

PHOENIX FOOTWEAR GROUP INC

Form 10-Q

August 12, 2003

**Table of Contents**

**SECURITIES AND EXCHANGE COMMISSION**

**WASHINGTON, DC 20549**

**FORM 10-Q**

(Mark One)

**Quarterly report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934**

For the quarterly period ended June 28, 2003

**Transition report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number 0-774

---

**PHOENIX FOOTWEAR GROUP, INC.**

---

(Exact Name of Registrant as Specified in Its Charter)

Delaware

15-0327010

(State or Other Jurisdiction of  
Incorporation or Organization)

(IRS Employer  
Identification No.)

5759 Fleet Street, Suite 220, Carlsbad, California

92008

(Address of Principal Executive Offices)

(Zip Code)

(760) 602-9688

(Registrant's Telephone Number, Including Area Code)

Daniel Green Co. 450 Main Street, Old Town, ME 04468

(Former Name, Former Address and Former Fiscal Year, if Changed Since Last Report)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes  No

Edgar Filing: PHOENIX FOOTWEAR GROUP INC - Form 10-Q

**APPLICABLE ONLY TO ISSUERS INVOLVED IN BANKRUPTCY PROCEEDINGS DURING THE PRECEDING FIVE YEARS**

Indicate by check mark whether the registrant has filed all documents and reports required to be filed by Section 12, 13 or 15(d) of the Securities Exchange Act of 1934 subsequent to the distribution of securities under a plan confirmed by a court.

Yes  No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

| CLASS                    | OUTSTANDING AT JULY 28, 2003 |
|--------------------------|------------------------------|
| Common, \$0.01 par value | 4,286,532                    |

---

**TABLE OF CONTENTS**

**PART I: FINANCIAL INFORMATION**

Item 1. Consolidated Financial Statements

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Item 3. Quantitative and Qualitative Disclosures About Market Risk

Item 4. Controls and Procedures

**Part II - Other Information**

Item 1. Legal Proceedings -

Item 2. Changes in Securities -

Item 3. Defaults upon Senior Securities - None

Item 4. Submission of matters to a vote of security holders

Item 5. Other Information - None

Item 6. Exhibits and Reports on Form 8-K:

**SIGNATURES**

EXHIBIT 10.1

EXHIBIT 10.2

EXHIBIT 10.3

EXHIBIT 10.4

EXHIBIT 10.5

EXHIBIT 31.1

EXHIBIT 31.2

EXHIBIT 32.1

EXHIBIT 32.2

---

**Table of Contents**

**PHOENIX FOOTWEAR GROUP, INC.  
QUARTERLY REPORT ON FORM 10-Q**

**TABLE OF CONTENTS**

|  | <b>Page</b> |
|--|-------------|
| <b>PART I</b>  |             |
| <b>FINANCIAL INFORMATION</b>   |             |
| Item 1.Consolidated Financial Statements and Notes to Consolidated Financial Statements      | 3           |
| Item 2.Management s Discussion and Analysis of Financial Condition and Results of Operations | 8           |
| Item 3.Quantitative and Qualitative Disclosures About Market Risk                            | 11          |
| Item 4.Controls and Procedures   | 11          |
| <b>PART II</b>   |             |
| <b>OTHER INFORMATION</b>   |             |
| Item 1.Legal Proceedings   | 12          |
| Item 2.Changes in Securities   | 12          |
| Item 3.Defaults Upon Senior Securities   | 12          |
| Item 4.Submission of Matters to a Vote of Security Holders                                   | 12          |
| Item 5.Other Information   | 12          |
| Item 6.Exhibits and Reports on Form 8-K  | 12          |
| Signatures   | 14          |

**Table of Contents****PART I: FINANCIAL INFORMATION****Item 1. Consolidated Financial Statements****PHOENIX FOOTWEAR GROUP, INC.  
CONSOLIDATED BALANCE SHEETS**

