

NORFOLK SOUTHERN CORP  
Form SD  
May 28, 2015

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM SD

SPECIALIZED DISCLOSURE REPORT

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NORFOLK SOUTHERN CORPORATION  
(Exact name of registrant as specified in its charter)

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Virginia (State or other jurisdiction of incorporation or organization)	1-8339  (Commission file number)	52-1188014  (IRS Employer Identification No.)
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Three Commercial Place, Norfolk, Virginia 23510-2191  
(Address of principal executive offices)(Zip code)

James A. Hixon (757-629-2370)  
(Name and telephone number, including area code,  
of the person to contact in connection with this report.)

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Check the appropriate box to indicate the rule pursuant to which this form is being filed, and provide the period to which the information in this form applies:

Rule 13p-1 under the Securities Exchange Act (17 CFR 240.13p-1) for the reporting period from January 1 to December 31, 2014.

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## Introduction

Norfolk Southern Corporation is a Norfolk, Virginia based company that owns a major freight railroad, Norfolk Southern Railway Company. Norfolk Southern Corporation was incorporated on July 23, 1980, under the laws of the Commonwealth of Virginia. Our common stock is listed on the New York Stock Exchange (NYSE) under the symbol “NSC.”

Unless indicated otherwise, Norfolk Southern Corporation and its subsidiaries, including Norfolk Southern Railway Company, are referred to collectively as NS, we, us, and our.

NS is primarily engaged in the rail transportation of raw materials, intermediate products, and finished goods in the Southeast, East, and Midwest and, via interchange with rail carriers, to and from the rest of the United States. NS also transports overseas freight through several Atlantic and Gulf Coast ports. We provide comprehensive logistics services and offer the most extensive intermodal network in the eastern half of the United States.

In support of our rail transportation services, we operate several facilities (the “Repair Facilities”) that are capable of providing repair services for our own fleet of locomotives and roadway maintenance equipment. The Repair Facilities also offer and provide these repair services to third-party customers from time to time. Such repair services may include the fabrication of components, the use of components from our inventory that have undergone in-house reconditioning and/or the assembly of machinery involving the use of tin, tungsten, tantalum and/or gold (“3TG” or “conflict minerals”). For purposes of Section 1502 of the Dodd-Frank Act (defined below), we have assumed that these activities constitute the manufacturing of products as contemplated thereby. The payments received from customers in return for our repair services in 2014 represented an amount equal to less than 1% of our operating revenue.

## Applicability of the conflict minerals rule to NS

In 2013, NS undertook a broad-based assessment of its business operations (the “Enterprise Assessment”) in order to determine whether or not it was subject to Section 1502 of the Dodd-Frank Wall Street Reform and Consumer Protection Act of 2010 (Dodd-Frank Act). Based on the Enterprise Assessment, we concluded that certain activities historically conducted at Repair Facilities could be deemed to constitute the manufacturing of products under the Dodd-Frank Act. NS business activities in 2014 did not deviate from the results of the Enterprise Assessment.

NS undertook a detailed assessment of actual business activities at the Repair Facilities for the 2014 reporting year. We concluded that there were projects undertaken at one of the Repair Facilities that involved either (1) the transfer to a third-party customer of certain locomotive components that were taken from NS inventory after undergoing in-house reconditioning (the “Component Projects”) or (2) the assembly of a functional diesel engine from a combination of components supplied by the customer and components supplied by NS, in each case potentially involving the use of one or more conflict minerals (the “Diesel Project” and, collectively with the Component Projects, the “CM Projects”).

We then undertook a Reasonable Country of Origin Inquiry (RCOI) with suppliers who provided materials used in the CM Projects that had the potential to contain 3TG (the “Relevant Suppliers”).

NS’s policy regarding the sourcing of conflict minerals can be found here:

[http://www.nscorp.com/content/dam/nscorp/suppliers/conflict\\_minerals\\_statement.pdf](http://www.nscorp.com/content/dam/nscorp/suppliers/conflict_minerals_statement.pdf).

## Section 1- Conflict Minerals Disclosure

### Item 1.01 Conflict Minerals Disclosure and Report

a. NS has concluded in good faith that during the 2014 calendar year:

Based on the RCOI conducted, NS was unable to rule out the reasonable possibility that 3TG originating from the Democratic Republic of the Congo or an adjoining country (Covered Countries) was in one of its products. Accordingly, we are filing a Conflict Minerals Report for 2014.

