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Madison Square Garden Co Form DEF 14A October 28, 2014 Table of Contents

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

# **SCHEDULE 14A**

(Rule 14a-101)

# **SCHEDULE 14A INFORMATION**

Proxy Statement Pursuant to Section 14(a) of the

Securities Exchange Act of 1934

Filed by the Registrant x Filed by a Party other than the Registrant "

Check the appropriate box:

- " Preliminary Proxy Statement
- " Confidential, for Use of the Commission Only (as permitted by Rule 14a-6(e)(2))
- x Definitive Proxy Statement
- " Definitive Additional Materials
- " Soliciting Material Pursuant to §240.14a-12

# THE MADISON SQUARE GARDEN COMPANY

(Name of Registrant as Specified In Its Charter)

Payment of Filing Fee (Check the appropriate box):

- x No fee required.
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JAMES L. DOLAN

**Executive Chairman** 

# **Notice of Annual Meeting and**

# **Proxy Statement**

Dear Stockholder:

You are cordially invited to attend our annual meeting of stockholders which is being held on December 18, 2014 at 10:00 a.m. Eastern Time at The Theater at Madison Square Garden, located on Seventh Avenue between West 31st Street and West 33rd Street, New York, NY.

In addition to the matters described in the proxy statement, we will report on the Company s activities. You will have an opportunity to ask questions and to meet your directors and executives.

The nominees for election today reflect an expansion of the number of independent directors from three to five. The two new directors are Nelson Peltz and Scott M. Sperling, who are being nominated for election by Class A stockholders, together with Richard D. Parsons, who was reappointed as an independent director in September. In addition, Alan D. Schwartz and Vincent Tese, who are currently independent directors elected by Class A stockholders, are being nominated for election by Class B stockholders at this annual meeting. We believe that the company and its stockholders will benefit from the combination of fresh perspectives and continuity provided by these independent directors, as well as their collective deep business and investment expertise. We welcome their combined insights as we continue to pursue our strategies to create long-term shareholder value.

I look forward to seeing you at the meeting. **Your vote is important to us.** Stockholders may vote by using a toll-free telephone number, over the Internet or by mailing a proxy card. If you choose to vote by mail, please sign, date and return the white proxy card in the postage-paid envelope that is provided.

Sincerely yours,

James L. Dolan

Executive Chairman

October 27, 2014

THE MADISON SQUARE GARDEN COMPANY, TWO PENNSYLVANIA PLAZA, NEW YORK, NY 10121-0091

#### PROXY STATEMENT

#### NOTICE OF 2014 ANNUAL MEETING OF STOCKHOLDERS

To the Stockholders of

The Madison Square Garden Company

The Annual Meeting of Stockholders of The Madison Square Garden Company (the Company ) will be held at The Theater at Madison Square Garden, located on Seventh Avenue between West 31st Street and West 33rd Street, New York, NY 10001 on December 18, 2014, at 10:00 a.m. Eastern Time to consider and vote upon the following proposals:

- 1. Election of directors.
- 2. Ratification of the appointment of our independent registered public accounting firm.
- 3. The advisory vote on the compensation of the Company s named executive officers.
- 4. Conduct such other business as may be properly brought before the meeting.

Only stockholders of record on October 29, 2014 may vote at the meeting.

Your vote is important to us. Even if you plan on attending the annual meeting in person, we recommend that you vote as soon as possible by telephone, over the Internet or by signing, dating and returning the white proxy card in the postage-paid envelope provided.

**This year, an admission ticket will be required if you wish to attend the annual meeting in person.** For more details, please see General Information How do I attend the 2014 Annual Meeting in person and what identification must I show?

By order of the Board of Directors,

LAWRENCE J. BURIAN

Executive Vice President, General Counsel and Secretary

New York, New York

October 27, 2014

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#### PROXY STATEMENT

#### ANNUAL MEETING OF STOCKHOLDERS TO BE HELD ON DECEMBER 18, 2014

#### **GENERAL INFORMATION**

#### Questions and Answers You May Have About our Annual Meeting and Voting

These proxy materials are provided in connection with the solicitation of proxies by the Board of Directors of The Madison Square Garden Company for the Annual Meeting of Stockholders to be held at 10:00 a.m. Eastern Time on December 18, 2014, at The Theater at Madison Square Garden which is located on Seventh Avenue between West 31st Street and West 33rd Street, New York, NY.

In this proxy statement, the words Company, we, us, our, MSG and Madison Square Garden refer to The Madison Square Garden Company Delaware corporation. We refer to the U.S. Securities and Exchange Commission as the SEC and The NASDAQ Stock Market LLC as NASDAQ. This proxy statement and form of proxy are first being mailed to stockholders on or about October 30, 2014. Unless otherwise indicated, references to 2014, the 2014 fiscal year and the year ended June 30, 2014 refer to the Company s fiscal year ended on June 30, 2014.

## Who may vote at the annual meeting?

Holders of our Class A Common Stock and holders of our Class B Common Stock as recorded in our stock register at the close of business on October 29, 2014, may vote at the meeting. On October 24, 2014, there were 63,955,661 shares of Class A Common Stock and 13,588,555 shares of Class B Common Stock outstanding. Each share of Class A Common Stock has one vote per share and holders will be voting for the election of three candidates to the Board of Directors of the Company (the Board). Each share of Class B Common Stock has ten votes per share and holders will be voting for the election of nine candidates to the Board. As a result of their ownership of Class B Common Stock, Charles F. Dolan, members of his family and certain related family entities, have the power to elect all of the directors to be elected by the holders of Class B Common Stock, and to approve Proposals 2 and 3 regardless of how other shares are voted.

#### What is the difference between a stockholder of record and a beneficial owner of shares held in street name?

Stockholder of Record. If your shares are registered directly in your name with the Company s transfer agent, Wells Fargo Shareowner Services, you are considered a stockholder of record with respect to those shares, and the Company s proxy materials, including this Notice of Annual Meeting and Proxy Statement, white proxy card and the 2014 Form 10-K were sent directly to you by the Company.

Beneficial Owner of Shares Held in Street Name. If your shares are held in an account at a brokerage firm, bank, broker-dealer or other similar organization, then you are a beneficial owner of shares held in street name, and the Company's proxy materials, including this Notice of Annual Meeting and Proxy Statement, white proxy card (or voting instruction form) and the 2014 Form 10-K, were forwarded to you by that organization. The organization holding your account is considered the stockholder of record for purposes of voting at the annual meeting. As a beneficial owner, you have the right to instruct that organization how to vote the shares held in your account.

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# What is a quorum?

In order to carry on the business of the meeting, we must have a quorum. This means that at least a majority of the votes represented by outstanding shares eligible to vote must be represented at the meeting, either by proxy or in person. If voting on a particular matter is by class, a majority of the votes represented by the outstanding shares of such class constitutes a quorum for that action. Abstentions and broker non-votes count for the purpose of determining a quorum.

#### How do I vote?

You may vote in advance of the annual meeting by telephone, over the Internet or by mail. You may also vote in person or by legal proxy at the meeting. Even if you plan to attend the annual meeting in person, the Board strongly recommends that you submit a proxy using the white proxy card to vote your shares in advance so that your vote will be counted if you later decide not to attend the annual meeting. You may submit your proxy in favor of your Board s recommendation by telephone or over the Internet by following the instructions provided on the white proxy card. If you choose to vote by mail, please sign, date and return the white proxy card in the postage-paid envelope provided.

# Can my broker vote my shares without instructions from me?

If you are a beneficial owner whose shares are held of record by a broker, you must instruct your broker how to vote your shares. Please use the white voting instruction form provided to you by your broker to direct the broker how to vote your shares. If you do not provide voting instructions, your shares will not be voted on the election of directors or any other proposal on which the broker does not have discretionary authority to vote. This is called a broker non-vote. In these cases, the broker can register your shares as being present at the annual meeting for purposes of determining the presence of a quorum but will not be able to vote on those matters for which specific authorization is required under applicable rules.

If you are a beneficial owner whose shares are held of record by a broker, your broker has discretionary voting authority under applicable rules to vote your shares on the ratification of the appointment of KPMG LLP as the Company s independent auditors, even if the broker does not receive voting instructions from you. However, your broker does not have discretionary authority to vote on the (i) election of directors or (ii) non-binding advisory vote on named executive officer compensation without instructions from you, in which case a broker non-vote will occur and your shares will not be voted on these matters.

# What is the voting requirement to approve each of the proposals?

Election of directors by the holders of Class A Common Stock requires the affirmative vote of the plurality of votes cast by holders of Class A Common Stock. Election of directors by the holders of Class B Common Stock requires the affirmative vote of the plurality of votes cast by holders of Class B Common Stock. Approval of Proposals 2 and 3 require the favorable vote of a majority of the votes cast by the holders of Class A Common Stock and the holders of Class B Common Stock, voting together as a single class. Abstentions and broker non-votes will not affect the outcome of the proposals because abstentions and broker non-votes are not considered votes cast. Proposal 3 is an advisory vote only and is not binding on the Company. As a result of their ownership of Class B Common Stock, Charles F. Dolan, members of his family and certain related family entities, have the power to elect all of the directors to be elected by the holders of Class B Common Stock, and to approve Proposals 2 and 3 regardless of how other shares are voted.

# Can I change my vote after I have voted?

Yes. If you are a stockholder of record, you may revoke your proxy and change your vote at any time before the final vote at the annual meeting. You may change your vote prior to the annual meeting by:

re-voting your shares via the Internet or by telephone by following the instructions on the white proxy card (only your latest Internet or telephone proxy submitted prior to the annual meeting will be counted);

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signing and returning a valid white proxy card or voting instruction form with a later date; delivering a written notice of revocation to the Company s Secretary at Two Pennsylvania Plaza, New York, NY 10121; or attending the annual meeting and voting in person (but your attendance at the annual meeting will not automatically revoke your proxy unless you validly vote again at the annual meeting).

If your shares are held in a brokerage account by a broker, you should follow the instructions provided by your broker in order to change your vote.

#### How will my shares be voted at the annual meeting if I submit a white proxy card?

The enclosed proxy materials, including the white proxy card, are being solicited on behalf of your Board. The Company representatives appointed by the Board (the persons named in the proxy card, or, if applicable, their substitutes) will vote your shares as you instruct. If you sign your white proxy card and return it without indicating how you would like to vote your shares, your shares will be voted as the Board recommends, which is:

FOR the election of each of the Director nominees named in this proxy statement (Proposal 1);

FOR the ratification of the appointment of KPMG LLP as our independent registered public accounting firm for the fiscal year ending June 30, 2015 (Proposal 2); and

FOR the approval, on an advisory basis, of the compensation of our named executive officers (Proposal 3).

#### Who participates in and pays for this solicitation?

The Company will bear the expense of preparing, printing and mailing this proxy statement and the accompanying material. Solicitation of individual stockholders may be made by mail, personal interviews, telephone, facsimile, electronic delivery or other telecommunications by our officers and regular employees who will receive no additional compensation for such activities.

We have retained D.F. King & Co, Inc. to assist with the solicitation of proxies for a fee estimated not to exceed \$100,000, plus reimbursement for out-of-pocket expenses. In addition, we will reimburse brokers and other nominees for their expenses in forwarding solicitation material to beneficial owners.

## How do I attend the 2014 Annual Meeting in person and what identification must I show?

This year an admission ticket will be required if you desire to attend the annual meeting in person. To be admitted to the 2014 annual meeting, you must have been a stockholder at the close of business on the record date of October 29, 2014 or be the legal proxy holder or qualified representative of such stockholder. You must bring with you your admission ticket and a valid government-issued photo identification card (federal, state or local), such as a driver s license or passport. Persons without an admission ticket or proper identification may be denied admission to the annual meeting. Registration will begin at 9:00 a.m. Eastern Time on the annual meeting date.

If you are a holder of record, you may request an admission ticket on the Internet and telephone voting sites set forth on the white proxy card. Holders of record should follow these instructions to request an admission ticket:

Record holder request for admission ticket via the Internet:

Go to website www.firstcoastresults.com/msgA (for Class A stockholders) or www.firstcoastresults.com/msgB (for Class B stockholders)

Have your ten-digit control number set forth on your proxy card handy Follow the instructions to request an admission ticket

An admission ticket will be mailed to you

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Record holder request for admission ticket via the telephone:

Dial 1-800-223-9572 (for Class A stockholders) or 1-866-409-7435 (for Class B stockholders) on a touch tone telephone Have your ten-digit control number set forth on your proxy card handy

Follow the instructions to request an admission ticket

An admission ticket will be mailed to you

The deadline to obtain an admission ticket is 5:00 p.m. on December 8, 2014. If a record holder requires further assistance with an admission ticket request, they should telephone D.F. King & Co., Inc. at 1-866-342-2171 (toll free) or 1-212-269-5550 (call collect).

For a beneficial holder to obtain an admission ticket, go to *www.proxyvote.com* or call 1-888-796-3713 (toll-free) or 720-358-3585 (International). You will need to enter your 12-digit control number, which can be found on your white voting instruction form. Beneficial holders may also request an admission ticket by calling the telephone number on your white voting instruction form. The deadline to obtain an admission ticket is 5:00 p.m. on December 8, 2014. If beneficial holders have questions about admission to the annual meeting, please call 1-888-796-3713 (toll-free) or 720-358-3585 (International).

Please note that you will need your admission ticket to be admitted to the meeting whether you vote before or at the meeting, and regardless of whether you are a registered or beneficial stockholder. If you are attending the meeting as a proxy or qualified representative for a stockholder, you will need to bring your legal proxy or authorization letter *in addition* to your admission ticket and government-issued photo identification card.

Stockholders must provide advance written notice to the Company if they intend to have a legal proxy (other than the persons appointed as proxies on the Company s proxy card) or qualified representative attend the annual meeting on their behalf. The notice must include the name and address of the legal proxy or qualified representative and must be received by 5:00 p.m. on December 8, 2014 in order to allow enough time for the issuance of an admission ticket to such person. For further details, read Advance Notice of Proxy Holders and Qualified Representatives on page 77 of this proxy statement.

Please note that cameras, video and audio recording equipment and other similar electronic devices, as well as large bags (including large handbags and briefcases) and packages will need to be checked at the door. Additionally, the Company may impose additional restrictions on items that must be checked at the door. To ensure the safety of all persons, attendees may also be subject to security inspections.

# What is householding and how does it affect me?

Stockholders of record who have the same address and last name may receive only one copy of this Notice of Annual Meeting and Proxy Statement and Annual Report on Form 10-K for the fiscal year ended June 30, 2014 (the 2014 Form 10-K) unless we are notified that one or more of these stockholders wishes to receive individual copies. This householding procedure will reduce our printing costs and postage fees.

Stockholders who participate in householding will continue to receive separate proxy cards. If you are eligible for householding, but you and other stockholders of record with whom you share an address currently receive multiple copies of this Notice of Annual Meeting and Proxy Statement and any accompanying documents, or if you hold MSG stock in more than one account, and, in either case, you wish to receive only a single copy of each of these documents for your household, please contact our transfer agent, Wells Fargo Shareowner Services, P.O. Box 64874, St. Paul, MN 55164-0854 or by telephone at 1-800-468-9716.

If you participate in householding and wish to receive a separate copy of this Notice of Annual Meeting and Proxy Statement and any accompanying documents, or if you do not wish to continue to participate in householding and prefer to receive separate copies of these documents in the future, please contact Wells Fargo Shareowner Services as indicated above.

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If you are a beneficial owner, you can request information about householding from your broker, bank or other holder of record.

# IMPORTANT NOTICE REGARDING THE AVAILABILITY OF PROXY MATERIALS FOR THE ANNUAL MEETING OF STOCKHOLDERS TO BE HELD ON DECEMBER 18, 2014

This Notice of Annual Meeting and Proxy Statement, the white proxy card and the Company s 2014 Form 10-K, along with directions on how obtain an admission ticket to attend the annual meeting in person, are available at www.viewproxymaterials.com/msg.

#### CORPORATE GOVERNANCE

MSG is a holding company and conducts substantially all of its operations through its subsidiaries. Our Class A Common Stock is listed on NASDAQ under the symbol MSG. As a result, we are generally subject to NASDAQ corporate governance listing standards.

MSG was incorporated on July 29, 2009 as an indirect, wholly-owned subsidiary of Cablevision Systems Corporation ( Cablevision ). On January 12, 2010, Cablevision s board of directors approved the distribution of all of the outstanding common stock of MSG to Cablevision stockholders (the Distribution ) and MSG thereafter acquired the subsidiaries of Cablevision that owned, directly and indirectly, all of the partnership interests in MSG Holdings, L.P. The Distribution took place on February 9, 2010 (the Distribution Date ).

#### **Corporate Governance Guidelines**

Our Board has adopted Corporate Governance Guidelines. These guidelines set forth our practices and policies with respect to Board composition and selection, Board meetings, executive sessions of the Board, Board committees, the expectations we have of our directors, selection of the Executive Chairman and the President and Chief Executive Officer, management succession, Board and executive compensation, and Board self-evaluation requirements. The full text of our Corporate Governance Guidelines may be viewed at our corporate website at www.themadisonsquaregardencompany.com. A copy may be obtained by writing to The Madison Square Garden Company, Two Pennsylvania Plaza, New York, NY 10121; Attention: Corporate Secretary.

#### **Executive Sessions of Non-Management and Independent Board Members**

Under our Corporate Governance Guidelines, our directors who are not also officers of our Company or any of its affiliates ( non-management directors ) may meet in executive sessions. In addition, our directors who are independent under NASDAQ rules are required to meet in executive sessions at least twice a year.

# **Communicating with Our Directors**

Our Board has adopted policies designed to allow stockholders and other interested parties to communicate with our directors. Any interested party that wishes to communicate directly with the Board or any director or the non-management directors as a group should send communications in writing to the Chairman of the Audit Committee, The Madison Square Garden Company, Two Pennsylvania Plaza, New York, NY 10121. Any person, whether or not an employee, who has a concern with respect to our accounting, internal accounting controls, auditing issues or other matters, may, in a confidential or anonymous manner, communicate those concerns to our Audit Committee by contacting The Network, Inc., which has been designated to act as a confidential contact organization for these purposes, at 1-877-756-4306.

#### **Code of Conduct and Ethics**

Our Board has adopted a Code of Conduct and Ethics for our directors, officers and employees. A portion of this Code of Conduct and Ethics also serves as a code of conduct and ethics for our senior financial officers, including our principal accounting officer and controller. Among other things, our Code of Conduct and

Ethics covers conflicts of interest, disclosure responsibilities, legal compliance, reporting and compliance with the Code of Conduct and Ethics, confidentiality, corporate opportunities, fair dealing, protection and proper use of Company assets and equal employment opportunity and harassment. The full text of the Code of Conduct and Ethics is available on our website at www.themadisonsquaregardencompany.com. In addition, a copy may be obtained by writing to The Madison Square Garden Company, Two Pennsylvania Plaza, New York, NY 10121; Attention: Corporate Secretary.

## **Director Independence**

Our Board has elected for the Company to be treated as a controlled company under NASDAQ s corporate governance rules, and, as a result, the Company is not required to comply with NASDAQ s requirement for a majority independent board of directors and for an independent nominating committee.

Our Board has determined that each of the following non-employee directors and nominees is independent within the meaning of the rules of NASDAQ and the SEC: Richard D. Parsons, Nelson Peltz, Alan D. Schwartz, Scott M. Sperling and Vincent Tese. In reaching its determination with respect to Mr. Tese, the Board considered the fact that Mr. Tese serves as a director of Cablevision and that his brother has been employed by MSG Holdings, L.P., a subsidiary of the Company, in a non-executive officer position and determined that these relationships are not material and that Mr. Tese is independent within the meaning of the rules of NASDAQ and the SEC. In reaching its determination with respect to Mr. Schwartz, the Board considered the fact that Mr. Schwartz serves as a director of AMC Networks Inc. ( AMC Networks ) (a company that is also controlled by the Dolan Family), and that from time to time, he, or entities for which he serves as an officer or principal, has performed services for Cablevision and/or AMC Networks and determined that performance of these services is not material and that Mr. Schwartz is independent within the meaning of the rules of NASDAQ and the SEC. In reaching its determination with respect to Mr. Sperling, the Board considered Mr. Sperling s role as Chairman of the Board of the Citi Performing Arts Center, a non-profit organization, which owns The Wang Theater. Pursuant to a booking arrangement with The Wang Theater, the Company makes certain payments to the Citi Performing Arts Center. Mr. Sperling has informed the Company that he will resign from this position prior to serving as a director of the Company.

The nominees for election at the annual meeting reflect an expansion of the number of independent directors from three to five. The two new independent directors are Mr. Peltz and Mr. Sperling, who are being nominated for election by Class A stockholders, together with Mr. Parsons, who was reappointed as an independent director in September. In addition, Mr. Schwartz and Mr. Tese, who are currently independent directors elected by Class A stockholders, are being nominated as independent directors for election by Class B stockholders at this annual meeting. Our Board believes that the Company and its stockholders will benefit from the combination of fresh perspectives and continuity provided by these independent directors, as well as their collective deep business and investment expertise. We welcome their combined insights as we continue to pursue our strategies to create long-term shareholder value. Ms. Deborah Dolan-Sweeney and Ms. Marianne Dolan Weber will not be standing for re-election by Class B stockholders at this meeting; our Board extends sincere gratitude to them for their exemplary service as directors.

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#### PROPOSAL 1 ELECTION OF DIRECTORS

The Board has nominated twelve director candidates named below. Of the twelve nominees for director, three are to be elected by the Class A stockholders and nine are to be elected by the Class B stockholders. All twelve director candidates are hereby nominated for a term to expire at the 2015 annual meeting of the Company s stockholders and until their successors have been elected and qualified.

The persons named on the white proxy card intend to vote for the election of each of the director nominees below proposed by the Board of Directors, unless you indicate on your proxy that your vote should be withheld from any or all of the nominees. Information on each of our nominees is given below.

Each director nominee listed below has consented to being named in this proxy statement and has agreed to serve if elected. However, if a nominee for election as a director by the Class A stockholders becomes unavailable before the election or for good cause will not serve, the persons named in the Class A proxy on the white proxy card would be authorized to vote for a replacement nominee for election as a director by the Class A stockholders if the Board names one. If a Class B director nominee becomes unavailable before the election or for good cause will not serve, the persons named in the Class B proxy would be authorized to vote for a replacement Class B director nominee if the Board names one.

# The Board unanimously recommends that you vote FOR each of the following candidates:

Director Nominees for Election by Class A Common Stockholders

# RICHARD D. PARSONS Age 66

#### Director since September 29, 2014

Mr. Parsons is Senior Advisor for Providence Equity Partners LLC since September 2009. He also served as the interim Chief Executive Officer of the Los Angeles Clippers from May 2014 to September 2014. Prior to his role at Providence Equity Partners, LLC, Mr. Parsons was Chairman of Citigroup Inc. from February 2009 to April 2012 and was a director of Citigroup from 1996 until April 2012. Prior to that, he was Chairman of Time Warner from 2003 to 2008; Chief Executive Officer of Time Warner from 2002 to 2007; Co-Chief Operating Officer of AOL Time Warner from 2001 to 2002; and President of Time Warner from 1995 to 2000. Chairman and Chief Executive Officer of Dime Bancorp from 1990 to 1995; President and Chief Operating Officer of Dime Bancorp from 1988 to 1990. He was a Partner of Patterson, Belknap, Webb & Tyler law firm from 1979 to 1988. Mr. Parsons is a director of Estee Lauder Companies and Lazard Ltd. Mr. Parsons is Chairman of the Apollo Theater Foundation and the Jazz Foundation of America and is a director of the Commission on Presidential Debates. Mr. Parsons qualifications to serve on our Board include his extensive skills and wide-ranging experience arising from his roles as legal counsel, executive officer and outside director and independent Chairman of the Board, in areas such as consumer business, professional sports, corporate governance, financial reporting, risk management, compensation and corporate affairs. In addition, he brings to our Board the knowledge and experience he has gained about the Company s business and the contributions he has made during his tenure as a director of the Company.

# NELSON PELTZ Age 72

Mr. Peltz has served as the Chief Executive Officer and a founding partner of Trian Fund Management, L.P., a management company for various investment funds and accounts, since its formation in 2005. From April 1993 through June 2007, Mr. Peltz served as Chairman and Chief Executive Officer of Triarc Companies, Inc. (now known as The Wendy's Company), which during that time period owned Arby's Restaurant Group, Inc. and Snapple Beverage Group, as well as other consumer and industrial businesses and today is the owner and franchisor of the Wendy's restaurant system, and has served as its non-executive Chairman since June 2007. Mr. Peltz served as Chairman and Chief Executive Officer of Trian Group, Limited Partnership, which provided investment banking and management services for entities controlled by Mr. Peltz and Peter W. May, from January 1989 to April 1993, and as Chairman and Chief Executive Officer of Triangle Industries, Inc., a manufacturer of packaging products,

from 1983 to December 1988. Mr. Peltz has served as a director of Legg Mason Inc. since October 2009 and as a director of Mondelez International, Inc. since January 2014. Mr. Peltz previously served as a director of Ingersoll-Rand plc from August 2012 to June 2014, H.J. Heinz Company from September 2006 to June 2013 and Trian Acquisition I Corp. from October 2007 to January 2010. In September 2012, Mr. Peltz was recognized for a third consecutive year by the National Association of Corporate Directors as among the most influential persons in the global corporate governance arena. Mr. Peltz s qualifications to serve on our Board include more than 40 years of business and investment experience and over 20 years of service as the Chairman and Chief Executive Officer of public companies. Mr. Peltz has developed extensive experience working with management teams and boards of directors, and in acquiring, investing in and building companies and implementing operational improvements at the companies with which he has been involved. As a result, he has strong operating experience and strategic planning skills and has strong relationships with institutional investors, investment banking and capital markets advisors and others that can be drawn upon for the Company s benefit.

# SCOTT M. SPERLING Age 56

Mr. Sperling is Co-President of Thomas H. Lee Partners, L.P., a private equity firm that he joined in 1994. Prior to that, Mr. Sperling served as a Managing Partner of The Aeneas Group, Inc., the private capital affiliate of Harvard Management Company, for more than ten years. Before that, Mr. Sperling was a senior consultant with the Boston Consulting Group. Mr. Sperling is currently a director of Thermo Fisher Scientific Inc. and iHeartMedia, Inc. (formerly CC Media Holdings, Inc.), a portfolio company of Thomas H. Lee Partners, L.P. He also serves on the boards of the Brigham & Women s/Faulker Hospital Group and Partners Healthcare. Mr. Sperling previously served on the board of Warner Music Group Corp. and numerous other public and private companies. Mr. Sperling s qualifications to serve on our Board include his decades of business experience investing in and advising companies in a variety of industries, including media and entertainment. As a result of Mr. Sperling s leadership of a private equity firm, his service as a director of both public and private companies and his consulting and advisory background, Mr. Sperling has extensive experience collaborating with senior management teams of companies to identify and implement operational and strategic improvements.

#### Director Nominees for Election by Class B Common Stockholders

#### JAMES L. DOLAN Age 59

# Director since July 29, 2009

Mr. Dolan is Executive Chairman of the Company since July 29, 2009. He was Chairman of MSG Holdings, L.P. from 1999 to 2010. Mr. Dolan is Chief Executive Officer of Cablevision since October 1995. He was President of Cablevision from June 1998 to April 2014; Chief Executive Officer of Rainbow Media Holdings, Inc., a former subsidiary of Cablevision, from September 1992 to October 1995; Vice President of Cablevision from 1987 to September 1992. Mr. Dolan serves as a director of Cablevision and AMC Networks Inc. James L. Dolan is the son of Charles F. Dolan, the spouse of Kristin A. Dolan, the father of Charles P. Dolan, the brother of Deborah A. Dolan-Sweeney, Marianne Dolan Weber and Thomas C. Dolan, and the brother-in-law of Brian G. Sweeney. In light of his experience in various positions with Cablevision since 1979, including as its Chief Executive Officer since 1995, his experience in various positions with the Company and its predecessors since 1999, including most recently as its Chairman since 1999 (and Executive Chairman since 2009), as well as the knowledge and experience he has gained about the Company s business and contributions he has made during his tenure as a director of the Company and Cablevision, our Board has concluded that James L. Dolan should serve as a director of the Company.

#### CHARLES F. DOLAN Age 88

# Director since July 29, 2009

Mr. Dolan is Chairman of Cablevision since 1985. He was Chief Executive Officer of Cablevision from 1985 to October 1995. He is Executive Chairman of AMC Networks Inc. since June 2011. Founded and acted as the General Partner of Cablevision s predecessor from 1973 to 1985. Established Manhattan Cable

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Television in 1961 and Home Box Office in 1971. Mr. Dolan serves as a director of Cablevision and AMC Networks Inc. Charles F. Dolan is the father of James L. Dolan, Thomas C. Dolan, Marianne Dolan Weber and Deborah A. Dolan-Sweeney, father-in-law of Kristin A. Dolan and Brian G. Sweeney, and the grandfather of Charles P. Dolan. In light of his experience in the cable television and cable programming industries, as well as his experience as founder of Cablevision, his service as Chairman and, previously, as the Chief Executive Officer of Cablevision and its predecessors, as well as the knowledge and experience he has gained about the Company s business and contributions he has made during his tenure as a director of both Cablevision and the Company, our Board has concluded that Charles F. Dolan should serve as a director of the Company.

#### CHARLES P. DOLAN Age 27

#### Director since July 21, 2010

Mr. Dolan is an employee of Knickerbocker Group LLC since August 2010. He is a graduate of New York University and has significant familiarity with the business of the Company as a member of the third generation of Cablevision s founding family. Charles P. Dolan is the son of James L. Dolan, the stepson of Kristin A. Dolan, the grandson of Charles F. Dolan, and the nephew of Thomas C. Dolan, Deborah A. Dolan-Sweeney, Marianne Dolan Weber and Brian G. Sweeney. In light of his familiarity with the business, being a member of the third generation of Cablevision s founding family, as well as the knowledge and experience he has gained about the Company s business and the contributions he has made during his tenure as a director of the Company, our Board has concluded that Mr. Charles P. Dolan should serve as a director of the Company.

# KRISTIN A. DOLAN Age 48

#### Director since February 9, 2010

Ms. Dolan is the Chief Operating Officer of Cablevision since April 2014. She was President of Optimum Services for Cablevision from April 2013 to April 2014; Senior Executive Vice President of Product Management and Marketing for Cablevision from November 2011 to April 2013; and Senior Vice President of Cablevision from 2003 to 2011. Ms. Dolan serves as a director of Cablevision and AMC Networks Inc. Kristin A. Dolan is the spouse of James L. Dolan, the step-mother of Charles P. Dolan, the daughter-in-law of Charles F. Dolan, and the sister-in-law of Thomas C. Dolan, Marianne Dolan Weber, Deborah A. Dolan-Sweeney and Brian G. Sweeney. In light of her experience in various positions at Cablevision since 1990, her familiarity with the Company, as well as the knowledge and experience she has gained about the Company s business and the contributions she has made during her tenure as a director of the Company our Board has concluded that Kristin A. Dolan should serve as a director of the Company.

#### THOMAS C. DOLAN Age 62

# Director since February 9, 2010

Mr. Dolan has been Executive Vice President-Strategy and Development, Office of the Chairman of Cablevision since September 2008. He was Chief Executive Officer of Rainbow Media Corp. from April 2004 to April 2005; Executive Vice President and Chief Information Officer of Cablevision from October 2001 until April 2005; Senior Vice President and Chief Information Officer of Cablevision from February 1996 to October 2001; Vice President and Chief Information Officer of Cablevision from July 1994 to February 1996; General Manager of Cablevision s East End Long Island cable system from November 1991 to July 1994 and System Manager of Cablevision s East End Long Island cable system from August 1987 to October 1991. Mr. Dolan serves as a director of Cablevision and AMC Networks Inc. Thomas C. Dolan is the son of Charles F. Dolan, the brother of James L. Dolan, Deborah A. Dolan-Sweeney and Marianne Dolan Weber, the brother-in-law of Brian G. Sweeney and Kristin A. Dolan, and the uncle of Charles P. Dolan. In light of his experience as a member of Cablevision s founding family and in various positions with Cablevision since 1987, as well as the knowledge and experience he has gained about the Company s business and contributions he has made during his tenure as a director of both Cablevision and the Company, our Board has concluded that Thomas C. Dolan should serve as a director of the Company.

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#### BRIAN G. SWEENEY Age 50

# Director since February 9, 2010

Mr. Sweeney is the President of Cablevision since April 2014. He was Senior Executive Vice President, Strategy and Chief of Staff of Cablevision from January 2013 to April 2014; Senior Vice President Strategic Software Solutions of Cablevision from June 2012 to January 2013; Senior Vice President eMedia of Cablevision from January 2000 to June 2012. Mr. Sweeney serves as a director of Cablevision and AMC Networks Inc. Brian G. Sweeney is the son-in-law of Charles F. Dolan, the brother-in-law of James L. Dolan, Marianne Dolan Weber, Thomas C. Dolan and Kristin A. Dolan, the spouse of Deborah A. Dolan-Sweeney, and the uncle of Charles P. Dolan. In light of his experience in various positions with Cablevision since 1993, as well as the knowledge and experience he has gained about the Company s business and contributions he has made during his tenure as a director of both Cablevision and the Company, our Board has concluded that Brian G. Sweeney should serve as a director of the Company.