|  | <b>June 28,<br/>2003</b> | <b>December 31,<br/>2002</b> |
|--|--------------------------|------------------------------|
|  | <b>(Unaudited)</b>       |                              |
| <b>ASSETS</b>  |                          |                              |
| <b>CURRENT ASSETS:</b>   |                          |                              |
| Cash   | \$ 528,000               | \$ 1,265,000                 |
| Accounts receivable (less allowances of \$365,000 in 2003 and \$479,000 in 2002)   | 5,638,000                | 5,679,000                    |
| Inventories net  | 8,488,000                | 6,662,000                    |
| Other receivable   | 544,000                  | 316,000                      |
| Other current assets   | 686,000                  | 185,000                      |
| Deferred income tax asset  | 297,000                  | 297,000                      |
|  | <hr/>                    | <hr/>                        |
| Total current assets   | 16,181,000               | 14,404,000                   |
| PLANT AND EQUIPMENT Net  | 1,029,000                | 1,499,000                    |
| <b>OTHER ASSETS:</b>   |                          |                              |
| Other assets-net   | 133,000                  | 158,000                      |
| Goodwill   | 1,645,000                | 1,645,000                    |
| Other receivable   | 718,000                  | 1,248,000                    |
|  | <hr/>                    | <hr/>                        |
| Total other assets   | 2,496,000                | 3,051,000                    |
|  | <hr/>                    | <hr/>                        |
| <b>TOTAL ASSETS</b>  | <b>\$ 19,706,000</b>     | <b>\$ 18,954,000</b>         |
|  | <hr/>                    | <hr/>                        |
| <b>LIABILITIES AND STOCKHOLDERS EQUITY</b>   |                          |                              |
| <b>CURRENT LIABILITIES:</b>  |                          |                              |
| Accounts payable   | \$ 2,652,000             | \$ 1,872,000                 |
| Accrued expenses   | 1,084,000                | 1,164,000                    |
| Note payable, line of credit   | 2,580,000                |                              |
| Notes payable current  | 750,000                  | 750,000                      |
| Liability to former stockholders   |                          | 1,806,000                    |
| Income taxes payable   | 89,000                   |                              |
|  | <hr/>                    | <hr/>                        |
| Total current liabilities  | 7,155,000                | 5,592,000                    |
| <b>OTHER LIABILITIES:</b>  |                          |                              |
| Notes payable noncurrent   | 1,500,000                | 2,250,000                    |
| Deferred income tax liability  | 1,000,000                | 1,000,000                    |
|  | <hr/>                    | <hr/>                        |
| Total other liabilities  | 2,500,000                | 3,250,000                    |
|  | <hr/>                    | <hr/>                        |
| Total liabilities  | 9,655,000                | 8,842,000                    |
| <b>STOCKHOLDERS EQUITY:</b>  |                          |                              |
| Common stock, \$.01 par value-50,000,000 shares authorized; 4,284,000 and 4,588,000 shares issued in 2003 and 2002, respectively | 21,000                   | 23,000                       |
| Additional paid-in-capital   | 7,538,000                | 8,104,000                    |
| Retained earnings  | 4,066,000                | 4,379,000                    |

Edgar Filing: PHOENIX FOOTWEAR GROUP INC - Form 10-Q

|   |                      |                      |
|---|----------------------|----------------------|
|   | <u>11,625,000</u>    | <u>12,506,000</u>    |
| Less: Treasury stock at cost, 602,894 and 998,194 shares in 2003 and 2002, respectively | <u>(1,574,000)</u>   | <u>(2,394,000)</u>   |
| Total stockholders equity   | <u>10,051,000</u>    | <u>10,112,000</u>    |
| TOTAL LIABILITIES AND STOCKHOLDERS EQUITY   | <u>\$ 19,706,000</u> | <u>\$ 18,954,000</u> |

See notes to consolidated financial statements.

**Table of Contents**

**PHOENIX FOOTWEAR GROUP, INC.**  
**CONSOLIDATED STATEMENTS OF OPERATIONS**  
(Unaudited)

|  | Three Months Ended |                  | Six Months Ended |                  |
|--|--------------------|------------------|------------------|------------------|
|  | June 28,<br>2003   | June 30,<br>2002 | June 28,<br>2003 | June 30,<br>2002 |
| NET SALES                                    | \$ 7,552,000       | \$ 8,446,000     | \$ 16,759,000    | \$ 19,239,000    |
| COST OF GOODS SOLD                           | 4,365,000          | 5,363,000        | 9,552,000        | 12,323,000       |
| GROSS PROFIT                                 | 3,187,000          | 3,083,000        | 7,207,000        | 6,916,000        |
| OPERATING EXPENSES:                          |                    |                  |                  |                  |
| Selling, general and administrative expenses | 2,601,000          | 2,408,000        | 5,454,000        | 5,001,000        |
| Other expenses net                           | 939,000            |                  | 1,415,000        |                  |
| Total operating expenses                     | 3,540,000          | 2,408,000        | 6,869,000        | 5,001,000        |
| OPERATING (LOSS) INCOME                      | (353,000)          | 675,000          | 338,000          | 1,915,000        |
| INTEREST EXPENSE                             | 386,000            | 103,000          | 452,000          | 335,000          |
| EARNINGS (LOSS) BEFORE INCOME TAXES          | (739,000)          | 572,000          | (114,000)        | 1,580,000        |
| INCOME TAX (BENEFIT) PROVISION               | (51,000)           | 229,000          | 199,000          | 632,000          |
| NET (LOSS) INCOME                            | \$ (688,000)       | \$ 343,000       | \$ (313,000)     | \$ 948,000       |
| NET (LOSS) INCOME PER SHARE (Note 2)         |                    |                  |                  |                  |
| Basic  | \$ (.19)           | \$ .10           | \$ (.08)         | \$ .28           |
| Diluted                                      | \$ (.19)           | \$ .09           | \$ (.08)         | \$ .25           |
| SHARES OUTSTANDING:                          |                    |                  |                  |                  |
| Basic  | 3,690,279          | 3,540,710        | 3,682,387        | 3,336,406        |
| Diluted                                      | 3,690,279          | 3,952,248        | 3,682,387        | 3,865,296        |

