                                                                                                                                                                                                                                                                                                |                  |
| Adrian Lajous                                                                                                                                                                                                                                                                                                                                                                      |                  |
| Michael E. Marks                                                                                                                                                                                                                                                                                                                                                                   |                  |
| Leo Rafael Reif                                                                                                                                                                                                                                                                                                                                                                    |                  |
| Tore I. Sandvold                                                                                                                                                                                                                                                                                                                                                                   |                  |
| Henri Seydoux                                                                                                                                                                                                                                                                                                                                                                      |                  |
| Linda G. Stuntz                                                                                                                                                                                                                                                                                                                                                                    | 24               |
| Certification of Chief Executive Officer pursuant to Rule 13a-14(a) as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 (*)                                                                                                                                                                                                                                       | 31.1             |
| Certification of Chief Financial Officer pursuant to Rule 13a-14(a) as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 (*)                                                                                                                                                                                                                                       | 31.2             |
| Certification of Chief Executive Officer pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (*)                                                                                                                                                                                                                              | 32.1             |
| Certification of Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (*)                                                                                                                                                                                                                              | 32.2             |
| The following materials from Schlumberger Limited's Annual Report on Form 10-K for the year ended December 31, 2009, formatted in XBRL: (i) Consolidated Statement of Income, (ii) Consolidated Balance Sheet, (iii) Consolidated Statement of Cash Flows, (iv) Consolidated Statement of Equity and (v) Notes to Consolidated Financial Statements, tagged as blocks of text. (*) | 101              |

(\*) Exhibits physically filed with this Form 10-K. All other exhibits are incorporated by reference.

(+) Management contracts or compensatory plans or arrangements.