# WILT HILDENBRAND Age 67

#### Director since November 30, 2011

Mr. Hildenbrand is a Senior Advisor Customer Care, Technology and Networks for Cablevision since January 2013. He was Senior Advisor of Engineering and Technology from March 2006 to January 2013; Executive Vice President of Engineering and Technology from January 2000 to March 2006; Senior Vice President of Technology from January 1998 to January 2000 and Vice President of Engineering Support and Customer Relations from October 1986 to January 1998. He served as Director of Engineering for Rainbow Media Holdings, a former subsidiary of Cablevision, from July 1979 to October 1986. In light of his experience in various positions at Cablevision since 1979 and his familiarity with Madison Square Garden, our Board has concluded that Wilt Hildebrand should serve as a director of the Company.

#### ALAN D. SCHWARTZ Age 64

# Director since February 9, 2010

Mr. Schwartz is Executive Chairman of Guggenheim Partners, LLC since 2009. Consultant for Rothschild Inc. from 2008 to 2009. President of The Bear Stearns Companies, Inc. from 2007 to 2008; Chief Executive Officer of The Bear Stearns Companies, Inc. from January 2008 to March 2008; Co-President of The Bear Stearns Companies, Inc. from 2001 to 2007 and President and Co-Chief Operating Officer of The Bear Stearns Companies, Inc. from 2007 to 2008. Mr. Schwartz is a director of AMC Networks Inc. and Marvin & Palmer Associates, Inc. He is a trustee of Duke University, and a member of the boards of MENTOR: The National Mentoring Partnership, St. Vincent s Services for Children, Robin Hood Foundation and NYU Medical Center. In light of Mr. Schwartz s experience as an investment banker, his experience as a senior executive of other businesses, his service as a director of another public company and charitable institutions, as well as the knowledge and experience he has gained about the Company s business and the contributions he has made during his tenure as a director of the Company, our Board has concluded that Mr. Schwartz should serve as a director of the Company.

#### VINCENT TESE Age 71

# Director since February 9, 2010

Mr. Tese served as Chairman and Chief Executive Officer of the New York State Urban Development Corporation from 1985 to 1987 and as Director of Economic Development for New York State from 1987 to December 1994. Mr. Tese is Chairman of Bond Street Holdings, LLC and ICE Clear Credit LLC. He is Executive Chairman of Florida Community Bank. Mr. Tese is a director of Cablevision, IntercontinentalExchange, Inc., Mack-Cali Realty Corporation, New York Racing Association, Inc. and a trustee of New York Presbyterian Hospital and New York University School of Law. During the past five years, Mr. Tese was a director of Gabelli Asset Management, National Wireless Holdings, Inc. and The Bear Stearns

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Companies, Inc. In light of his experience as the chief executive officer of the New York State Urban Development Corporation, his other government service, his experience as the executive chairman of private companies, his service as a director of other public companies, as well as the knowledge and experience he has gained about the Company s business and the contributions he has made during his tenure as a director of both Cablevision and the Company, our Board has concluded that Mr. Tese should serve as a director of the Company.

#### BOARD OF DIRECTORS

#### **Term of Office and Attendance at Board Meetings**

The term of office of our directors will expire at the annual meeting of stockholders on December 18, 2014, at which time our stockholders will vote on each director s re-election for a term to expire at the annual meeting of the Company s stockholders in 2015 and once their successors have been elected and qualified. See Proposal 1 Election of Directors. The business address for each director is c/o The Madison Square Garden Company, Two Pennsylvania Plaza, New York, NY 10121. Each director is a citizen of the United States. We encourage our directors to attend annual meetings of stockholders and believe that attendance at annual meetings is just as important as attendance at meetings of the Board. All of the incumbent directors, except two, attended the 2013 annual stockholders meeting.

The Board met seven times during the fiscal year ended June 30, 2014 and each of our directors attended at least 75% of the meetings of the Board and, as applicable, the committees of the Board on which he or she served during such time.

#### **Director Selection**

Our directors have not set specific, minimum qualifications that nominees must meet in order for them to be nominated for election to the Board, but rather believe that each nominee should be evaluated based on his or her individual merits, taking into account, among other matters, the factors set forth in our Corporate Governance Guidelines under Board Composition and Selection of Directors. Those factors include:

The desire to have a Board that encompasses a broad range of skills, expertise, industry knowledge, diversity of viewpoints, opinions, background and experience and contacts relevant to our business;

Personal qualities and characteristics, accomplishments and reputation in the business community;

Ability and willingness to commit adequate time to Board and committee matters; and

The fit of the individual s skill and personality with those of other directors and potential directors in building a Board that is effective, collegial and responsive to the needs of our Company.

The Class A Directors will evaluate possible candidates to recommend to the Board for nomination as Class A Directors and suggest individuals for the Board to explore in more depth. The Board also considers nominees for Class A Directors recommended by our stockholders. Nominees recommended by stockholders are given appropriate consideration in the same manner as other nominees. Stockholders who wish to submit nominees for consideration by the Board for election at our 2015 annual meeting of stockholders may do so by submitting in writing such nominees names, in compliance with the procedures and along with other information required by the Company s By-laws. See Other Matters Stockholder Proposals for 2015 Annual Meeting. Mr. Peltz and Mr. Sperling were recommended to our Board for nomination by Class A Directors.

The Class B Directors will consult from time to time with one or more of the holders of Class B Common Stock to assure that all Class B Director nominees recommended to the Board are individuals who will make a meaningful contribution as Board members and will be individuals likely to receive the approving vote of the holders of a majority of the outstanding Class B Common Stock. The Class B Directors do not intend to consider unsolicited suggestions of nominees by holders of our Class A Common Stock. We believe that this is appropriate in light of the voting provisions of our Amended and Restated Certificate of Incorporation which vest exclusively in the holders of our Class B Common Stock the right to elect our Class B Directors.

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# **Board Leadership Structure**

Our Board has chosen to separate the roles of Chairman of the Board and Chief Executive Officer. The Board believes that this is the optimal leadership structure as it recognizes both Mr. James L. Dolan s senior executive role with the Company as well as his leadership position on the Company s Board while the Company is also able to benefit from the experience of its President and Chief Executive Officer, Mr. Thomas S. Smith, Jr., with responsibility for day-to-day management of the Company.

#### Risk Oversight

The Company s Board believes that risk oversight is an important Board responsibility. The Audit Committee takes the lead on behalf of the Board in this risk oversight role. The Audit Committee discusses guidelines and policies governing the process by which the Company s management assesses and manages the Company s exposure to risk, and discusses the Company s major financial risk exposures and the steps management has taken to monitor and control such exposures. The Compensation Committee considers the Company s exposure to risk in establishing and implementing our executive compensation programs. The Compensation Committee, with the assistance of its compensation consultant, reviewed the level of risk incentivized by the Company s executive compensation program as well as incentive programs below the executive level. Based on this assessment and the executive compensation program s emphasis on long-term performance, its close connection to Company-wide and divisional performance and its equity-based component designed to align the executives compensation with the Company s long-term strategy and growth, the Compensation Committee determined that our executive compensation programs do not create incentives for excessive risk-taking that are reasonably likely to have a material adverse effect on the Company.

#### **Director Compensation**

Each non-employee director receives a base fee of \$50,000 per year; \$2,000 per Board or committee meeting attended in person; and \$500 per Board, committee or non-management director meeting attended by telephone. Non-employee directors also receive \$10,000 annually per committee chairmanship or \$5,000 annually per committee membership. In addition, we reimburse our directors for reasonable expenses in connection with attendance at Board, committee and stockholder meetings. A director who is a Company employee receives no compensation for serving as a director.

We also pay our non-employee directors compensation in restricted stock units. On the day of the annual stockholder s meeting, each non-employee director receives an annual grant of restricted stock units for the number of shares of common stock equal to \$110,000 based on the average closing price over the twenty trading day period concluding on the previous day. The restricted stock units the non-employee directors receive are fully vested on the date of grant.

Our non-employee directors are required to hold all such restricted stock units until the first business day following 90 days after service on the Board ceases (other than in the event of a director s death), at which time they are settled in stock, or at the Compensation Committee s election, in cash. Such compensation is made pursuant to The Madison Square Garden Company 2010 Stock Plan for Non-Employee Directors.

In order for our directors to develop an intimate familiarity with the different types of events presented at our venues, the services and support offered to patrons at our events and the characteristics and features of our venues, the Company makes available to each of our non-employee directors without charge up to two tickets per event for up to eight events per calendar year, subject to availability. Director attendance at such events is integrally and directly related to the performance of their duties and, as such, we do not deem the receipt of such tickets to be perquisites. These ticket limitations do not apply to special events to which non-employee directors and their guests may be specifically invited from time to time in their capacity as non-employee directors of the Company (e.g., charity concerts, premieres, etc.). In addition, non-employee directors may purchase tickets to events from the Company at face value, subject to availability. Tickets provided to directors may not be resold.

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Director Compensation Table

The table below summarizes the total compensation paid to or earned by each of our non-employee directors during the fiscal year ended June 30, 2014. Directors who are employees of the Company receive no compensation for service as directors.

Change in Pension Value

and

Nonqualified

Deferred Fees Earned or Paid in Non-Equity Total Compensation Stock Option Incentive Plan All Other Cash (\$) Awards Awards Compensation Compensation Name (1) (\$)(2)(3)(\$)(4)Earnings (5) (\$) Charles F. Dolan 56,500 106,418 162,918 Charles P. Dolan 56,500 162,918 106.418 Kristin A. Dolan 59,500 106,418 165,918 Thomas C. Dolan 54,500 106,418 160,918 Deborah A. Dolan-Sweeney 57,500 106,418 163,918 Marianne Dolan Weber 56,500 106,418 162,918 Brian G. Sweeney 59,000 106,418 165,418 Wilt Hildenbrand 59,500 106,418 165,918 Richard D. Parsons (6) 59,417 106,418 165,835 Alan D. Schwartz 83.500 106,418 189.918 Vincent Tese 78,000 106,418 184,418

- (1) These amounts represent retainer, committee and board meeting fees earned during the fiscal year ended June 30, 2014. The amounts reported do not include expenses incurred in attending meetings for which the Company reimburses each non-employee director for reasonable out of pocket expenses.
- (2) This column reflects the grant date fair market value of 1,901 restricted stock units granted on November 21, 2013 to each non-employee director, as calculated in accordance with Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) Topic 718.
- (3) For each non-employee director, the aggregate number of restricted stock units held as of June 30, 2014 is as follows: Charles F. Dolan, 16,971 units; Charles P. Dolan, 15,420 units; Kristin A. Dolan, 16,971 units; Thomas C. Dolan, 16,971 units; Deborah A. Dolan-Sweeney, 16,971 units; Marianne Dolan Weber, 16,971 units; Brian G. Sweeney, 16,971 units; Wilt Hildenbrand, 8,592 units; Richard D. Parsons, 16,971 units (7,500 restricted stock units are held in a trust of which Mr. Parsons is a trustee and 9,471 restricted stock units are owned directly by Mr. Parsons); Alan D. Schwartz, 16,971 units and Vincent Tese, 16,971 units.
- (4) No stock options were awarded during the fiscal year ended June 30, 2014 in connection with the directors service to the Company.
- (5) There was no other compensation granted to directors during the fiscal year ended June 30, 2014.

(6)

# Edgar Filing: Madison Square Garden Co - Form DEF 14A

Mr. Parsons resigned as a director of the Company, effective May 9, 2014 in connection with his being named Interim Chief Executive Officer of the Los Angeles Clippers. He was a member of the Audit Committee until his resignation. Effective September 29, 2014, Mr. Parsons was reappointed as a director by the directors elected by holders of the Company s Class A Common Stock and was reappointed by the Board as a member of the Audit Committee.

# **Board Committees**

Our board has two standing committees: the Audit Committee and the Compensation Committee.

Audit Committee

Our Audit Committee met seven times during the fiscal year ended June 30, 2014. The Audit Committee currently consists of Messrs. Tese (Chair), Parsons and Schwartz. The primary purposes and responsibilities of our

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Audit Committee are to: (a) assist the Board (i) in its oversight of the integrity of our financial statements, (ii) in its oversight of our compliance with legal and regulatory requirements, (iii) in assessing our independent registered public accounting firm s qualifications and independence, and (iv) in assessing the performance of our internal audit function and independent registered public accounting firm; (b) appoint, retain or terminate the Company s registered public accounting firm and pre-approve, or adopt appropriate procedures to pre-approve, all audit and non-audit services, if any, to be provided by the independent registered public accounting firm; (c) review the appointment and replacement of the head of our internal audit department; (d) establish procedures for the receipt, retention and treatment of complaints received by the Company regarding accounting, internal accounting controls or auditing matters and for the confidential, anonymous submission by Company employees or any provider of accounting-related services of concerns regarding questionable accounting and auditing matters and review of submissions and treatment of any such complaints; (e) review and approve related party transactions that are required to be disclosed under SEC rules or that require such approval under the Company s Related Party Transaction Approval Policy; (f) conduct and review with the Board an annual performance evaluation of the Audit Committee; (g) prepare any report of the Audit Committee required by the rules and regulations of the SEC for inclusion in our annual proxy statement; (h) review and reassess the Audit Committee charter at least annually; and (i) report to the Board on a regular basis. The text of our Audit Committee charter is available on our website at www.themadisonsquaregardencompany.com. A copy may be obtained by writing to The Madison Square Garden Company, Corporate Secretary, Two Pennsylvania Plaza, New York, New York 10121.

As discussed above, our Board has determined that each member of our Audit Committee is independent within the meaning of the rules of both NASDAQ and the SEC, and that each has not participated in the preparation of the financial statements of the Company or any current subsidiary of the Company at any time during the past three years and is able to read and understand fundamental financial statements, including balance sheets, income statements and cash flow statements. Our Board has also determined that each of Messrs. Parsons, Tese and Schwartz is an audit committee financial expert within the meaning of the rules of the SEC.

Our Board has established a procedure whereby complaints or concerns with respect to accounting, internal controls, auditing and other matters may be submitted to the Audit Committee. This procedure is described under Corporate Governance Communicating with Our Directors.

#### Compensation Committee

Our Compensation Committee met nine times during the fiscal year ended June 30, 2014. The Compensation Committee currently consists of Messrs. Schwartz (Chair) and Tese. The primary purposes of our Compensation Committee are to: (a) establish our general compensation philosophy and, in consultation with management, oversee the development and implementation of compensation programs; (b) review and approve corporate goals and objectives relevant to the compensation of our President and Chief Executive Officer and our other executive officers who are required to file reports with the SEC under Section 16 of the Securities Exchange Act of 1934, as amended (the Exchange Act ) (together with the President and Chief Executive Officer, the Senior Employees), evaluate their performance in light of these goals and objectives and determine and approve their compensation based upon that evaluation; (c) approve any new equity compensation plan or material changes to an existing plan; (d) oversee the activities of the committee or committees administering our retirement and benefit plans; (e) in consultation with management, oversee regulatory compliance with respect to compensation matters; (f) determine and approve any severance or similar termination payments to be made to Senior Employees (current or former); (g) determine the components and amount of Board compensation and review such determinations from time to time in relation to other similarly situated companies; (h) prepare any reports of the Compensation Committee to be included in the Company s annual proxy statement; (i) conduct and review with the Board an annual performance evaluation of the Compensation Committee; and (j) report to the Board on a regular basis, but not less than annually. The Compensation Committee may, in its discretion, delegate a portion of its duties and responsibilities to one or more subcommittees of the Compensation Committee. For example, the Compensation Committee may delegate the approval of certain transactions to a subcommittee consisting solely of members of the Compensation Committee who are (i) non-employee

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directors for the purposes of Rule 16b-3 of the Exchange Act, and (ii) outside directors for the purposes of Section 162(m) of the Internal Revenue Code, as in effect from time to time. The text of our Compensation Committee charter is available on our website at www.themadisonsquaregardencompany.com. A copy may be obtained by writing to The Madison Square Garden Company, Corporate Secretary, Two Pennsylvania Plaza, New York, New York 10121.

The Compensation Committee reviews the performance of the Senior Employees, evaluates their performance in light of those goals and objectives and, either as a committee or together with the other independent directors (as directed by the Board), determines and approves the Senior Employees compensation level based on this evaluation. In determining the long-term incentive component of Chief Executive Officer compensation, the Compensation Committee considers, among other factors, the Company s performance and relative stockholder return, the value of similar incentive awards to Chief Executive Officers at companies and the awards given to the Chief Executive Officer in past years.

As discussed above, our Board has determined that each member of our Compensation Committee is independent under the rules of NASDAQ.

Compensation Committee Interlocks and Insider Participation

Messrs. Alan D. Schwartz and Vincent Tese served as members of the Compensation Committee during the fiscal year ended June 30, 2014. Neither of them is a current or a former officer or employee of the Company.

Absence of Nominating Committee

As permitted under NASDAQ rules, we do not have a nominating committee. We believe that it is appropriate not to have a nominating committee because of our stockholder voting structure. Under the terms of our Amended and Restated Certificate of Incorporation, the holders of our Class B Common Stock currently have the right to elect up to 75% of the members of our Board. We believe that creating a committee consisting solely of independent directors charged with responsibility for recommending nominees for election as directors would be inconsistent with the vested rights of the holders of Class B Common Stock under our Amended and Restated Certificate of Incorporation.

Instead, our Corporate Governance Guidelines provide a mechanism for the selection of nominees for election as directors by the holders of our Class A Common Stock ( Class A Directors ) and by the holders of our Class B Common Stock ( Class B Directors ). The holders of our Class A Common Stock are currently entitled to elect 25% of the members of our Board. Under our Corporate Governance Guidelines, nominees for election as Class A Directors shall be recommended to the Board by the Class A Directors then in office who were elected by the holders of our Class B Directors shall be recommended to our Board by the Class B Directors then in office who were elected by the holders of the Class B Common Stock.

#### Other Committees

In addition to standing committees, the Company has adopted a policy whereby a committee of our Board consisting entirely of independent directors (an Independent Committee) will review and approve or take such other action as it may deem appropriate with respect to transactions involving the Company and its subsidiaries in which any director, executive officer, greater than 5% stockholder of the Company or any other related person (as defined in Item 404 of Regulation S-K adopted by the SEC) has or will have a direct or indirect material interest. This approval requirement covers any transaction that meets the related party disclosure requirements of the SEC as set forth in Item 404, which currently apply to transactions (or any series of similar transactions) in which the amount involved exceeds \$120,000.

In addition, our Board has adopted a special approval policy for transactions with Cablevision and AMC Networks and their respective subsidiaries whether or not such transactions qualify as related party transactions described above. Under this policy, the Independent Committee oversees approval of all transactions and arrangements between the Company and its subsidiaries, on the one hand, and each of Cablevision and its

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subsidiaries and AMC Networks and its subsidiaries, on the other hand, in which the amount exceeds \$120,000. To simplify the administration of the approval process under this policy, the Independent Committee may, where appropriate, establish guidelines for certain of these transactions.

Currently, and throughout our fiscal year ended June 30, 2014, our Audit Committee (which consisted solely of directors elected by the Class A stockholders) served as the Independent Committee under the above policies. For a further discussion of the scope of these policies, see Related Party Transaction Approval Policy.

Our Amended By-laws permit us to form an Executive Committee of the Board which would have the power to exercise all of the powers and authority of the Board in the management of the business and affairs of the Company, except as limited by the Delaware General Corporation Law. Our Board has not formed an Executive Committee, although it could do so in the future.

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#### PROPOSAL 2 RATIFICATION OF APPOINTMENT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

The Audit Committee, comprised of independent members of the Board, has appointed KPMG LLP (KPMG) as our independent registered public accounting firm (the independent auditors) with respect to our operations for the fiscal year ending June 30, 2015. KPMG will audit our financial statements for the fiscal year ending June 30, 2015. Representatives of KPMG will be present at the annual meeting. Those representatives will have the opportunity to make a statement if they desire to do so and will answer appropriate questions. Even if the selection is ratified, the Audit Committee may in its discretion select a different independent registered public accounting firm at any time during the year if it determines that such a change would be in the best interests of the Company and its stockholders.

We are asking that you ratify the appointment of KPMG, although your ratification is not required. Approval of this proposal requires the favorable vote of the majority of the votes cast by the holders of Class A Common Stock and Class B Common Stock, voting together as a single class. In accordance with our Amended and Restated Certificate of Incorporation, holders of Class A Common Stock will have one vote per share and holders of Class B Common Stock will have ten votes per share.

# The Board unanimously recommends that you vote FOR this proposal.

#### AUDIT COMMITTEE MATTERS

The following table provides information about fees for services rendered by KPMG, our independent registered public accounting firm, for our fiscal years ended June 30, 2014 and June 30, 2013, respectively:

	2014	2013
Audit fees (1)	\$998,000	\$1,298,000
Audit-related fees (2)	\$1,044,143	\$384,850
Tax fees (3)	\$129,004	\$70,035
All other fees		

- (1) Audit fees billed to the Company consisted of services for work arising from the Company s consolidated 2014 financial statement audit and consolidated 2013 financial statement audit.
- (2) Audit-related fees billed to the Company consisted primarily of services relating to certain contractually-required audits and the preparation of certain financial statements in connection with the Company s sale of its Fuse network.
- (3) Tax fees billed to the Company consisted primarily of advisory services relating to federal and state tax matters, including, with respect to the Forum and the Madison Square Garden Arena Transformation.

The Audit Committee s policy requires that the Audit Committee pre-approve audit and non-audit services performed by the independent registered public accounting firm. The Audit Committee may delegate its pre-approval authority to its Chairman provided that any such services are subsequently ratified by the entire Audit Committee. In addition, the Chief Financial Officer may approve the engagement of the independent registered public accounting firm for audit-related services not to exceed \$50,000 per engagement provided that such engagement does not impair the external auditor s independence and is ratified by the Audit Committee at the next Audit Committee meeting. All of the services for which fees were disclosed were pre-approved under the Audit Committee s pre-approval policy.

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#### REPORT OF AUDIT COMMITTEE

The Audit Committee assists the Board in its oversight of the Company s financial reporting, internal controls, and audit functions. As set forth in the charter of the Audit Committee, management of the Company is responsible for the preparation, presentation and integrity of the Company s financial statements, the Company s accounting and financial reporting principles and internal controls and procedures designed to assure compliance with accounting standards and applicable laws and regulations. The Company has a full-time Internal Audit Department that reports to the Audit Committee and management. This department provides the Audit Committee and management an independent review function, including reviewing and evaluating the adequacy, effectiveness, and quality of the Company s system of internal controls.

The Company s independent registered public accounting firm, KPMG LLP (KPMG) is responsible for auditing the Company s financial statements and internal controls over financial reporting in accordance with the standards of the Public Company Accounting Oversight Board (PCAOB) and expressing an opinion on the conformity of the consolidated financial statements to U.S. generally accepted accounting principles (U.S. GAAP) and on the effectiveness of the Company s internal control over financial reporting.

In the performance of its oversight function, the Audit Committee has reviewed and discussed the audited financial statements with management and KPMG. The Audit Committee has also discussed with KPMG the matters required to be discussed under the auditing standards of the PCAOB, including the matters required by the PCAOB s Codification of Statement on Auditing Standards No. 61. Finally, the Audit Committee has received the written disclosures and the letter from KPMG required by PCAOB Rule 3526, (Communications with Audit Committee s Concerning Independence) and has discussed with KPMG the firm s independence. All audit and non-audit services performed by KPMG must be specifically approved by the Audit Committee or a member thereof.

As part of its responsibilities for oversight of the risk management process, the Audit Committee has reviewed and discussed the Company s risk assessment and risk management framework, including discussions of individual risk areas as well as a summary of the overall process.

The Audit Committee has discussed with the Company s Internal Audit Department and KPMG, the overall scope of and plans for their respective audits. The Audit Committee meets with the Senior Vice President of Internal Audit and Compliance and representatives of KPMG, in regular and executive sessions, to discuss the results of their examinations, the evaluations of the Company s internal controls, and the overall quality of the Company s financial reporting and compliance programs.

Based upon the reports, reviews and discussions described in this report, the Audit Committee recommended to the Board that the audited financial statements be included in the Company s 2014 Form 10-K that was filed with the SEC.

Members of the Audit Committee

Vincent Tese (Chair)

Richard D. Parsons

Alan D. Schwartz

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#### **EXECUTIVE COMPENSATION**

#### COMPENSATION DISCUSSION AND ANALYSIS

This Compensation Discussion and Analysis presents historical and current information and analysis related to compensation programs for our named executive officers. For purposes of this Compensation Discussion and Analysis, our named executive officers ( NEOs ) are:

James L. Dolan Thomas S. Smith, Jr. Hank J. Ratner Robert M. Pollichino Lawrence J. Burian Joseph F. Yospe

In February 2014, Mr. Ratner transitioned from President and Chief Executive Officer to Vice Chairman of the Company. This Compensation Discussion and Analysis presents Mr. Ratner s 2014 fiscal year compensation solely because he was the President and Chief Executive Officer of the Company for a portion of the year.

Mr. Smith was appointed the Company s President and Chief Executive Officer on February 28, 2014. Additionally, Mr. Sean R. Creamer was appointed as the Company s Executive Vice President & Chief Financial Officer effective as of September 1, 2014, replacing Mr. Pollichino who will retire on or prior to December 31, 2014. For more information on Mr. Pollichino s retirement, please see Executive Compensation Tables Employment Agreements.

This Compensation Discussion and Analysis describes the specific arrangements that the Company has in place for our NEOs as well as a discussion of our compensation philosophy for the NEOs with respect to the year ended June 30, 2014. Accordingly, Mr. Creamer s compensation data is not presented in this Compensation Discussion and Analysis.

Compensation for each of the NEOs is subject to their respective employment agreements with the Company. Information concerning the Company's current employment agreements with its NEOs is set forth below under Executive Compensation Tables Employment Agreements.

# **Overview of Executive Compensation Program**

The Company compensates its NEOs through salary, annual incentive awards, long-term incentive awards, perquisites and fringe benefit programs. Our annual and long-term incentive programs provide performance-based incentives for our management tied to key financial measures that drive stockholder value and reward sustained achievement of the Company s key financial goals.

Our Compensation Committee administers our executive compensation program. The responsibilities of the Compensation Committee are set forth in its charter. Among other responsibilities, the Compensation Committee (1) establishes our general compensation philosophy and, in consultation with management, oversees the development and implementation of compensation programs; (2) reviews and approves corporate goals and objectives relevant to the compensation of our executive officers who are required to file reports with the SEC under Section 16(a) of the Exchange Act, evaluates their performance in light of those goals and objectives, and determines and approves their respective compensation level based on this evaluation; (3) oversees the activities of the committee or committees administering our retirement and benefit plans and (4) administers our stockholder-approved compensation plans. For more information about the Compensation Committee, please see Board of Directors Board Committees Compensation Committee.

#### Role of the Independent Compensation Consultant

The Compensation Committee has authority under its charter to engage outside consultants to assist in the performance of its duties and responsibilities. Our Compensation Committee utilizes the services of an independent compensation consultant to assist in determining whether the elements of our executive compensation program are reasonable and consistent with our objectives.

ClearBridge Compensation Group LLC (the compensation consultant) serves as the independent compensation consultant to the Compensation Committee. The compensation consultant reports directly to the Compensation Committee and, at the request of the Compensation Committee, the compensation consultant meets with members of management from time to time for purposes of gathering information on management proposals and recommendations to be presented to the Compensation Committee.

The compensation consultant provided the following services to the Compensation Committee during the year ended June 30, 2014:

Attended all Compensation Committee meetings;

Provided information, research, and analysis pertaining to executive compensation program for the 2014 fiscal year;

Regularly updated the Compensation Committee on market trends, changing practices, and legislation pertaining to compensation;

Assisted the Compensation Committee in making pay determinations for the Executive Chairman, the President and Chief Executive Officer, and the other executive officers;

Assisted the Compensation Committee in making compensation decisions in connection with the entry into agreements with the Vice Chairman and the President and Chief Executive Officer:

Advised on the design of the executive compensation program and the reasonableness of individual compensation targets and awards;

Provided advice and recommendations that incorporated both market data and Company-specific factors;

Provided advice, analysis and recommendations with respect to certain separation benefits for employees in connection with both the sale of the Company s Fuse network business and management restructurings; and

Assisted the Compensation Committee in connection with its review of non-employee director compensation. During the 2014 fiscal year, the compensation consultant provided no other services to the Company.

The Compensation Committee charter requires the Compensation Committee to consider NASDAQ independence factors before receiving advice from an advisor, despite the fact that such independence rules are not applicable to controlled companies. Following such consideration, the Compensation Committee concluded that the compensation consultant satisfies the independence requirements of the NASDAQ rules. In addition, the Compensation Committee believes that the compensation consultant s work did not raise any conflict of interest during the year ended June 30, 2014. In reaching this conclusion, the Compensation Committee considered the same rules regarding advisor independence.

# Role of Executives in Determining Compensation

The Compensation Committee reviews the performance and compensation of the Executive Chairman and the President and Chief Executive Officer and, following discussions with the compensation consultant, establishes each of their compensation. Senior management of the Company assists the Compensation Committee and the compensation consultant as described in this Compensation Discussion and Analysis, and provides to the Compensation Committee, either directly or through the compensation consultant, management s recommendations on the compensation for executive officers other than the Executive Chairman and the President and Chief Executive Officer. Other members of management provide support to the Compensation Committee as needed. Based upon a review of performance and historical compensation, recommendations and information from members of management, and discussions with the compensation consultant, the Compensation Committee determines and approves compensation for the executive officers.

# **Executive Compensation Program Objectives and Philosophy**

The Company is a fully-integrated sports, entertainment and media business comprised of dynamic and powerful brands. We operate in specialized industries and our NEOs have a combined total of more than 105 years of professional experience in the industries in which the Company operates. The Company places great importance on its ability to attract, retain, motivate and reward experienced executive officers who can continue to drive our business objectives and achieve strong financial, operational and stock price performance. The Compensation Committee has designed executive compensation policies and programs that are consistent with, explicitly linked to, and supportive of, the strategic objectives of growing the Company s businesses and maximizing stockholder value.

Our Compensation Committee has designed a program that reflects four key overarching executive compensation principles:

**Significant portion of compensation opportunity should be at risk.** The majority of compensation for the Company s executive officers should be at risk and based on the performance of the Company, so that actual compensation levels depend upon the Company s actual performance as determined by the Compensation Committee;

**Long-term performance incentives should outweigh short-term performance incentives.** Incentive compensation of the Company s executive officers should focus more heavily on long-term rather than short-term accomplishments and results;

**Executives should be aligned with stockholders through equity compensation.** Equity-based compensation should be used to align the interests of our executive officers with the interests of our stockholders; and

Compensation structure should enable the Company to attract, retain, motivate and reward the best talent. The overall executive compensation program should be competitive, equitable and structured so as to ensure the Company s ability to attract, retain, motivate and reward talented executives who are essential to the Company s continuing success. Total direct compensation, rather than individual compensation elements, is the Compensation Committee s focus in providing competitive compensation opportunities.

In designing the executive compensation program, the Compensation Committee seeks to fulfill these objectives by maintaining appropriate balances between (1) short-term and long-term compensation, (2) cash and equity compensation and (3) performance-based and non-performance-based compensation.

#### **Compensation Practices and Policies**

#### General

The following discussion describes the practices and policies implemented by the Compensation Committee during the year ended June 30, 2014. In the case of Mr. Dolan, all of his compensation for the year

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ended June 30, 2014 was subject to an employment agreement that was entered into before the Distribution and approved by Cablevision s compensation committee. For Mr. Ratner, all of his compensation was subject to an employment agreement entered into, and approved by Cablevision s compensation committee before the Distribution and subsequently amended in February 2014 and approved by the Company s Compensation Committee. For the 2014 fiscal year, compensation for each of Messrs. Smith, Pollichino, Burian, and Yospe was subject to employment agreements approved by the Compensation Committee. Information concerning the Company s current employment agreements with its NEOs is set forth below.

The Compensation Committee considered the results of the 2011 advisory say-on-pay proposal and incorporated such results as one of many factors in its assessment and development of the compensation program. Because the compensation described in our 2011 proxy statement was approved by a substantial majority of shares voted (including substantial majorities of each of the Class A Common Stock and the Class B Common Stock voted), the result of such vote has not contributed to the implementation of any changes to our executive compensation program.

# Performance Objectives

As described below under Elements of Our Compensation Program, performance-based incentive compensation is an important element of the Company's executive compensation program.

Generally, the performance metrics for the Company s incentive compensation have been based on net revenues and on the adjusted operating cash flow, or AOCF, of its business units. The Company considers these performance metrics to be key measures of the Company s operating performance.