See notes to consolidated financial statements.



**Table of Contents**

**PHOENIX FOOTWEAR GROUP, INC.**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(Unaudited)

|   | Six Months Ended |                    |
|---|------------------|--------------------|
|   | June 28,<br>2003 | June 30,<br>2002   |
| <b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>  |                  |                    |
| Net (loss) / income   | \$ (313,000)     | \$ 948,000         |
| Adjustments to reconcile net (loss) income to net cash (used) provided by operating activities: |                  |                    |
| Depreciation and amortization   | 98,000           | 143,000            |
| Allocation of shares in defined contribution plan   | 402,000          |                    |
| Loss on sale of property and equipment  | 8,000            |                    |
| Changes in assets and liabilities:  |                  |                    |
| (Increase) decrease in:   |                  |                    |
| Accounts receivable net   | 41,000           | 1,862,000          |
| Inventories net   | (1,826,000)      | 2,895,000          |
| Other current receivable  | (228,000)        |                    |
| Other current assets  | (501,000)        | (396,000)          |
| Other noncurrent assets   | 554,000          | (346,000)          |
| Increase (decrease) in:   |                  |                    |
| Accounts payable  | 780,000          | 1,402,000          |
| Accrued expenses  | (80,000)         | (447,000)          |
| Liability to former stockholders  | (1,806,000)      |                    |
| Income taxes payable  | 89,000           | 594,000            |
|   | (2,782,000)      | 6,655,000          |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>  |                  |                    |
| Purchases of equipment  | (93,000)         | (102,000)          |
| Proceeds from disposal of property and equipment  | 457,000          |                    |
|   | 364,000          | (102,000)          |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>  |                  |                    |
| Net borrowings (payments) on note payable line of credit  | 2,580,000        | (6,341,000)        |
| Repayments of notes payable   | (750,000)        | (1,378,000)        |
| Issuance of common stock  | 52,000           | 5,000              |
| Purchases of treasury stock   | (201,000)        |                    |
|   | 1,681,000        | (7,714,000)        |
| <b>NET DECREASE IN CASH</b>   | <b>(737,000)</b> | <b>(1,161,000)</b> |
| CASH Beginning of period  | 1,265,000        | 1,161,000          |
| CASH End of period  | \$ 528,000       | \$                 |

See notes to consolidated financial statements.

**Table of Contents**

**PHOENIX FOOTWEAR GROUP, INC.**  
**NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS**

**Description of Business and Summary of Significant Accounting**

**1. Basis of Presentation**

The accompanying unaudited consolidated financial statements of Phoenix Footwear Group, Inc. ( the Company ) have been prepared in accordance with generally accepted accounting principles for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. In the opinion of management, all adjustments which are of a normal recurring nature, necessary for fair presentation have been included in the accompanying financial statements. These financial statements should be read in conjunction with the consolidated financial statements and footnotes included in the Company's Annual Report on Form 10-K filed with the Securities and Exchange Commission for the fiscal year ended December 31, 2002. The results of operations for the three and six months ended June 28, 2003, or for any other interim period, are not necessarily indicative of the results that may be expected for the full year.

On May 22, 2003, the Board of Directors authorized a two-for-one stock split which became effective on June 12, 2003. All references in these financial statements and notes related to numbers of shares and per share amounts have been restated to reflect the effect of the stock split.

**Principles of Consolidation**

The consolidated financial statements consist of Phoenix Footwear Group, Inc. and its wholly owned subsidiary, Penobscot Shoe Company. Intercompany accounts and transactions have been eliminated in consolidation.