### b. Description of RCOI Process

#### i - Applicability assessment

As the first step prior to beginning the RCOI process, NS evaluated the specific business activities at the Repair Facilities in 2014 to identify whether any of those activities could be considered manufacturing of products under the conflict minerals rule. After identifying the CM Projects, we developed a list of 18 Relevant Suppliers and surveyed the Relevant Suppliers with respect to the content and origins of any 3TG in their products sold to us.

#### ii - Engagement with supply chain

Following the applicability assessment process, we sent surveys to the 18 Relevant Suppliers. The Relevant Suppliers were surveyed using Version 3.02 of the Conflict Minerals Reporting Template (the "CMRT") developed by the Conflict Free Sourcing Initiative.

Initial surveys were distributed to the Relevant Suppliers starting in January 2015. Follow-up with the Relevant Suppliers occurred from February to April 2015. NS also has maintained a dedicated email address for supplier questions about the conflict minerals rule or for assistance in completing the CMRT.

Given the annual compliance requirements, and in an attempt to improve transparency in the supply chain and future supplier response rates, NS is continuing to integrate updated terms and conditions related to conflict minerals in its supplier contracts, requiring each supplier to comply with any conflict minerals requests from NS and inform NS if any of its products contain conflict minerals.

#### iii - Survey Response Review

NS reviewed responses received for "red flags," defined by NS as inconsistent, incomplete, or inaccurate responses. This red flag review was based on logical tests applied to information provided by Relevant Suppliers in the CMRT. Responses that failed any of the red flag review tests were selected for additional follow-up.

#### iv - Non-Responsive suppliers

Non-responsive suppliers were reminded periodically to respond to the survey within a given time period. All suppliers that did not provide responses to NS's notifications were contacted at least three times.



c. Results of RCOI

NS received responses from 15 of the 18 Relevant Suppliers. Approximately 27% of the responding Relevant Suppliers indicated that their products contained 3TG. With respect to those Relevant Suppliers who indicated the presence of 3TG (the “3TG Suppliers”), 50% further indicated to the satisfaction of our legal review that they sourced 3TG from countries other than Covered Countries. The remaining 50% of the 3TG Suppliers fell into two categories:

(1) One 3TG Supplier submitted a “company level” CMRT that addressed its entire product line spanning multiple industries. Upon further inquiry by NS seeking information specific to the 18 parts in question that were the subject of NS’ original inquiry (the “NS Parts”), the 3TG Supplier indicated that the sources of 3TG in the NS Parts were either not fully identified (and thus it did not know if that 3TG originated from a Covered Country) or known not to be located in any of the Covered Countries. Based on the totality of information collected from this 3TG Supplier, NS found no reasonable basis to believe that any 3TG in the NS Parts originated in the Covered Countries.

(2) One 3TG Supplier initially indicated that it was not sourcing its 3TG from the Covered Countries. Upon further investigation, however, NS determined that one of the nine smelters from which this 3TG Supplier sourced tin was Malaysia Smelting Corporation (“MSC”). MSC has indicated in its Policy on Conflict Minerals that “between 15 20% of the tin we produce is sourced from predominantly artisanal miners in Central Africa” (the “DRC Tin”). Following subsequent inquiry, NS was unable to rule out the reasonable possibility that DRC Tin was present in the Diesel Project. Accordingly, we are filing a Conflict Minerals Report for 2014 describing further due diligence activities.

d. Hyperlink to Form SD

In accordance with Rule 13p-1 under the Securities Exchange Act of 1934, NS has filed this Specialized Disclosure Report (Form SD) on its publicly available Internet site at <http://www.nscorp.com/content/nscorp/en/get-to-know-norfolk-southern/investor-relations/financial-reports/sec-filings.html>.

Item 1.02 Exhibit

As specified in Section 2, Item 2.01 of this Form SD, the registrant hereby files its Conflict Minerals Report as Exhibit 1.01 hereto. The Conflict Minerals Report is also available on our website at <http://www.nscorp.com/content/nscorp/en/get-to-know-norfolk-southern/investor-relations/financial-reports/sec-filings.html>.

Section 2 – Exhibits

Item 2.01 Exhibits

Exhibit

1.01 Conflict Minerals Report of Norfolk Southern Corporation

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Signature

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the duly authorized undersigned.

NORFOLK SOUTHERN CORPORATION

/s/Cindy C. Earhart

Name: Cindy C. Earhart

Title: Executive Vice President Administration

May 28, 2015

(Date)