The Company defines AOCF, which is a non-GAAP financial measure, as operating income (loss) before (i) depreciation, amortization and impairments of property and equipment and intangible assets, (ii) share-based compensation expense or benefit, and (iii) restructuring charges or credits. Because it is based on operating income (loss), AOCF also excludes interest expense (including cash interest expense) and other non-operating income and expense items. AOCF of the Company s business units is based upon the AOCF of the Company s reporting units less the cost of the Company s long-term incentive program that is included as an expense of the units. At the time of grant of an award, the performance measures used may contemplate certain potential future adjustments and exclusions.

## Tally Sheets

The Compensation Committee has reviewed tally sheets prepared by the compensation consultant, setting forth all components of compensation payable, and the benefits accruing, to the NEOs for the year ended June 30, 2014, including all cash compensation, perquisites and the current value of outstanding equity-based awards. The tally sheets also set forth potential payouts to the NEOs upon various termination scenarios. The Compensation Committee considers the information presented in the tally sheets in determining future compensation.

# Determining Compensation Levels; Benchmarking

As part of the Compensation Committee s review of the total compensation for the year ended June 30, 2014, the compensation consultant assisted the Compensation Committee in: (1) determining if a peer group should be used for comparative purposes, (2) assessing executive compensation in light of internal and external considerations and (3) reviewing the Company s equity and cash-based executive incentive programs, taking into account evolving market trends. The Compensation Committee, in consultation with the compensation consultant considered broad market data (industry-related and general industry data) and multiple broad-based compensation surveys in order to appropriately assess compensation levels.

For the 2014 fiscal year, the Compensation Committee, in consultation with the compensation consultant, also reviewed and considered compensation data from the following group of 13 companies of

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comparable size (as measured by annual revenue) in the same general industry or industries as the Company in order to evaluate the competitiveness and appropriateness of the compensation program: AMC Networks Inc., CC Media Holdings Inc., Cumulus Media Inc., Discovery Communications Inc., Dreamworks Animation Inc., Lions Gate Entertainment CP, Live Nation Entertainment, Inc., Scripps Networks Interactive, Inc., Shaw Communications Inc., Sinclair Broadcast GP, Sirius XM Radio Inc., Starz, and World Wrestling Entertainment Inc. In addition, the Compensation Committee, in consultation with the compensation consultant, considered compensation data from the following group of companies within the broader media industry: CBS Corp.; Cablevision Systems Corporation; Charter Communications Inc.; Comcast Corp.; DirecTV; Dish Network Corp.; Liberty Global PLC; News Corp.; The Walt Disney Company; Time Warner Cable Inc.; Time Warner Inc. and Viacom Inc. When considering our executive compensation in the context of both groups, the Compensation Committee did not target a specific percentage or quartile of compensation at such other companies.

Besides the market data listed above, the Compensation Committee considered internal information (historical compensation, job responsibility, parity among executive officers, contractual commitments and attraction and retention of talent) to determine compensation.

# **Elements of Our Compensation Program**

Our executive compensation philosophy is reflected in the principal elements of our executive compensation program, each of which is important to the Company s desire to attract, retain, motivate and reward highly-qualified executive officers. The compensation program included the following key elements for the year ended June 30, 2014: base salary, annual cash incentives, long-term incentives, retirement, health and welfare and other benefits, which are generally provided to all other eligible employees, and additional executive benefits, including post-termination compensation under certain circumstances and certain perquisites, each as described below.

A significant percentage of total direct compensation is allocated to incentive compensation in accordance with the Compensation Committee s philosophy. The Compensation Committee reviews historical Company compensation, other information provided by the compensation consultant and other factors, such as experience, performance, length of service and contractual commitments, to determine the appropriate level and mix of compensation for executive officers. The allocation between cash and equity compensation and short-term and long-term compensation is designed to provide a variety of fixed and at-risk compensation that is related to the achievement of the Company s short-term and long-term objectives.

As noted in greater detail below under Executive Compensation Tables Employment Agreements, Messrs. Dolan and Ratner, are also employed by Cablevision, as its Chief Executive Officer, and its Vice Chairman, respectively. Messrs. Dolan and Ratner are separately compensated by Cablevision with respect to such employment.

#### **Base Salaries**

Our Compensation Committee is responsible for setting the base salaries of the executive officers, which are intended to compensate the NEOs for the day-to-day services performed for the Company. Base salaries for these executives have been set at levels that are intended to reflect the competitive marketplace in attracting and retaining quality executives. Each NEO s employment agreement contains a minimum base salary level. For information regarding these minimum base salary levels, please see Executive Compensation Tables Employment Agreements below. The Compensation Committee reviews the salaries of the executive officers at least annually. The Compensation Committee may adjust base salaries for executive officers over time, based on their performance and experience and in accordance with the terms of their employment agreements.

The base salaries paid to each of Messrs. Dolan, Smith, Ratner, Pollichino, Burian and Yospe in the year ended June 30, 2014 were as follows: \$549,995, \$420,577 (prorated based on an annual base salary of \$1,350,000), \$1,380,769, \$785,192, \$703,269 and \$446,269, respectively. See footnote 1 to Executive

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Compensation Tables Summary Compensation Table for a more detailed discussion of the base salaries paid during the Company s fiscal year. Effective September 1, 2014, the annual base salaries to be earned by Messrs. Burian and Yospe were increased to the following: \$750,000 and \$469,404, respectively. The base salaries for Messrs. Dolan, Smith, Ratner and Pollichino did not change. The Compensation Committee determined salary increases for executive officers after evaluation of Company and individual performance, market pay levels, the range of increases generally provided to the Company s employees and, to the extent appropriate, management s recommendations.

#### **Annual Cash Incentives**

Under our executive compensation program, annual incentive awards are made to executive officers and certain other members of management. Annual incentive awards are designed to link executive compensation directly to the Company s performance and provide incentives and rewards for excellent business performance during the applicable fiscal year.

Each employee eligible for an annual incentive award is assigned a target award equal to a percentage of that employee s base salary earned during the applicable fiscal year. The target annual incentive awards are determined based upon the applicable employee s position, grade level, responsibilities, and historical and expected future contributions to the Company. In addition, each NEO s employment agreement contains a minimum target annual incentive award level. For information regarding these minimum target annual incentive award levels, see Executive Compensation Tables Employment Agreements below.

The Compensation Committee currently reviews the target annual incentive award levels of the executive officers at least annually. The Compensation Committee evaluates each such executive s performance, experience and, based on their performance and in accordance with the terms of their employment agreements, the Compensation Committee, in its sole discretion, may revise target annual incentive award levels for the executive officers. Target incentive award levels for the NEOs as a percentage of base salary paid in the year ended June 30, 2014 were as follows: Mr. Dolan 200%; Mr. Smith 200%; Mr. Ratner 200%; Mr. Pollichino 60%; Mr. Burian 60%; and Mr. Yospe 45%.

For the NEOs and other individuals that the Compensation Committee determines may be covered by Section 162(m) of the Internal Revenue Code of 1986, as amended (the Code ), the bonuses for the year ended June 30, 2014 were granted under the Company s 2010 Cash Incentive Plan (the CIP ), a plan approved by the Company s stockholders on November 30, 2011 and administered by the Compensation Committee. See Tax Deductibility of Compensation below. For all other members of management, the bonuses for the year ended June 30, 2014 were granted under the Company s management performance incentive program (MPIP) administered by the Compensation Committee. The CIP and MPIP plans and 2014 awards are described below. Both annual incentive plans are fully performance based.

# <u>CIP</u>

The payment of the annual incentive awards under the CIP is conditioned upon the satisfaction of performance objectives established by the Compensation Committee at the beginning of the performance year. Any such performance objective is subject to various adjustments such as for acquisitions and dispositions and investments in new venues or business ventures. The performance metrics for the 2014 fiscal year annual bonus were established by the Compensation Committee in September 2013. These targets were intended to achieve tax deductibility under Code Section 162(m) for bonuses paid to those NEOs then employed by the Company who are covered by Code Section 162(m).

Upon achievement of the performance objective(s), each participant is eligible to receive payment of an incentive bonus equal to the lesser of \$10 million and two times the NEO s target annual incentive award, subject to the Compensation Committee s discretion to reduce the award. In general, under the CIP, regardless of whether the Company achieves, exceeds or fails to achieve its target performance objective(s), the Compensation Committee has the discretion only to decrease annual incentive awards if the Company wishes to preserve the Code Section 162(m) deduction.

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# 2014 Targets and Achievements

For the year ended June 30, 2014, threshold performance for the AOCF of the business units for the year ended June 30, 2014 was set at \$264.15 million. If AOCF of the business units fell below the designated threshold, no incentive payments would be made under the CIP. Given our strong performance, actual AOCF of the business units for the year ended June 30, 2014 equaled \$355.4 million. Such achievement was certified by the Compensation Committee on September 4, 2014. Despite this strong performance, the Compensation Committee determined to apply negative discretion under the CIP to bring payouts generally in line with calculated payouts under the MPIP for individuals who hold corporate positions (as described below). On September 4, 2014, the annual incentive awards for the year ended June 30, 2014 were approved to be paid by the Company to the NEOs as follows: Mr. Dolan \$1,375,000; Mr. Smith \$1,051,442; Mr. Ratner \$3,451,923; Mr. Pollichino \$588,894; Mr. Burian \$527,452 and Mr. Yospe \$251,026.

#### **MPIP**

The payment of annual incentive awards under the MPIP to all eligible members of management is conditioned upon the satisfaction of performance objectives established by the Compensation Committee depending upon the applicable eligible employee s specific business unit. For the year ended June 30, 2014, under the MPIP, these performance objectives related to items such as net revenues, AOCF of the business units, sponsorship, signage and advertising revenue, and other division-specific strategic and operating metrics. For individuals who hold corporate positions at the Company, the MPIP performance objectives were predominantly based on corporate and company-wide achievement of the performance metrics. Annual incentive awards under the MPIP are adjusted based on recipients individual performances. To the extent the Company exceeds or falls short of the MPIP performance objectives, eligible employees may receive payments greater than or less than their target annual incentive award.

#### Long-term Incentives

Our core long-term incentive program has historically been a mix of restricted stock units and cash performance awards, with the size of target awards based upon an eligible employee s grade level or employment agreement. For the year ended June 30, 2014, the Compensation Committee determined to award long term incentives in restricted stock units and cash performance awards, split equally based on target award value.

The Compensation Committee believes that restricted stock units provide the NEOs with an incentive to improve the Company s stock price performance and a direct alignment with stockholders interests, as well as a continuing stake in the long-term success of the Company. All restricted stock unit grants vest in their entirety on the third anniversary of the grant date (i.e., cliff vesting) to provide strong incentive for the executives to remain with the Company.

We make our annual long-term incentive grants to eligible employees after the public announcement of our annual financial information. Long-term awards of restricted stock units and cash performance awards were granted in September 2013 for the Company s fiscal year ended on June 30, 2014.

#### Restricted Stock Units

Under our executive compensation program, long-term incentive grants of restricted stock units are made to executive officers and certain other members of management pursuant to the Company s 2010 Employee Stock Plan (the Employee Stock Plan ). If the recipient remains employed by the Company through the date that the restrictions lapse, an award of a restricted stock unit will be settled in a share of Class A Common Stock or, at the Compensation Committee s discretion, in a cash amount equal to the value of one share of Class A Common Stock as of the date such restrictions lapse. The restricted stock units granted to the NEOs also include a performance condition designed to achieve tax deductibility under Code Section 162(m). The number of restricted stock units granted to each eligible employee is determined based on the average closing price over the twenty-day trading period concluding on the day prior to the grant.

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In September 2013, the Compensation Committee approved the following awards of restricted stock units to the NEOs for the fiscal year ended on June 30, 2014: Mr. Dolan 15,280 units; Mr. Ratner 53,250 units; Mr. Pollichino 8,300 units; Mr. Burian 7,420 units and Mr. Yospe 3,580 units. In addition, Mr. Smith received a 2014 fiscal year mid-year grant of 8,970 restricted stock units on April 25, 2014 (pro rated to reflect his mid-year hire date). These restricted stock units will vest in September 2016, as long as the employee is continuously employed until such date and, with respect to the NEOs, the performance objectives are attained. The performance objectives with respect to these awards required the AOCF of the business units in any of the fiscal years ending on June 30, 2014, June 30, 2015 or June 30, 2016 to exceed 75% of the 2013 fiscal year AOCF of the business units; provided, however, that for Mr. Smith, such AOCF target must be achieved in either of the fiscal years ending on June 30, 2015 or June 30, 2016.

On September 4, 2014, the Compensation Committee certified the achievement of the performance objectives for the awards held by executives other than Mr. Smith by virtue of the AOCF of the business units for the 2014 fiscal year (\$355.4 million) exceeding 75% of the AOCF of the business units for the 2013 fiscal year (\$283.0 million). On March 4, 2014, Mr. Smith also received a one-time award of 51,850 restricted stock units that is scheduled to vest on the first two anniversaries of the grant date subject to the achievement of the following performance criteria approved by the Compensation Committee. Fifty percent of the restricted stock units will vest in March 2015, so long as the AOCF of the business units in calendar year 2014 exceeds 70% of the 2013 calendar year AOCF of the business units. The remaining fifty percent of the restricted stock units will vest in March 2016, so long as the AOCF of the business units in either calendar year 2014 or calendar year 2015 exceeds 70% of the 2013 calendar year AOCF of the business units.

Additional information regarding restricted stock unit awards for the NEOs during the 2013 fiscal year is set forth in the Summary Compensation Table and the Grants of Plan-Based Awards table under Executive Compensation Tables below. More information regarding other equity grants for the NEOs appears in the Outstanding Equity Awards at June 30, 2014 table under Executive Compensation Tables below.

Hedging Policy and Holding Requirements

The Company s Insider Trading Policy prohibits all directors and employees (including NEOs) from engaging in short sales or other hedging transactions that might otherwise be used by a director or NEO to weaken their alignment with the Company s stockholders.

Under the current executive compensation program, annual restricted stock unit awards to NEOs cliff vest on the third anniversary of the date of grant so long as the recipient is continuously employed by the Company until such date (and subject to the performance conditions described above). With respect to our directors, and as discussed above under Director Compensation, compensation includes annual awards of restricted stock units. Pursuant to the award agreements, directors restricted stock units are not settled in shares of Company stock (or, in the Compensation Committee s discretion, cash) until the first business day following 90 days after service on the Board ceases (other than in the event of a director s death). One effect of the cliff-vesting and holding requirements is to require each of our directors and NEOs to maintain significant holdings of Company securities at all times.

## Cash Performance Awards

Under our executive compensation program, grants of long-term cash performance awards are made to executive officers and certain other members of management pursuant to the Company s CIP. The current executive compensation program contemplates annual grants of three-year performance awards to executive officers and other members of management to be earned on the basis of long-term Company performance relative to pre-established financial goals. The Compensation Committee sets the performance objectives for each award in the first quarter of the fiscal year of grant. Each recipient is eligible to receive a specified target dollar amount, depending on the employee s grade level and subject to the terms of the employee s employment agreement, if applicable, to the extent that the Company s target performance objectives are achieved, and subject to continued

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employment by the Company through the payment date. To the extent the Company exceeds or falls short of the performance objectives, eligible employees may receive payments greater than or less than (or none of) their target cash performance award.

With respect to the awards granted to the NEOs in September 2013 (or, with respect to Mr. Smith, April 2014), the payment of the cash performance awards is conditioned upon the satisfaction of one or more performance objectives established by the Compensation Committee as described in greater detail below. Any such performance objectives are subject to various adjustments such as acquisitions and dispositions, changes in GAAP and/or investments in new venues or business ventures. The performance objectives were designed to achieve tax deductibility under Code Section 162(m).

Upon achievement of the performance objectives, each NEO is eligible to receive payment of an incentive bonus equal to two times the NEO is cash performance award target, subject to the recipient is continued employment by the Company through the payment date and the Compensation Committee is discretion to reduce (but not increase) the award (e.g., to bring the awards in line with the payouts that would have been achieved based on the performance objectives that are applicable to other members of management, as described in the following paragraph). No such reduction may result in a payout (expressed as a percentage of the target award) less than the payout (expressed as a percentage of the target award) for the cash performance awards granted in September 2013 to those eligible Company employees who the Compensation Committee determined will not be subject to Code Section 162(m), as described in the following paragraph.

Based on the experience, employment agreement provisions and/or grade level of the NEOs, in September 2013 the Compensation Committee granted performance awards with the following targeted amounts: Mr. Dolan \$875,000; Mr. Ratner \$3,050,000; Mr. Pollichino \$475,000; Mr. Burian \$425,000 and Mr. Yospe \$205,000. In April, 2014, the Compensation Committee granted to Mr. Smith a performance award with a targeted amount of \$500,000 (pro rated to reflect his mid-year hire date). Such awards will be payable in 2016, subject to continued employment requirements and the Compensation Committee s negative discretion described above, so long as the AOCF of the Company s business units in any of the fiscal years ended on June 30, 2014, June 30, 2015 or June 30, 2016 exceeds 75% of the 2013 fiscal year AOCF of the business units. Mr. Smith s award is only payable if the AOCF target is achieved in either of fiscal year 2015 or fiscal year 2016. On September 4, 2014, the Compensation Committee certified the achievement of the performance objectives for the awards held by executives other than Mr. Smith by virtue of the AOCF of the business units for the 2014 fiscal year (\$355.4 million) exceeding 75% of the AOCF of the business units for the 2013 fiscal year (\$283.0 million).

The cash performance awards granted in September 2013 to all eligible Company employees whom the Compensation Committee determined are not subject to Code Section 162(m) will be payable in September 2016 if (a) the Company achieves specified targets of net revenues (or, for certain live event production divisions of the Company, contribution (revenue less direct expense and amortization of mounting costs) instead of net revenues), and AOCF of the business units in the year ending June 30, 2016 and (b) continued employment requirements are satisfied. The target levels of net revenues (or contribution) and AOCF of the business units were derived from the Company s five-year plan for its operating business units presented to the Board in connection with the Company s budget for the fiscal year ended June 30, 2014. These targets were intended to measure ongoing operating performance of the Company and are subject to various adjustments such as for acquisitions and dispositions, changes in GAAP and/or investments in new venues or business ventures, and exclude all charges for long-term performance based compensation.

The awards provide for a potential payout on a sliding scale such that the actual payment may range from 0% of the long-term cash performance award if the Company fails to achieve threshold levels of performance (for example, if both net revenues and AOCF of the business units fail to reach at least 85% and 75%, respectively, of the targets) to 110% of the long-term cash performance award if the Company exceeds the threshold levels of performance by a certain percentage (for example, if both net revenues and AOCF of the business units equal or exceed 115% and 125%, respectively, of the targets). If the Company exceeds threshold

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levels but does not achieve the targeted rates, or if the Company achieves or exceeds one target but not both, the award provides for partial payments. Fifty percent of the award is tied to achievement of net revenue (or contribution) goals, and 50% of the award is tied to achievement of business unit AOCF goals.

Because the AOCF and net revenue (or contribution) targets for the cash performance awards have been derived from the Company s confidential five-year strategic plans, which are not disclosed publicly for competitive reasons, we do not believe it is appropriate to disclose specific numerical targets. Disclosure of these targets could provide information that could lead to competitive harm. We believe that our five-year plans, and consequently the targets set for the performance awards, are ambitious and reflect desired above-market performance. In determining the threshold levels of performance, the Compensation Committee considered, among other factors, the Company s five-year plans and the degree of difficulty in achieving the targets. The Compensation Committee believes that the lowest levels on the sliding scale should be achieved, although there can be no assurance this will occur. As the payout scale increases, the likelihood of achievement decreases and the payouts increase. The Compensation Committee has the authority to amend or waive the performance targets under these awards and to make interpretations and adjustments thereto.

In September 2014, the Compensation Committee certified the Company s achievement of the 2014 fiscal year net revenue (or contribution) and AOCF performance objectives for the cash performance awards granted in September 2011. With respect to the NEOs, the Compensation Committee had previously certified the achievement of the 162(m) performance target for such 2011 awards, based upon achievement of the applicable business unit AOCF target in the 2012 fiscal year. Based upon the Company s actual 2014 fiscal year performance of net revenues (or contributions) and business unit AOCF against the targets set for the September 2011 awards granted to non-NEOs, the September 2011 performance awards paid out at 107.1% of target in September 2014. The Compensation Committee, applying negative discretion, reduced the payout of the NEOs awards from 200% to 107.1% of their respective targets in order to align the payout percentages with those of the non-NEOs.

#### **Benefits**

Benefits offered to executive officers generally provide for retirement income and serve as a safety net against hardships that can arise from illness, disability or death. The executive officers are generally eligible to participate in the same health and welfare benefit plans made available to the other benefits-eligible employees of the Company, including, for example, medical, dental, vision, life insurance and disability coverage. Notwithstanding the foregoing, Mr. Dolan does not participate in certain Company benefit plans, including the Company s qualified defined benefit and defined contribution pension plans, and the Company s medical, dental and vision plans. Mr. Dolan receives pension and health benefits from Cablevision.

#### Defined Benefit Plans

The Company maintains the MSG Holdings, L.P. Cash Balance Pension Plan (the MSG Cash Balance Pension Plan ), a tax-qualified defined benefit plan, for participating employees, including executive officers. Under the MSG Holdings, L.P. Excess Cash Balance Plan (the MSG Excess Cash Balance Plan ), a non-qualified deferred compensation plan, the Company provides additional benefits to employees, including executive officers, who are restricted by the applicable IRS annual compensation limitation. Effective March 1, 2011, the Company merged the Madison Square Garden, L.P. Retirement Plan (the MSG Retirement Plan ), a frozen defined benefit pension plan, into the MSG Cash Balance Pension Plan.

The Company also maintains the MSG Holdings, L.P. Excess Retirement Plan (the MSG Excess Retirement Plan ), a non-qualified deferred compensation plan, under which the Company provided additional benefit accruals (until January 1, 2008) to employees, including executive officers, whose participation in the MSG Retirement Plan was restricted by the applicable IRS annual compensation limitation. The MSG Excess Retirement Plan was frozen at the same time as the related qualified plan.

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More information regarding the MSG Cash Balance Pension Plan, the MSG Excess Cash Balance Plan, and the MSG Excess Retirement Plan is provided in the Pension Benefits table under Executive Compensation Tables below.

#### **Defined Contribution Plans**

Under the MSG Holdings, L.P. 401(k) Savings Plan, a tax-qualified retirement savings plan, participating employees, including executive officers, may contribute into their plan accounts a percentage of their eligible pay on a before-tax basis as well as a percentage of their eligible pay on an after-tax basis. The Company matches 50% of the first 6% of eligible pay contributed by participating employees. The Company matching contributions are subject to vesting limitations for the first three years of employment.

In addition, the Company offers the MSG Holdings, L.P. Excess Savings Plan, a non-qualified deferred compensation plan, to employees, including executive officers, who are restricted by the applicable IRS annual compensation limitation and/or the pre-tax income deferral limitation. More information regarding the Excess Savings Plan is provided in the Nonqualified Deferred Compensation table under Executive Compensation Tables below.

Matching contributions made by the Company under the MSG Holdings, L.P. 401(k) Savings Plan and the MSG Holdings, L.P. Excess Savings Plan and allocations under the defined contribution portion of the Nonqualified Supplemental Benefit Plan on behalf of the NEOs are set forth in the Summary Compensation Table under Executive Compensation Tables below.

#### Other

In addition to the above employee benefit plans, Mr. Pollichino is also eligible for benefits under the Madison Square Garden Retiree Medical Program, which provides continued medical coverage to employees who (i) were hired prior to January 1, 2001, (ii) retire after age 55 with at least ten years of service, (iii) commence payments under the MSG Holdings, L.P. Retirement Plan and (iv) are eligible for the Company s active medical plan on the day before the retirement date. The program is self-funded and participants pay 25% of the cost of pre-65 coverage and 100% of post-65 coverage.

#### **Perquisites**

The Company provides certain perquisites to executive officers as described below. The aggregate value of perquisites received by each of the NEOs is set forth in the Summary Compensation Table under Executive Compensation Tables below.

#### Car and Driver

Messrs. Dolan, Smith and Ratner have regular access to a car and driver which each is permitted to use for his personal use in addition to business purposes. In addition, certain other executive officers and members of management have had access to cars and drivers on a limited basis for personal use. To the extent employees use a car and driver for personal use without reimbursement to the Company, those employees are imputed compensation for tax purposes.

#### Aircraft Arrangements

The Company has access to various aircraft through time sharing arrangements with a subsidiary of Cablevision and various Dolan family entities. Generally, Messrs. Dolan and Ratner are permitted to use Cablevision helicopters for personal travel, which has primarily been for purposes of commutation. The Company and Cablevision have agreed on an allocation of the costs of such personal helicopter use.

To the extent any NEO or other employee uses any of the aircraft for personal travel without reimbursement to the Company, they are imputed compensation for tax purposes based on the Standard Industry

Fare Level rates that are published biannually by the IRS. For compensation reporting purposes, we valued the incremental cost of the personal use of the aircraft based on the variable costs incurred by the Company net of any reimbursements received from executives. The incremental cost of the use of the aircraft does not include any costs that would have been incurred by the Company whether or not the personal trip was taken.

### **Executive Security**

Messrs. Dolan and Ratner participate in Cablevision s executive security program. The Company and Cablevision have agreed on an allocation of the costs of such participation in their security program. Because certain of these costs can be viewed as conveying personal benefits to the NEOs, they are reported as perquisites.

#### **Event Tickets**

From time to time certain employees, including the NEOs (and their guests), have access to tickets to sporting events and other entertainment at the Company s venues at no cost, and may also purchase tickets at face value. Attendance at such events is integrally and directly related to the performance of their duties, and, as such, we do not deem the receipt of such tickets to be perquisites.

#### **Post-Termination Compensation**

We believe that post-termination benefits are integral to the Company s ability to attract and retain qualified executives.

Under certain circumstances, payments or other benefits may be provided to employees upon the termination of their employment with the Company. These may include payments or other benefits upon a termination by the Company without cause, termination by the employee for good reason, other voluntary termination by the employee, retirement, death, disability, or termination following a change in control of the Company or following a going-private transaction. With respect to the NEOs, the amounts and terms of such payments and other benefits (including the definition of cause and good reason) are governed by each NEO s employment agreement and any applicable award agreements. Post-termination compensation is discussed in greater detail in Executive Compensation Tables Employment Agreements and Termination and Severance below.

#### **Tax Deductibility of Compensation**

Code Section 162(m) establishes a \$1 million limit on the amount that a publicly held corporation may deduct for compensation paid to the chief executive officer and the next three most highly paid NEOs (other than the chief financial officer) in a taxable year. This limitation does not apply to any compensation that is qualified performance-based compensation under Code Section 162(m), which is defined as compensation paid in connection with certain stock options or that is paid only if the individual s performance meets pre-established objective goals based on performance criteria established under a plan approved by stockholders. Our short-term and long-term incentive compensation plans are generally designed to qualify for this exemption from the deduction limitations of Code Section 162(m) and to be consistent with providing appropriate compensation to executives. The Company s stockholders approved the CIP and the Employee Stock Plan at the Company s first annual stockholders meeting on November 30, 2011.

From time to time, to the extent it deems appropriate, the Compensation Committee may make awards (or modifications to awards) that would not qualify for an exemption from Code Section 162(m). For example, we expect that the amount of annual base salary in excess of \$1 million for each of the President and Chief Executive Officer and the next three most highly paid NEOs, plus any other annual compensation paid or imputed to each of the President and Chief Executive Officer and the next three most highly paid NEOs covered by Code Section 162(m) that causes their respective non-performance-based compensation to exceed the \$1 million limit, will not be deductible by the Company for federal income tax purposes.

Although it is the Company s intent generally to qualify compensation for the exemption from the deduction limitations, we believe that it is in the best interests of the Company s stockholders to allow the

Compensation Committee the flexibility and discretion to design an appropriate executive compensation program so that the Company can attract, retain, motivate and reward our executives, notwithstanding Code Section 162(m).

#### Other Awards

As a result of the Distribution, Cablevision stock options and stock appreciation rights were adjusted according to the 1:4 distribution ratio (i.e., one share of the Company s common stock for every four shares of Cablevision) into two separate awards by each of Cablevision and the Company. In addition, independent of any action by the Compensation Committee, as a result of the spinoff by Cablevision of AMC Networks into its own separate, publicly-traded company (the AMC Distribution), Cablevision stock options and stock appreciation rights were adjusted according to the 1:4 distribution ratio (i.e., one share of AMC Networks common stock for every four shares of Cablevision) into two separate awards by each of Cablevision and AMC Networks. As of June 30, 2014, all outstanding Cablevision options and stock appreciation rights, and all Company and AMC Networks options and stock appreciation rights issued in respect of such Cablevision awards, had vested.

With respect to outstanding long-term cash and equity awards, the Company, Cablevision and AMC Networks are not regarded as competitive entities of each other for purposes of any non-competition provisions contained in the applicable award agreements.

#### REPORT OF COMPENSATION COMMITTEE

The Compensation Committee has reviewed and discussed the Compensation Discussion and Analysis set forth above with management. Based on such review and discussions, we have recommended to the Board that the Compensation Discussion and Analysis be included in this proxy statement for filing with the Securities and Exchange Commission.

Members of the Compensation Committee

Alan D. Schwartz (Chair)

Vincent Tese

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#### **EXECUTIVE COMPENSATION TABLES**

The tables below reflect the compensation of the Company s Executive Chairman, President and Chief Executive Officer, Vice Chairman, Chief Financial Officer and the two other most highly paid executive officers. See Compensation Discussion and Analysis for an explanation of our compensation philosophy and program.

#### **Summary Compensation Table**

The table below summarizes the total compensation paid or earned by each of our NEOs for the fiscal years ended June 30, 2014, 2013 and 2012, respectively.

						Change in		
						Pension Value		
						Compensation		
Name and Principal		Salary	Bonus	Stock Awards	Compensation	Earnings	All Other	Total
Position	Year	(\$) (1)	(\$) (2)	(\$) (3)	(\$) (4)	(\$) (5) Con	npensation (\$) (	<b>6</b> ) ( <b>\$</b> )
James L. Dolan Executive Chairman	2014 2013 2012	549,995 545,192 520,385		866,376 907,958 876,274	2,312,125 2,485,552 1,437,302	48,949 26,815 61,270	251,512 34,793 29,863	4,028,957 4,000,310 2,925,094
Thomas S. Smith, Jr. (7) President and Chief Executive Officer	2014	420,577		3,445,168	1,051,442		61,861	4,979,048
Hank J. Ratner (8) Vice Chairman	2014 2013 2012	1,380,769 1,292,308 1,248,923		3,019,275 2,801,772 2,703,487	6,343,623 6,692,363 3,449,526	103,492 89,776 94,766	173,056 112,229 115,011	11,020,215 10,988,448 7,611,713
Robert M. Pollichino Executive Vice President and Chief Financial Officer	2014 2013 2012	785,192 761,058 735,938	901,142	470,610 528,120 475,705	1,097,619 1,179,783 609,799	252,178 2,816 397,881	24,833 23,672 24,202	2,630,432 2,495,449 3,144,667
Lawrence J. Burian Executive Vice President, General Counsel and Secretary	2014 2013 2012	703,269 668,692 631,308	778,675	420,714 441,415 375,680	929,077 911,483 523,102	43,118 39,117 37,435	22,221 20,780 20,763	2,118,399 2,081,487 2,366,963
Joseph F. Yospe Senior Vice President and Controller	2014 2013 2012	446,269 431,950 418,969		202,986 212,750 205,450	470,581 516,364 272,948	37,595 20,123 35,714	14,113 13,437 13,781	1,171,544 1,194,624 946,862

<sup>(1)</sup> For 2014, salaries paid to the NEOs accounted for approximately the following percentages of their total compensation: Mr. Dolan 14%; Mr. Smith 8%; Mr. Ratner 13%; Mr. Pollichino 30%; Mr. Burian 33%; and Mr. Yospe 38%.

<sup>(2)</sup> For 2012 figures, this column reflects the outstanding portion of the 2004 deferred compensation award granted by Cablevision to Messrs. Pollichino and Burian, and paid by the Company on the seventh anniversary of such award (October 2011) in accordance with its terms. Deferred compensation awards granted by Cablevision to Messrs. Dolan and Ratner remained a liability of, and were paid by, Cablevision.