**Accounting Period**

Effective January 1, 2003, the Company changed its year-end to a fiscal year that is the 52- or 53-week period ending the Saturday nearest to December 31st.

**2. Per Share Data**

In addition to shares outstanding held by the public, the Company's defined contribution 401(k) savings plan held approximately 594,000 shares as of June 28, 2003, which were issued during 2001 in connection with the termination of the Company's defined benefit pension plan. These shares, while eligible to vote, are classified as treasury stock and therefore are not outstanding for purpose of determining per share earnings until the time that such shares are allocated to employee accounts. This allocation is occurring over a seven year period which commenced in 2002. During the first quarter of 2003 approximately 119,000 shares were allocated to the defined contribution 401(k) savings plan. No shares were allocated during the second quarter of 2003. Basic net (loss) income per share is computed by dividing net (loss) income by the weighted average number of common shares outstanding for the period. Diluted net (loss) income per share is calculated by dividing net (loss) income and the effect of assumed conversions by the weighted average number of common and, when applicable, potential common shares outstanding during the period. Net (loss) income per share for prior periods has been restated to reflect a two-for-one stock split effective May 22, 2003. A reconciliation of the numerators and denominators of basic and diluted (loss) income per share is presented below.

**Table of Contents**

|   | Three Months Ended |               | Six Months Ended |               |
|---|--------------------|---------------|------------------|---------------|
|   | June 28, 2003      | June 30, 2002 | June 28, 2003    | June 30, 2002 |
| Basic net (loss) income per share:                              |                    |               |                  |               |
| Net (loss) income   | \$ (688,000)       | \$ 343,000    | \$ (313,000)     | \$ 948,000    |
| Weighted average common shares outstanding                      | 3,690,279          | 3,540,710     | 3,682,387        | 3,336,406     |
| Basic net (loss) income per share                               | \$ (0.19)          | \$ 0.10       | \$ (0.08)        | \$ 0.28       |
| Diluted net (loss) income per share:                            |                    |               |                  |               |
| Net (loss) income   | \$ (688,000)       | \$ 343,000    | \$ (313,000)     | \$ 948,000    |
| Interest on convertible debt                                    |                    |               |                  | 17,000        |
| Net (loss) income and effect of assumed conversions             | (688,000)          | 343,000       | (313,000)        | 965,000       |
| Weighted average common shares outstanding                      | 3,690,279          | 3,540,710     | 3,682,387        | 3,336,406     |
| Effect of stock options outstanding                             |                    | 411,538       |                  | 300,176       |
| Effect of convertible debt                                      |                    |               |                  | 228,714       |
| Weighted average common and potential common shares outstanding | 3,690,279          | 3,952,248     | 3,682,387        | 3,865,296     |
| Diluted net (loss) income per share                             | \$ (0.19)          | \$ 0.09       | \$ (0.08)        | \$ 0.25       |

**3. Goodwill**

Effective January 1, 2002, the Company changed its method of accounting for goodwill to conform with Statement of Financial Accounting Standards (SFAS) No. 142, *Goodwill and Other Intangible Assets*. SFAS No. 142 discontinues the practice of amortizing goodwill and initiates an annual review for impairment. Impairment would be examined more frequently if certain indicators are encountered. The Company determined that there was no impairment of goodwill to be recorded during the quarter ended June 28, 2003. In accordance with SFAS No. 142 no goodwill amortization was recognized in either the quarter or six month periods ended June 28, 2003 or June 30, 2002, respectively.

**4. Liability to Former Stockholders**

The accompanying consolidated balance sheets as of December 31, 2002 included an obligation of approximately \$1.8 million and accrued interest of \$280,000 to dissenting stockholders of Penobscot Shoe Company. This liability arose prior to the acquisition of Penobscot and was assumed by the Company. On May 30, 2003 the Company received from the Superior Court in Penobscot County, Maine its decision which stated dissenting Penobscot stockholders are entitled to \$15.87 per common share, which represents \$4.12 more per share than the amount the Company paid at the time of the acquisition. Additionally, the ruling granted interest to the dissenting stockholders bringing the total judgment to \$3.1 million. As a result, the Company recorded in Other expenses \$751,000 of litigation related legal and settlement expenses and \$346,000 of interest expense related to this litigation during the quarter ended June 28, 2003. The Company used \$500,000 in cash and increased its note payable line of credit in the amount of \$2.6 million to pay the settlement.

**5. Debt**

The Company has a loan agreement which consists of a revolving line of credit (revolver) and a term loan facility in the amount of \$2.2 million. Under the terms of the agreement, the borrowing base for the revolver is based on certain balances of accounts receivable and inventory, as defined in the agreement. The maximum credit amount under the revolver is \$11.0 million. The revolver expires on May 1, 2006 and has an interest rate of LIBOR plus 175 to 300 basis points. The revolver is secured by accounts receivable, inventory and equipment. The balance owed under the Company's revolving line of credit as of June 28, 2003 totaled \$2.6 million. The term loan, which is subject to similar interest rate changes as the revolver, is payable through May 1, 2006 and is also secured by accounts receivable, inventory and equipment.

**Table of Contents**

Long-term debt as of June 28, 2003 consisted of the following:

|   |                   |
|---|-------------------|
| Term loan payable to bank in annual installments of \$750,000 through 2006, interest due monthly at LIBOR plus 200 basis points | 2,250,000         |
| Less: current portion   | 750,000           |
|   | <u>          </u> |
| Noncurrent portion  | 1,500,000         |

**6. Other Expenses -Net**

Other expenses-net, of \$939,000 for the quarter ended June 28, 2003 consists primarily of additional costs associated with the dissenting Penobscot stockholders settlement and with the ongoing relocation of the Company's corporate headquarters from Old Town, Maine to Carlsbad, California. In accordance with Statement of Financial Accounting Standards (SFAS) No. 146, *Accounting for Costs Associated with Exit or Disposal Activities*, the relocation costs have been recorded as incurred at their fair values for the quarter ended June 28, 2003.

**7. Subsequent Events**

On August 8, 2003, the Company purchased all of the outstanding shares of H.S. Trask & Co. ( Trask ) for approximately \$2.8 million in cash and 700,000 shares of newly issued common stock. Trask is also engaged in the import and sale of footwear. The results of operations for the three and six month periods ended June 28, 2003 and June 30, 2002, respectively, on a proforma basis, assuming the Trask acquisition occurred at the beginning of the earliest period presented, are as follows:

|                                      | Three Months Ended |               | Six Months Ended |               |
|--------------------------------------|--------------------|---------------|------------------|---------------|
|                                      | June 28, 2003      | June 30, 2002 | June 28, 2003    | June 30, 2002 |
| Net sales                            | \$9,636,000        | \$10,170,000  | \$20,560,000     | \$22,813,000  |
| Gross profit                         | \$4,042,000        | \$ 3,682,000  | \$ 8,798,000     | \$ 8,178,000  |
| Net (loss) earnings                  | \$ (822,000)       | \$ 250,000    | \$ (542,000)     | \$ 718,000    |
| Net (loss) earnings per common share | \$ (0.19)          | \$ 0.06       | \$ (0.12)        | \$ 0.16       |

**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations****Results of Operations**

*Comparison of the quarter ended June 28, 2003 and June 30, 2002.*

**Sales**

Net sales for the quarter ended June 28, 2003 were \$7.6 million, a decrease of \$894,000 or 10.6% as compared to \$8.4 million for the prior year period. This decrease is due primarily to a depressed economic retail environment and poor weather conditions.

**Gross Profit**

Gross profit in the second quarter of 2003 was \$3.2 million or 42.2% of net sales as compared to \$3.1 million or 36.5% of net sales in the second quarter of 2002. This 3.4% improvement in gross margin as a percentage of net sales primarily relates to an improved product sales mix and a reduction in the volume of closeout sales. Cost of goods sold, as a percentage of net sales was 57.8% in 2003, compared to 63.5% for the prior

## Edgar Filing: PHOENIX FOOTWEAR GROUP INC - Form 10-Q

year period. Cost of goods sold reflects the direct costs of footwear sold, sourced variances from pre-determined standards, and adjustments to the value of the inventory on hand.

### **Expenses**

Selling, general and administrative expenses as a percentage of net sales were 34.4% or \$2.6 million in the second quarter of 2003 versus 28.5% or \$2.4 million for the comparable prior year period. This increase was primarily related to increased marketing and advertising expenses, increased employee compensation and benefit costs, and occupancy costs associated with the Company's new west coast operations.

## **Table of Contents**

Other net operating expenses were \$939,000 in 2003 and consisted primarily of costs associated with the settlement of the dissenting stockholders' litigation and relocation of the Company's corporate headquarters from Old Town, Maine to Carlsbad, California.

### **Interest Expense**

Interest expense for the second quarter of 2003 was \$386,000 and included an interest charge of \$346,000 related to the dissenting stockholders' litigation. Excluding the dissenting stockholders' interest charge, interest expense decreased \$63,000 or 61.2% from the prior year quarter total of \$103,000. The decrease in interest expense during 2003 is a result of lower interest rates and lower average outstanding indebtedness as compared to 2002.