- (3) This column reflects the aggregate grant date fair value of Company restricted stock units granted to the executives, without any reduction for risk of forfeiture, as calculated in accordance with FASB ASC Topic 718 on the date of grant. With respect to Mr. Pollichino, the number also includes \$35,192, which represents the incremental fair value of the vesting terms for Mr. Pollichino s 2012 restricted stock unit award pursuant to his January 6, 2014 Retirement Agreement (January 6, 2014 modified full value of \$528,120, compared to a September 10, 2012 grant date full value of \$492,928).
- (4) For the 2014 figures, this column reflects the annual incentive award earned by each individual with respect to performance during the year ended June 30, 2014 and paid in September 2014 as well as the long-term cash performance awards granted by the Company in September 2011 and earned based on 2014 fiscal year performance. These long-term cash performance awards were paid in September 2014 in the following amounts: Mr. Dolan: \$937,125, Mr. Ratner: \$2,891,700, Mr. Pollichino: \$508,725,

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Mr. Burian: \$401,625, and Mr. Yospe: \$219,555. For the 2013 figures, this column reflects the annual incentive award earned by each individual with respect to performance during the year ended June 30, 2013 and paid in September 2013 as well as the long-term cash performance awards granted by the Company in March 2010 and earned based on calendar year 2012 performance. These long-term cash performance awards were paid in February 2013 in the following amounts: Mr. Dolan: \$1,119,300, Mr. Ratner: \$3,453,840, Mr. Pollichino: \$607,620, Mr. Burian: \$383,760, and Mr. Yospe: \$262,236. The 2012 figures in this column include the annual incentive award earned by each individual and the following long-term performance awards granted by Cablevision in 2009 and earned based on calendar year 2011 Cablevision performance: Mr. Pollichino: \$200,500 and Mr. Burian: \$192,480. Pursuant to the Company s Distribution-related agreements with Cablevision, the Company assumed the full liability related to such awards, but Cablevision funded to the Company \$85,219, which represented a pro rata portion of Mr. Burian s award reflecting the portion of the performance period occurring prior to February 1, 2010, Mr. Burian s start date with the Company.

- (5) For each period, this column represents the sum of the increase during such period in the present value of each individual s accumulated cash balance plan account and accumulated excess cash balance account over the amount reported for the prior period. There were no above-market earnings on nonqualified deferred compensation. For more information regarding the NEOs pension benefits, please see the Pension Benefits table below. In addition, with respect to Mr. Pollichino, this column includes the increase during each applicable period in the present value of his benefit under the MSG Retirement Plan (which, effective March 1, 2011, was merged into the MSG Cash Balance Plan) and MSG Excess Retirement Plan.
- (6) The table below shows the components of this column:

Name	Year	(k) Plan atch (a)	Sav	Excess ings Plan atch (a)	Insurance niums (b)	Per	quisites (c)	Total
James L. Dolan	2014		\$	16,500	\$ 840	\$	234,172	\$ 251,512
Thomas S. Smith, Jr.	2014				\$ 756	\$	61,105	\$ 61,861
Hank J. Ratner	2014	\$ 7,650	\$	33,658	\$ 2,352	\$	129,396	\$ 173,056
Robert M. Pollichino	2014	\$ 7,667	\$	15,860	\$ 1,306			\$ 24,833
Lawrence J. Burian	2014	\$ 7,500	\$	13,558	\$ 1,163			\$ 22,221
Joseph F. Yospe	2014	\$ 7,878	\$	5,493	\$ 742			\$ 14,113

- (a) These columns represent, for each individual, a matching contribution by the Company on behalf of such individual under MSG s 401(k) Plan or Excess Savings Plan, as applicable.
- (b) This column represents amounts paid for each of Messrs. Dolan, Smith, Ratner, Pollichino, Burian and Yospe to participate in the Company s group life insurance program.
- (c) This column represents, for the NEOs, the following aggregate estimated perquisites, as described in the table below. For more information regarding the calculation of these perquisites, please see Compensation Discussion and Analysis Perquisites.

					E	xecutive			
Name	Year	Car and Driver (I)	Air	craft (II)	Sec	curity (III)	Ot	her (IV)	Total
James L. Dolan	2014	*		*	\$	224,325		*	\$ 234,172
Thomas S. Smith, Jr.	2014	*	\$	41,429		*		*	\$ 61,105
Hank J. Ratner	2014	*	\$	38,437	\$	54,154	\$	30,000	\$ 129,396
Robert M. Pollichino	2014	*		*		*		*	**
Lawrence J. Burian	2014	*		*		*		*	**
Joseph F. Yospe	2014	*		*		*		*	**

\* Does not exceed the greater of \$25,000 or 10% of the total amount of the perquisites of the NEO.

\*\* The aggregate value of the perquisites in 2014 for the individual is less than \$10,000.

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- (I) With respect to Messrs. Dolan and Ratner, who use cars and drivers provided by Cablevision, the amounts in this column are calculated by using a mileage charge for the executive s personal use of the vehicle. With respect to Mr. Smith, the amounts in this column are calculated using (a) the cost to the Company of using a car and driver provided by Cablevision prior to the Company obtaining its own car and driver for Mr. Smith, and (b) a portion of the cost of the Company s driver plus maintenance, fuel and other related costs, based on an estimated percentage of personal use.
- (II) As discussed under Compensation Discussion and Analysis Perquisites Aircraft Arrangements, the amounts in the table reflect the incremental cost to the Company for personal use of aircraft (which the Company uses pursuant to its time sharing arrangements with a Cablevision subsidiary, see Relationship Between Us and Cablevision and AMC Networks Aircraft Arrangements below). Incremental cost is determined as the actual additional cost incurred by the Company under the time sharing arrangements.
- (III) The amounts in this column represent the amounts billed to the Company by Cablevision for Messrs. Dolan and Ratner s participation in Cablevision s executive security program.
- (IV) The amount in this column represents certain professional fees incurred by Mr. Ratner and reimbursed by the Company.
- (7) Effective February 28, 2014, Mr. Smith was appointed President and Chief Executive Officer of the Company.
- (8) Effective February 28, 2014. Mr. Ratner was appointed Vice Chairman of the Company and ceased to be an executive officer. **Grants of Plan-Based Awards**

The table below presents information regarding awards granted during the year ended June 30, 2014 to each NEO under the Company s plans, including estimated possible and future payouts under non-equity incentive plan awards and equity incentive plan awards of restricted stock units, restricted stock and stock options.

All

						Other			
					Si	tock Award Number of Shares of	All Other Option Awards: Securities	Exercise or Base: Price of	Grant Date Fair Value of
	**	Grant		•	outs Under	Stock or	Underlying	Option Awards	
Name	Year	Date			Plan Awards Maximum(\$)	Units(#)	Options(#)	(\$/Sh.) Opt	ion Awards(\$) (1)
James L. Dolan	2014	09/17/2013(2)	(,,	1,100,000					
	2014	09/17/2013(3)	787,500	875,000	1,750,000				
	2014	09/17/2013(4)				15,280			866,376
Thomas S. Smith, Jr. (6)	2014	03/04/2014(2)		900,000	1,800,000				
	2014	04/25/2014(3)		500,000	1,000,000				
	2014	03/04/2014(5)				51,850			2,947,154
	2014	04/25/2014(4)				8,970			498,014
Hank J. Ratner (7)	2014	09/17/2013(2)		2,800,000					
	2014	09/17/2013(3)		3,050,000	6,100,000				
	2014	09/17/2013(4)				53,250			3,019,275
Robert M. Pollichino	2014	09/17/2013(2)		474,000	948,000				
	2014	09/17/2013(3)	427,500	475,000	950,000				
	2014	09/17/2013(4)				8,300			470,610

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	2014 01/0	6/2014(8)				35,192
Lawrence J. Burian	2014 09/17	7/2013(2)	426,000	852,000		
	2014 09/17	7/2013(3) 382,500	425,000	850,000		
	2014 09/17	7/2013(4)			7,420	420,714
Joseph F. Yospe	2014 09/17	7/2013(2)	202,126	404,272		
	2014 09/17	7/2013(3) 184,500	205,000	410,000		
	2014 09/17	7/2013(4)			3,580	202,986

- This column reflects the aggregate grant date fair value of the restricted stock unit awards granted to each NEO in 2014 without any reduction for risk of forfeiture, as calculated in accordance with FASB ASC Topic 718 on the date of grant. The amounts for Mr. Pollichino do not include the incremental fair value of the restricted stock units granted in 2013, whose vesting terms were modified to provide for pro rata vesting on a qualifying retirement. See note 3 to the Summary Compensation Table for more information.
- This row reflects the possible payouts with respect to grants of annual incentive awards under the Company s CIP for performance in the year ended June 30, 2014. Each of the executives is assigned a target bonus which is a percentage of the executive s base salary for such year; there is no threshold amount for annual incentive awards. With respect to Mr. Smith, the amounts are pro rated (based on an annual target and maximum of \$2.7 million and \$5.4 million, respectively) to reflect his mid-year hire. Under the terms of the awards, upon the achievement of the relevant performance targets, each NEO is eligible to receive an annual incentive award equal to the lesser of \$10,000,000 and two times the executive s target bonus, subject to the Compensation Committee s discretion to reduce the award. The amounts of annual incentive awards actually paid in September 2014 for performance in 2014 are disclosed in the Non-Equity Incentive Plan Compensation column of the Summary Compensation Table above. For more information regarding the terms of these annual incentive awards, please see Compensation Discussion and Analysis Elements of Our Compensation Program Annual Cash Incentives.
- This row reflects the future payouts with respect to the long-term cash performance awards that were granted under the CIP in September 2013 (or with respect to Mr. Smith in April 2014). Each performance award was granted with a target payment, with an actual payment upon the achievement of performance targets equal to two times the target, subject to the Compensation Committee's discretion to reduce the award. Mr. Smith starget was provated (based on an annual target of \$1.5 million) to reflect his mid-year hire. These performance awards will be payable in the first quarter of the fiscal year ending June 30, 2017, subject to continued employment requirements. The awards, other than the awards granted to Mr. Smith, were subject to performance criteria which have been satisfied. Mr. Smith s awards remain subject to the achievement of performance criteria in either of fiscal years 2015 or 2016. For more information regarding the terms of these performance awards, please see Compensation Discussion and Analysis Elements of Our Compensation Program Long-term Incentives Cash Performance Awards.
- (4) This row reflects the number of restricted stock units awarded in the year ended June 30, 2014. These grants of restricted stock units, other than the restricted stock units granted to Mr. Smith, which were made under the Company s 2010 Employee Stock Plan, are expected to cliff vest on the third anniversary of the grant date and were subject to performance criteria which have been satisfied. With respect to Mr. Smith, his award is expected to cliff vest in September 2016, and is subject to performance criteria which have not yet been satisfied). See Compensation Discussion and Analysis Elements of Our Compensation Program Restricted Stock Units.
- (5) This row reflects Mr. Smith s one-time award of 51,850 restricted stock units granted in March 2014. This award is expected to vest over the first two anniversaries of the grant date, and is subject to performance criteria which have not been satisfied. See

  Compensation Discussion and Analysis Elements of Our Compensation Program Restricted Stock Units.
- (6) Effective February 28, 2014, Mr. Smith was appointed President and Chief Executive Officer of the Company.
- (7) Effective February 28, 2014. Mr. Ratner became Vice Chairman of the Company.
- (8) This row reflects the incremental fair value at January 6, 2014, of the portion of Mr. Pollichino s 2012 restricted stock unit award for which the vesting terms were amended on that date to provide for pro rata vesting on a qualifying retirement.

#### Outstanding Equity Awards at June 30, 2014

The table below shows (i) each grant of stock options and stock appreciation rights that are unexercised and outstanding and (ii) the aggregate number of unvested restricted stock units and shares of unvested restricted stock outstanding for each NEO, in each case as of June 30, 2014.

			Equity				
			Incentive			Equity	
			Plan			Incentive	Equity
			Awards			Plan Awards:	Incentive
	Number of	Number of	Number of			Number of	Plan Awards: Market
	Securities	Securities	Securities			Unearned	or Payout
						Shares,	Value of
	Underlying	Underlying	Underlying			Units or Other	Unearned Shares,
	Unexercised	Unexercised	Unexercised	Option	Option	Rights	Units or Other
	Options (#)	Options (#)	Unearned	Exercise	Expiration	That Have Not	Rights That
Name	Exercisable	Unexercisable	Options (#)	Price (\$)	Date	Vested (#)	Have Not Vested (\$) (1)
James L. Dolan (8)	15,000 30,000 66,000	Chexereisable	(π)	10.78 10.78 14.25	11/8/2015 11/8/2015 06/05/2016	74,280(2)	4,638,786
Thomas S. Smith, Jr.	00,000			120	00,00,2010	60,820(3)	3,798,209
Hank J. Ratner (8)						235,290(4)	14,693,860
Robert M. Pollichino (8)						40,330(5)	2,518,609
Lawrence J. Burian						33,960(6)	2,120,802
Joseph F. Yospe						17,410(7)	1,087,255

- (1) Calculated using the closing price of Class A Common Stock on NASDAQ on June 30, 2014 of \$62.45 per share.
- (2) With respect to Mr. Dolan, the total in this column represents an award of 37,320 restricted stock units granted as a long-term incentive award in September 2011, 21,680 restricted stock units granted as a long-term incentive award in September 2012 and 15,280 restricted stock units granted as a long-term incentive award in September 2013.
- (3) With respect to Mr. Smith, the total in this column represents a one-time award of 51,850 restricted stock units that are scheduled to vest in two installments, subject to performance criteria established by the Compensation Committee in March 2014 and a mid-year grant of 8,970 restricted stock units granted as a prorated long-term incentive award in April 2014. See Executive Compensation Tables Grants of Plan-Based Awards.

- (4) With respect to Mr. Ratner, the total in this column represents an award of 115,140 restricted stock units granted as a long-term incentive award in September 2011, 66,900 restricted stock units granted as a long-term incentive award in September 2012 and 53,250 restricted stock units granted as a long-term incentive award in September 2013.
- (5) With respect to Mr. Pollichino, the total in this column represents an award of 20,260 restricted stock units granted as a long-term incentive award in September 2011, 11,770 restricted stock units granted as a long-term incentive award in September 2012 and 8,300 restricted stock units granted as a long-term incentive award in September 2013.
- (6) With respect to Mr. Burian, the total in this column represents an award of 16,000 restricted stock units granted as a long-term incentive award in September 2011, 10,540 restricted stock units granted as a long-term incentive award in September 2012 and 7,420 restricted stock units granted as a long-term incentive award in September 2013.

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- (7) With respect to Mr. Yospe, the total in this column represents an award of 8,750 restricted stock units granted as a long-term incentive award in September 2011, 5,080 restricted stock units granted as a long-term incentive award in September 2012 and 3,580 restricted stock units granted as a long-term incentive award in September 2013.
- (8) As discussed in greater detail under Compensation Discussion and Analysis Other Awards, Mr. Pollichino holds 15,500 vested Cablevision stock options and 3,875 vested AMC Networks stock options, the exercisability of which are subject to continued employment by the Company. Outstanding Cablevision and AMC Networks equity-based awards held by Messrs. Dolan and Ratner are subject to their respective continued employment by Cablevision.

#### **Option Exercises and Stock Vested**

The table below shows stock option exercises during the year ended June 30, 2014 and restricted stock awards that vested during the same period.

	Option 1	Exercises	Restric	eted Stock
	Number of Shares		Number of Shares	
	Acquired on		Acquired on	
		Value Realized on		Value Realized On
Name	Exercise (1)	Exercise (\$)	Vesting	Vesting (\$) (2)
James L. Dolan			31,380	1,805,919
Thomas S. Smith, Jr.				
Hank J. Ratner			96,810	5,571,416
Robert M. Pollichino	3,875	162,666(3)	17,040	980,652
Lawrence J. Burian	1,500	62,175(3)	10,760	619,238
Joseph F. Yospe			7,360	423,568

- (1) This column represents options to purchase Company stock issued in connection with the Distribution with respect to options to purchase Cablevision stock that were awarded to certain employees of Cablevision and the Company prior to the Distribution.
- (2) Calculated using the closing price of Class A Common Stock on NASDAQ on the vesting date, March 10, 2014, of \$57.55 per share.
- (3) Calculated using the closing price of Class A Common Stock on NASDAQ on the exercise date, May 20, 2014, of \$51.06 per share less the option price per share multiplied by the number of options exercised.

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#### **Pension Benefits**

The table below shows the present value of accumulated benefits payable to each of our NEOs, including the number of years of service credited to each NEO, under our defined benefit pension plans as of June 30, 2014.

Name	Plan Name	Number of Years Credited Service (#)	Present Value of Accumulated Benefit (\$) (1)	Payments During 2014 (\$)
James L. Dolan	MSG Holdings, L.P. Cash Balance Pension Plan MSG Holdings, L.P. Excess Cash Balance Plan	0 <sup>(2)</sup> 5 <sup>(2)</sup>	172,952	
Thomas S. Smith, Jr.	MSG Holdings, L.P. Cash Balance Pension Plan MSG Holdings, L.P. Excess Cash Balance Plan	0 <sup>(3)</sup>	0	
Hank J. Ratner	MSG Holdings, L.P. Cash Balance Pension Plan MSG Holdings, L.P. Excess Cash Balance Plan	5 <sup>(4)</sup> 5 <sup>(4)</sup>	56,477 306,985	
Robert M. Pollichino	MSG Holdings, L.P. Cash Balance Pension Plan MSG Holdings, L.P. Excess Cash Balance Plan MSG Holdings, L.P. Retirement Plan MSG Holdings, L.P. Excess Retirement Plan	7(5) 7(5) 10(6) 10(6)	133,924 223,738 370,191 1,170,402	
Lawrence J. Burian	MSG Holdings, L.P. Cash Balance Pension Plan MSG Holdings, L.P. Excess Cash Balance Plan	14 <sup>(5)</sup> 14 <sup>(5)</sup>	153,328 137,329	
Joseph F. Yospe	MSG Holdings, L.P. Cash Balance Pension Plan MSG Holdings, L.P. Excess Cash Balance Plan	4 4	57,644 35,788	

- (1) Additional information concerning Pension Plans and Postretirement Plan Assumptions is set forth in Note 16 to our financial statements included in our Annual Report on Form 10-K.
- (2) Mr. Dolan does not participate in the MSG Cash Balance Pension Plan. He commenced participation in the MSG Excess Cash Balance Plan in connection with the Distribution. Amounts accrued by Mr. Dolan prior to the Distribution under both the Cablevision Cash Balance Pension Plan and the Cablevision Excess Cash Balance Plan remain in such plans. Mr. Dolan continues to participate in the Cablevision Cash Balance Pension Plan and the Cablevision Excess Cash Balance Plan in connection with his Cablevision employment.
- (3) Mr. Smith has not yet commenced participation in the MSG Cash Balance Plan and the MSG Excess Cash Balance Plan as a result of such plans one-year waiting periods.
- (4) Mr. Ratner commenced participation in the MSG Cash Balance Plan and the MSG Excess Cash Balance Plan in connection with the Distribution. Amounts accrued by Mr. Ratner prior to the Distribution under both the Cablevision Cash Balance Pension Plan and the Cablevision Excess Cash Balance Plan remain in such plans. Mr. Ratner continues to participate in the Cablevision Excess Cash Balance Plan in connection with his Cablevision employment.
- (5) In connection with the Distribution, Messrs. Pollichino s and Burian s accrued benefits under each of the Cablevision Cash Balance Pension Plan and Cablevision Excess Cash Balance Plan were transferred to the MSG Cash Balance Pension Plan and the MSG Excess Cash Balance Plan, respectively. Their number of years of credited service under each of the MSG Cash Balance Pension Plan and the MSG Excess Cash Balance Plan includes the period of their participation in the Cablevision plans prior to the Distribution.

(6) Accruals under both the MSG Retirement Plan and the MSG Excess Retirement Plan were frozen as of December 31, 2007.

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The Company maintains several benefit plans for our executives. The material terms and conditions are discussed below.

#### MSG Cash Balance Pension Plan

The MSG Cash Balance Pension Plan is a tax-qualified defined benefit plan that generally covers regular full-time and part-time non-union employees of the Company and certain of its affiliates who have completed one year of service. A notional account is maintained for each participant under the MSG Cash Balance Pension Plan, including the NEOs (other than Mr. Dolan), which consists of (i) annual allocations made by the Company as of the end of each year on behalf of each participant who has completed 800 hours of service during the year that range from 3% to 9% of the participant s compensation, based on the participant s age and (ii) monthly interest credits based on the average of the annual rate of interest on the 30-year U.S. Treasury Bonds for the months of September, October and November of the prior year. Compensation includes all direct cash compensation received while a participant as part of the participant s primary compensation structure (excluding bonuses, fringe benefits, and other compensation that is not received on a regular basis), and before deductions for elective deferrals (in accordance with the Code limits, the maximum compensation taken into account in determining benefits is limited to \$260,000 in calendar year 2014).

A participant s interest in the cash balance plan is subject to vesting limitations for the first three years of employment. A participant s account will also vest in full upon his or her termination due to death, disability or retirement after attaining age 65. Upon retirement or other termination of employment with the Company, the participant may elect a distribution of the vested portion of the cash balance account. Any amounts remaining in the MSG Cash Balance Pension Plan will continue to be credited with interest until the account is paid. The normal form of benefit payment for an unmarried participant is a single life annuity and the normal form of benefit payment for a married participant is a 50% joint and survivor annuity. The participant, with spousal consent if applicable, can waive the normal form and elect a single life annuity or a lump sum. Effective on March 1, 2011, the MSG Retirement Plan (as described below) was merged into the MSG Cash Balance Pension Plan. The merged plan remains named the MSG Cash Balance Pension Plan, but provides the same benefits that were previously provided by the two separate plans.

#### MSG Excess Cash Balance Plan

The MSG Excess Cash Balance Plan is a non-qualified deferred compensation plan that is intended to provide eligible participants, including each of the NEOs, with the portion of their overall benefit that they would accrue under the MSG Cash Balance Pension Plan but for Code limits on the amount of compensation (as defined in the MSG Cash Balance Pension Plan) that can be taken into account in determining benefits under tax-qualified plans (\$260,000 in calendar year 2014). The Company maintains a notional excess cash balance account for each eligible participant, and for each calendar year, credits these accounts with the portion of the allocation that could not be made on his or her behalf under the MSG Cash Balance Pension Plan due to the compensation limitation. In addition, the Company credits each notional excess cash balance account monthly with interest at the same rate used under the MSG Cash Balance Pension Plan. A participant vests in the excess cash balance account according to the same schedule in the MSG Cash Balance Pension Plan. The excess cash balance account, to the extent vested, is paid in a lump sum to the participant as soon as practicable following his or her retirement or other termination of employment with the Company.

#### MSG Retirement Plan

The MSG Retirement Plan is a tax-qualified defined benefit plan covering substantially all of our non-union full-time and eligible part-time employees, including Mr. Pollichino, who were hired prior to January 1, 2001. Effective as of January 1, 2001, membership in the plan was frozen and benefit accruals under the plan continued only for employees who were already active participants in the plan as of December 31, 2000. As of December 31, 2007, the plan was amended to freeze all benefit accruals effective January 1, 2008 and eliminate

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the ability of participants to earn benefits for future service under this plan. As discussed above, the MSG Retirement Plan was merged into the MSG Cash Balance Plan, effective March 1, 2011. This merger did not adversely impact any participant in either of the two plans.

The plan provides a benefit at retirement equal to (i) 2% of a participant s final average pay (as defined in the plan) multiplied by years of benefit service up to 20 years; plus (ii) 1% of the participant s final average pay multiplied by years of benefit service (as defined in the plan) in excess of 20 years; minus (iii) 1.25% of the participant s Social Security benefit multiplied by total benefit service up to 40 years. Final average pay is based on the highest average compensation paid during 60 consecutive months out of the last 120 months of benefit service. Compensation means the basic cash remuneration paid to the participant, including annual incentive compensation, commissions and overtime pay, and before deductions for elective deferrals (up to applicable Internal Revenue Code limits).

As a result of plan participants benefits under the plan being frozen on January 1, 2008, any pay earned and service completed after that date will not be taken into account when determining the amount of a participant s benefit under the plan. Participants will continue to earn eligibility towards early retirement as long as they remain our employees. Normal retirement under the plan is age 65; however, participants who have attained age 55 and completed at least 10 years of vesting service may retire prior to age 65 and receive a reduced benefit. Pursuant to these plan terms, Mr. Pollichino is eligible for an early retirement benefit under the MSG Retirement Plan.

The normal form of benefit is a single life annuity for an unmarried participant and a 50% joint and survivor annuity for a married participant. The participant, with the spouse s consent if married, may waive the normal form and elect an optional form of payment, including a single life annuity, a 50%, 75% or 100% joint and survivor annuity, a 10-year certain and life annuity, a level income option that integrates with Social Security benefits, and a lump sum payment if the actuarial present value of the benefit does not exceed \$10,000.

#### MSG Excess Retirement Plan

The MSG Excess Retirement Plan is a non-qualified defined contribution plan that provides eligible participants, including Mr. Pollichino, with the portion of their benefit that cannot be paid to them under the Retirement Plan due to Code limits on the amount of compensation that can be taken into account in determining benefits under tax-qualified plans. Future benefit accruals under the MSG Excess Retirement Plan ceased as of January 1, 2008 in conjunction with the cessation of future accruals under the MSG Retirement Plan.

Benefits are payable under the MSG Excess Retirement Plan upon the participant s termination of employment. The normal form of payment under the MSG Excess Retirement Plan is a life annuity for all participants. Instead of the normal form of payment, participants may have instead elected a 50%, 75% or 100% joint and survivor annuity option or a 10-year certain and life annuity option. Based upon his age and years of benefit service, Mr. Pollichino s monthly accrued benefit payable at age 65 under the plan is \$9,825.

MSG Holdings, L.P. 401(k) Savings Plan (MSG Savings Plan)

Under the MSG Savings Plan, a tax-qualified retirement savings plan, participating employees, including the NEOs (other than Mr. Dolan), may contribute into their plan accounts a percentage of their eligible pay on a before-tax basis as well as a percentage of their eligible pay on an after-tax basis. The participants are eligible to receive a matching contribution from the Company of up to 50% of the first 6% of eligible pay contributed by participating employees. A participant is always fully vested in his own contributions, and the Company matching contributions cliff vest on the third anniversary of the date of hire (subject to full vesting upon his death, disability or retirement after attaining age 65).

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MSG Holdings, L.P. Excess 401(k) Savings Plan ( MSG Excess Savings Plan )

The MSG Excess Savings Plan is an unfunded, non-qualified deferred compensation plan that operates in conjunction with the Company s tax-qualified MSG Savings Plan. An employee is eligible to participate in the MSG Excess Plan for a calendar year if his or her compensation (as defined in the MSG Savings Plan) in the preceding year exceeded (or would have exceeded, if the employee had been employed for the entire year) the IRS limit on the amount of compensation that can be taken into account in determining contributions under tax-qualified retirement plans (\$260,000 in calendar year 2014) and he or she makes an election to participate prior to the beginning of the year. An eligible employee whose contributions to the MSG Savings Plan are limited as a result of this compensation limit or as a result of reaching the maximum 401(k) deferral limit (\$17,500, or \$23,000 if 50 or over, for calendar year 2014) can continue to make pre-tax contributions under the MSG Excess Savings Plan of up to 6% of his eligible pay. In addition, the Company will make matching contributions of up to 50% of the first 6% of eligible pay contributed by the employee. A participant is always fully vested in his own contributions and vests in the Company matching contributions on the third anniversary of the date of hire (subject to full vesting upon his death, disability or retirement after attaining age 65). Account balances under the MSG Excess Savings Plan are credited monthly with the rate of return earned by the Stable Value Fund offered as an investment alternative under the MSG Savings Plan. Distributions of vested benefits are made in a lump sum as soon as practicable after the participant s termination of employment with the Company.

#### **Nonqualified Deferred Compensation**

The table below shows (i) the contributions made by each NEO and the Company during the year ended June 30, 2014, (ii) aggregate earnings on each NEO s account balance during the year ended June 30, 2014 and (iii) the account balance of each of our NEOs under the MSG Excess Savings Plan as of June 30, 2014.

Name	Plan Name	Executive Contributions in 2014 (\$) (1)	Registrant Contributions in 2014 (\$) (2)	Aggregate Earnings in 2014 (\$) (3)	Aggregate Withdrawals/ Distributions (\$)	Aggregate Balance at End of 2014 (\$) (4)
James L. Dolan	MSG Excess Savings Plan	33,000	16,500	1,544		212,297
Thomas S. Smith, Jr.	MSG Excess Savings Plan					
Hank J. Ratner	MSG Excess Savings Plan	71,180	33,658	3,071		424,570
Robert M. Pollichino	MSG Excess Savings Plan	35,445	15,860	4,760		595,039
Lawrence J. Burian	MSG Excess Savings Plan	27,196	13,558	2,889		364,345
Joseph F. Yospe	MSG Excess Savings Plan	15,110	5,493	460		63,001

- (1) These amounts represent a portion of the executives salaries, which are included in the numbers reported in the Salary column of the Summary Compensation Table that the executives contributed to the MSG Excess Savings Plan.
- (2) These amounts are reported in the All Other Compensation column of the Summary Compensation Table.
- (3) These amounts are not reported in the All Other Compensation column of the Summary Compensation Table.
- (4) Amounts accrued by Messrs. Dolan and Ratner under the Cablevision Excess Savings Plan prior to the Distribution were not transferred to the MSG Excess Savings Plan in connection with the spin-off of such plan and are therefore not reflected in this column. Such balances remain in the Cablevision Excess Savings Plan. Amounts accrued by Messrs. Pollichino and Burian under the Cablevision Excess Savings Plan prior to the Distribution were transferred over to the MSG Excess Savings Plan and are reflected in this column.

**Employment Agreements** 

Each of our NEOs has entered into an employment agreement with the Company. As noted above in the Compensation Discussion and Analysis, Messrs. Dolan and Ratner also continue to serve as officers and

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employees of Cablevision. Such Cablevision employment is pursuant to written employment agreements by and between Cablevision and each of Messrs. Dolan and Ratner (which are not described herein). Set forth below is a description of the employment agreements between the Company and each of our NEOs.

James L. Dolan

The agreement provides for Mr. Dolan's employment as Executive Chairman of the Company through December 31, 2014 at a minimum annual base salary of \$500,000 (subject to annual review and potential increase in the discretion of the Compensation Committee) and an annual target bonus equal to 200% of his annual base salary (and a possible range of 0% to 400%) in the discretion of the Compensation Committee. It is also expected that Mr. Dolan will continue to be nominated for election as a director of the Company during the period he serves as Executive Chairman. Under the agreement, Mr. Dolan continues to be eligible to participate in all the Company's employee benefits and retirement plans at the level available to other members of senior management of the Company subject to meeting the relevant eligibility requirements and the terms of the plans. In light of Mr. Dolan's dual role at the Company and Cablevision, he does not meet the eligibility requirements of certain qualified and other employee benefit plans. In the event Mr. Dolan does not meet the requirements for the MSG Holdings, L.P. Salary Continuation Plan (short-term disability), any amount that otherwise would have been payable to Mr. Dolan under that plan in the event of a short-term disability will be payable by the Company in the amount and for the duration set forth in the plan. In addition, because Mr. Dolan does not participate in the MSG 401(k) Savings Plan and the MSG Cash Balance Pension Plan, his full Company base salary is used to determine his applicable benefits under the MSG Excess Savings Plan and the MSG Excess Cash Balance Plan. Any life and accidental death and dismemberment insurance provided by the Company will continue to be based on Mr. Dolan's base salary.

Mr. Dolan is also eligible to participate in the Company s long-term cash or equity programs and arrangements described above at the level determined by the Compensation Committee in its discretion consistent with the role and responsibilities of Executive Chairman. The agreement provided for one or more long-term cash and/or equity award with an aggregate target value of \$1,750,000, as determined by the Compensation Committee in its discretion for 2010. Although not guaranteed, the agreement states the expectation that long-term cash or equity awards with similar target values as those granted to Mr. Dolan in 2010 will be made to him annually.

If, prior to December 31, 2014 (the Scheduled Expiration Date ), Mr. Dolan s employment with the Company is terminated (i) for any reason by him during the thirteenth calendar month following a Change in Control of the Company, (ii) by the Company or (iii) by him for Good Reason, and at the time of any such termination Cause does not exist, then, subject to his execution of the Company s then standard separation agreement (modified to reflect terms of the agreement) which separation agreement will include, without limitation, general releases by him as well as non-competition, non-solicitation, non-disparagement, confidentiality and other provisions substantially similar to those set forth in the agreement (a Separation Agreement ), the Company will provide him with the following benefits and rights:

- (a) A severance payment in an amount determined at the discretion of the Compensation Committee, but in no event less than two times the sum of his annual base salary and annual target bonus and will be made on the 90th day after the termination of his employment;
- (b) Each of the Company s outstanding long-term cash performance awards granted under the plans of the Company will immediately vest in full and will be paid to the same extent and at the same time that other members of senior management receive payment for such awards as determined by the Compensation Committee (subject to the satisfaction of any applicable performance objectives);
- (c) Each of the Company s outstanding long-term cash awards (including any deferred compensation awards under the long-term cash award program) that are not subject to performance criteria granted under the plans of the Company will immediately vest in full and will be paid on the 90th day after the termination of his employment;

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- (d) (i) All of the time-based restrictions on each of his outstanding restricted stock or restricted stock units granted to him under the plans of the Company will immediately be eliminated, (ii) payment and deliveries with respect to his restricted stock that are not subject to performance criteria will be made to him on the 90th day after the termination of his employment, (iii) the performance based restrictions with respect to his restricted stock and restricted stock units that are subject to performance criteria will lapse when and to the same extent that such restrictions lapse on such awards held by other executive officers as determined by the Compensation Committee (subject to satisfaction of any applicable performance objectives) and (iv) payments or deliveries with respect to restricted stock units that are subject to performance criteria will be made only if, when and to the same extent that payment or deliveries are made to other executive officers who hold such restricted stock units and in accordance with the terms of the award;
- (e) Each of his outstanding stock options and stock appreciation awards under the plans of the Company will immediately vest and become exercisable and he will have the right to exercise each of those options and stock appreciation awards for the remainder of the term of the option or award; and
- (f) A pro rated annual bonus for the year in which such termination occurred (based upon the number of full calendar months during which Mr. Dolan was employed by the Company during the applicable year) to the same extent that other executive officers receive payment of bonuses for such year as determined by the Compensation Committee in its sole discretion (and subject to the satisfaction of any applicable performance objectives), payable at the same time annual bonuses for such year are payable to other executive officers, and, if not previously paid, his annual bonus for the preceding year, to the same extent that other members of senior management receive payment of annual bonuses for such preceding year as determined by the Compensation Committee in its sole discretion (and subject to the satisfaction of any applicable performance objectives), which annual bonus shall be payable at the same time annual bonuses for such preceding year are payable to other members of senior management.