### **Income Tax Provision**

The Company recorded a tax benefit for the second quarter of 2003 of \$51,000 as compared to a tax expense of \$229,000 in the prior year period. The Company's effective tax rate during the three months ended June 28, 2003 and June 30, 2002 was 40%. Approximately \$611,000 of the dissenting stockholders' litigation settlement was not tax deductible for the second quarter of 2003. Deferred income taxes reflect the net tax effects of temporary differences between the carrying amounts of assets and liabilities, for financial reporting purposes, and the amounts used for income tax purposes.

*Comparison of the six months ended June 28, 2003 and June 30, 2002.*

### **Sales**

Net sales for the six months ended June 28, 2003 were \$16.8 million, a decrease of \$2.5 million or 12.9% as compared to \$19.2 million for the prior year period. This decrease is due primarily to a unseasonably cold weather conditions and economic concerns.

### **Gross Profit**

Gross profit for the six months ended June 28, 2003 was \$7.2 million or 43.0% of net sales as compared to \$6.9 million or 35.9% of net sales in the same period of 2002. This 4.2% improvement in gross margin as a percentage of net sales primarily relates to an improved product sales mix and a reduction in the volume of closeout sales. Cost of goods sold, as a percentage of net sales was 57.0% in 2003, compared to 64.1% for the prior year period.

### **Expenses**

Selling, general and administrative expenses as a percentage of net sales were 32.5% or \$5.5 million for the six months ended June 28, 2003 versus 26.0% or \$5.0 million for the comparable prior year period. This increase is due primarily to increased marketing and advertising expenses, increased employee compensation and benefit costs, and occupancy costs associated with the Company's new west coast operations.

Other net operating expenses were \$1.4 million in 2003 and consisted primarily of costs associated with the settlement of the dissenting stockholders' litigation, relocation of the Company's corporate headquarters from Old Town, Maine to Carlsbad, California and the discontinued Antigua Enterprises acquisition effort.

### **Interest Expense**

Interest expense for the six months ended June 28, 2003 was \$452,000 and included an interest charge of \$376,000 related to the dissenting stockholders' litigation. Excluding the dissenting stockholders' interest charge, interest expense decreased \$259,000 or 77.3% from the prior year period total of \$335,000. The decrease in interest expense during 2003 is a result of lower interest rates and lower average outstanding indebtedness as compared to 2002.

### **Income Tax Provision**

The Company's tax expense for the six months ended June 28, 2003 was \$199,000 as compared to \$632,000 in the prior year period. The Company's effective tax rate during the six month period ended June 28, 2003 and June 30, 2002 was 40%. Approximately

**Table of Contents**

\$611,000 of the dissenting stockholders litigation settlement was not tax deductible for the 2003 period. Deferred income taxes reflect the net tax effects of temporary differences between the carrying amounts of assets and liabilities, for financial reporting purposes, and the amounts used for income tax purposes.

**Liquidity and Capital Resources**

As of June 28, 2003 the Company had working capital of approximately \$9.0 million as compared to working capital of \$8.8 million at December 31, 2002. Working capital may vary from time to time as a result of seasonal requirements, which are heightened during the first and third quarters, the timing of factory shipments and the need to increase inventories and support an in-stock position in anticipation of customers orders, and the timing of accounts receivable collections.

The consolidated statement of cash flows for the second quarter of 2003 shows a decrease of cash since December 31, 2002. Net cash used by operations was approximately \$2.8 million, due primarily to the increase in inventories and payment of the dissenting stockholders settlement expenses. The Company's current ratio, the relationship of current assets to current liabilities, decreased to 2.26 in 2003 from 2.58 in 2002. Capital expenditures for the first six months of 2003 approximated \$93,000, as compared to \$102,000 in the prior year period.

As of June 28, 2003, total bank indebtedness was \$4.8 million consisting of note payable line of credit of \$2.6 million and notes payable of \$2.2 million.

Management is not aware of any known demands, commitments, or events that would materially affect its liquidity. There are no material expenditures or commitments, which would affect capital resources in a significant way. Cash generated by operations, supplemented by borrowings, are considered sufficient to cover planned requirements.

**Contractual Obligations**

Contractual obligations as of June 28, 2003 consists of note payable, line of credit and long-term debt, and are summarized in the following table:

|                 |                             |             |
|-----------------|-----------------------------|-------------|
| Note payable    | line of credit:             |             |
|                 | Total                       | \$2,580,000 |
| Long-term debt: |                             |             |
|                 | Total                       | \$2,250,000 |
|                 | Payments due in one year    | 750,000     |
|                 | Payments due in two years   | 750,000     |
|                 | Payments due in three years | 750,000     |

**Subsequent Events**

On August 8, 2003, the Company purchased all of the outstanding shares of H.S. Trask & Co. ( Trask ) for approximately \$2.8 million in cash and 700,000 shares of newly issued common stock. Trask is also engaged in the import and sale of footwear.