If Mr. Dolan ceases to be an employee of the Company or any of its affiliates (other than Cablevision and its subsidiaries) prior to the Scheduled Expiration Date as a result of his death or physical or mental disability, Mr. Dolan (or his estate or beneficiary) will be provided with the benefits and rights set forth in (b) through (f) of the preceding paragraph, and, in the event of his death, such longer period to exercise his then outstanding stock options and stock appreciation awards as may otherwise be permitted under the applicable plan and award letter.

If, after the Scheduled Expiration Date, Mr. Dolan's employment with the Company is terminated (i) for any reason by him during the thirteenth calendar month following a Change in Control of the Company, (ii) by the Company, (iii) by him for Good Reason, or (iv) as a result of his death or disability, and at the time of any such termination, Cause does not exist, then, subject to (except in the case of his death) his execution of a Separation Agreement, he or his estate or beneficiary, as the case may be, will be provided with the benefits and rights set forth above in (b) through (f) of the next preceding paragraph.

If, prior to or after the Scheduled Expiration Date, Mr. Dolan ceases to be employed by the Company for any reason other than his being terminated for Cause, he will have three years to exercise outstanding stock options and stock appreciation awards, unless he is afforded a longer period for exercise pursuant to his employment agreement or any applicable award letter. In no event, however, will stock options or stock appreciation rights remain exercisable beyond their regularly scheduled term (except as may otherwise be permitted under the applicable award in the case of death).

Upon the termination of Mr. Dolan s employment with the Company, except as otherwise specifically provided in the employment agreement, his rights to benefits and payments under the Company s pension and welfare plans (other than severance benefits) and any outstanding long-term cash or equity awards will be determined in accordance with the then current terms and provisions of such plans, agreements and awards under which such benefits and payments (including such long-term cash or equity awards) were granted.

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In the employment agreement, the Company acknowledges that, in addition to Mr. Dolan's services pursuant to the agreement, he will simultaneously serve, and is expected to devote most of his business time and attention to serving, as President and Chief Executive Officer of Cablevision. The Company recognizes and agrees that his responsibilities to Cablevision will preclude him from devoting a substantial portion of his time and attention to the Company's affairs. The agreement states the Company's recognition that there may be certain potential conflicts of interest and fiduciary duty issues associated with Mr. Dolan's dual roles at the Company and Cablevision and that none of (i) his dual responsibilities at the Company and Cablevision, (ii) his inability to devote a substantial portion of his time and attention to the Company's affairs, (iii) the actual or potential conflicts of interest and fiduciary duty issues that are waived in the Company's Amended and Restated Certificate of Incorporation, or (iv) any actions taken, or omitted to be taken, by him in good faith to comply with his duties and responsibilities to the Company in light of his dual responsibilities to the Company and Cablevision will be deemed to be a breach by him of his obligations under the employment agreement nor will any of the foregoing constitute Cause as such term is defined in the employment agreement.

The employment agreement contains certain covenants by Mr. Dolan including a noncompetition agreement that restricts Mr. Dolan s ability to engage in competitive activities until the first anniversary of the termination of his employment with the Company.

For purposes of the foregoing description, the following definitions apply:

Cause is defined as (1) commission of an act of fraud, embezzlement, misappropriation, willful misconduct, gross negligence or breach of fiduciary duty against the company or an affiliate thereof, or (2) commission of any act or omission that results in, or may reasonably be expected to result in, a conviction, plea of no contest, plea of *nolo contendere* or imposition of unadjudicated probation for any crime involving moral turpitude or any felony.

Change in Control of the Company means the acquisition, in a transaction or a series of related transactions, by any person or group, other than Charles F. Dolan or members of the immediate family of Charles F. Dolan or trusts for the benefit of Charles F. Dolan or his immediate family (or an entity or entities controlled by any of them) or any employee benefit plan sponsored or maintained by the Company, of the power to direct the management of the Company or substantially all its assets (as constituted immediately prior to such transaction or transactions).

Termination for Good Reason means that (1) without Mr. Dolan s consent, (A) Mr. Dolan s base salary or bonus target is reduced, (B) the Company requires that Mr. Dolan s principal office be located outside of Nassau County or Manhattan, (C) the Company materially breaches its obligations to Mr. Dolan under his employment agreement, (D) Mr. Dolan is no longer the Executive Chairman of the Company, (E) Mr. Dolan no longer reports directly to the Board of the Company, or (F) Mr. Dolan s responsibilities are materially diminished, (2) Mr. Dolan has given the Company written notice, referring specifically to this definition, that he does not consent to such action, (3) the Company has not corrected such action within 15 days of receiving such notice, and (4) Mr. Dolan voluntarily terminates his employment within 90 days following the happening of the action described in subsection (1) of this definition.

In addition, references in the foregoing description to stock options, stock appreciation and equity awards granted under plans of the Company shall not be deemed to refer to stock options and stock appreciation rights issued with respect to Cablevision stock options and stock appreciation rights in connection with the Distribution ( Distribution Awards ). Pursuant to Mr. Dolan s employment agreement with Cablevision, in certain events of termination of his employment with Cablevision, his Distribution Awards will be subject to accelerated vesting.

Thomas S. Smith, Jr.

On February 28, 2014, the Board appointed Tad Smith to succeed Mr. Ratner as President and Chief Executive Officer of the Company. In connection with Mr. Smith s appointment as President and Chief

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Executive Officer, Mr. Smith and the Company entered into an employment agreement dated March 4, 2014. The employment agreement became effective as of February 28, 2014 and, unless terminated earlier in accordance with its terms, will expire on June 30, 2017. Mr. Smith will receive a minimum annual base salary of \$1,350,000 and will be eligible to participate in the Company s discretionary annual cash incentive program with an annual bonus opportunity equal to 200% of his base salary. Commencing with the Company s fiscal year starting July 1, 2014, Mr. Smith will be eligible, subject to continued employment by the Company, to participate in such long-term incentive programs that are made available in the future at the level determined by the Compensation Committee, in its discretion and consistent with Mr. Smith s role and responsibilities as President and Chief Executive Officer of the Company. Mr. Smith will be entitled to receive one or more long-term awards with an aggregate target value of \$3,000,000 in respect of the fiscal year starting July 1, 2014. With respect to the remainder of the Company s current fiscal year (which ended on June 30, 2014), Mr. Smith will receive long-term awards with aggregate target value equal to \$1,000,000, reflecting the portion of the Company s fiscal year occurring from and after his start date. In addition, on March 4, 2014 Mr. Smith received a one-time award of 51,850 restricted stock units that are scheduled to vest in two installments, subject to performance criteria established by the Compensation Committee. If Mr. Smith s employment with the Company is terminated prior to June 30, 2017 (i) by the Company (other than for Cause ) or (ii) by Mr. Smith for Good Reason (so long as Cause does not then exist) then, subject to Mr. Smith s execution of a separation agreement (including, without limitation, non-compete (limited to one year), non-disparagement, non-solicitation, confidentiality, and further cooperation obligations and restrictions on Mr. Smith as well as a general release by Mr. Smith of the Company and its affiliates), the Company will provide Mr. Smith with:

- (i) a severance payment in an amount determined at the discretion of the Company, but in no event less than two times the sum of Mr. Smith s annual base salary and annual target bonus as in effect at the time of termination of employment;
- (ii) any unpaid annual bonus for the fiscal year prior to the year in which the termination occurred;
- (iii) (a pro rated bonus for the fiscal year in which the termination occurred; *provided* that in the case of clauses (ii) and (iii), such amounts will be payable at the same time as such bonuses are paid to similarly situated executives and will be based on Mr. Smith s then current annual target bonus as well as Company performance; and
- (iv) the Compensation Committee will consider, in good faith, approving the vesting of his then outstanding equity and cash incentive awards on a pro rata basis, provided that, to the extent any such awards are subject to any performance criteria, any such pro rata vested portion as may be approved by the Compensation Committee shall be payable only if, when, and to the same extent as paid to other employees generally holding such awards subject to the satisfaction of the performance criteria

For purposes of Mr. Smith s employment agreement the following definitions apply:

Cause is defined as (1) commission of an act of fraud, embezzlement, misappropriation, willful misconduct, gross negligence or breach of fiduciary duty against the Company or one of its affiliates or (2) commission of any act or omission that results in a conviction, plea of no contest, plea of *nolo contendere* or imposition of unadjudicated probation for any crime involving moral turpitude or any felony.

Termination for Good Reason means: (1) without Mr. Smith s consent, (A) his base salary or annual target bonus is reduced, (B) he is no longer the President and Chief Executive Officer of the Company, (C) he reports to someone other than the Chairman (or the Executive Chairman) of the Company or (D) his primary office is relocated outside of New York City or Nassau County; (2) he gives written notice to the Company that he does not consent to such action; (3) the Company does not correct such action within 30 days of receiving his notice; and (4) he voluntarily terminates his employment within 90 days of such action.

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Hank J. Ratner

On February 28, 2014, Hank Ratner became Vice Chairman of the Company, concluding his tenure as President and Chief Executive Officer. In connection with his new employment role, the Company entered into a letter agreement with Mr. Ratner (the Letter Agreement ) dated February 28, 2014. Under the Letter Agreement, Mr. Ratner s existing employment agreement with the Company, dated December 21, 2009 (the Existing Agreement and, collectively with the Letter Agreement, the Agreements), will continue to govern Mr. Ratner s compensation and benefits through December 31, 2014, the Scheduled Expiration Date of that agreement, in a manner consistent with prior years and in accordance with past practices.

Mr. Ratner s Agreements with the Company provide for his employment as Vice Chairman of the Company through December 31, 2014 at a minimum annual base salary of \$1,200,000 (subject to annual review and potential increase in the discretion of the Compensation Committee) and an annual target bonus equal to 200% of his annual base salary (and a possible range of 0% to 400%) in the discretion of the Compensation Committee. He is entitled to participate in all of the Company s employee benefits and retirement plans at the level available to other members of senior management (subject to meeting the relevant eligibility requirements and terms of the plans). Mr. Ratner is also eligible to participate in the Company s long-term cash or equity programs described above. The Existing Agreement provided for one or more long-term cash and/or equity award with an aggregate target value of \$5,400,000, as determined by the Compensation Committee in its discretion in 2010. Although not guaranteed, the Existing Agreement states the expectation that long-term cash or equity awards of target values similar to those granted to Mr. Ratner in 2010 will be made to him annually thereafter. Neither the scheduled expiration of the employment agreement nor Mr. Ratner s rights in connection with the expiration will have any effect on any determination by the Compensation Committee with respect to the amount, terms or form of any long-term incentive awards granted to him in the future.

If, prior to the Scheduled Expiration Date, Mr. Ratner s employment with the Company is terminated by the Company or by Mr. Ratner with Good Reason, Mr. Ratner will be entitled to receive the payments, benefits and awards he would have otherwise received if his employment had continued through the Scheduled Expiration Date, with such separation being treated as by Mutual Consent. Any other termination would also be treated as by Mutual Consent under the Existing Agreement, effective as of the date of termination, *provided* that Mr. Ratner would not be entitled to vesting of any long-term cash or equity award granted after the date of the Letter Agreement (other than in the case of death or disability). If Mr. Ratner remains employed by the Company through the Scheduled Expiration Date, he will be entitled to the payments and benefits under the Existing Agreement as if his employment had been terminated by Mutual Consent immediately prior to the Scheduled Expiration Date. As long as Cause does not exist at that time and subject to Mr. Ratner s execution of a Separation Agreement, the Company will provide him with the following benefits and rights on a termination by Mutual Consent:

- (a) A severance payment in an amount determined at the discretion of the Compensation Committee, but in no event less than two times the sum of his annual base salary and annual target bonus and which will be made on the 90th day after termination of his employment;
- (b) Each of the Company s outstanding long-term cash performance awards granted under the plans of the Company will immediately vest in full and will be paid only if, when and to the same extent that other similarly situated executives receive payment for such awards as determined by the Compensation Committee (subject to the satisfaction of any applicable performance objectives);
- (c) Each of the Company s outstanding long-term cash awards (including any deferred compensation awards under the long-term cash award program) that are not subject to performance criteria granted under the plans of the Company will immediately vest in full and will be made on the 90th day after the termination of his employment;
- (d) (i) All of the time based restrictions on each of his outstanding restricted stock units granted to him under the plans of the Company will immediately be eliminated, (ii) deliveries with respect to his restricted stock that are not subject to performance criteria shall be made immediately after the effective

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date of the Separation Agreement, (iii) payment and deliveries with respect to his restricted stock units that are not subject to performance criteria shall be made on the 90th day after the termination of his employment, and (iv) payments or deliveries with respect to his restricted stock and restricted stock units that are subject to performance criteria shall be made only if, when and to the same extent that other similarly situated executives receive payment or deliveries for such awards as determined by the Compensation Committee (subject to satisfaction of any applicable performance objectives);

- (e) Each of his outstanding stock options and stock appreciation awards under the plans of the Company will immediately vest and become exercisable and he will have the right to exercise each of those options and stock appreciation awards for the remainder of the term of the option or award; and
- (f) A pro rated annual bonus for the year in which such termination occurred (based upon the number of full calendar months during which Mr. Ratner was employed by the Company during the applicable year) only if, when and to the same extent that other similarly situated executives receive payment of bonuses for such year (without adjustment for Mr. Ratner s individual performance) as determined by the Compensation Committee in its sole discretion (and subject to the satisfaction of any applicable performance objectives) and, if not previously paid, his annual bonus for the preceding year, if, when and to the same extent that other similarly situated executives receive payment of bonuses for such year (without adjustment for his individual performance) as determined by the Compensation Committee in its sole discretion (and subject to the satisfaction of any applicable performance objectives).

If, prior to the Scheduled Expiration Date, Mr. Ratner ceases to be employed by the Company for any reason other than his being terminated for Cause, he will have three years to exercise outstanding stock options and stock appreciation awards unless he is afforded a longer period for exercise pursuant to his Agreements or any applicable award letter. In no event, however, will stock options or stock appreciation rights remain exercisable beyond their regularly scheduled term (except as may otherwise be permitted under the applicable award in the case of death).

Upon the termination of Mr. Ratner s employment with the Company, except as otherwise specifically provided in the Agreements, his rights to benefits and payments under the Company s pension and welfare plans (other than severance benefits) and any outstanding long-term cash or equity awards shall be determined in accordance with the then current terms and provisions of such plans, agreements and awards under which such benefits and payments (including such long-term cash or equity awards) were granted.

The Existing Agreement provides that the Company will provide Mr. Ratner with the use of a driver and a car appropriate to his status and responsibilities.

In the Existing Agreement, the Company acknowledges that, in addition to Mr. Ratner s services pursuant to the agreement, he will simultaneously serve, and is expected to devote a portion of his business time and attention to serving, as Vice Chairman of Cablevision. The Company recognizes and agrees that his responsibilities to Cablevision will preclude him from devoting all of his time and attention to the Company s affairs. The agreement states the Company s recognition that there may be certain potential conflicts of interest and fiduciary duty issues associated with Mr. Ratner s dual roles at the Company and Cablevision and that none of (i) his dual responsibilities at the Company and Cablevision, (ii) his inability to devote all of his time and attention to the Company s affairs, (iii) the actual or potential conflicts of interest and fiduciary duty issues that are waived in the Company s Amended and Restated Certificate of Incorporation, or (iv) any actions taken, or omitted to be taken, by him in good faith to comply with his duties and responsibilities to the Company in light of his dual responsibilities to the Company and Cablevision, shall be deemed to be a breach by him of his obligations under the employment agreement nor shall any of the foregoing constitute Cause as such term is defined in the employment agreement.

The Agreements contain certain covenants by Mr. Ratner including a noncompetition agreement that restricts Mr. Ratner s ability to engage in competitive activities until the first anniversary of the termination of his employment with the Company.

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For purposes of the foregoing description, the following definitions apply:

Cause means any of the following: (1) Mr. Ratner s continued and willful refusal to perform his duties under the Agreements, after demand for performance has been given by the Compensation Committee in writing that specifically identifies how he has not performed his duties and he has had a 30 day period to cure; (2) his willful engagement (in connection with the business of the Company) in illegal conduct or in gross misconduct, in either case, that is materially and demonstrably injurious to the Company; or (3) his conviction of, or plea of guilty or nolo contendere to, a felony.

For this definition, (1) any assertion of Cause by the Company will require the action of the Compensation Committee (and he shall be permitted to meet with the Compensation Committee with his counsel present before a Cause determination is finalized) and (2) no act or omission by Mr. Ratner will be determined to be willful unless it is made by him in bad faith or without a reasonable belief that his act or omission was in the best interests of the Company. In addition, if the Company does not terminate his employment within 90 days after any senior executive officer of the Company (other than him) has knowledge that an event potentially constituting Cause has occurred, the event will no longer constitute Cause.

Change in Control of the Company means the acquisition, in a transaction or a series of related transactions, by any person or group, other than Charles F. Dolan or members of the immediate family of Charles F. Dolan or trusts for the benefit of Charles F. Dolan or his immediate family (or an entity or entities controlled by any of them) or any employee benefit plan sponsored or maintained by the Company, of the power to direct the management of the Company or substantially all its assets (as constituted immediately prior to such transaction or transactions).

Mutual Consent means Mr. Ratner and the Company have mutually agreed in writing to terminate his employment with the Company and that such termination of employment shall not constitute a termination by the Company with or without Cause or by Mr. Ratner with or without Good Reason.

Termination for Good Reason means that (1) without Mr. Ratner s consent, (A) his base salary or bonus target as an employee is reduced, (B) the Company requires that his principal office be located outside of Nassau County or Manhattan, (C) the Company materially breaches its obligations to Mr. Ratner under the Agreements, (D) Mr. Ratner is no longer the Vice Chairman of the Company, (E) Mr. Ratner reports directly to someone other than the Chairman (or the Executive Chairman), or (F) Mr. Ratner is assigned responsibilities materially inappropriate for the role of Vice Chairman, (2) Mr. Ratner has given the Company written notice, referring specifically to this definition, that he does not consent to such action, (3) the Company has not corrected such action within 15 days of receiving such notice, and (4) Mr. Ratner voluntarily terminates his employment within 90 days following the happening of the action described in subsection (1) of this definition.

In addition, references in the forgoing description to stock options, stock appreciation and equity awards granted under plans of the Company shall not be deemed to refer to stock options and stock appreciation rights issued with respect to Cablevision stock options and stock appreciation rights in connection with the Distribution ( Distribution Awards ).

#### Robert M. Pollichino

On January 6, 2014, the Company entered into a Retirement Agreement and a Consulting Agreement (collectively, the Agreements ) with Robert M. Pollichino, then the Company s Executive Vice President and Chief Financial Officer. Pursuant to the Agreements, Mr. Pollichino will retire from the Company on November 1, 2014, or such later date that the Company may request, but in no event later than December 31, 2014 (the Retirement Date ). Following his retirement, Mr. Pollichino has agreed to serve as a consultant to the Company through the first anniversary of his retirement to provide advice and counsel as well as assistance on projects as reasonably requested by the Company.

The Retirement Agreement provides for Mr. Pollichino s continued employment through the Retirement Date under the terms of his existing employment agreement dated August 21, 2012, except that Mr. Pollichino

will no longer be eligible for any new long-term incentive awards and the Company may remove his Chief Financial Officer role and title at any time beginning on July 1, 2014 without triggering Good Reason under the agreement. Effective September 1, 2014, Sean Creamer was appointed the Company s Executive Vice President and Chief Financial Officer, at which time Mr. Pollichino ceased to serve as Chief Financial Officer.

The Retirement Agreement provides that if Mr. Pollichino remains employed through the Retirement Date, and subject to Mr. Pollichino s execution and non-revocation of a general release of claims in favor of the Company, Mr. Pollichino will be eligible to receive a pro rata target annual bonus for the Company s fiscal year ending June 30, 2015, and his outstanding long-term cash performance and restricted stock unit awards will vest pro rata, based on a December 31, 2014 retirement date (regardless of the actual Retirement Date). Such long-term awards will be payable if, when, and to the same extent that the Company makes payments to its employees who hold such awards. In addition, pursuant to the Consulting Agreement, the Company will pay Mr. Pollichino \$500,000 for a year of consulting services to commence on the Retirement Date.

Mr. Pollichino is subject to confidentiality, non-disparagement, non-compete, non-solicitation, and certain other covenants pursuant to the Agreements

Mr. Pollichino s employment agreement provides for his employment as at a minimum annual base salary of \$765,000 (subject to annual review and increase in the discretion of the Company s Compensation Committee) and an annual target bonus opportunity equal to 60% of his annual base salary. He is eligible for the Company s standard benefits programs and to participate in the Company s long-term incentive programs, in each case on the same basis as similarly situated executives at the Company. Any such awards would be subject to actual grant by the Compensation Committee in its sole discretion, would be pursuant to the plan document and would be subject to the terms and conditions established by the Compensation Committee in its sole discretion.

Mr. Pollichino s employment agreement provides severance benefits if Mr. Pollichino s employment is terminated prior to February 9, 2016 by (1) the Company, or (2) by Mr. Pollichino for Good Reason, if at the time of such termination under clause (1) or (2), Cause does not exist. These benefits consist of (1) the payment of an amount in cash equal to not less than two times the sum of Mr. Pollichino s annual base salary and his annual target bonus as in effect at that time: (2) a pro rated bonus (based upon the amount of base salary actually earned by Mr. Pollichino during the applicable fiscal year), provided that such bonus will be payable if and when such bonuses are generally paid to similarly situated employees and will be based on his then current annual target bonus as well as Company and his business unit performance as determined by the Compensation Committee in its sole discretion, but without adjustment for his individual performance and, if not previously paid, his annual bonus for the preceding fiscal year, if, when and to the same extent that other similarly situated executives receive payment of bonuses for such year (without adjustment for his individual performance) as determined by the Compensation Committee in its sole discretion; (3) any vested stock options or stock appreciation rights that he has outstanding as of the time of such termination will remain exercisable until the earlier of the three-year anniversary of the termination date and the end of the original term of the applicable award and (4) the Compensation Committee will consider, in good faith, approving the vesting of his then outstanding equity and cash incentive awards on a pro rata basis, provided that, to the extent any such awards are subject to any performance criteria, any such pro rata vested portion as may be approved by the Compensation Committee shall be payable only if, when, and to the same extent as paid to other employees generally holding such awards subject to the satisfaction of the performance criteria. All payments described in this paragraph would be conditioned on Mr. Pollichino executing a separation agreement.

Mr. Pollichino s employment will terminate on his Retirement Date.

For purposes of Mr. Pollichino s employment agreement the following definitions apply:

Cause is defined as (1) commission of an act of fraud, embezzlement, misappropriation, willful misconduct, gross negligence or breach of fiduciary duty against the Company or one of its affiliates or (2) commission of any act or omission that results in a conviction, plea of no contest, plea of *nolo contendere* or imposition of unadjudicated probation for any crime involving moral turpitude or any felony.

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Termination for Good Reason means: (1) without Mr. Pollichino s consent, (A) his base salary or annual target bonus is reduced or (B) prior to July 1, 2014, he is no longer the Executive Vice President and Chief Financial Officer of the Company; (2) he gives written notice to the Company that he does not consent to such action; (3) the Company does not correct such action within 30 days of receiving his notice; and (4) he voluntarily terminates his employment within ninety (90) days of such action.

Lawrence J. Burian

Mr. Burian s employment agreement dated August 21, 2012, provides for his employment as Executive Vice President, General Counsel and Secretary of the Company through February 9, 2016 at a minimum annual base salary of \$675,000 (subject to annual review and increase in the discretion of our Compensation Committee) and an annual target bonus opportunity equal to 60% of his annual base salary. He is eligible for the Company s standard benefits programs and to participate in the Company s long-term incentive programs, in each case on the same basis as similarly situated executives at the Company. His agreement provides that his annual long-term incentive target will be no less than \$850,000. Any such awards would be subject to actual grant by the Compensation Committee in its sole discretion, would be pursuant to the plan document and would be subject to the terms and conditions established by the Compensation Committee in its sole discretion. In September 2014, Mr. Burian s target bonus opportunity was increased to 90% of his annual base salary and his annual long-term incentive target was increased to \$1,025,000.

Mr. Burian s employment agreement provides severance benefits if Mr. Burian s employment is terminated prior to February 9, 2016 by (1) the Company, or (2) by Mr. Burian for Good Reason, if at the time of such termination under clause (1) or (2), Cause does not exist. These benefits consist of (1) the payment of an amount in cash equal to not less than two times the sum of Mr. Burian s annual base salary and his annual target bonus as in effect at that time; (2) a pro rated bonus (based upon the amount of base salary actually earned by Mr. Burian during the applicable fiscal year), provided that such bonus will be payable if and when such bonuses are generally paid to similarly situated employees and will be based on his then current annual target bonus as well as Company and his business unit performance as determined by the Compensation Committee in its sole discretion, but without adjustment for his individual performance and, if not previously paid, his annual bonus for the preceding fiscal year, if, when and to the same extent that other similarly situated executives receive payment of bonuses for such year (without adjustment for his individual performance) as determined by the Compensation Committee in its sole discretion; (3) any vested stock options or stock appreciation rights that he has outstanding as of the time of such termination will remain exercisable until the earlier of the three-year anniversary of the termination date and the end of the original term of the applicable award; and (4) the Compensation Committee will consider, in good faith, approving the vesting of his then outstanding equity and cash incentive awards on a pro rata basis, provided that, to the extent any such awards are subject to any performance criteria, any such pro rata vested portion as may be approved by the Compensation Committee shall be payable only if, when, and to the same extent as paid to other employees generally holding such awards subject to the satisfaction of the performance criteria. All payments described

For purposes of Mr. Burian s employment agreement the following definitions apply:

Cause is defined as (1) commission of an act of fraud, embezzlement, misappropriation, willful misconduct, gross negligence or breach of fiduciary duty against the Company or an affiliate thereof or (2) commission of any act or omission that results in a conviction, plea of no contest, plea of *nolo contendere* or imposition of unadjudicated probation for any crime involving moral turpitude or any felony.

Termination for Good Reason means: (1) without Mr. Burian s consent, (A) his base salary or annual target bonus is reduced, (B) his title is reduced from Executive Vice President, General Counsel & Secretary of the Company or (C) he is no longer the Company s most senior legal officer; (2) he gives written notice to the Company that he does not consent to such action; (3) the Company does not correct such action within 30 days of receiving his notice; and (4) he voluntarily terminates his employment within 90 days of such action.

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Joseph F. Yospe

Pursuant to his employment agreement dated August 21, 2012, Mr. Yospe receives a minimum annual base salary of \$434,000 annually. He is eligible to participate in the Company s discretionary annual bonus program with an annual target bonus opportunity equal to 45% of his base salary. Bonus payments are based on actual salary paid during the year for which they are awarded. Mr. Yospe is eligible for our standard benefits program. He is also eligible, subject to his continued employment by the Company and actual grant by the Compensation Committee, to participate in such long-term incentive programs that are made available in the future to similarly situated executives at the Company. Any such awards are subject to actual grant by the Compensation Committee, and are pursuant to the applicable plan document and the terms and conditions established by the Compensation Committee in its sole discretion.

If, prior to February 9, 2016, his employment is involuntarily terminated by the Company for any reason other than Cause, the Company is obligated to pay severance in an amount equal to his base salary plus his target annual bonus, each as then in effect (the Severance Amount). Sixty percent of the Severance Amount is payable on the six-month anniversary of the date on which his employment is so terminated (the Termination Date) and the remaining 40% of the Severance Amount is payable on the twelve-month anniversary of the Termination Date. Payment of any Severance Amount is subject to Mr. Yospe s execution of a severance agreement to the Company s satisfaction.

For the purposes of the employment agreement, Cause means, as determined by the Company, Mr. Yospe s (i) commission of an act of fraud, embezzlement, misappropriation, willful misconduct, gross negligence or breach of fiduciary duty against the Company or an affiliate thereof, or (ii) commission of any act or omission that results in a conviction, plea of no contest, plea of *nolo contendere*, or imposition of unadjudicated probation for any crime involving moral turpitude or any felony.

#### **Termination and Severance**

This section describes the payments that would be received by our NEOs upon various terminations of employment scenarios. The information under Separation from the Company assumes that the NEO was employed by the Company under his applicable agreement, and his employment terminated as of June 30, 2014. This information is presented to illustrate the payments such executives would have received from the Company under the various termination scenarios.

Separation from the Company

Payments may be made to NEOs upon the termination of their employment with the Company depending upon the circumstances of their termination, which include termination by the Company without cause, termination by the Company with cause, termination by the employee for good reason, other voluntary termination by the employee, retirement, death, disability, or termination following a change in control of the Company or following a going-private transaction. Certain of these circumstances are addressed in employment agreements between the Company and the NEOs. For a description of termination provisions in the employment agreements, see Employment Agreements above. In addition, award agreements for long-term incentives also address some of these circumstances.

Quantification of Termination and Severance

The following tables set forth a quantification of estimated severance and other benefits payable to the NEOs under various circumstances regarding the termination of their employment. In calculating these severance and other payments, we have taken into consideration or otherwise assumed the following:

Termination of employment occurred after the close of business on June 30, 2014. We have valued equity awards using the closing market price of Class A Common Stock on NASDAQ on June 30, 2014, the last trading day of our fiscal year, of \$62.45.

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In the event of termination of employment, the payment of certain long-term incentive awards and other amounts may be delayed, depending upon the terms of each specific award agreement, the provisions of the applicable NEO s employment agreement and the applicability of Code Section 409A. In quantifying aggregate termination payments, we have not taken into account the timing of the payments and we have not discounted the value of payments that would be made over time, except where otherwise disclosed.

We have assumed that all performance metrics for performance-based awards are achieved (but not exceeded).

#### Benefits Payable as a Result of Voluntary Termination of Employment by Employee

In the event of a voluntary termination of employment, no NEO would have been entitled to any payments at June 30, 2014, excluding any pension or other vested retirement benefits, other than Mr. Ratner, who, pursuant to his February 28, 2014 letter agreement would be entitled to the same payments and benefits as if he experienced a termination of employment due to death (as described below) because such a termination would be deemed to be with mutual consent.

Benefits Payable as a Result of Termination of Employment by Employee Due to Retirement\*

	James L.	Thomas S. Smith,	Hank J.	Robert M.	Lawrence J.	Joseph F.
Elements	Dolan	Jr.	Ratner	Pollichino	Burian	Yospe
Severance						
Pro rata bonus						
Unvested restricted stock						
Performance awards						
Health insurance benefits				\$134,000(1)		

- \* The amounts in this table do not include any pension or other vested retirement benefits.
- (1) Represents the present value of Mr. Pollichino s benefits under the Madison Square Garden Retiree Medical Program. Among the NEOs, only Mr. Pollichino is eligible to participate.

Benefits Payable as a Result of Termination of Employment by the Company for Cause

In the event of termination by MSG for Cause, no NEO would have been entitled to any payments at June 30, 2014, excluding any pension or other vested retirement benefits.

Benefits Payable as a Result of Termination of Employment by the Company Without Cause\*

	James L.	Thomas S.	Hank J.	Robert M.	Lawrence J.	Joseph F.
Elements	Dolan	<b>Smith, Jr.</b> (6)	Ratner	Pollichino (6)	Burian (6)	Yospe
Severance	\$ 3,300,000(1)	\$ 8,100,000(1)	\$8,400,000(1)	\$ 2,528,000(1)	\$ 2,272,000(1)	\$651,326(2)
Pro rata bonus	\$ 1,375,000(3)	\$ 1,051,442(3)	\$3,451,923(3)	\$588,894(3)	\$527,452(3)	
Unvested restricted stock	\$ 4,638,786(4)		\$14,693,861(4)			
Performance awards	\$ 2,625,000(5)		\$8,450,000(5)			
Health insurance benefits						

<sup>\*</sup> The amounts in this table do not include any pension or other vested retirement benefits.

- (1) Represents severance equal to two times the sum of his annual base salary and annual target bonus.
- (2) Represents severance equal to the sum of his annual base salary and annual target bonus.
- (3) Represents a pro rata annual bonus for the year in which the termination occurred, payable to the same extent as annual bonuses are paid to the other executives, and in the case of Messrs. Smith, Ratner, Pollichino and Burian, without regard to personal performance metrics.

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- (4) Represents the full vesting of the fiscal 2012, 2013 and 2014 grants of restricted stock units (granted in September 2011, 2012 and 2013), which are: Mr. Dolan 37,320 units (\$2,330,634), 21,680 units (\$1,353,916) and 15,280 units (\$954,236), respectively; Mr. Ratner 115,140 units (\$7,190,493), 66,900 units (\$4,177,905) and 53,250 units (\$3,325,463), respectively.
- (5) Represents the full target value of his fiscal 2012, 2013 and 2014 cash performance awards.
- (6) Upon a termination without cause of any of Messrs. Smith, Pollichino or Burian, the Compensation Committee is required to consider, in good faith, approving the vesting of their then-outstanding equity and cash performance awards on a pro rata basis, subject to the satisfaction of any applicable performance criteria.

Benefits Payable as a Result of Termination of Employment by Employee for Good Reason\*

	James L.	Thomas S.	Hank J.	Robert M.	Lawrence J.	Joseph F.
Elements	Dolan	<b>Smith, Jr.</b> (5)	Ratner	Pollichino (5)	Burian (5)	Yospe
Severance	\$ 3,300,000(1)	\$ 8,100,000(1)	\$8,400,000(1)	\$2,528,000(1)	\$2,272,000(1)	\$651,326(1)
Pro rata bonus	\$ 1,375,000(2)	\$ 1,051,442(2)	\$3,451,923(2)	\$588,894(2)	\$527,452(2)	
Unvested restricted stock	\$ 4,638,786(3)		\$14,693,861(3)			
Performance awards	\$ 2,625,000(4)		\$8,450,000(4)			
Health insurance benefits						

- \* The amounts in this table do not include any pension or other vested retirement benefits.
- (1) Represents severance equal to two times the sum of his annual base salary and annual target bonus.
- (2) Represents a pro rata annual bonus for the year in which the termination occurred, payable to the same extent as annual bonuses are paid to the other executives, and in the case of Messrs. Smith, Ratner, Pollichino and Burian, without regard to personal performance metrics.
- (3) Represents the full vesting of the fiscal 2012, 2013 and 2014 grants of restricted stock units (granted in September 2011, 2012 and 2013), which are: Mr. Dolan 37,320 units (\$2,330,634), 21,680 units (\$1,353,916) and 15,280 units (\$954,236), respectively; Mr. Ratner 115,140 units (\$7,190,493), 66,900 units (\$4,177,905) and 53,250 units (\$3,325,463), respectively.
- (4) Represents the full target value of his fiscal 2012, 2013 and 2014 cash performance awards.
- (5) Upon a termination by any of Messrs. Smith, Pollichino or Burian for good reason, the Compensation Committee is required to consider, in good faith, approving the vesting of their then-outstanding equity and cash performance awards on a pro rata basis, subject to the satisfaction of any applicable performance criteria.

Benefits Payable as a Result of Termination of Employment Due to Death\*

	James L.	Thomas S.	Hank J.	Robert M.	Lawrence J.	Joseph F.
Elements	Dolan	Smith, Jr.	Ratner	Pollichino	Burian	Yospe

Severance			\$8,400,000(1)			
Pro rata bonus	\$ 1,375,000(2)		\$3,451,923(2)			
Unvested restricted stock	\$ 4,638,786(3)	\$3,798,209(4)	\$14,693,861(3)	\$2,518,609(3)	\$2,120,802(3)	\$1,087,255(3)
Performance awards	\$ 2,625,000(5)	\$500,000(7)	\$8,450,000(5)	\$950,000(6)	\$800,000(6)	\$410,000(6)
Health insurance benefits						

- \* The amounts in this table do not include any pension or other vested retirement benefits.
- (1) Represents severance equal to two times the sum of his annual base salary and annual target bonus.

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- (2) Represents a pro rata annual bonus for the year in which the termination occurred, payable to the same extent as annual bonuses are paid to the other executives, and in the case of Mr. Ratner, without regard to personal performance metrics.
- (3) Represents the full vesting of the fiscal 2012, 2013 and 2014 grants of restricted stock units (granted in September 2011, 2012 and 2013), which are: Mr. Dolan 37,320 units (\$2,330,634), 21,680 units (\$1,353,916) and 15,280 units (\$954,236), respectively; Mr. Ratner 115,140 units (\$7,190,493), 66,900 units (\$4,177,905) and 53,250 units (\$3,325,463), respectively; Mr. Pollichino 20,260 (\$1,265,237), 11,770 units (\$735,037), and 8,300 units (\$518,335), respectively; Mr. Burian 16,000 units (\$999,200), 10,540 units (\$658,223) and 7,420 units (\$463,379), respectively; and Mr. Yospe 8,750 units (\$546,438), 5,080 units (\$317,246) and 3,580 units (\$223,571), respectively.
- (4) Represents the full vesting of his March 2014 one-time award of 51,850 (\$3,238,033) restricted stock units and a mid-year grant of 8,970 (\$560,177) restricted stock units granted as a fiscal 2014 long-term incentive award in April 2014.
- (5) Represents the full target value of his fiscal 2012, 2013 and 2014 cash performance awards.
- (6) Represents the pro rata target value of his fiscal 2014 cash performance award.
- (7) Represents the pro rata target value of his fiscal 2014 cash performance award. Benefits Payable as a Result of Termination of Employment Due to Disability\*

		Thomas S.				
	James L.	Smith,	Hank J.	Robert M.	Lawrence J.	Joseph F.
Elements	Dolan	<b>Jr.</b> (5)	Ratner	Pollichino (5)	Burian (5)	Yospe (5)
Severance			\$8,400,000(1)			
Pro rata bonus	\$ 1,375,000(2)		\$3,451,923(2)			
Unvested restricted stock	\$ 4,638,786(3)		\$14,693,861(3)			
Performance awards	\$ 2,625,000(4)		\$8,450,000(4)			
Health insurance benefits						

- \* The amounts in this table do not include any pension or other vested retirement benefits.
- (1) Represents severance equal to two times the sum of his annual base salary and annual target bonus.
- (2) Represents a pro rata annual bonus for the year in which the termination occurred, payable to the same extent as annual bonuses are paid to the other executives, and in the case of Mr. Ratner, without regard to personal performance metrics.
- (3) Represents the full vesting of the fiscal 2012, 2013 and 2014 grants of restricted stock units (granted in September 2011, 2012 and 2013), which are: Mr. Dolan 37,320 units (\$2,330,634), 21,680 units (\$1,353,916) and 15,280 units (\$954,236), respectively; Mr. Ratner 115,140 units (\$7,190,493), 66,900 units (\$4,177,905) and 53,250 units (\$3,325,463), respectively.

- (4) Represents the full target value of his fiscal 2012, 2013 and 2014 cash performance awards.
- (5) A termination by the Company of Messrs. Smith, Pollichino, Burian or Yospe due to such NEO s disability would be treated under their respective employment agreements as a termination by the Company without cause. For details on the amounts due upon such a termination by the Company without cause, please see the Benefits Payable as a Result of Termination of Employment by the Company Without Cause table.

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Benefits Payable as a Result of Termination of Employment from the Company in Connection with a Change in Control or Going Private Transaction (1)\*

	James L.	Thomas S.	Hank J.	Robert M.	Lawrence J.	Joseph F.
Elements	Dolan (2)	<b>Smith, Jr.</b> (3)	Ratner (3)	Pollichino (3)	Burian (3)	Yospe (4)
Severance	\$3,300,000(5)	\$8,100,000(5)	\$8,400,000(5)	\$2,528,000(5)	\$2,272,000(5)	\$651,326(6)
Pro rata bonus	\$1,375,000(7)	\$1,051,442(7)	\$3,451,923(7)	\$588,894(7)	\$527,452(7)	
Unvested restricted stock	\$4,638,786(8)	\$3,798,209(9)	\$14,693,861(8)	\$2,518,609(10)	\$2,120,802(10)	\$1,087,255(10)
Performance awards	\$2,625,000(11)	\$500,000(12)	\$8,450,000(11)	\$950,000(11)	\$800,000(11)	\$410,000(11)
Health insurance benefits						

- \* The amounts in this table do not include any pension or other vested retirement benefits.
- (1) The information in this table and the footnotes thereto describe amounts payable as a result of certain terminations of employment by the executive or the Company following a change in control. The amounts payable as a result of termination of employment by the executive or the Company following a going private transaction are generally equal to or less than the amounts payable as a result of termination of employment by the executive or the Company following a change in control. Notwithstanding the amounts set forth in this table, if any payment otherwise due to any of Messrs. Dolan, Smith, Ratner, Pollichino, Burian or Yospe would result in the imposition of an excise tax under Code Section 4999, then the Company would instead pay to the applicable NEO either (a) the amounts set forth in this table, or (b) the maximum amount that could be paid to such NEO without the imposition of the excise tax, whichever results in a greater amount of after-tax proceeds to such NEO.
- (2) If Mr. Dolan is terminated without cause or resigns with good reason following a change in control or a going private transaction, or resigns without good reason in the thirteenth month following a change in control, he would be entitled to the amounts set forth in this table.
- (3) If any of Messrs. Smith, Ratner, Pollichino or Burian is terminated without cause or resigns with good reason following a change in control or a going private transaction, then he would be entitled to the amounts set forth in this table.
- (4) If Mr. Yospe is terminated without cause following a change in control or a going private transaction then he would be entitled to the amounts set forth in this table.
- (5) Represents severance equal to two times the sum of his annual base salary and annual target bonus.
- (6) Represents severance equal to the sum of his annual base salary and annual target bonus.
- (7) Represents a pro rata annual bonus for the year in which the termination occurred, payable to the same extent as annual bonuses are paid to the other executives, and in the case of Messrs. Ratner, Smith, Pollichino and Burian, without regard to personal performance metrics.
- (8) Represents the full vesting of the fiscal 2012, 2013 and 2014 grants of restricted stock units (granted in September 2011, 2012 and 2013), which are: Mr. Dolan 37,320 units (\$2,330,634), 21,680 units (\$1,353,916) and 15,280 units (\$954,236), respectively; Mr. Ratner

115,140 units (\$7,190,493), 66,900 units (\$4,177,905) and 53,250 units (\$3,325,463), respectively.

(9) Represents the value of Mr. Smith s March 2014 one-time award of 51,850 restricted stock units (\$3,238,033) and a mid-year grant of 8,970 restricted stock units (\$560,177) granted as a 2014 long-term incentive award in April 2014. Upon a change in control or going private transaction, Mr. Smith, will be entitled to either (in the successor entity s discretion) (a) cash equal to the unvested units multiplied by the per share price paid in the change in control or going private transaction, or (b) only if the successor entity is a publicly traded company, a replacement unit award

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from the successor entity with the same terms. Any such cash award would be payable upon the earliest of (x) the date the units were originally scheduled to vest so long as the executive remains continuously employed, (y) a termination without cause or a resignation for good reason, or (z) only if the successor entity elects clause (b) above, upon a resignation without good reason that is at least six months, but no more than nine months following the change in control or going private transaction.

- (10) Represents the value of fiscal 2012, 2013 and 2014 grants of restricted stock units (granted in September 2011, 2012 and 2013) for each of Messrs. Pollichino, Burian and Yospe. Upon a change in control or going private transaction, Messrs. Pollichino, Burian and Yospe will be entitled to either (in the successor entity s discretion) (a) cash equal to the unvested units multiplied by the per share price paid in the change in control or going private transaction, or (b) only if the successor entity is a publicly traded company, a replacement unit award from the successor entity with the same terms. Any such cash award would be payable upon the earliest of (x) the date the units were originally scheduled to vest so long as the executive remains continuously employed, (y) a termination without cause or a resignation for good reason, or (z) only if the successor entity elects clause (b) above, upon a resignation without good reason that is at least six months, but no more than nine months following the change in control or going private transaction.
- (11) Represents the aggregate value of the fiscal 2012, 2013 and 2014 cash performance award targets for each of Messrs. Dolan, Ratner, Pollichino, Burian and Yospe, which becomes payable (i) upon a change in control, regardless of whether the applicable executive s employment is terminated, or (ii) following a going private transaction if the applicable executive is employed through July 1, 2014 (in the case of the fiscal 2012 award), July 1, 2015 (in the case of the fiscal 2013 award) or July 1, 2016 (in case of the fiscal 2014 award) or is terminated without cause or resigns for good reason prior to such applicable date.
- (12) Represents the full value of Mr. Smith s 2014 cash performance award targets which becomes payable (i) upon a change in control, regardless of whether his employment is terminated, or (ii) following a going private transaction if he is employed through July 1, 2016 or is terminated without cause or resigns for good reason prior to such applicable date.

Number of Securities

#### **Equity Compensation Plan Information**

			Remaining Available for
			Future Issuance Under Equity Compensation Plans
	Number of Securities to be Issued Upon Exercise of Outstanding Options,	Weighted-average Exercise Price of Outstanding Options, Warrants and Rights	(Excluding Securities
	Warrants and Rights		Reflected in Column (a))
Plan Category	(1)(2)(a)	(3)(b)	(2)(c)
Equity compensation			
plans approved by			
security holders	1,639,054	\$11.74	3,042,253
Class A Common Stock			
Equity compensation			
plans not approved by			
security holders			
Total	1,639,054	\$11.74	3,042,253

(1) Includes the following plans: Employee Stock Plan and the Director Stock Plan. Consists of 197,676 stock options issued in connection with the Distribution (187,010 of which are held by Cablevision and AMC Networks employees) and 1,441,378 restricted stock units.

- (2) In September 2014, the Compensation Committee granted awards of restricted stock units covering an aggregate of 285,070 shares. The number of securities in columns (a) and (c) do not reflect the grant of these restricted stock units.
- (3) Represents the weighted-average exercise price of the 197,676 outstanding stock options.

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#### PROPOSAL 3 NON-BINDING ADVISORY VOTE ON NAMED EXECUTIVE OFFICER COMPENSATION

As required by Regulation 14A of the Exchange Act we are seeking stockholder approval, on an advisory basis, of the compensation of our named executive officers as disclosed under the Executive Compensation, Compensation Discussion and Analysis and Executive Compensation Tables sections of this proxy statement. Our compensation programs were last subject to an advisory stockholder vote in 2011. At that time 99.5% of stockholders (including 98.1% of Class A stockholders, excluding abstentions) voted FOR the say on pay resolution. Our compensation programs and philosophies have not materially changed since that 2011 advisory vote. Accordingly, for the reasons discussed above and in the Compensation Discussion and Analysis section of this proxy statement, we are asking our stockholders to vote FOR the adoption of the following resolution:

RESOLVED, that the stockholders of The Madison Square Garden Company (MSG) approve, on an advisory basis, the compensation of MSG s named executive officers, as disclosed pursuant to Item 402 of Regulation S-K in MSG s Proxy Statement for the 2014 Annual Meeting of Stockholders under the headings Executive Compensation, Compensation Discussion and Analysis and Executive Compensation Tables.

While we intend to carefully consider the voting results of this proposal, the vote is advisory in nature and therefore not binding on us, our Board of Directors or our Compensation Committee. Our Board and Compensation Committee value the opinions of all our stockholders and will consider the outcome of this vote when making future compensation decisions for our named executive officers.

Approval of this proposal requires the favorable vote of a majority of the votes cast by the holders of Class A Common Stock and Class B Common Stock, voting together as a single class. In accordance, with our Amended and Restated Certificate of Incorporation, holders of Class A Common Stock will have one vote per share and holders of Class B Common Stock will have ten votes per share.

The Company s current policy is to provide stockholders with an opportunity to approve, on an advisory basis, the compensation of our named executive officers every three years. The next advisory vote on the compensation of our named executive officers will occur at the Company s 2017 annual meeting of stockholders.

#### The Board unanimously recommends that you vote FOR this proposal.

#### **OUR EXECUTIVE OFFICERS**

The following individuals are our executive officers:

James L. Dolan (1)	Executive Chairman
Thomas S. Smith, Jr.	President and Chief Executive Officer
Sean R. Creamer	Executive Vice President and Chief Financial Officer
Lawrence J. Burian	Executive Vice President, General Counsel and Secretary
Joseph F. Yospe	Senior Vice President, Controller and Principal Accounting Officer
Robert J. Lynn	Senior Vice President, Treasury and Investor Relations

(1) The biography for James L. Dolan appears above under Proposal 1 Election of Directors Director Nominees for Election by Class B Common Stockholders.

THOMAS S. SMITH, JR, 49, is the President and Chief Executive Officer of the Company since February 2014. Previously, Mr. Smith was President, Local Media of Cablevision responsible for Cablevision Media Sales from 2009 to February 2014. Prior to that, he was Chief Executive Officer of Reed Business Information (U.S.), a subsidiary of Reed Elsevier Group, a worldwide provider of business information from

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2005 to 2009; President of the Media Division from 2000 to 2005. Prior to that, Mr. Smith was an executive with Starwood Hotels & Resorts; BMG Entertainment, and McKinsey & Co. Mr. Smith is an Adjunct Professor at the Stern School of Business at New York University. In addition to being a director of each of the Company s consolidated subsidiaries, Mr. Smith serves as a director of SiTV Media, Inc., Tribeca Enterprises LLC and the Garden of Dreams Foundation.

SEAN R. CREAMER, 49, is the Executive Vice President and Chief Financial Officer of the Company since September 1, 2014. He was President and Chief Executive Officer at Arbitron Inc. (now Nielson Audio) from December 2012 until January 2014 and as a Director at Arbitron Inc. from August 2012 through September 2013; Executive Vice President and Chief Operating Officer from August 2011 through December 2012; Executive Vice President, U.S. Media Services from July 2010 through July 2011; and Executive Vice President, Finance and Planning and Chief Financial Officer from August 2005 through June 2010. Prior to that, he was Senior Vice President and Chief Financial Officer of Laureate Education, Inc. from 2001 to 2005.

LAWRENCE J. BURIAN, 44, is the Executive Vice President, General Counsel and Secretary of the Company since January 12, 2010. He was Senior Vice President, Associate General Counsel and Business Affairs of Cablevision from January 2005 until February 2010; Vice President and Associate General Counsel of Cablevision from February 2002 to December 2004, and Assistant General Counsel of Cablevision from February 2000 to January 2002. He was an Associate at Davis Polk & Wardwell LLP from August 1995 to February 2000 and September 1994 to January 1995. He was a Law Clerk to Justice Aharon Barak, Deputy President (later President) of the Supreme Court of Israel from January 1995 to June 1995. Mr. Burian serves as a director of Tribeca Enterprises LLC and the Garden of Dreams Foundation.

JOSEPH F. YOSPE, 56, is the Senior Vice President, Controller and Principal Accounting Officer of the Company since February 26, 2010. He was Senior Vice President, Corporate Controller and Chief Accounting Officer of ABM Industries Incorporated from January 2008 to February 2010 and Senior Vice President from October 2007 to December 2007; Assistant Controller and then Vice President and Assistant Controller of Interpublic Group of Companies, Inc. from September 2004 to September 2007; and Corporate Controller of Genmab A/S from September 2002 to September 2004.

ROBERT J. LYNN, 50, is the Senior Vice President, Treasury and Investor Relations of the Company since May 24, 2010. Previously, Mr. Lynn was Senior Vice President, Treasurer of Cenveo, Inc. from October 2005 to May 2010. Prior to that, he was Director, Global Cash & Liquidity International Paper Company from June 2001 to October 2005.

#### RELATIONSHIP BETWEEN US AND CABLEVISION AND AMC NETWORKS

As a result of the Distribution, Cablevision no longer holds a common stock ownership interest in us. However, both Cablevision and we continue to be under the control of Charles F. Dolan, members of his family and certain related family entities. For purposes of governing the ongoing relationships between Cablevision and us and to provide for our orderly transition from a wholly-owned subsidiary of Cablevision to a separate, publicly listed company, Cablevision and we have entered into the agreements described in this section. Prior to the AMC Distribution, AMC Networks, as a subsidiary of Cablevision, performed certain of the services under the agreements described below. As a result of the AMC Distribution, AMC Networks performs certain services under those agreements as a stand-alone company. Certain of the agreements summarized in this section are included as exhibits to our 2014 Form 10-K, and the following summaries of those agreements are qualified in their entirety by reference to the agreements as filed. Additional information concerning the arrangements between us and each of Cablevision and AMC Networks is set forth in Note 18 to our financial statements included in our 2014 Form 10-K.

#### **Distribution Agreement**

On January 12, 2010, we entered into the Distribution Agreement with Cablevision as part of a series of transactions pursuant to which we acquired the subsidiaries of Cablevision that own, directly or indirectly, all of the partnership interests in MSG Holdings, L.P.

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Under the Distribution Agreement, Cablevision provides us with indemnities with respect to liabilities, damages, costs and expenses arising out of any of (i) Cablevision s businesses (other than businesses of ours), (ii) certain identified claims or proceedings, (iii) any breach by Cablevision of its obligations under the Distribution Agreement, (iv) any untrue statement or omission in our Registration Statement on Form 10 filed with the SEC or in the related Information Statement relating to Cablevision and its subsidiaries and (v) indemnification obligations we may have to the NBA or NHL that result from acts or omissions of Cablevision. We provide Cablevision with indemnities with respect to liabilities, damages, costs and expenses arising out of any of (i) our businesses, (ii) any breach by us of our obligations under the Distribution Agreement and (iii) any untrue statement or omission in the Registration Statement or Information Statement other than any such statement or omission relating to Cablevision and its subsidiaries. For purposes of these indemnities, our Fuse programming business is treated as a business of Cablevision prior to its transfer to Madison Square Garden and as a business of ours thereafter.

In the Distribution Agreement we release Cablevision from any claims we might have arising out of:

the management of the businesses and affairs of the Company at or prior to the Distribution; the terms of the Distribution, our Amended and Restated Certificate of Incorporation, our by-laws and the other agreements entered into in connection with the Distribution; and

any decisions that have been made, or actions taken, relating to the Company or the Distribution.

The Distribution Agreement also provides for access to records and information, cooperation in defending litigation, as well as methods of resolution for certain disputes.

#### **Tax Disaffiliation Agreement**

On January 12, 2010, we entered into a Tax Disaffiliation Agreement with Cablevision that governs Cablevision s and our respective rights, responsibilities and obligations with respect to taxes and tax benefits, the filing of tax returns, the control of audits and other tax matters following the Distribution. References in this summary description of the Tax Disaffiliation Agreement to the terms—tax—or—taxes—mean taxes as well as any interest, penalties, additions to tax or additional amounts in respect of such taxes.

We and our eligible subsidiaries previously joined with Cablevision in the filing of a consolidated return for U.S. federal income tax purposes and in the filing of certain consolidated, combined, and unitary returns for state, local, and other applicable tax purposes. However, for periods (or portions thereof) beginning after the Distribution, we generally do not join with Cablevision in the filing of any federal, state, local or other applicable consolidated, combined or unitary tax returns.

Under the Tax Disaffiliation Agreement, except for certain New York City income taxes, Cablevision is responsible for all of our U.S. federal, state, local and other applicable income taxes for any taxable period or portion of such period that ended on or before the Distribution Date. We are responsible for all of our other taxes (including certain New York City income taxes) for all taxable periods that ended on or before the Distribution Date, and all taxes that are attributable to us or one of our subsidiaries after the Distribution Date.

Notwithstanding the Tax Disaffiliation Agreement, under U.S. Treasury Regulations, each member of a consolidated group is severally liable for the U.S. federal income tax liability of each other member of the consolidated group. Accordingly, with respect to periods in which we have been included in Cablevision s consolidated group, we could be liable to the U.S. government for any U.S. federal income tax liability incurred, but not discharged, by any other member of such consolidated group. However, if any such liability were imposed, we would generally be entitled to be indemnified by Cablevision for tax liabilities allocated to Cablevision under the Tax Disaffiliation Agreement.

We are responsible for filing all tax returns for all periods ending after the Distribution Date that include us or one of our subsidiaries other than any consolidated, combined or unitary income tax return for periods after such date (if any) that includes us or one of our subsidiaries, on the one hand, and Cablevision or one of its

subsidiaries (other than us or any of our subsidiaries), on the other hand. We also are responsible for filing, for all periods, all returns related to certain New York City income taxes that include us or one of our subsidiaries. Where possible, we have waived the right to carry back any losses, credits, or similar items to periods ending prior to or on the Distribution Date, however, if we cannot waive the right, we would be entitled to receive the resulting refund or credit, net of any taxes incurred by Cablevision with respect to the refund or credit.

Generally, we have the authority to conduct all tax proceedings, including tax audits, relating to taxes or any adjustment to taxes for which we are responsible for filing a return under the Tax Disaffiliation Agreement, and Cablevision has the authority to conduct all tax proceedings, including tax audits, relating to taxes or any adjustment to taxes for which Cablevision is responsible for filing a return under the Tax Disaffiliation Agreement. However, if one party acknowledges a liability to indemnify the other party for a tax to which such proceeding relates, and provides evidence to the other party of its ability to make such payment, the first-mentioned party will have the authority to conduct such proceeding. The Tax Disaffiliation Agreement further provides for cooperation between Cablevision and the Company with respect to tax matters, the exchange of information and the retention of records that may affect the tax liabilities of the parties to the agreement.

#### **Employee Matters Agreement**

The Company is party to an Employee Matters Agreement with Cablevision, and an Equity Administration Agreement with AMC Networks, each of which sets forth the responsibilities and liabilities of the parties regarding exercise and forfeiture of stock options, and stock appreciation rights: (i) of the Company that are held by employees or former employees of Cablevision or AMC Networks and (ii) of Cablevision or AMC Networks that are held by employees or former employees of the Company.

#### **Aircraft Arrangements**

The Company has entered into a Time Sharing Agreement with CSC Transport, Inc. ( CSC Transport ), a subsidiary of Cablevision, pursuant to which CSC Transport leases to the Company on a time-sharing basis any aircraft owned or operated by Cablevision (currently a Gulfstream Aerospace G-V aircraft (the G-V ) and three helicopters). The Company pays CSC Transport an amount equal to the actual non-fuel expenses of each flight it elects to utilize and 200% of the actual fuel usage for such flights, but not exceeding the maximum amount payable under Federal Aviation Administration rules. During the year ended June 30, 2014, the Company paid CSC Transport \$763,317 for use of the G-V and helicopters. In calculating the amounts payable under the agreement, the Company and CSC Transport allocate in good faith the treatment of any flight that is for the benefit of the Company and Cablevision.

The Company and CSC Transport have also entered into an Aircraft Management Agreement, pursuant to which CSC Transport has agreed to manage the Company s Boeing 737-400 for the 2010 to 2015 period. The agreement provides for an annual management fee of \$210,000 (with an annual CPI based increase) in addition to reimbursement of certain expenses.

#### **Affiliation Agreement**

An affiliation agreement between the Company and Cablevision took effect on January 1, 2010, with respect to the carriage of the MSG and MSG+ program services on Cablevision s cable systems in the New York, Connecticut and New Jersey tri-state area. This agreement has a term of ten years, obligates Cablevision to carry such program services on its cable systems and provides for the payment by Cablevision to the Company of a per subscriber license fee, which fee is increased each year during the term of the agreement. In addition, the Company and Cablevision are parties to an Administrative Services Agreement relating to the provisions of administrative support, security and certain transportation services for shared executives.

#### Other Arrangements and Agreements with Cablevision and/or AMC Networks

The Company has also entered into a number of commercial and technical arrangements and agreements with Cablevision and its subsidiaries, none of which are material to the Company. These include, but are not

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limited to, arrangements for the Company s use of equipment, offices and other premises, provision of transport services and vendor services, access to technology, coordination in respect of certain litigation matters and for Cablevision s lease of suites and sponsorship of the Company and its professional sports teams. Following the AMC Distribution, certain commercial and technical arrangements formerly provided by AMC Networks as a subsidiary of Cablevision are provided by AMC Networks as a stand-alone company. These include, but are not limited to, arrangements for the Company s use of equipment, offices and other premises, lease of a suite, provision of technical and vendor services, lease of titles in film and other libraries and access to technology. The arrangements with AMC also include the lease of certain office space to AMC by the Company.

#### **Dolan Family Arrangements**

The Company has entered into a Time Sharing Agreement with Dolan Family Office, LLC (DFO LLC), a company controlled by Charles F. Dolan, a director of the Company. Under this agreement, DFO LLC has agreed to sublease to the Company on a time sharing basis, a Gulfstream Aerospace GIV-SP aircraft. The Company pays DFO LLC an amount equal to the actual non-fuel expenses of each flight it elects to utilize and 200% of the actual fuel usage for such flights, but not exceeding the maximum amount payable under Federal Aviation Administration rules. The Company paid DFO LLC \$181,700 for use of the GIV-SP aircraft during the year ended June 30, 2014. The Company charges the Knickerbocker Group, LLC, an entity owned by James L. Dolan, the Executive Chairman and a director of the Company, for office space equal to the allocated cost of such space. The amount paid by the Knickerbocker Group, LLC for the 2014 fiscal year was \$128,011. In addition, from time to time, certain other services of the Company may be made available to members of the Dolan family and to entities owned by them. It is the policy of the Company to receive reimbursement for the costs of these services. See Stock Ownership Table for a description of registration rights agreements among the Dolan family interests and the Company.

#### Other

Since 2005, Charles A. Tese, the brother of Vincent Tese, a director of the Company, has been employed by MSG Holdings, L.P., a subsidiary of the Company, in a non-executive officer position. For the year ended June 30, 2014, Mr. Charles A. Tese earned \$103,489. Mr. Vincent Tese also serves as a director of Cablevision.

#### CERTAIN RELATIONSHIPS AND POTENTIAL CONFLICTS OF INTEREST

Our Executive Chairman, James L. Dolan, also serves as the Chief Executive Officer of Cablevision and our Vice Chairman, Hank J. Ratner, serves as Vice Chairman of Cablevision. Six of our director nominees (including James L. Dolan) also serve as directors of Cablevision, and several of our directors serve as officers and/or employees of Cablevision concurrently with their service on our Board. Six of our director nominees also serve as directors of AMC Networks. Therefore, these officers and directors may have actual or apparent conflicts of interest with respect to matters involving or affecting the Company, on the one hand, and Cablevision or AMC Networks, on the other hand. For example, there is the potential for a conflict of interest when we and Cablevision and/or AMC Networks look at certain acquisitions and other corporate opportunities that may be suitable for both companies. Also, conflicts may arise if there are issues or disputes under the commercial arrangements that exist between Cablevision and/or AMC Networks and us. In addition, certain of our officers and directors own Cablevision and/or AMC Networks stock or options to purchase Cablevision and AMC Networks stock. These ownership interests could create actual, apparent or potential conflicts of interest when these individuals are faced with decisions that could have different implications for the Company and Cablevision or AMC Networks. See Related Party Transaction Approval Policy below for a discussion of certain procedures we instituted to help ameliorate any such potential conflicts that may arise.

The Company s Amended and Restated Certificate of Incorporation acknowledges that the Company may have overlapping directors and officers with Cablevision and its subsidiaries and that the Company may engage in material business transactions with such entities. The Company has renounced its rights to certain business opportunities and the Company s Amended and Restated Certificate of Incorporation provides that in

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certain circumstances our directors and officers will not have liability to the Company or its stockholders for breach of any fiduciary duty by reason of the fact that any such individual directs a corporate opportunity to Cablevision or any of its subsidiaries instead of the Company, or does not refer or communicate information regarding such corporate opportunity to the Company. In connection with the AMC Distribution, our Board adopted resolutions which put in place arrangements similar to the foregoing provisions on corporate opportunities with respect to directors and officers of the Company who are also directors or officers of AMC Networks. Our Amended and Restated Certificate of Incorporation also expressly validates certain contracts, agreements, arrangements and transactions (and amendments, modifications or terminations thereof) between the Company and Cablevision and/or any of its subsidiaries and will provide that, to the fullest extent permitted by law, the actions of the overlapping directors and officers in connection therewith are not breaches of fiduciary duties owed to the Company or its stockholders.

#### RELATED PARTY TRANSACTION APPROVAL POLICY

The Company has adopted a written policy whereby an Independent Committee of our Board reviews and approves or takes such other action as it may deem appropriate with respect to transactions involving the Company and its subsidiaries, on the one hand, and in which any director, executive officer, greater than 5% stockholder of the Company or any other related person (as defined in Item 404 of Regulation S-K adopted by the SEC) has or will have a direct or indirect material interest. This approval requirement covers any transaction that meets the related party disclosure requirements of the SEC as set forth in Item 404, which currently apply to transactions (or any series of similar transactions) in which the amount involved exceeds \$120,000. To simplify the administration of the approval process under this policy, the Independent Committee may, where appropriate, establish guidelines for certain of those transactions. The policy does not cover decisions on compensation or benefits or the hiring or retention of any person. The hiring or retention of executive officers is determined by our full Board. Compensation of executive officers is subject to the approval of our Compensation Committee. This policy also does not cover any pro rata distributions to all Company stockholders, including a pro rata distribution of our Class A Common Stock to holders of our Class A Common Stock and our Class B Common Stock to holders of our Class B Common Stock. No director on the Independent Committee will participate in the consideration of a related party transaction with that director or any related person of that director.