Statements in this document, other than the statements of historical information, are forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Investors are cautioned that forward-looking statements are inherently uncertain. Actual results and timing of the events may differ materially from the future results, timing, performance or achievements expressed or implied by such forward-looking statements.

Forward-looking statements, within the meaning of the Private Securities Litigation Reform Act of 1995 (the Act), include certain written and oral statements made, or incorporated by reference, by the Company or its representatives in this report, other reports, filings with the Securities and Exchange Commission (the S.E.C.), press releases, conferences or otherwise. Such forward-looking statements include without limitation, any statement that may predict, forecast, indicate, or imply future results, performance, or achievements, and may contain the words believe, anticipate, expect, estimate, intend, plan, project, will likely result, or any variations of such words with similar meaning. These statements do not guarantee of future performance and are subject to certain risks, uncertainties and assumptions that are difficult to predict; therefore, actual results may differ materially from





## **Table of Contents**

those expressed or forecasted in any such forward-looking statements. Investors should carefully review the risk factors set forth in other reports or documents the Company files with the S.E.C., including Forms 10-Q, 10-K, and 8-K. Some of the other risks and uncertainties that should be considered include, but are not limited to, the following: international, national and local general economic and market conditions; the inability to source the Company's products because of adverse political and economic factors or the imposition of trade or duty restrictions; changing consumer preferences; changing fashion trends; intense competition amount other footwear brands; demographic changes; popularity of particular designs and products; seasonal and geographic demand for the Company's products; fluctuations and difficulty in forecasting operating results, including without limitation, the ability of the Company to continue, to manage and forecast its growth and inventories; risk of unavailability or price increases in raw materials needed to make the Company's products; new product development and commercialization; the ability to secure and protect trademarks; performance and reliability of products; customer service; adverse publicity; the loss of significant customers or suppliers; increase cost of freight and transportation to meet delivery deadlines; changes in business strategy or development plans; general risks of doing business outside the United States; including without limitation, import duties, quotas, tariffs, and political and economic instability; changes in government regulation; liability and other claims asserted against the Company; the ability to attract and retain qualified personnel; the risk of the Company's customers filing bankruptcy and other factors referenced or incorporated by reference in this report and other reports.

The Company operates in a very competitive and rapidly changing environment. New risk factors can arise and it is not possible for management to predict all such risk factors, nor can it assess the impact of all such risk factors on the Company's business or the extent to which any factor, or combination of factors, may cause actual results to differ materially from those contained in any forward-looking statements. Given these risks and uncertainties, investors should not place undue reliance on forward-looking statements.

Investors should also be aware that while the Company does, from time to time, communicate with securities analysts, it is against the Company's policy to disclose to them any material non-public information or other confidential commercial information. Accordingly, investors should not assume that the Company agrees with any statement or report issued by any analyst irrespective of the content of the statement or report.

Furthermore, the Company has a policy against issuing or confirming financial forecasts or projections issued by others. Thus, to the extent that reports issued by securities analysts contain any projections, forecasts or opinions, such reports are not the responsibility of the Company.

The Company undertakes no obligation to release publicly the results of any revisions to these forward-looking statements that may be made to reflect events or circumstances after the date hereof or to reflect the occurrence of unanticipated events.

### **Item 3. Quantitative and Qualitative Disclosures About Market Risk**

In the normal course of business and consistent with established policies and procedures we use the necessary financial instruments to manage the fluctuations in interest rates. The Company does not have any foreign currency risk. The Company does not enter into any of these transactions for speculative purposes.

### **Item 4. Controls and Procedures**

Under the supervision and with the participation of our management, including the Chief Executive Officer and Chief Financial Officer an evaluation was performed of the effectiveness of our disclosure controls and procedures, as such term is defined in Rule 13a-15(e) promulgated under the Securities Exchange Act of 1934, as amended. Based on this evaluation, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures were effective as of the end of the period covered by the quarterly report.

**Table of Contents****Part II Other Information**

## Item 1. Legal Proceedings

On May 30, 2003 the Superior Court in Penobscot County, Maine issued their final settlement decision in the Penobscot Shoe Company litigation which stated that dissenting stockholders are entitled to \$15.87 per common share, \$4.12 more per share than the amount the Company paid at the time of the acquisition, plus interest. The total settlement amount including interest was \$3.1 million and was paid by the Company during the second quarter ended June 28, 2003.