In addition, our Board has adopted a special approval policy for transactions with Cablevision and AMC Networks and their respective subsidiaries whether or not such transactions qualify as related party transactions described above. Under this policy, the Independent Committee oversees approval of all transactions and arrangements between the Company and its subsidiaries, on the one hand, and each of Cablevision and its subsidiaries and AMC Networks and its subsidiaries, on the other hand, in which the amount exceeds \$120,000. To simplify the administration of the approval process under this policy, an Independent Committee may, where appropriate, establish guidelines for certain of these transactions. The approval requirement does not apply to the implementation and administration of the intercompany arrangements but does cover any amendments, modifications, terminations or extensions, other than ministerial, nonsubstantive amendments or modifications, as well as the handling and resolution of any disputes. Our executive officers and directors who are also senior executives or directors of Cablevision and AMC Networks may participate in the negotiation, execution, implementation, amendment, modification, or termination of intercompany arrangements, as well as in any resolution of disputes thereunder, on behalf of either the Company, Cablevision and AMC Networks, in each case under the direction of an Independent Committee or the comparable committee of the board of directors of Cablevision and AMC Networks.

Currently, and throughout our fiscal year ended June 30, 2014, our Audit Committee (which consisted solely of directors elected by the Class A stockholders) served as the Independent Committee under the above policies.

Our related party transaction approval policy cannot be amended or terminated without the prior approval of a majority of the Company s independent directors and by a majority of the directors elected by our

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Class B Common Stockholders. For purposes of this policy, independent directors means those directors who have been determined by our Board to be independent directors for purposes of NASDAQ s corporate governance standards.

#### SECTION 16(a) BENEFICIAL OWNERSHIP REPORTING COMPLIANCE

Section 16(a) of the Exchange Act of 1934 requires our directors, certain executive officers, and persons who beneficially own more than 10 percent of the outstanding Class A Common Stock to file reports of ownership and changes in ownership with the SEC. The SEC regulations require Madison Square Garden to identify anyone who failed to file a required report or filed a late report during the fiscal year ended June 30, 2014. Based solely on a review of reports filed under Section 16(a) of the Exchange Act, the Company is aware of no such failure.

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#### STOCK OWNERSHIP TABLE

The table sets forth certain information as of September 24, 2014 with respect to the beneficial ownership of the Company s Class A Common Stock and Class B Common Stock by (i) each person the Company believes beneficially holds more than 5% of any class of the outstanding shares of the Company s based solely on the Company s review of SEC filings; (ii) each director or director nominee of the Company and (iii) each named executive officer of the Company.

	Title of	Beneficial	Dancout	Combined Voting Power of All Classes of Stock Beneficially Owned
Name and Address	Stock Class (1)	Ownership	Percent of Class	(1)(2)
Dolan Family Group (3) 340 Crossways Park Drive Woodbury, NY 11797	Class A Common Stock Class B Common Stock	1,168,709 13,588,555	1.8% 100%	68.6%
Charles F. Dolan (3)(4)(5)(8) (32) (37) 340 Crossways Park Drive Woodbury, NY 11797	Class A Common Stock Class B Common Stock	431,762 8,074,392	* 59.4%	40.6%
Helen A. Dolan (3)(4)(5)(8) (32) (37) 340 Crossways Park Drive Woodbury, NY 11797	Class A Common Stock Class B Common Stock	431,762 8,074,392	* 59.4%	40.6%
James L. Dolan (3)(6)(7)(9)(17)(20)(21)(30) PO Box 420 Oyster Bay, NY 11771	Class A Common Stock Class B Common Stock	401,656 942,114	* 6.9%	4.9%
Thomas S. Smith, Jr. (7)(38)	Class A Common Stock Class B Common Stock	26,300	*	*
Hank J. Ratner (7)(10)	Class A Common Stock Class B Common Stock	57,458	*	*
Robert M. Pollichino (7)	Class A Common Stock Class B Common Stock	37,743	*	*
Lawrence J. Burian (7)	Class A Common Stock Class B Common Stock	31,024	*	*
Joseph F. Yospe (7)	Class A Common Stock Class B Common Stock	17,267	*	*
Kristin A. Dolan (3)(6)(7)(8) (9)(17)(20)(21)(30) PO Box 420 Oyster Bay, NY 11771	Class A Common Stock Class B Common Stock	401,656 942,114	* 6.9%	4.9%
Thomas C. Dolan (3)(8)(18) (20)(23)(29) 340 Crossways Park Drive Woodbury, NY 11797	Class A Common Stock Class B Common Stock	80,653 926,958	* 6.8%	4.7%

Name and Address	Title of Stock Class (1)	Beneficial Ownership	Percent of Class	Combined Voting Power of All Classes of Stock Beneficially Owned (1)(2)
Deborah A. Dolan-Sweeney	Class A Common Stock	85,318	*	4.6%
(3)(6)(8)(14)(16)(20)(22)(26) 340 Crossways Park Drive Woodbury, NY 11797	Class B Common Stock	918,981	6.8%	
Marianne Dolan Weber (3)(6)	Class A Common Stock	57,777	*	4.5%
(8)(13)(20)(23)(27)	Class B Common Stock	890,802	6.6%	
PO Box 420				
Oyster Bay, NY 11771				
Charles P. Dolan (8)(31)	Class A Common Stock	964	*	*
	Class B Common Stock			
Richard D. Parsons (11)	Class A Common Stock	16,971	*	*
	Class B Common Stock			
Nelson Peltz	Class A Common Stock			*
	Class B Common Stock			
Alan D. Schwartz (8)	Class A Common Stock			*
C "M C I"	Class B Common Stock			*
Scott M. Sperling	Class A Common Stock			•
Deien C. Serren	Class B Common Stock Class A Common Stock	05 210	*	1 607
Brian G. Sweeney		85,318		4.6%
(3)(6)(8)(14)(16)(20)(22)(26) 340 Crossways Park Drive Woodbury, NY 11797	Class B Common Stock	918,981	6.8%	
Vincent Tese (8)(12)	Class A Common Stock	7,823	*	*
	Class B Common Stock			
Wilt Hildenbrand (8)(15)	Class A Common Stock	36,042	*	*
	Class B Common Stock			
All executive officers and	Class A Common Stock	1,081,746	1.7%	59.4%
directors as a group (4) (31)(38)	Class B Common Stock	11,753,247	86.5%	
Patrick F. Dolan (3)(6)	Class A Common Stock	57,124	*	4.5%
(19)(20)(22)(28)	Class B Common Stock	886,015	6.5%	
340 Crossways Park Drive				
Woodbury, NY 11797		255 502	*	25.5%
Kathleen M. Dolan (3)	Class A Common Stock	277,783		27.7%
(20)(21)(26)-(30)	Class B Common Stock	5,499,007	40.5%	
PO Box 420				
Oyster Bay, NY 11771	Class A Common Stock	100 706	*	9.3%
Paul J. Dolan (3)(21) 340 Crossways Park Drive	Class B Common Stock	188,726 1,845,939	13.6%	9.5%
Woodbury, NY 11797	Class B Collinion Stock	1,043,939	13.070	

Name and Address	Title of Stock Class (1)	Beneficial Ownership	Percent of Class	Combined Voting Power of All Classes of Stock Beneficially Owned (1)(2)
Mary S. Dolan (3)(22)	Class A Common Stock	190,146	*	34.4%
340 Crossways Park Drive	Class B Common Stock	8,484,146	50.4%	31.170
Woodbury, NY 11797	Class B Common Stock	0, 10 1,1 10	30.170	
Matthew J. Dolan (3)(23)	Class A Common Stock	91,737	*	9.1%
340 Crossways Park Drive	Class B Common Stock	1,817,760	13.4%	
Woodbury, NY 11797		,,		
David M. Dolan (3)(24)	Class A Common Stock	388,507	*	25.5%
340 Crossways Park Drive	Class B Common Stock	7,043,150	37.2%	
Woodbury, NY 11797				
Charles F. Dolan Children	Class A Common Stock	47,864	*	4.6%
Trust FBO Kathleen M. Dolan	Class B Common Stock	918,981	6.8%	
(3)(25)				
340 Crossways Park Drive				
Woodbury, NY 11797				
Charles F. Dolan Children	Class A Common Stock	47,864	*	4.6%
Trust FBO Deborah A. Dolan-Sweeney	Class B Common Stock	918,981	6.8%	
(3)(26) 340 Crossways Park Drive Woodbury, NY 11797 Charles F. Dolan Children	Class A Common Stock	47,864	*	4.5%
Trust FBO Marianne Dolan Weber	Class B Common Stock	890,802	6.6%	
(3)(27) 340 Crossways Park Drive Woodbury, NY 11797 Charles F. Dalan Children	Class A Common Stanle	47.064	*	4.50
Charles F. Dolan Children Trust FBO Patrick F. Dolan	Class A Common Stock Class B Common Stock	47,864 886,015	6.5%	4.5%
(3)(28) 340 Crossways Park Drive Woodbury, NY 11797				4.50
Charles F. Dolan Children	Class A Common Stock	39,886	*	4.7%
Trust FBO Thomas C. Dolan	Class B Common Stock	926,958	6.8%	
(3)(29)				
340 Crossways Park Drive Woodbury, NY 11797				
Charles F. Dolan Children	Class A Common Stock	39,886	*	4.7%
Trust FBO James L. Dolan	Class B Common Stock	926,958	6.8%	4.770
(3)(30) 340 Crossways Park Drive	Class B Collinion Stock	920,938	0.6%	
Woodbury, NY 11797				
Charles F. Dolan 2009 Family	Class A Common Stock	13,295	*	6.2%
Trust FBO James L. Dolan (3)(4)(5)(32) 340 Crossways Park Drive Woodbury, NY 11797	Class B Common Stock	1,232,025	9.1%	
17 Octobrily, 18 1 11/9/				

	Title of			Combined Voting Power of All Classes of Stock Beneficially
		Beneficial	Percent	Owned
Name and Address	Stock Class (1)	Ownership	of Class	(1)(2)
Charles F. Dolan 2009 Family	Class A Common Stock	13,295	*	6.2%
Trust FBO Thomas C. Dolan	Class B Common Stock	1,232,025	9.1%	
(3)(4)(5)(33)				
340 Crossways Park Drive				
Woodbury, NY 11797				
Charles F. Dolan 2009 Family	Class A Common Stock	13,295	*	5.8%
Trust FBO Patrick F. Dolan	Class B Common Stock	1,150,025	8.5%	
(3)(4)(5)(34)				
340 Crossways Park Drive				
Woodbury, NY 11797				
Charles F. Dolan 2009 Family	Class A Common Stock	13,295	*	5.8%
Trust FBO Kathleen M. Dolan	Class B Common Stock	1,157,025	8.5%	
(3)(4)(5)(35)				
340 Crossways Park Drive				
Woodbury, NY 11797	Class A Common Stock	12 205	*	6 107
Charles F. Dolan 2009 Family	Class B Common Stock	13,295		6.1%
Trust FBO Marianne Dolan Weber	Class B Common Stock	1,220,025	9.0%	
(3)(4)(5)(36) 340 Crossways Park Drive Woodbury, NY 11797				
Charles F. Dolan 2009 Family	Class A Common Stock	13,295	*	5.3%
Trust FBO Deborah A. Dolan-Sweeney	Class B Common Stock	1,052,025	7.7%	
(3)(4)(5)(37) 340 Crossways Park Drive Woodbury, NY 11797		5.055.414	0.00	2.00
JAT Capital Management, L.P. (39)	Class A Common Stock	5,955,416	9.3%	3.0%
JAT Capital Management, L.L.C. One Fawcett Place	Class B Common Stock			
Greenwich, CT 06830				
Mason Capital Management LLC (40)	Class A Common Stock	5,179,626	8.1%	2.6%
110 East 59th Street	Class B Common Stock	3,177,020	0.170	2.070
New York, NY 10022	Class B Common Stock			
Luxor Capital Group, L.P. (41)	Class A Common Stock	4,994,578	7.8%	2.5%
Luxor Management, LLC	Class B Common Stock	, ,		
1114 Avenue of the Americas,				
29th Floor				
New York, NY 10036				
GAMCO Investors, Inc. (42)	Class A Common Stock	4,826,838	7.5%	2.4%
GAMCO Asset	Class B Common Stock			
Management, Inc.				
One Corporate Center				
Rye, NY 10580				

Name and Address	Title of Stock Class (1)	Beneficial Ownership	Percent of Class	Combined Voting Power of All Classes of Stock Beneficially Owned (1)(2)
T. Rowe Price Associates, Inc. (43)	Class A Common Stock	4,662,556	7.3%	2.3%
100 East Pratt Street	Class B Common Stock			
Baltimore, MD 21202				
The Vanguard Group (44)	Class A Common Stock	3,535,659	5.5%	1.8%
100 Vanguard Blvd.	Class B Common Stock			
Malvern, PA 19355				
ClearBridge Investments, LLC (45)	Class A Common Stock	3,375,439	5.3%	1.7%
620 8th Avenue	Class B Common Stock			
New York, NY 10018				

#### \* Less than 1%

- (1) Beneficial ownership of a security consists of sole or shared voting power (including the power to vote or direct the vote) and/or sole or shared investment power (including the power to dispose or direct the disposition) with respect to the security through any contract, arrangement, understanding and relationship or otherwise. Unless indicated, beneficial ownership disclosed consists of sole voting and investment power. Beneficial ownership of Class A Common Stock is exclusive of the shares of Class A Common Stock that are issuable upon conversion of shares of Class B Common Stock. Share ownership reflects rounding for share based compensation in the aggregate, not by specific tranche or award.
- Shares of Class B Common Stock are convertible into shares of Class A Common Stock at the option of the holder on a share for share basis. The holder of one share of Class A Common Stock has one vote per share at a meeting of our stockholders and the holder of one share of Class B Common Stock has ten votes per share at a meeting of our stockholders, except in the separate elections of directors. Holders of Class A Common Stock have the right to elect 25% of our Board rounded up to the nearest whole director and the holders of Class B Common Stock have the right to elect the remaining members of our Board.
- Members of the Dolan family have formed a group for purposes of Section 13(d) of the Securities Exchange Act. The members of this group (the Group Members ) are: Charles F. Dolan individually and a Trustee of the Charles F. Dolan 2009 Revocable Trust (the CFD 2009 Trust ), Helen A. Dolan, individually and as a Trustee of the Helen A. Dolan 2009 Revocable Trust (the HAD 2009 Trust ); James L. Dolan; Thomas C. Dolan; Patrick F. Dolan; Kathleen M. Dolan, individually and as a Trustee of the Charles F. Dolan Children Trust FBO Kathleen M. Dolan, the Charles F. Dolan Children Trust FBO Deborah Dolan-Sweeney, the Charles F. Dolan Children Trust FBO Marianne Dolan Weber, the Charles F. Dolan Children Trust FBO Patrick F. Dolan, the Charles F. Dolan Children Trust FBO James L. Dolan (hereinafter collectively referred to as the Dolan Children Trusts, and individually, a Dolan Children Trust ) and as sole Trustee of the Ryan Dolan 1989 Trust and the Tara Dolan 1989 Trust; Marianne Dolan Weber; Deborah A. Dolan-Sweeney; David M. Dolan, as Trustee of the Charles F. Dolan 2009 Family Trust FBO James L. Dolan, the Charles F. Dolan 2009 Family Trust FBO Thomas C. Dolan, the Charles F. Dolan 2009 Family Trust FBO Marianne Dolan Weber, the Charles F. Dolan 2009 Family Trust FBO Kathleen M. Dolan and the Charles F. Dolan 2009 Family Trust FBO Deborah Dolan-Sweeney (collectively, the 2009 Family Trusts and individually, a 2009 Family Trust ); Paul J. Dolan, as a Trustee of the Dolan Children Trust FBO

Kathleen M. Dolan and the Dolan Children Trust FBO James L. Dolan; Matthew J. Dolan, as a Trustee of the Dolan Children Trusts FBO Marianne Dolan Weber and the Dolan Children Trust FBO Thomas C. Dolan; and Mary S. Dolan, as a Trustee of the Dolan Children Trust FBO Deborah A. Dolan-Sweeney, the Dolan Children Trust FBO Patrick F. Dolan and as a Trustee of the 2009 Family Trusts; Dolan Children Trust FBO Kathleen M. Dolan; Dolan Children Trust FBO Marianne Dolan Weber; Dolan Children Trust FBO Deborah A. Dolan-Sweeney; Dolan Children Trust FBO James L. Dolan; Dolan Children Trust FBO Thomas C. Dolan; Dolan Children Trust FBO Patrick F. Dolan; 2009 Family Trust FBO James L. Dolan; 2009 Family Trust FBO Thomas C. Dolan; 2009 Family Trust FBO Patrick F. Dolan; 2009 Family Trust FBO Kathleen M. Dolan; 2009 Family Trust FBO Marianne Dolan Weber; 2009 Family Trust FBO Deborah A. Dolan-Sweeney; Ryan Dolan 1989 Trust; Tara Dolan 1989 Trust. The Group Members may be deemed to beneficially own an aggregate of (i) 1,168,709 shares of Class A Common Stock (including 1,052,334 shares of Class A Common Stock owned of record in the aggregate, options to purchase 116,375 shares of Class A Common Stock that are exercisable within sixty days of September 24, 2014; and (ii) 13,588,555 shares of Class B Common Stock and the equal number of shares of Class A common Stock issuable upon conversion thereof. Group Members in the aggregate may be deemed to have the current shared power to vote or direct the vote of and to dispose of or direct the disposition of 13,588,555 shares of Class B Common Stock (representing all outstanding Class B Common Stock) and the equal number of shares of Class A Common Stock issuable upon conversion thereof by reason of the terms of an agreement among the group members. Individuals who are Group Members solely in their capacity as trustees of trusts that are Group Members may be deemed to beneficially own an additional 428,348 shares of Class A Common Stock.

- (4) Charles F. Dolan may be deemed to have (a) the sole power to vote or direct the vote of and to dispose of or to direct the disposition of 97,156 shares of Class A Common Stock owned by the CFD 2009 Trust and 679,878 shares of Class B Common Stock owned of record by the CFD 2009 Trust and (b) the current shared power to vote or direct the vote of and to dispose of or direct the disposition of 334,606 shares of Class A Common Stock (including 254,836 shares of Class A Common Stock owned of record by the Dolan Family Foundation and 79,770 shares of Class A Common Stock owned of record by the 2009 Family Trusts) and 7,394,514 shares of Class B Common Stock and the equal number of shares of Class A Common Stock issuable upon conversion thereof (including 351,364 shares of Class B Common Stock owned by the HAD 2009 trust and 7,043,150 shares of Class B Common Stock owned by the 2009 Family Trusts). Includes an aggregate 7,043,150 shares of Class B Common Stock owned of record by the 2009 Family Trusts which Charles F. Dolan may be deemed to have the right to acquire because he has the right to substitute assets with each of the trusts, subject to the trustees reasonable satisfaction that the substitute assets received by the trust are of equal value to the trust property exchanged therefor. He disclaims beneficial ownership of 254,836 shares of Class A Common Stock owned of record by the Dolan Family Foundation and 79,770 shares of Class A Common Stock owned of record by the 2009 Family Trusts, and 7,394,514 shares of Class B Common Stock and the equal number of shares of Class A Common Stock issuable upon conversion thereof (including 351,364 shares of Class B Common Stock owned by the HAD 2009 Trust and 7,043,150 shares of Class B Common Stock owned of record by the 2009 Family Trusts).
- Helen A. Dolan may be deemed to have (a) the sole power to vote or direct the vote of 351,364 shares of Class B Common Stock and the equal number of shares of Class A Common Stock issuable upon conversion thereof owned of record by the HAD 2009 Trust and (b) the current shared power to vote or direct the vote of and to dispose of or direct the disposition of 431,762 shares of Class A Common Stock (including 254,836 shares of Class A Common Stock owned of record by the Dolan Family Foundation, 79,770 shares of Class A Common Stock owned of record by the 2009 Family Trusts, and 97,156 shares of Class A Common Stock owned by the CFD 2009 trust) and 7,723,028 shares of Class B Common Stock and the equal number of shares of Class A Common Stock issuable upon conversion thereof (including 679,878 shares of Class B Common Stock owned of record by the CFD 2009 Trust and 7,043,150 shares of Class B Common Stock owned of record by the 2009 Family Trusts). Includes an

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aggregate 7,043,150 shares of Class B Common Stock owned of record by the 2009 Family Trusts which Helen A. Dolan s spouse, Charles F. Dolan, may be deemed to have the right to acquire because he has the right to substitute assets with each of the trusts, subject to the trustees reasonable satisfaction that the substitute assets received by the trust are of equal value to the trust property exchanged therefor. She disclaims beneficial ownership of 254,836 shares of Class A Common Stock owned of record by the Dolan Family Foundation, 79,770 shares of Class A Common Stock owned of record by the 2009 Family Trusts and 97,156 shares of Class A Common Stock, owned of record by the CFD 2009 Trust, and 7,723,028 shares of Class B Common Stock and the equal number of shares of Class A Common Stock issuable upon conversion thereof (including 679,878 shares of Class B Common Stock owned of record by the CFD 2009 Trust and 7,043,150 shares of Class B Common Stock owned of record by the 2009 Family Trusts).

- Includes shares of Class A Common Stock issuable upon the exercise of options granted in respect of stock options that were issued pursuant to the Cablevision 2006 Employee Stock Plan and predecessor plans, which on September 24, 2014, were unexercised but were exercisable within a period of 60 days. These amounts include the following number of shares of Class A Common Stock for the following individuals are: James L. Dolan, 111,000; Brian G. Sweeney, 1,875; Marianne Dolan Weber, 2,000; Patrick F. Dolan, 1,500; and Wilt Hildenbrand, 5,000; all executive officers and directors as a group 121,875.
- (7) Does not include unvested restricted stock units granted under the Company s Employee Stock Plan. The excluded number of restricted stock units for the following individuals are: James L. Dolan, 50,190; Thomas S. Smith, Jr., 83,500; Hank J. Ratner, 166,260; Robert Pollichino, 20,070; Lawrence J. Burian, 26,090; and Joseph F. Yospe, 11,760.
- (8) Does not include restricted stock units granted under the Company s 2010 Stock Plan for Non-Employee Directors. The excluded number of restricted stock units for the following individuals is: Charles F. Dolan, 16,971; Thomas C. Dolan, 16,971; Deborah Dolan-Sweeney, 16,971; Brian Sweeney, 16,971; Marianne Dolan Weber, 16,971; Kristin A. Dolan, 16,971; Alan D. Schwartz, 16,971; Vincent Tese, 16,971; Charles P. Dolan, 15,420 and Wilt Hildenbrand, 8,592.
- James L. Dolan may be deemed to have (a) the sole power to vote or direct the vote of and to dispose of or to direct the disposition of (9)353,033 shares of Class A Common Stock (including 240,558 shares of Class A Common Stock owned of record personally, 1,475 shares of Class A Common Stock held as custodian for one or more minor children, and options owned of record personally to purchase 111,000 shares of Class A Common Stock that are exercisable within sixty days of September 24, 2014) and 15,156 shares of Class B Common Stock and the equal number of shares of Class A Common Stock issuable upon conversion thereof owned of record personally and (b) the current shared power to vote or direct the vote of and to dispose of or direct the disposition of 48,623 shares of Class A Common Stock (including 1,250 shares of Class A Common Stock owned jointly with his spouse, 4,324 shares of Class A Common Stock owned of record personally by his spouse, 388 shares of Class A Common Stock owned of record by his spouse through a 401(k) plan, 2,775 shares of Class A Common Stock owned of record by members of his household, and 39,886 shares of Class A Common Stock owned of record by the Dolan Children Trust for his benefit) and 926,958 shares of Class B Common Stock and the equal number of shares of Class A Common Stock issuable upon conversion thereof owned of record by the Dolan Children Trust for his benefit. He disclaims beneficial ownership of 1,475 shares of Class A Common Stock held as custodian for one or more minor children, 4,324 shares of Class A common Stock owned of record personally by his spouse, 2,775 shares of Class A Common Stock owned of record by members of his household, 388 shares of Class A Common Stock owned of record by his spouse through a 401(k) plan, and 39,886 shares of Class A Common Stock and 926,958 shares of Class B Common Stock and the equal number of shares of Class A Common Stock issuable upon conversion thereof owned of record by the Dolan Children Trust for his benefit.

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- (10) Includes an aggregate of 339 shares of Class A Common Stock owned by his children, of which Mr. Ratner disclaims beneficial ownership. Includes 55,763 shares of Class A Common Stock owned of record personally and 1,356 shares of Class A Common Stock owned of record through a 401(k) plan.
- (11) Includes 7,500 shares held in a trust of which Mr. Parsons is a trustee. Mr. Parsons disclaims beneficial ownership of the shares held in the trust.
- Vincent Tese may be deemed to have the sole power to vote or direct the vote of and to dispose of or to direct the disposition of 7,823 shares of Class A Common Stock (including 5,823 shares of Class A Common Stock owned of record personally and options owned of record personally to purchase 2,000 shares of Class A Common Stock that are exercisable within sixty days of September 24, 2014).
- Marianne Dolan Weber may be deemed to have (a) the sole power to vote or direct the vote of and to dispose of or to direct the disposition of 8,363 shares of Class A Common Stock (including 6,363 shares of Class A Common Stock owned of record personally and options owned of record personally to purchase 2,000 shares of Class A Common Stock that are exercisable within sixty days of September 24, 2014) and (b) the current shared power to vote or direct the vote of and to dispose of or direct the disposition of 49,414 shares of Class A Common Stock (including 925 shares of Class A Common Stock owned of record by a member of her household, 625 shares of Class A Common Stock owned of record personally by her spouse and 47,864 shares of Class B Common Stock and the equal number of shares of Class A Common Stock issuable upon conversion thereof owned of record by the Dolan Children Trust for her benefit. She disclaims beneficial ownership of 925 shares of Class A Common Stock owned of record by a member of her household, 625 shares of Class A Common Stock owned of record personally by her spouse, 47,864 shares of Class A Common Stock owned of record by the Dolan Children Trust for her benefit and 890,802 shares of Class B Common Stock and the equal number of shares of Class A Common Stock issuable upon conversion thereof owned of record by the Dolan Children Trust for her benefit and 890,802 shares of Class B Common Stock and the equal number of shares of Class A Common Stock issuable upon conversion thereof owned of record by the Dolan Children Trust for her benefit.
- Brian G. Sweeney may be deemed to have (a) the sole power to vote or direct the vote of and dispose or direct the disposition of 27,057 shares of Class A Common Stock (including 25,182 shares of Class A Common Stock and options to purchase 1,875 shares of Class A Common Stock that are exercisable within sixty days of September 24, 2014 owned of record personally) and (b) the shared power to vote or direct the vote of and to dispose of or direct the disposition of 58,261 shares of Class A Common Stock (including 3,647 shares of Class A Common Stock owned by his spouse, Deborah A. Dolan-Sweeney, an aggregate of 6,750 shares Class A Common Stock held in trust for his children for which he serves as trustee and 47,864 shares of Class A Common Stock owned by the Dolan Children Trust for the benefit of his spouse) and 918,981 shares of Class B Common Stock and the equal number of shares of Class A Common Stock issuable upon conversion thereof owned by the Dolan Children Trust for the benefit of his spouse. He disclaims beneficial ownership of the 3,647 shares of Class A Common Stock owned by his spouse, the 6,750 shares of Class A Common Stock held in trusts for his children for which he serves as trustee and 47,864 shares of Class A Common Stock owned by the Dolan Children Trust for the benefit of his spouse and 918,981 shares of Class B Common Stock and the equal number of shares of Class A Common Stock issuable upon conversion thereof owned by the Dolan Children Trust for the benefit of his spouse.
- Wilt Hildenbrand may be deemed to have the sole power to vote or direct the vote of and to dispose of or to direct the disposition of 36,042 shares of Class A Common Stock (including 31,042 shares of Class A Common Stock owned of record personally and options owned of record personally to purchase 5,000 shares of Class A Common Stock that are exercisable within sixty days of September 24, 2014).
- (16) Deborah A. Dolan-Sweeney may be deemed to have (a) the sole power to vote or direct the vote of and to dispose of or to direct the disposition of 3,647 shares of Class A Common Stock owned of record personally and (b) the current shared power to vote or direct the vote of and to dispose of or direct the

disposition of 81,671 shares of Class A Common Stock (including 25,182 shares of Class A Common Stock and options to purchase 1,875 shares of Class A Common Stock that are exercisable within sixty days of September 24, 2014 owned of record by her spouse, 6,750 shares of Class A Common Stock held by trusts for her children for which her spouse serves as trustee and 47,864 shares of Class A Common Stock owned of record by the Dolan Children Trust for her benefit) and 918,981 shares of Class B Common Stock and the equal number of shares of Class A Common Stock issuable upon conversion thereof owned of record by the Dolan Children Trust for her benefit. She disclaims beneficial ownership of 25,182 shares of Class A Common Stock and options to purchase 1,875 shares of Class A Common Stock that are exercisable within sixty days of September 24, 2014 owned of record by her spouse, 6,750 shares of Class A Common Stock held by trusts for her children for which her spouse serves as trustee and 47,864 shares of Class A Common Stock and 918,981 shares of Class B Common Stock and the equal number of shares of Class A Common Stock issuable upon conversion thereof owned of record by the Dolan Children Trust for her benefit.

- Kristin A. Dolan may be deemed to have (a) the sole power to vote or direct the vote of and to dispose of or to direct the disposition of (17)4,712 shares of Class A Common Stock (including 4,324 shares held directly and 388 shares of Class A Common Stock held through a 401(k) plan) owned personally, and (b) the shared power to vote or direct the vote of and to dispose of or direct the disposition of 396,944 shares of Class A Common Stock (including 1,250 shares of Class A Common Stock owned jointly with her spouse, James L. Dolan, 240,558 shares of Class A Common Stock and options to purchase 111,000 shares of Class A Common Stock that are exercisable within sixty days of September 24, 2014 owned of record by her spouse, 1,475 shares of Class A Common Stock held by her spouse as custodian for one or more minor children, 2,775 shares of Class A Common Stock owned of record by members of her household and 39,886 shares of Class A Common Stock owned of record by the Dolan Children Trust for the benefit of her spouse) and 942,114 shares of Class B Common Stock and the equal number of shares of Class A Common Stock issuable upon conversion thereof (including 15,156 shares of Class B Common Stock owned of record by her spouse and 926,958 shares of Class B Common Stock owned by the Dolan Children Trust for the benefit of her spouse). She disclaims beneficial ownership of 1,475 shares of Class A Common Stock held by her spouse as custodian for one or more minor children, 240,558 shares of Class A Common Stock and options to purchase 111,000 shares of Class A Common Stock that are exercisable within sixty days of September 24, 2014 owned of record personally by her spouse, 2,775 shares of Class A Common Stock owned of record by members of her household, 39,886 shares of Class A Common Stock and 942,114 shares of Class B Common Stock and the equal number of shares of Class A Common Stock issuable upon conversion thereof (including 15,156 shares of Class B Common Stock owned of record by her spouse and 926,958 shares of Class B Common Stock owned by the Dolan Children Trust for the benefit of her spouse).
- Thomas C. Dolan may be deemed to have the sole power to vote or direct the vote of and to dispose of or to direct the disposition of 40,767 shares of Class A Common Stock owned of record personally and the shared power to vote or direct the vote of and to dispose of or to direct the disposition of 39,886 shares of Class A Common Stock and 926,958 shares of Class B Common Stock and the equal number of shares of Class A Common Stock issuable upon conversion thereof owned of record by the Dolan Children Trust for his benefit. He disclaims beneficial ownership of 39,886 shares of Class A Common Stock and 926,958 shares of Class B Common Stock and the equal number of shares of Class A Common Stock issuable upon conversion thereof owned of record by the Dolan Children Trust for his benefit.
- (19) Patrick F. Dolan may be deemed to have (a) the sole power to vote or direct the vote of and to dispose of or direct the disposition of 2,342 shares of Class A Common Stock (including 842 shares of Class A Common Stock owned of record personally and options to purchase 1,500 shares of Class A Common Stock that are exercisable within sixty days of September 24, 2014) (b) the current shared power to vote or direct the vote of and to dispose of or to direct the disposition of 54,782 shares of Class A Common Stock (including 4,256 shares of Class A Common Stock owned jointly with his spouse, 300 shares of

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Class A Common Stock owned directly by his spouse, 1,850 shares of Class A Common Stock owned of record by members of his household, 512 shares of Class A Common Stock owned of record by the Daniel P. Mucci Trust (the Mucci Trust ) for which he serves as trustee and 47,864 shares of Class A Common Stock owned of record by the Dolan Children Trust for his benefit) and 886,015 shares of Class B Common Stock and the equal number of shares of Class A Common Stock issuable upon conversion thereof owned of record by the Dolan Children Trust for his benefit. He disclaims beneficial ownership of 300 shares of Class A Common Stock owned directly by his spouse, 1,850 shares of Class A Common Stock owned of record by members of his household, 512 shares of Class A Common Stock held by the Mucci Trust for which he serves as trustee, and 47,864 shares of Class A Common Stock and 886,015 shares of Class B Common Stock and the equal number of shares of Class A Common Stock issuable upon conversion thereof owned of record by the Dolan Children Trust for his benefit.