## Item 2. Changes in Securities

On May 22, 2003, the Board of Directors authorized a two-for-one stock split of Common Stock for all stockholders of record as of the close of business on May 22, 2003.

## Item 3. Defaults upon Senior Securities None

## Item 4. Submission of matters to a vote of security holders

We held our Annual Meeting of Stockholders on May 22, 2003. At the meeting, the following nominees were elected as directors to hold office until the Annual Meeting of Stockholders to be held in 2004, and until his successor is elected and shall qualify:

| Nominee             | Votes For | Votes Withheld |
|---------------------|-----------|----------------|
| Edward Bloomberg    | 2,010,796 | 74,551         |
| Steven M. DePerrior | 2,057,296 | 28,051         |
| Gregory M. Harden   | 2,057,064 | 28,283         |
| Wilhelm Pfander     | 2,057,396 | 27,951         |
| Gary E. Pflugfelder | 2,057,496 | 27,851         |
| James R. Reidman    | 2,056,796 | 28,551         |
| Greg A. Tunney      | 2,056,344 | 29,003         |

The appointment of Deloitte & Touche LLP as the Company's independent public accountants for the year 2003 was ratified. The voting for the proposal was as follows:

|     |           |         |        |         |    |
|-----|-----------|---------|--------|---------|----|
| For | 2,057,463 | Against | 27,850 | Abstain | 34 |
|-----|-----------|---------|--------|---------|----|

The proposal to amend the Certificate of Incorporation to increase the number of authorized shares of Common Stock from 6,000,000 to 50,000,000 and to increase the number of authorized shares of preferred stock from 1,000 to 500,000 was ratified. The voting for the proposal was as follows:

|     |           |         |         |         |       |
|-----|-----------|---------|---------|---------|-------|
| For | 1,474,761 | Against | 101,395 | Abstain | 7,906 |
|-----|-----------|---------|---------|---------|-------|

Also at the meeting, the proposal to amend the 2001 Long-Term Incentive Plan to increase the number of shares of Common Stock which can be awarded thereunder from 300,000 to 500,000 was ratified. The voting for the proposal was as follows:

|     |           |         |        |         |       |
|-----|-----------|---------|--------|---------|-------|
| For | 1,476,960 | Against | 97,721 | Abstain | 9,381 |
|-----|-----------|---------|--------|---------|-------|

## Item 5. Other Information None

## Item 6. Exhibits and Reports on Form 8-K:

## a) Exhibits required by Item 601 of regulation S-K

Exhibit 10.1 Agreement and Plan of Merger

Exhibit 10.2 Letter Amendment to the Agreement and Plan of Merger

Edgar Filing: PHOENIX FOOTWEAR GROUP INC - Form 10-Q

|              |  |
|--------------|--|
| Exhibit 10.3 | Escrow Agreement   |
| Exhibit 10.4 | Harrison Trask Employment and Consulting Agreement                 |
| Exhibit 10.5 | Harrison Trask Non-Disclosure Agreement                            |
| Exhibit 31.1 | Section 302 Certification of Chief Executive Officer               |
| Exhibit 31.2 | Section 302 Certification of Chief Financial Officer and Treasurer |
| Exhibit 32.1 | Section 906 Certification of Chief Executive Officer               |
| Exhibit 32.2 | Section 906 Certification of Chief Financial Officer and Treasurer |

**Table of Contents**

b) Forms 8-K

- 1) On June 16, 2003, the Company filed a report on Form 8-K announcing the issuance of two press releases, the first press release updated the effect of the dissenting stockholders lawsuit ruling and the second announced the signing of a definitive merger agreement with the H.S. Trask & Co.
- 2) On June 3, 2003, the Company filed a report on Form 8-K commenting on the decision received May 30, 2003 from the Superior Court in Penobscot County, Maine regarding the dissenting stockholders suit associated with the Company's March 2000 acquisition of Penobscot Shoe Company.
- 3) On April 29, 2003, the Company filed a report on Form 8-K announcing the Company's first quarter 2003 results.

**Table of Contents**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto, duly authorized.

**PHOENIX FOOTWEAR GROUP, INC.**  
**Registrant**

Date: August 12, 2003

/s/ James R. Riedman

---

James R. Riedman  
Chairman and Chief Executive Officer

Date: August 12, 2003

/s/ Kenneth E. Wolf

---

Kenneth E. Wolf  
Chief Financial Officer and Treasurer