- Kathleen M. Dolan may be deemed to have (a) the sole power to vote or direct the vote of and to dispose of or to direct the disposition of 6,555 shares of Class A Common Stock (including 4,705 shares of Class A Common Stock owned of record personally and 1,850 shares of Class A Common Stock held as custodian for one or more minor children) and an aggregate of 30,312 shares of Class B Common Stock and the equal number of shares of Class A Common Stock issuable upon conversion thereof owned of record by the Ryan Dolan 1989 Trust and the Tara Dolan 1989 Trust, and (b) the current shared power to vote or direct the vote of and to dispose of or direct the disposition of an aggregate of 271,228 shares of Class A Common Stock owned of record by the Dolan Children Trusts and an aggregate of 5,468,695 shares of Class B Common Stock and the equal number of shares of Class A Common Stock issuable upon conversion thereof owned of record by the Dolan Children Trusts. She disclaims beneficial ownership of 1,850 shares of Class A Common Stock held as custodian for one or more minor children, an aggregate of 271,228 shares of Class A Common Stock owned of record by the Dolan Children Trusts and an aggregate of 5,499,007 shares of Class B Common Stock and the equal number of shares of Class A Common Stock issuable upon conversion thereof owned of record by the Dolan Children Trusts, the Ryan Dolan 1989 Trust and the Tara Dolan 1989 Trust.
- Paul J. Dolan may be deemed to have (a) the sole power to vote or direct the vote of and to dispose of or to direct the disposition of 95,820 shares of Class A Common Stock (including 4,378 shares of Class A Common Stock held as custodian for one or more minor children and 91,442 shares of Class A Common Stock owned of record by the CFD Trust No. 10) and (b) the current shared power to vote or direct the vote of and to dispose of or direct the disposition of 92,906 shares of Class A Common Stock (including 5,156 shares of Class A Common Stock owned jointly with his spouse, an aggregate of 87,750 shares of Class A Common Stock owned of record by the Dolan Children Trusts for the benefit of Kathleen M. Dolan and James L. Dolan) and an aggregate of 1,845,939 shares of Class B Common Stock and the equal number of shares of Class A Common Stock issuable upon conversion thereof owned of record by the Dolan Children Trusts for the benefit of Kathleen M. Dolan and James L. Dolan. He disclaims beneficial ownership of 4,378 shares of Class A Common Stock held as custodian for one or more minor children, 91,442 shares of Class A Common Stock owned of record by the CFD Trust No. 10, an aggregate of 87,750 shares of Class A Common Stock owned of record by the Dolan Children Trusts for the benefit of Kathleen M. Dolan and James L. Dolan, and an aggregate of 1,845,939 shares of Class B Common Stock and the equal number of shares of Class A Common Stock issuable upon conversion thereof owned of record by the Dolan Children Trusts for the benefit of Kathleen M. Dolan and James L. Dolan.
- Mary S. Dolan may be deemed to have (a) the sole power to vote or direct the vote and to dispose of or direct the disposition of 6,839 shares of Class A Common Stock held as custodian for one or more minor children and (b) the current shared power to vote or direct the vote of and to dispose of or direct the disposition of 183,307 shares of Class A Common Stock (including 7,809 shares of Class A Common Stock owned jointly with her spouse, an aggregate of 95,728 shares of Class A Common Stock

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owned of record by the Dolan Children Trusts for the benefit of Deborah Dolan-Sweeney and Patrick F. Dolan and an aggregate of 79,770 shares of Class A Common Stock owned of record by the 2009 Family Trust) and 8,848,146 shares of Class B Common Stock and the equal number of shares of Class A Common Stock issuable upon conversion thereof (including an aggregate of 1,804,996 shares of Class B Common Stock owned of record by the Dolan Children Trusts for the benefit of Deborah Dolan-Sweeney and Patrick F. Dolan and an aggregate of 7,043,150 Class B Common Stock owned of record by the 2009 Family Trusts). She disclaims beneficial ownership of 6,839 shares of Class A Common Stock held as custodian for one or more minor children, an aggregate of 95,728 shares of Class A Common Stock owned of record by the Dolan Children Trusts for the benefit of Deborah Dolan-Sweeney and Patrick F. Dolan and an aggregate of 79,770 shares of Class A Common Stock owned of record by the 2009 Family Trusts) and an aggregate of 1,804,996 shares of Class B Common Stock and the equal number of shares of Class A Common Stock issuable upon conversion thereof owned of record by the Dolan Children Trusts for the benefit of Deborah A. Dolan-Sweeney and Patrick F. Dolan and an aggregate of 7,043,150 shares of Class B Common Stock and the equal number of shares of Class A Common Stock issuable upon conversion thereof owned of record by the 2009 Family Trusts.

- Matthew J. Dolan may be deemed to have (a) the sole power to vote or direct the vote of and to dispose of or to direct the disposition of 2,387 shares of Class A Common Stock (including 1,225 shares of Class A Common Stock owned of record personally and 1,162 shares of Class A Common Stock held as custodian for a minor child) and (b) the current shared power to vote or direct the vote of and to dispose of or direct the disposition of 89,350 shares of Class A Common Stock (including 950 shares of Class A Common Stock owned jointly with his spouse, 650 shares of Class A Common Stock held by his spouse as custodian for a minor child and 87,750 shares of Class A Common Stock owned of record by the Dolan Children Trusts for the benefit of Marianne Dolan Weber and Thomas C. Dolan) and an aggregate of 1,817,760 shares of Class B Common Stock and the equal number of shares of Class A Common Stock issuable upon conversion thereof owned of record by the Dolan Children Trusts for the benefit of Marianne Dolan Weber and Thomas C. Dolan. He disclaims beneficial ownership of 1,162 shares of Class A Common Stock held as custodian for a minor child, 650 shares of Class A Common Stock held by his spouse as custodian for a minor child and an aggregate of 87,750 shares of Class A Common Stock owned of record by the Dolan Children Trusts for the benefit of Marianne Dolan Weber and Thomas C. Dolan and an aggregate of 1,817,760 shares of Class B Common Stock and the equal number of shares of Class A Common Stock issuable upon conversion thereof owned of record by the Dolan Children Trusts for the benefit of Marianne Dolan Weber and Thomas C. Dolan.
- David M. Dolan may be deemed to have (a) the sole power to vote or direct the vote of and to dispose of or to direct the disposition of 301,287 shares of Class A Common Stock (including 2,082 shares of Class A Common Stock owned of record by the David M. Dolan Revocable Trust and 299,205 shares of Class A Common Stock owned of record by the Charles F. Dolan Charitable Remainder Trust) and (b) the current shared power to vote or direct the vote of and to dispose of or direct the disposition of 87,220 shares of Class A Common Stock (including 1,250 shares of Class A Common Stock owned jointly with his spouse, 5,550 shares of Class A Common Stock owned of record by the Ann H. Dolan Revocable Trust, 650 shares of Class A Common Stock held by his spouse as custodian for a minor child and an aggregate of 79,770 shares of Class A Common Stock owned of record by the 2009 Family Trusts) and an aggregate of 7,043,150 shares of Class B Common Stock and the equal number of shares of Class A Common Stock issuable upon conversion thereof owned of record by the 2009 Family Trusts. He disclaims beneficial ownership of 299,205 shares of Class A Common Stock owned of record by the Ann H. Dolan Revocable Trust, 650 shares of Class A Common Stock held by his spouse as custodian for a minor child, an aggregate of 79,770 shares of Class A Common Stock owned of record by the 2009 Family Trusts, and an aggregate of 7,043,150 shares of Class B Common Stock and the equal number of shares of Class A Common Stock issuable upon conversion thereof owned of record by the 2009 Family Trusts.

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- (25) Kathleen M. Dolan and Paul J. Dolan are the trustees of the Charles F. Dolan Children Trust FBO Kathleen M. Dolan and have the shared power to vote and dispose of the shares held by the trust.
- (26) Kathleen M. Dolan and Mary S. Dolan are the trustees of the Charles F. Dolan Children Trust FBO Deborah A. Dolan-Sweeney and have the shared power to vote and dispose of the shares held by the trust.
- (27) Kathleen M. Dolan and Matthew J. Dolan are the trustees of the Charles F. Dolan Children Trust FBO Marianne Dolan Weber and have the shared power to vote and dispose of the shares held by the trust.
- (28) Kathleen M. Dolan and Mary S. Dolan are the trustees of the Charles F. Dolan Children Trust FBO Patrick F. Dolan and have the shared power to vote and dispose of the shares held by the trust.
- (29) Kathleen M. Dolan and Matthew J. Dolan are the trustees of the Charles F. Dolan Children Trust FBO Thomas C. Dolan and have the shared power to vote and dispose of the shares held by the trust.
- (30) Kathleen M. Dolan and Paul J. Dolan are the trustees of the Charles F. Dolan Children Trust FBO James L. Dolan and have the shared power to vote and dispose of the shares held by the trust.
- (31) Charles P. Dolan may be deemed to have sole power to vote or direct the vote of and to dispose of or direct the disposition of 964 shares of Class A Common Stock owned personally.
- (32) David M. Dolan and Mary S. Dolan are the trustees of the Charles F. Dolan 2009 Family Trust FBO James L. Dolan and have the shared power to vote and dispose of the shares held by the trust.
- (33) David M. Dolan and Mary S. Dolan are the trustees of the Charles F. Dolan 2009 Family Trust FBO Thomas C. Dolan and have the shared power to vote and dispose of the shares held by the trust.
- (34) David M. Dolan and Mary S. Dolan are the trustees of the Charles F. Dolan 2009 Family Trust FBO Patrick F. Dolan and have the shared power to vote and dispose of the shares held by the trust.
- (35) David M. Dolan and Mary S. Dolan are the trustees of the Charles F. Dolan 2009 Family Trust FBO Kathleen M. Dolan and have the shared power to vote and dispose of the shares held by the trust.
- (36) David M. Dolan and Mary S. Dolan are the trustees of the Charles F. Dolan 2009 Family Trust FBO Marianne Dolan Weber and have the shared power to vote and dispose of the shares held by the trust.
- (37) David M. Dolan and Mary S. Dolan are the trustees of the Charles F. Dolan 2009 Family Trust FBO Deborah A. Dolan-Sweeney and have the shared power to vote and dispose of the shares held by the trust.

- (38) Includes an aggregate of 7,610 shares of Class A Common Stock owned by his children, of which Mr. Smith disclaims beneficial ownership.
- (39) Based upon a Schedule 13D (Amendment No. 2) filed with the SEC on September 24, 2014, JAT Capital Management, L.P. together with JAT Capital Management, L.L.C. ( JAT Capital ), its General Partner and Mr. John Thaler the managing member of JAT Capital, has shared voting power and shared dispositive power over 5,955,416 shares of Class A. Common Stock.
- (40) Based upon a Schedule 13G filed with the SEC on October 2, 2014, Mason Capital Management LLC (Mason Capital), together with Mr. Kenneth M. Garschina and Mr. Michael E. Martino, the managing principals of Mason Capital, has shared voting power and shared dispositive power over 5,179,626 shares of Class A Common Stock.
- (41) Based upon a Schedule 13G (Amendment No. 1) filed with the SEC on February 14, 2014, Luxor Capital Group, LP, together with Luxor Management, LLC ( Luxor Management ), its General Partner and Mr. Christian Leone, the managing member of Luxor Management, has shared voting power and shared dispositive power over 4,994,578 shares of Class A Common Stock.

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- (42) Based upon a Schedule 13D filed with the SEC on February 12, 2010 (the latest available), certain operating subsidiaries of GAMCO Investors, Inc. beneficially hold, or exercise investment discretion over various institutional accounts which would hold an aggregate of 4.826.838 shares of Class A Common Stock.
- (43) Based upon a Schedule 13G (Amendment No. 4) filed with the SEC on February 10, 2014, T. Rowe Price Associates, Inc. (Price Associates) beneficially owns 4,662,556 shares of Class A Common Stock. Price Associates has sole voting power over 1,172,150 shares of our Class A Common Stock and sole dispositive power over 4,662,556 shares of Class A Common Stock. For purposes of the reporting requirements of NASDAQ, Price Associates is deemed to be a beneficial owner of such securities; however, Price Associates expressly disclaims that it is, in fact, the beneficial owner of such securities.
- (44) Based upon a Schedule 13G filed with the SEC on February 12, 2014, The Vanguard Group (Vanguard) beneficially owns 3,535,659 shares of Class A Common Stock. Vanguard has sole voting power over 38,790 shares of our Class A Common Stock, sole dispositive power over 3,500,869 of our Class A Common Stock and share dispositive power over 34,790 shares of Class A Common Stock
- (45) Based upon a Schedule 13G filed with the SEC on February 14, 2014, Clearbridge Investments, LLC together with Legg Mason Capital Management LLC, a group, has sole voting power over 3,350,439 shares of Class A Common Stock and sole dispositive power over 3,375,439 shares of Class A Common Stock. Clearbridge Investments is not affiliated with ClearBridge Compensation Group, the independent compensation consultant to the Compensation Committee of the Company s Board.

Charles F. Dolan, members of his family and related family entities, by virtue of their ownership of Class B Common Stock, are able collectively to control stockholder decisions on matters on which holders of Class A Common Stock and Class B Common Stock vote together as a single class, and to elect up to 75% of the Company s Board. In addition, Charles F. Dolan, members of the Dolan family and related family entities have entered into a Class B Stockholders Agreement which has the effect of causing the voting power of these Class B stockholders to be cast as a block on all matters to be voted on by holders of Class B Common Stock.

Charles F. Dolan, all other holders of Class B Common Stock (other than the Charles F. Dolan Children Trusts), the Dolan Children s Foundation, the Dolan Family Foundation and the Company have entered into a registration rights agreement (the Dolan Registration Rights Agreement). Under this agreement, the Company will provide the parties to the Dolan Registration Rights Agreement (the Dolan Parties) (and, in certain cases, transferees and pledgees of shares of Class B Common Stock owned by these parties) with certain demand and piggy-back registration rights with respect to their shares of Class A Common Stock (including those issued upon conversion of shares of Class B Common Stock). As of September 24, 2014, the Dolan Parties owned approximately 8.1 million shares of Class B Common Stock (the Dolan Shares), which represented approximately 60% of our Class B Common Stock as well as approximately 1.3 million shares of Class A Common Stock (including options), which represented approximately 1.2% of our Class A Common Stock. Such shares of Class B Common Stock and Class A Common Stock, collectively, represented approximately 12% of our Common Stock and 41% of the aggregate voting power of our Common Stock.

The Charles F. Dolan Children Trusts (the Children Trusts ) and the Company have entered into a registration rights agreement (the Children Trusts Registration Rights Agreement ). Under this agreement, the Company will provide the Children Trusts (and, in certain cases, transferees and pledgees of shares of Class B Common Stock owned by these parties) with certain demand and piggy-back registration rights with respect to their shares of Class A Common Stock (including those issued upon conversion of shares of Class B Common Stock). As of September 24, 2014, the Children Trusts owned 5,468,695 shares of Class B Common Stock (the Children Trust Shares ), which represented approximately 40% of our Class B Common Stock, as well as 271,228 shares of Class A Common Stock, which represented approximately 0.4% of our Class A Common Stock. Such shares of Class B Common Stock and Class A Common Stock, collectively, represented approximately 7% of our Common Stock and 28% of the aggregate voting power of our Common Stock.

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In the Children Trusts Registration Rights Agreement, each Children Trust has agreed that in the case of any sale or disposition of its shares of Class B Common Stock (other than to Charles F. Dolan or other Dolan family interests) by such Children Trust, or of any of the Children Trust Shares by any other Dolan family interest to which such shares of Class B Common Stock are transferred, such stock will be converted to Class A Common Stock. The Dolan Registration Rights Agreement does not include a comparable conversion obligation, and the conversion obligation in the Children Trusts Registration Rights Agreement does not apply to the Dolan Shares.

The Dolan Registration Rights Agreement and the Children Trusts Registration Rights Agreement are included as exhibits to our 2014 Form 10-K, and the foregoing discussion of those agreements is qualified in its entirety by reference to those agreements as filed.

#### **OTHER MATTERS**

#### Stockholder Proposals for 2015 Annual Meeting

Stockholders who, in accordance with Rule 14a-8 of the Exchange Act, wish to present proposals at our 2015 annual meeting and wish to have those proposals included in the proxy materials to be distributed by us in connection with our 2015 annual meeting must submit their proposals to The Madison Square Garden Company, Corporate Secretary, Two Pennsylvania Plaza, New York, NY 10121 on or before July 2, 2015. Any such proposal must meet the requirements set forth in the rules and regulations of the SEC, including Rule 14a-8, in order for such proposal to be eligible for inclusion in our 2015 proxy statement.

In accordance with our Amended By-Laws, in order for proposals, including stockholder director nominations for election, to be properly brought before the 2014 annual meeting, notice of any proposal to be presented by any stockholder must be delivered to The Madison Square Garden Company, Corporate Secretary, Two Pennsylvania Plaza, New York, NY 10121, not less than 60 nor more than 90 days prior to the date of the annual meeting. If, however, the date of the meeting is publicly announced or disclosed less than 70 days prior to the date of the meeting, such notice must be given not more than ten days after such date is first announced or disclosed. Any stockholder who gives notice of any such proposal shall deliver the text of the proposal to be presented and a brief written statement of the reasons why such stockholder favors the proposal and set forth the stockholder s name and address, the number and class of all shares of each class of stock of the Company beneficially owned by the stockholder and any material interest of such stockholder in the proposal (other than as a stockholder). Any stockholder desiring to nominate any person for election as a director of the Company shall deliver with such notice a statement in writing setting forth the name of the person to be nominated, the number and class of all shares of each class of stock of the Company beneficially owned by such person, the information regarding such person required by Item 401 of Regulation S-K adopted by the SEC (or the corresponding provisions of any regulation subsequently adopted by the SEC applicable to the Company), such person s signed consent to serve as a director of the Company if elected, such stockholder s name and address and the number and class of all shares of each class of stock of the Company beneficially owned by the stockholder.

#### **Advance Notice of Proxy Holders and Qualified Representatives**

Stockholders must provide advance written notice to the Company if they intend to have any legal proxy (other than the persons appointed as proxies on the Company s proxy card) or qualified representative attend the annual meeting on their behalf. The notice must include the name and address of the legal proxy or qualified representative and must be received by 5:00 p.m. on December 8, 2014 in order to allow enough time for the issuance of an admission ticket to such person. Notices should be directed to The Madison Square Garden Company, Attention: Corporate Secretary, Two Pennsylvania Plaza, New York, NY 10121.

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#### 2014 Form 10-K

A copy of the Company s 2014 Annual Report, as filed with the SEC, will be sent to any stockholder, without charge, by regular mail or by email upon written request addressed to The Madison Square Garden Company, attention Corporate Secretary, Two Pennsylvania Plaza, New York, NY 10121. You also may obtain our 2014 Form 10-K over the Internet at the Securities and Exchange Commission s website, www.sec.gov, or at www.themadisonsquaregardencompany.com by clicking on Investors, then Financial Information and follow the link from our SEC Filings page.

LAWRENCE J. BURIAN

Executive Vice President, General Counsel

and Secretary

New York, New York

October 27, 2014

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**Vote by Internet** 

VOTE BY INTERNET WWW.FIRSTCOASTRESULTS.COM/MSGA Use the Internet to transmit your voting instructions up until 11:59 p.m., Eastern Time, on December 17, 2014 (December 16, 2014 for participants in the MSG Holdings, L.P. 401(k) Savings Plan, the Cablevision 401(k) Savings Plan or the AMC Networks 401(k) Savings Plan, if applicable). Have your proxy card in hand when you access the website and then follow the instructions provided.

VOTE BY TELEPHONE

1-800-223-9572

Use any touch-tone telephone to transmit your voting instructions until 11:59 p.m., Eastern Time, on December 17, 2014 (December 16, 2014 for participants in the MSG Holdings, L.P. 401(k) Savings Plan, the Cablevision 401(k) Savings Plan or the AMC Networks 401(k) Savings Plan, if applicable). Have your proxy card in hand when you call and then follow the instructions provided.

#### VOTE BY MAIL

Simply sign and date your proxy card and return it in the postage-paid envelope to First Coast Results Inc., P.O. Box 3672, Ponte Vedra Beach, FL 32004-9911. If you are voting by telephone or the Internet, please do not mail your proxy card.

Vote by Mail

Access the Website and	Call Toll-Free using a	Sign and return your proxy
submit your proxy:	touch-tone telephone:	in the postage-paid
www.firstcoastresults.com/msgA Important Notice Regarding the Ava	1-800-223-9572 ailability of Proxy Materials for the	envelope provided.  e Annual Meeting of Stockholders:

**Vote By Telephone** 

The Notice, Proxy Statement and Annual Report on Form 10-K are available at WWW.VIEWPROXYMATERIALS.COM/MSG

**Control Number** 

DETACH BELOW AND RETURN USING THE ENVELOPE
PROVIDED ONLY IF YOU ARE VOTING BY MAIL

## THE MADISON SQUARE GARDEN COMPANY

# TO VOTE BY MAIL AS THE BOARD OF DIRECTORS RECOMMENDS ON ALL PROPOSALS BELOW, SIMPLY SIGN, DATE, AND RETURN THIS PROXY CARD.

The Board of Directors Recommends a Vote FOR all Nominees listed in Proposal 1, and FOR Proposals 2 and 3.

1. Election of the following nominees as Directors:	FOR	WITHHOLD	FOR ALL
Nominees:	ALL	ALL	EXCEPT
01 Richard D. Parsons			
02 Nelson Peltz			
03 Scott M. Sperling (INSTRUCTIONS: To withhold authority to vote for any i write the number(s) of the nominee(s) for whom you do not			All Except and
	FOR	AGAINST	ABSTAIN
<ol><li>To ratify the appointment of KPMG LLP as independent registered public accounting firm of the Company for fisca year 2015.</li></ol>	 1		
<b>3.</b> To approve, on an advisory basis, compensation of our Named Executive Officers.			
In their discretion, the proxies are authorized to vote upon sucl meeting.	n other busine	ss as may properly cor	me before the
Signature (Capacity)		Date	
Signature (Joint Owner) (Capacity)		Date	
Your signature should appear the same as your name appears. please indicate the capacity in which signing. When signing as			-

When a corporation gives the proxy, it should be signed by an authorized officer and the corporate seal affixed.

YOUR VOTE IS IMPORTANT. PLEASE VOTE TODAY.

VOTE BY THE INTERNET OR TELEPHONE OR MAIL

24 HOURS A DAY, 7 DAYS A WEEK.

YOUR INTERNET OR TELEPHONE VOTE AUTHORIZES THE NAMED PROXIES

TO VOTE THE SHARES IN THE SAME MANNER AS IF YOU MARKED, SIGNED

AND RETURNED YOUR PROXY CARD.

IF YOU HAVE NOT VOTED BY INTERNET OR TELEPHONE,

PLEASE SIGN, DATE, MARK, AND RETURN THIS PROXY PROMPTLY.

YOUR VOTE, WHETHER BY INTERNET OR TELEPHONE, MUST BE RECEIVED NO LATER

THAN 11:59 P.M., EASTERN TIME, ON DECEMBER 17, 2014 (DECEMBER 16, 2014 FOR PARTICIPANTS IN THE MSG HOLDINGS, L.P. 401(K) SAVINGS PLAN, THE CABLEVISION 401(K) SAVINGS PLAN OR THE AMC NETWORKS 401(K) SAVINGS PLAN, IF APPLICABLE), TO BE INCLUDED IN THE VOTING RESULTS.

IMPORTANT NOTICE REGARDING THE AVAILABILITY OF PROXY MATERIALS

FOR THE ANNUAL MEETING: THE NOTICE AND PROXY STATEMENT AND ANNUAL REPORT

ARE AVAILABLE AT WWW.VIEWPROXYMATERIALS.COM/MSG.

IF YOU HAVE NOT VOTED VIA THE INTERNET OR TELEPHONE, DETACH ALONG THE PERFORATION,

SIGN, DATE, MARK, AND RETURN THE BOTTOM PORTION USING THE ENCLOSED ENVELOPE.

**CLASS A PROXY** 

THE MADISON SQUARE GARDEN COMPANY

Solicited by the Board of Directors for the

Annual Meeting of Stockholders on December 18, 2014

The undersigned hereby appoints Thomas S. Smith, Jr., Sean R. Creamer and Lawrence J. Burian, and each of them, jointly and severally, proxies with full power of substitution, to vote all stock of The Madison Square Garden Company (the Company ) which the undersigned is entitled to vote at the Company s Annual Meeting of Stockholders

to be held at The Theater at Madison Square Garden, on Thursday, December 18, 2014, at 10:00 a.m., and any adjournment or postponement thereof, hereby ratifying all that said proxies or their substitutes may do by virtue hereof, and the undersigned authorizes and instructs said proxies to vote as stated on the reverse side. If you sign and return this proxy but do not give any direction, this proxy will be voted FOR each of the Director nominees in Proposal (1), FOR Proposals (2) and (3) and in the discretion of the proxies upon such other matters as may properly come before the Annual Meeting and at any adjournment or postponement thereof.

Attention participants in the MSG Holdings, L.P. 401(k) Savings Plan, the Cablevision 401(k) Savings Plan or the AMC Networks 401(k) Savings Plan, if applicable: If you hold shares of The Madison Square Garden Company Class A Common Stock through one or more of the foregoing plans, you should complete, sign and return this proxy card to instruct Fidelity Management Trust Company, as Trustee of the Plans, how to vote these shares. Your proxy must be received no later than 11:59 p.m., Eastern Time, on December 16, 2014 so that the Trustee (who votes the shares on behalf of the Plans participants) has adequate time to tabulate the voting instructions. Fidelity Management Trust Company shall not vote shares of the Company s Class A Common Stock allocated to a Participant s account for which it has not received instructions from the Participant.

Important Notice: To attend the stockholder meeting you must have an admission ticket. To obtain an admission ticket, go to www.firstcoastresults.com/msgA or call 1-800-223-9572 (toll free) or call D.F. King & Co., Inc. for assistance at 1-212-269-5550. The deadline to obtain an admission ticket is 5:00 p.m. on December 8, 2014. For further details, see How do I attend the 2014 Annual Meeting in person and what identification must I show? on page 3 of the Proxy Statement. In addition, video and audio recording devices and other electronic devices will not be permitted at the meeting and attendees will be subject to security inspections.

The undersigned hereby acknowledges receipt of the Notice of the Annual Meeting, the Proxy Statement and the Annual Report on Form 10-K of The Madison Square Garden Company.

(CONTINUED AND TO BE SIGNED ON THE REVERSE SIDE)

VOTE BY INTERNET WWW.FIRSTCOASTRESULTS.COM/MSGB Use the Internet to transmit your voting instructions up until 11:59 p.m., Eastern Time, on December 17, 2014. Have your proxy card in hand when you access the website and then follow

the instructions provided. **VOTE BY TELEPHONE** 

1-866-409-7435

Use any touch-tone telephone to transmit your voting instructions until 11:59 p.m., Eastern Time, on December 17, 2014. Have your proxy card in hand when you call and then follow the instructions provided.

#### VOTE BY MAIL

Simply sign and date your proxy card and return it in the postage-paid envelope to First Coast Results Inc., P.O. Box 3672, Ponte Vedra Beach, FL 32004-9911. If you are voting by telephone or the Internet, please do not mail your proxy card.

Vote by Internet Vote By Telephone Vote by Mail

Access the Website and Call Toll-Free using a Sign and return your proxy

submit your proxy: touch-tone telephone: in the postage-paid

www.firstcoastresults.com/msgB 1-866-409-7435 envelope provided.

Important Notice Regarding the Availability of Proxy Materials for the Annual Meeting of Stockholders:

The Notice, Proxy Statement and Annual Report on Form 10-K are available at **WWW.VIEWPROXYMATERIALS.COM/MSG** 

**Control Number** 

DETACH BELOW AND RETURN USING THE ENVELOPE
PROVIDED ONLY IF YOU ARE VOTING BY MAIL

THE MADISON SQUARE GARDEN COMPANY

TO VOTE BY MAIL AS THE BOARD OF DIRECTORS RECOMMENDS ON ALL PROPOSALS BELOW,

## SIMPLY SIGN, DATE, AND RETURN THIS PROXY CARD.

## The Board of Directors Recommends a Vote FOR all Nominees listed in Proposal 1, and FOR Proposals 2 and 3.

1. Election of the following nominees as Directors:

	FOR	WITHHOLD	FOR ALL
Nominees:	ALL	ALL	EXCEPT
01 James L. Dolan			
02 Charles F. Dolan			
03 Charles P. Dolan			
04 Kristin A. Dolan			
05 Thomas C. Dolan			
06 Brian G. Sweeney			
07 Wilt Hildenbrand			
08 Alan D. Schwartz			

09 Vincent Tese

(INSTRUCTIONS: To withhold authority to vote for any individual nominee(s), mark For All Except and write the number(s) of the nominee(s) for whom you do not wish to vote on the line below.)

		FOR	AGAINST	ABSTAIN
2.	To ratify the appointment of KPMG LLP as independent registered public accounting firm of the Company for fiscal year 2015.			
3.	To approve, on an advisory basis, compensation of our Named Executive Officers.			

In their discretion, the proxies are authorized to vote upon such other business as may properly come before the meeting.

Signature (Capacity)	Date
Signature (Joint Owner) (Capacity)	Date

Your signature should appear the same as your name appears. If signing as attorney, executor, trustee or guardian, please indicate the capacity in which signing. When signing as joint tenants, all parties to the joint tenancy must sign. When a corporation gives the proxy, it should be signed by an authorized officer and the corporate seal affixed.

YOUR VOTE IS IMPORTANT. PLEASE VOTE TODAY.

VOTE BY THE INTERNET OR TELEPHONE OR MAIL

24 HOURS A DAY, 7 DAYS A WEEK.

YOUR INTERNET OR TELEPHONE VOTE AUTHORIZES THE NAMED PROXIES

TO VOTE THE SHARES IN THE SAME MANNER AS IF YOU MARKED, SIGNED

AND RETURNED YOUR PROXY CARD.

IF YOU HAVE NOT VOTED BY INTERNET OR TELEPHONE,

PLEASE SIGN, DATE, MARK, AND RETURN THIS PROXY PROMPTLY.

YOUR VOTE, WHETHER BY INTERNET OR TELEPHONE, MUST BE RECEIVED NO LATER

THAN 11:59 P.M., EASTERN TIME, ON DECEMBER 17, 2014.

IMPORTANT NOTICE REGARDING THE AVAILABILITY OF PROXY MATERIALS

FOR THE ANNUAL MEETING: THE NOTICE AND PROXY STATEMENT AND ANNUAL REPORT

ARE AVAILABLE AT WWW.VIEWPROXYMATERIALS.COM/MSG.

IF YOU HAVE NOT VOTED VIA THE INTERNET OR TELEPHONE, DETACH ALONG THE PERFORATION,

SIGN, DATE, MARK, AND RETURN THE BOTTOM PORTION USING THE ENCLOSED ENVELOPE.

**CLASS B PROXY** 

THE MADISON SQUARE GARDEN COMPANY

Solicited by the Board of Directors for the

Annual Meeting of Stockholders on December 18, 2014

The undersigned hereby appoints Thomas S. Smith, Jr., Sean R. Creamer and Lawrence J. Burian, and each of them, jointly and severally, proxies with full power of substitution, to vote all stock of The Madison Square Garden Company (the Company) which the undersigned is entitled to vote at the Company s Annual Meeting of Stockholders to be held at The Theater at Madison Square Garden, on Thursday, December 18, 2014, at 10:00 a.m., and any adjournment or postponement thereof, hereby ratifying all that said proxies or their substitutes may do by virtue hereof, and the undersigned authorizes and instructs said proxies to vote as stated on the reverse side. If you return a signed proxy card but do not give any direction, your shares will be voted FOR each of the Director nominees

in Proposal (1), FOR Proposals (2) and (3) and in the discretion of the proxies upon such other matters as may properly come before the Annual Meeting and at any adjournment or postponement thereof.

Important Notice: To attend the stockholder meeting you must have an admission ticket. To obtain an admission ticket, go to www.firstcoastresults.com/msgB or call 1-866-409-7435 (toll free) or call D.F. King & Co., Inc. for assistance at 1-212-269-5550. The deadline to obtain an admission ticket is 5:00 p.m. on December 8, 2014. For further details, see How do I attend the 2014 Annual Meeting in person and what identification must I show? on page 3 of the Proxy Statement. In addition, video and audio recording devices and other electronic devices will not be permitted at the meeting and attendees will be subject to security inspections.

The undersigned hereby acknowledges receipt of the Notice of the Annual Meeting, the Proxy Statement and Annual Report on Form 10-K of The Madison Square Garden Company.

(CONTINUED AND TO BE SIGNED ON THE REVERSE SIDE)